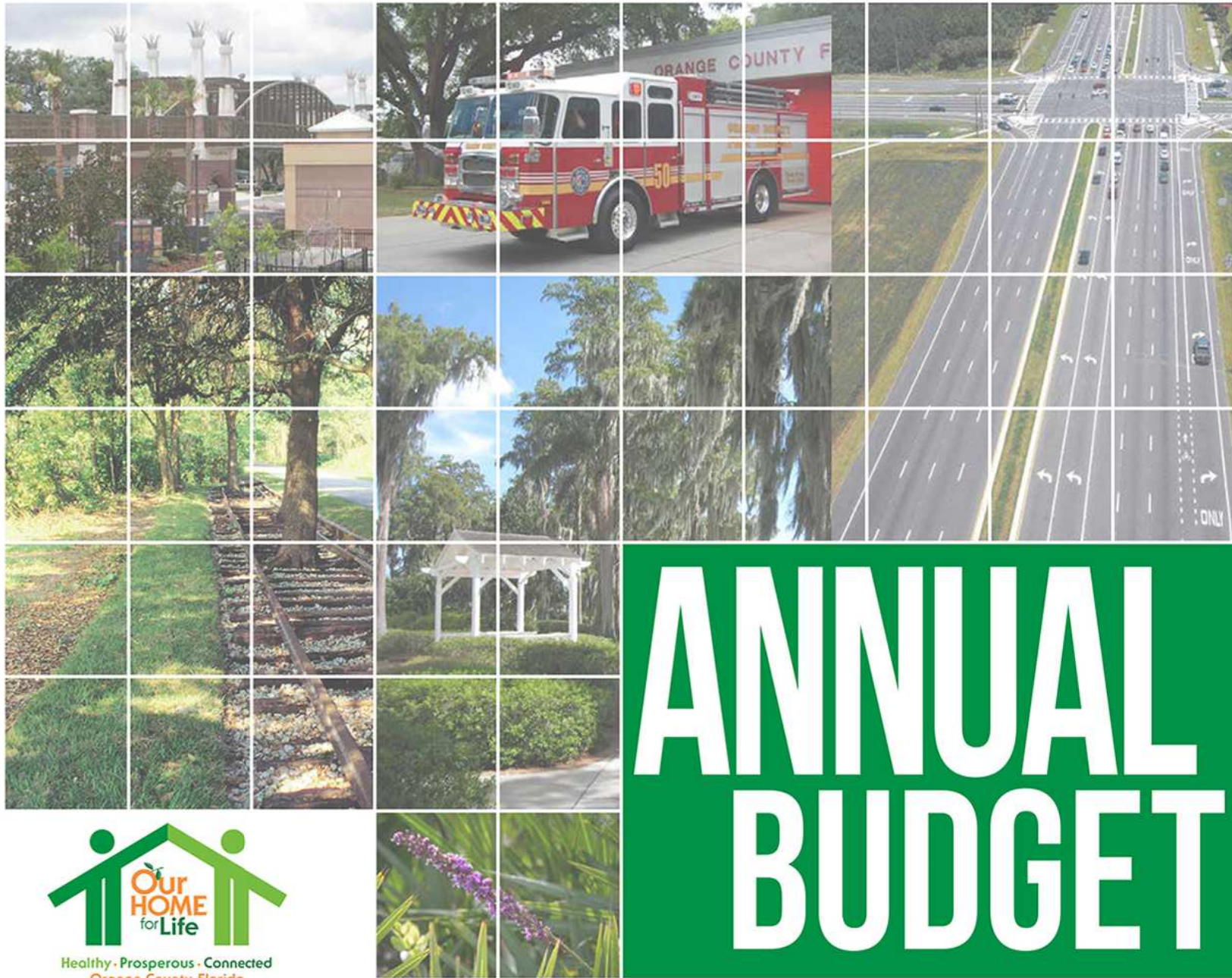




# Orange County, Florida



# ANNUAL BUDGET



Healthy · Prosperous · Connected  
Orange County, Florida  
[www.ocfl.net](http://www.ocfl.net)

FISCAL YEAR  
2016-2017



As our community continues to recover and heal from the tragic events of June 12<sup>th</sup>, I am constantly reminded of the vitally important and often lifesaving role that Orange County employees play in the lives of our citizens and guests. From front-line emergency responders – including the brave men and women of law enforcement, our paramedics, firefighters, medical community, and the medical examiner’s office – to the hardworking employees at family and health services, facilities management, utilities, transportation, parks, economic

development and more, truly the entire Orange County family has played a role in coping with this tragedy. Thanks to the courage and professionalism of our emergency responders and despite an incredibly dangerous situation, there is no doubt that many lives were saved. I also want to acknowledge the many other support services that county staff have and will continue to provide to the victims, families, businesses, and others impacted by the Pulse massacre. After this dark moment in our history, the light of goodness and hope continues to shine brightly. The overwhelming outpouring of support from local residents and messages of encouragement and unity from all over the world are proof that compassion and humanity are alive and well. We will never forget this tragedy, but the bond of our community – and our pride in Orange County’s employees – has never been stronger.

As we develop our legislative priorities in the upcoming months, the county will be working with federal and state leaders to put a high priority on securing funding through the Urban Area Security Initiative (UASI). This Federal Emergency Management Agency (FEMA) funding would bolster, secure, and protect Central Florida and its critical infrastructures. UASI funding for the state and for our region has been grossly underfunded based on an outdated risk assessment formula. In addition, we will be working with the state to garner support for the proposed state-of-the-art public safety training center. We believe Central Florida needs this type of regional training center. Not only would a regional training facility help law enforcement, fire, Emergency Medical Services (EMS), and security agencies to develop coordinated initiatives and integrated response strategies, the ongoing prevention, response, and recovery initiatives of numerous local agencies would also be significantly boosted. The county has already earmarked \$5 million of *INVEST* funds to partner on this important project.

The countywide budget for fiscal year 2016-2017 is one that we can all be proud of. It provides the necessary funding for the important services and programs to meet the needs of our growing community, while maintaining a low tax burden on our citizens. This budget also places a priority on public safety. We are putting more deputies on the streets and building new fire stations to reduce response times when seconds can save a life. In addition, we are

adding more building inspectors to meet the growing demands from our development community.

Although the budget allocates additional resources for these priorities and to meet other demands for services, we are still operating at approximately the same staffing levels from 10 years ago, while serving a significantly larger population. I am particularly proud to announce that once again, the budget is fiscally prudent and sustainable, and does not increase tax rates – marking the 27<sup>th</sup> year in a row Orange County has not increased the countywide property tax rate! We are able to do this by operating more efficiently through streamlined processes and utilizing technology to expand and improve the services and programs we provide to our community.

Furthermore, this budget also places a priority on helping those in our community who need it the most. Over the last several years, there has been a regional focus on the growing homelessness problem within our community. Orange County has been a key partner in this regional effort, particularly with regard to veterans, families, and children. In addition to shifts in programs and funded efforts, last year the Board allocated an additional \$2 million in the budget to increase the county's strategic investments in programs to reduce homelessness. Our efforts are making a difference – recently it was reported that homelessness in Central Florida had decreased by an unprecedented 23% in one year, and by more than 60% since 2013! Building on this momentum, for fiscal year 2016-2017 we are reallocating existing resources to add another \$1 million to expand emergency and permanent supportive housing programs. In addition, we are building on our successful Citizen Review Panel (CRP) program, which allocates annual funding to various non-profit agencies that provide critical services to our community. This budget expands the CRP program by adding additional funding to provide temporary grants to smaller non-profit organizations that meet certain eligibility requirements. These smaller non-profits are important partners in providing safety net programs for our citizens.

In fiscal year 2016-2017, the county will continue to implement the multi-year *INVEST in Our Home for Life* program that was approved last year. This \$300 million program is an ambitious effort aimed at significantly supplementing the county's investments in the community's infrastructure. In order to sustain our quality of life for generations to come, this program provides funding in the following manner:

- Roadway Improvements: \$200 million
- Fire Rescue Infrastructure & Equipment: \$30 million
- One-Time Needs in Commission Districts: \$30 million (\$5 million each district)
- Pedestrian Safety and Intersection Improvements: \$15 million
- Parks and Enhanced Recreation Facilities: \$20 million

- Affordable Family Housing Initiatives: \$5 million

The economic backdrop and outlook in which this budget was prepared is very positive. Our unemployment rate has dropped significantly from 11.3% in late 2010 to below 4% today, which is better than both state and national unemployment rates. Our major revenues have also rebounded back from the great recession. For example, this year our property values are back to the level they were just prior to the housing market bust. In 2015, Orange County welcomed a record 66 million visitors to our community, making us the most visited area in the United States, and helping to bolster record level sales tax and tourist development tax collections. Going forward, development continues to rise, theme parks are making significant investments in adding new attractions and improvements to their parks, and more hotel rooms are being added. While the economic outlook is indeed bright, we continue to adhere to our disciplined fiscally prudent approach to preparing the budget, which has served us well in both good and challenging times.

One of my most important responsibilities as Orange County Mayor is to ensure that we maintain the quality of life for our visitors, citizens, and for future generations. Never has it been more evident than in these past few months that our county programs, initiatives, and people make an enormous difference in the strength of our community and our cherished quality of life. This budget provides a roadmap for the continuation of our investment in the future. In the document that follows you will find more information on the budget highlights and details. I am proud of this budget and all who invested their time to put it together and I look forward to showcasing the tremendous achievements and good work of Orange County Government that is to come.

Sincerely,



Teresa Jacobs  
Orange County Mayor



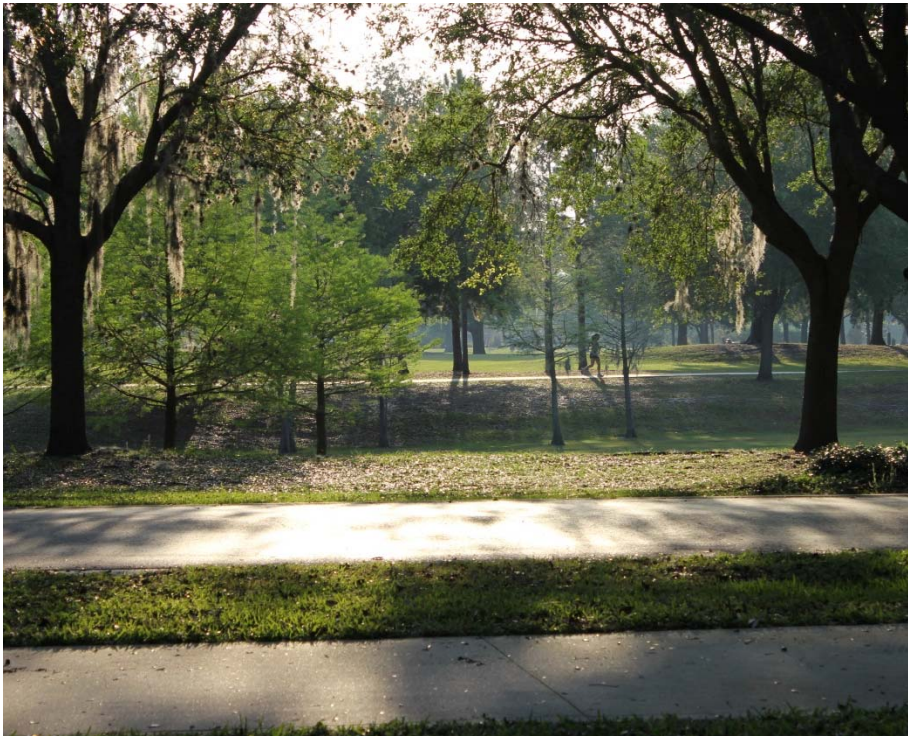
**ORANGE**  
  
**COUNTY**  

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**GOVERNMENT**  

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**F L O R I D A**



# Budget Highlights

Fiscal Year 2016-2017

## Budget Summary

Orange County's adopted fiscal year 2016-2017 budget of \$3.7 billion was developed utilizing the following guidelines set forth by Mayor Teresa Jacobs:

- No tax increases.
- Status-quo operating budgets except for areas of significant need.
- 3.5% salary adjustments.
- New positions only when justified by service demand.
- New capital projects considered based on need and funding availability.

This funding plan was crafted in a manner that ensures that all major county services including fire, police, and transportation remain at or

above current levels of service. As adopted, the budget is about \$234 million less than the prior year budget, before factoring in grant rollovers and other adjustments. The budget is balanced and leverages natural growth in revenue sources to avoid raising the countywide tax rate for the 27<sup>th</sup> year in a row.

To keep pace with the growing population of Orange County and the resulting increase in the demand for services, this budget includes a net addition of 79 new positions under the authority of the Board of County Commissioners. Equating to about a 1% increase in the workforce, people filling these positions will do everything from staffing new fire stations to operating heavy equipment that keeps our drainage systems functioning properly.

Even with these additions, Orange County will still employ fewer people in 2017 than it did in 2008.

## Major Revenue Sources

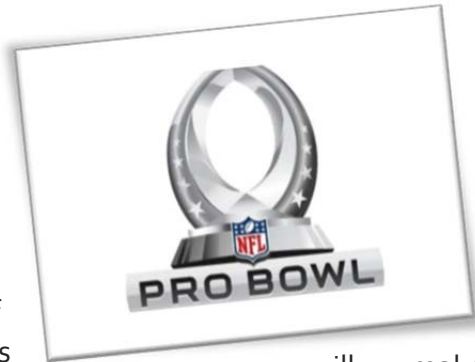
A strengthened Orange County economy, with an unemployment rate that has fallen below 4%, has led to increased tourism, more business activity, and higher property values. These things translate to greater consumer spending at area businesses and increased revenue in government sources, which helps Orange County to meet the demands of growth without raising tax rates.

Most of Orange County's general use revenue is derived from property taxes. The total taxable value of property in Orange County will increase just over 9% for the 2016-2017 budget year. This budget

anticipates countywide property tax revenue of about \$485 million – an approximate increase of \$37 million from the prior year. During periods of growth, new construction drives a large portion of property tax revenue increases, as owners of existing properties generally receive the benefit of property tax caps that limit the amount their taxable values may rise from year-to-year. Revenue generated by the countywide property tax will be used for a wide variety of government services including public safety, health and social programs, public transportation, parks and recreation, and numerous infrastructure improvements.

The primary engine of Orange County's economy is tourism. It was recently announced that in 2015, Orlando welcomed more than 66 million visitors. This number marked another all-time high and firmly held the area's title as the most visited destination in the United States. Along with the visitors came a record 33 million room nights sold. For fiscal year 2016-17, it is anticipated that the number of tourists and convention guests will remain strong. In accordance with that assumption, tourist development tax collections – levied at 6% on hotel rooms and other short-term rentals –

are budgeted at \$235 million, which is up from the \$231 million budgeted in the prior fiscal year. These funds are used to cover the cost of operating and renovating the Orange County Convention Center, constructing and renovating community venues such as the Dr. Phillips Center for the Performing Arts and Camping World Stadium, continued promotion of Orange County/Orlando as a premiere tourist destination, and for incentivizing events such as the NFL Pro Bowl that



will make Orlando its new home in 2017.

Sales tax plays an integral part in Orange County's revenue mix because it is used to fund a variety of services and projects, including the \$300 million *INVEST in Our Home for Life* initiative that was approved in the prior budget year to provide countywide infrastructure upgrades that boost the sustainability of our community into the future. Sales tax has been on a steady upswing since fiscal year 2009-2010, as it generally moves in conjunction with the overall

economy. For fiscal year 2016-2017, sales tax is budgeted at \$167 million, up from \$161 million in the prior year.

Fuel tax collections are an important source in the budget when it comes to funding roadway maintenance and improvements. The fiscal year 2016-2017 budget for fuel taxes is unchanged from the prior year at \$42 million. Though Orange County's population has continued to grow, fuel taxes have not kept pace. This is largely because fuel taxes are levied at fixed, per-gallon amounts. Though we have more vehicles on our roads today, those vehicles are increasingly fuel efficient and require fewer gallons of gasoline and diesel fuel to operate as a result. This creates a dilemma in that roads need to be built and maintained to handle additional traffic, but funding does not grow along with that need. Currently, Orange County fills this funding gap with sales tax revenue.

### Operating Budget Highlights

The operating budget is where most of the allocations for Orange County's day-to-day services and programs can be found. During the budget process each year, existing services are reviewed, unfunded needs are analyzed, and decisions are made on how to best utilize available funds throughout the county.

Public safety is often one of the most important funding categories for citizens. The fiscal year 2016-2017 budget increases funding for public safety and includes nearly \$217 million in operating funds for the Orange County Sheriff's Office – a 4.3% increase over the prior year. According to the Sheriff, this level of funding will allow for the continuation of existing law enforcement services and the addition of 16 new positions, including 10 new patrol deputies and 2 new School Resource Officers.

Also included in the operating budget for public safety is \$154 million for Fire Rescue services, a 2.9% increase over the prior year. Providing fire prevention and control, and emergency response services, the department receives nearly all of its funding from a fire specific property tax levied against all non-exempt properties in the unincorporated area of Orange County. Keeping up with growth, maintaining acceptable response times, and simultaneously ensuring the safety of citizens and firefighters are constant considerations in the annual budget process for Fire Rescue.

This budget also continues Orange County's commitment to reduce homelessness in the community. Building on the

additional \$2 million allocated last year to combat the issue, the adopted budget for fiscal year 2016-17 adds another \$1 million to expand emergency and permanent supportive housing programs for individuals and families. These programs are facets of broader health and social initiatives providing medical services, mental health support, crisis assistance, and more to citizens in need.

Another service area that is important to many of our citizens is parks and



recreation. The fiscal year 2016-17 budget includes more than \$34 million for the continued operations of Orange County's extensive and growing parks system. This budget provides for the ongoing operations and maintenance of existing parks and the new playgrounds, sports fields, and trails that will be parts of the several new parks opening throughout the county this year and next.

Important to the area's economy is the Orange County

Convention Center and the visitors and business it attracts. Nearly \$75 million in operating funding is budgeted to support the center's more than 2.1 million square feet of exhibition space and its estimated annual economic impact of more than \$2 billion. The funding for the Convention Center comes primarily from the Tourist Development Tax and the fees that the center collects for its services.

Nearly \$99 million is included in the operating budget for the Public Works

Department whose mission is to construct and maintain Orange County's road, drainage, and stormwater networks. This funding ensures that roadways are in safe and working order, traffic signals function properly, and drainage systems are clear. Due to the stunted nature of gas taxes that was discussed earlier, almost \$82 million of the Public Works operating budget comes from sales tax revenue.

Also related to transportation is Orange County's annual contribution to the LYNX transit service. The amount budgeted for this purpose in fiscal year 2016-17 is approximately \$43.5 million – a 5% increase over the prior year. While many government



services are benefactors of the improving economy, LYNX is an exception in that regard. Because fuel prices are lower and because more people are employed, fewer are riding public transit. Reduced ridership has resulted in less fare revenue, which offsets the subsidy the LYNX funding partners must contribute each year. Additionally, LYNX has experienced an increase in the usage of door-to-door services by passengers with disabilities and those who are considered "transportation disadvantaged." These additional costs, combined with the fare revenue shortfall, are the primary reasons for the increased budget requested by LYNX.

The above are only a small sampling of the funding and services included in Orange County's fiscal year 2016-17 operating budget. For more complete and detailed descriptions, please review the proceeding sections in this document.

### Capital Projects

The adopted capital projects budget for fiscal year 2016-17 is \$407 million and includes funding for a variety of infrastructure improvements related to transportation, public safety, parks, utilities, general facilities, the convention center, and others. Included in that total is funding for the second year of the *INVEST in Our Home for Life*

initiative. The \$300 million *INVEST* program was implemented to complete a variety of needed infrastructure projects that will provide long-term benefits to the citizens of Orange County.



The \$300 million is allocated in the following manner:

- \$200 million for various roadway improvements.
- \$30 million for three (3) new fire stations, new fire trucks and rescue units, and seed money for a regional training facility.
- \$30 million (\$5 million per district) for various one-time projects in each commission district.
- \$20 million for parks projects.
- \$15 million for intersection and pedestrian safety improvements.
- \$5 million for housing initiatives.

*INVEST* is a multi-year initiative that will continue for the next several years. The balance of the capital improvement plan is comprised of existing ongoing

projects, as well as a few new ones that include:

- Renovations to facilities at several parks.
- A new Sheriff's substation in the International Drive area.
- Upgrades to the Computer Aided Dispatch System for public safety.
- Renovations to the East Orange Head Start facility.
- Pedestrian safety improvements in the Oak Ridge Road area.

See the Capital Improvements Program section of this budget document for a detailed listing of all projects in the proposed budget.

### Conclusion

The information contained in this summary is intended to be a broad overview of the fiscal year 2016-2017 budget. Please refer to the information contained in the rest of this budget document for a more detailed presentation of the budget.

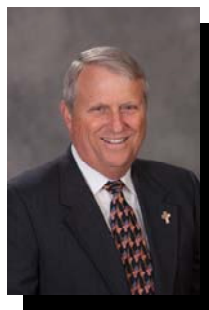
**ORANGE COUNTY, FLORIDA  
BOARD OF COUNTY COMMISSIONERS**



**Teresa Jacobs  
Orange County Mayor**



**Scott Boyd  
District 1**



**Bryan Nelson  
District 2**



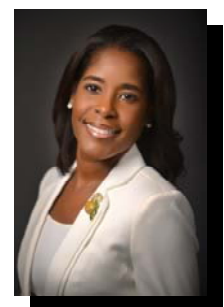
**Pete Clarke  
District 3**



**Jennifer Thompson  
District 4**



**Ted Edwards  
District 5**



**Victoria Siplin  
District 6**

## COUNTY ADMINISTRATION

Ajit Lalchandani ..... County Administrator  
Eric Gassman ..... Chief Accountability Officer  
George Ralls, M.D. .... Deputy County Administrator  
Jim Harrison ..... Assistant County Administrator  
Randy Singh ..... Assistant County Administrator  
Chris Testerman ..... Assistant County Administrator

## CONSTITUTIONAL OFFICERS

Frederick J. Lauten ..... Chief Judge  
Tiffany Moore Russell ..... Clerk of Courts  
Martha O. Haynie ..... Comptroller  
Rick Singh ..... Property Appraiser  
Robert Wesley ..... Public Defender  
Jerry Demings ..... Sheriff  
Jeffrey L. Ashton ..... State Attorney  
Bill Cowles ..... Supervisor of Elections  
Scott Randolph ..... Tax Collector

## DEPARTMENT DIRECTORS

Anne Kulikowski ..... Administrative Services Department  
Jon Weiss ..... Community, Environmental and Development Services Department  
Kathie Canning ..... Convention Center  
Cornita Riley ..... Corrections Department  
Lonnie Bell ..... Family Services Department  
Otto Drozd ..... Fire Rescue Department  
Christopher Hunter, M.D. .... Health Services Department  
Mark Massaro ..... Public Works Department  
Ray Hanson ..... Utilities Department



# OFFICE OF MANAGEMENT AND BUDGET

Kurt Petersen .....Manager  
Ray Walls ..... Assistant Manager  
Dave Hardison ..... Management and Budget Administrator  
Nanette Melo ..... Management and Budget Administrator  
Mark Jeffries ..... Legislative Administrator  
Andrea Lowery ..... Management and Budget Advisor  
Patria Morales ..... Management and Budget Advisor  
Jay Wallace ..... Management and Budget Advisor  
Kimberley Brown ..... Systems Analyst  
Yvonne Pinnock ..... Senior Management and Budget Analyst  
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For more information regarding this document, you may contact the Office of Management and Budget using the following resources:

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Internet: <http://www.OrangeCountyFL.net>

Para más información acerca de este documento, favor de comunicarse con la Oficina de Administración y Presupuesto al número 407-836-7390.

## **A SPECIAL THANKS...**

To all who contributed their time, energy, and talent to the compilation of this document.

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# **BUDGET IN BRIEF**

## **FY 2016-17**

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GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished  
Budget Presentation  
Award*

PRESENTED TO

**Orange County  
Florida**

For the Fiscal Year Beginning

**October 1, 2015**

Executive Director







# **How to Use This Book**



## HOW TO USE THIS BOOK

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<i>General</i>	This document is the FY 2016-17 annual budget for the period beginning October 1, 2016 and ending September 30, 2017. It provides useful up-to-date comparisons and analysis, and illustrates adopted budget amounts for FY 2016-17.
<i>Budget in Brief</i>	This section is designed to be a removable executive summary of the budget that is presented in the ensuing pages. It provides various types of comparative statistical information and an organizational chart depicting Orange County government.
<i>Revenues</i>	This section provides a three-year comparison of revenues by fund or fund type, grouped by major revenue category.
<i>Organization Budgets</i>	By organizational component, this section provides a three-year comparison of expenditures (actuals for FY 2014-15, revised budget as of March 31, 2016 for FY 2015-16, and adopted budget for FY 2016-17) and a summary of funding sources. Organizational charts and a graphic presentation of the budget are included in each section. Each budget is presented separately and includes information on service responsibilities, funding source(s), personnel staffing, expenditure appropriation, and comments related to expenditures that can be categorized and explained as follows:
<i>Personal Services</i>	Cost related to compensating employees, including salaries, wages, and fringe benefit costs.
<i>Operating Expenses</i>	Also known as operating and maintenance costs, these are expenses of day-to-day operations such as office supplies, maintenance of equipment, and travel, excluding capital costs.
<i>Capital Outlay</i>	An appropriation for the acquisition or construction of physical assets.
<i>Capital Improvements</i>	Physical assets in the capital improvements program constructed or purchased that have a minimum useful life of 10 years and a minimum cost of \$25,000. These may include buildings, recreational facilities, road and drainage structures, water and wastewater structures, and equipment.
<i>Debt Service</i>	The expense of retiring such debts as leases, loans, commercial paper, and bond issues. It includes principal and interest payments, and payments for paying agents, registrars, and escrow agents.
<i>Grants</i>	A contribution of assets, usually cash, by one governmental unit or other organization to another made for a specified purpose.
<i>Other</i>	These include other expenditure items of a non-expense or expenditure nature, other than reserves, such as depreciation expense and transfers to other funds.
<i>Reserves</i>	An account used to indicate that a portion of a fund's balance is legally restricted or designated for a specific purpose and is, therefore, not available for general appropriation.

Where budgets do not fit into major organizational categories, they are included in the *Other Offices* and *Other Appropriations* sections.

Budgeted expenditures for government grants are within the department's budget. In addition, revenue sources specific to a department are shown on the department page where applicable.

## HOW TO USE THIS BOOK

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<i>Capital Improvements Program</i>	This section presents the complete Five-Year Capital Improvements Program, grouped by department/division and by fund/organization. For a summary of capital projects by organizational component, refer to the appropriate section of this document.
<i>Index</i>	The index provides an alphabetical listing of the major budgetary categories and titles used throughout the budget to facilitate location of information.
<i>Glossary of Terms</i>	A glossary of terms used throughout the <i>General Information</i> section can be found at the end of the Budget In Brief. Please see the Table of Contents or the Index to locate other items in this document.

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# Orange County Organizational Chart

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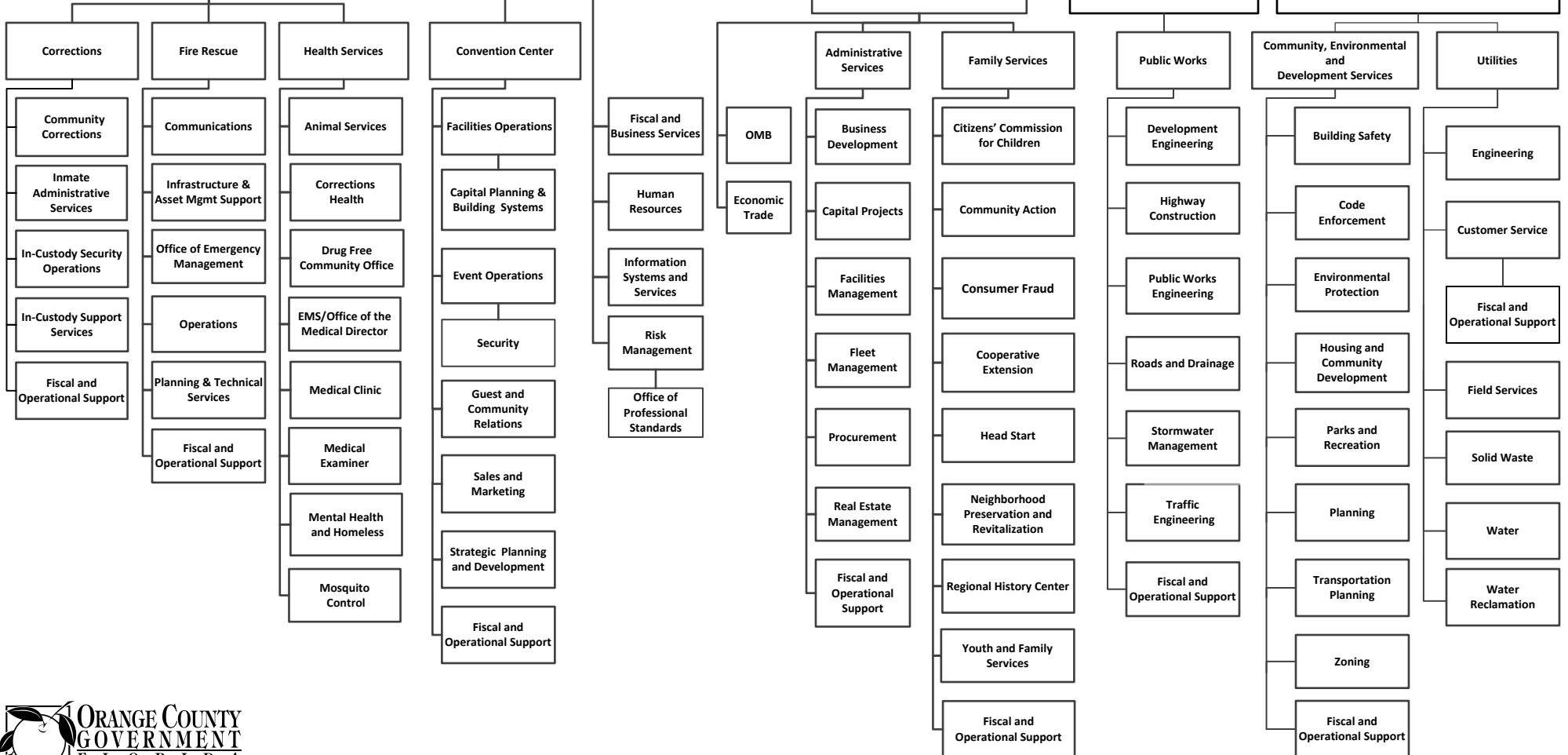
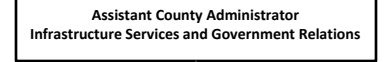
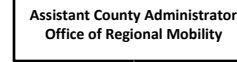
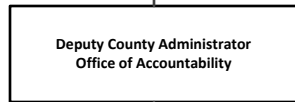
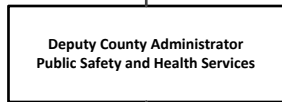
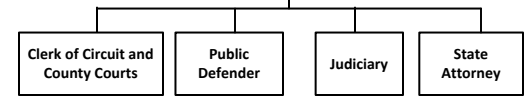
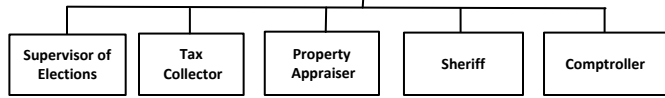
**Electorate**

**Constitutional Officers**

**Orange County Mayor  
Board of County Commissioners**

Ombudsman

**Constitutional Officers**



Orange County

Budget in Brief

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Orange County was founded in 1824, and at that time it was named Mosquito County. It was renamed Orange County in 1845 for the fruit that constituted the county's main product. At its peak in the early 1970's, there were some 80,000 acres of citrus.

Orange County is approximately 1,003.3 square miles of which 903.4 square miles are land and 99.9 square miles are water. The county is at the approximate geographic center of the state. Four (4) counties border it: Lake County to the west, Brevard County to the east, Seminole County to the north, and Osceola County to the south. In addition, Orange County is comprised of 13 municipalities in the incorporated area and 17 distinct neighborhoods in the unincorporated area. Orange County has a population of 1,252,396 based on 2015 estimates from the Metro Orlando Economic Development Commission.

Orange County is a leading center for tourism and a premier business center. The Orange County Convention Center is now the second largest convention facility in the country. Orange County is also the first destination in the country that can say it has welcomed 66 million visitors in a single year. It is home to seven (7) of the ten (10) most visited theme parks in the United States, including Walt Disney World's Magic Kingdom, which is the most visited theme park in the world. Some of the leading tourist attractions located in Orange County includes Walt Disney World, Sea World, and the Universal Orlando Resort. In addition to tourism, some other major businesses include: Florida Hospital, Publix, Orlando Regional Healthcare, Darden Restaurants, and Lockheed Martin.

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## GOVERNMENT STRUCTURE

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In 1986, Orange County became a charter government. A charter form of government has its own constitution and is self-governing. Having a charter gives the county the ability to respond to a changing environment and meet local needs. It enables the county to adopt laws without the need for prior authorization of the Florida state legislature. Orange County established a Charter Review Commission that is appointed every four (4) years to study the charter, propose amendments and revisions, which are then placed on ballots and voted on. The charter was revised first in November 1988, when voters approved major revisions to the county's home rule charter. Subsequent revisions occurred in November 1992, when the charter was amended to create the offices of the Property Appraiser, the Tax Collector, and the Sheriff as charter offices. In 1996, voters amended the charter again to abolish the offices of the Property Appraiser, the Tax Collector, and the Sheriff thereby creating Constitutional Officers governed by the Constitution and the laws of the state of Florida rather than the charter.

In November 2004, the charter was revised as follows:

1. To allow terms of office for the Board of County Commissioners to begin as late as the first Tuesday after the first Monday in January. Require temporary substitutes for board members absent for military service or temporary incapacity. Provide for board-member succession during war, terrorism, and other emergencies. Change the title of "County Chairman" to "County Mayor" (with no change in powers).
2. Created an Orange County/City of Orlando Consolidation of Services Study Commission consisting of citizen volunteer members, who have been charged with conducting a comprehensive study of the consolidation of services between the City of Orlando and Orange County. The commission provided a report to both governments on June 27, 2006.
3. To allow enactment of an ordinance requiring that rezoning's or comprehensive-plan amendments (or both) that increase residential density in an overcrowded school zone and for which the school district cannot accommodate the expected additional students, but will only take effect upon approval by each local government located within the boundaries of that school zone.

In November 2008, the following amendments were approved:

1. All future Charter Review Commissions must include, in their reports to the Board of County Commissioners, an analysis and financial impact statement of the estimated increase or decrease in any revenues or costs to county or local governments and the citizens, resulting from the proposed amendments or revisions to the Orange County Charter and that a summary of such analysis be included on the ballot.

2. The Orange County Charter was amended to require that a Local Code of Ethics be adopted that among other things, shall contain provisions requiring the disclosure of financial and business relationships by elected officials and certain county employees, restricting gifts to the Mayor and Board of County Commissioners, restricting post-county employment for certain employees, providing for enforcement provisions and providing that the board and certain employees receive annual educational sessions on ethics.
3. The Orange County Charter was also amended to provide citizens the right to appear before the Board of County Commissioners for presentations on issues within the county's authority, to require the Board to set aside at least fifteen minutes before each meeting for citizens to speak on any matter regardless of whether the item is on the board's agenda and to allow the board to adopt rules for the orderly conduct of meetings.

In November 2012, the following amendments were approved:

1. The Orange County Charter must place proposed amendments and revisions of the charter on the ballot at general elections only, providing a report of the proposed changes has been delivered to the clerk of the Board of County Commissioners no later than the last day for qualifying for election to county office under general law.
2. The Orange County Charter was amended to prescribe, when authorized under Florida law, a method for locally filling offices of Commissioner and Mayor during vacancy or suspension, providing generally for appointment by the Board of County Commissioners to fill vacant and suspended offices until the next general election, and for special election to fill the vacant office of Mayor where the Mayor's remaining term exceeds one (1) year.
3. The Orange County Charter was also amended to provide that Orange County ordinances shall be effective within municipalities and prevail over municipal ordinances when Orange County sets stricter minimum standards for prohibiting or regulating simulated gambling or gambling.
4. The Orange County Charter was also amended to provide that, upon petition and approval at referendum by the electors of an unincorporated U.S. Census Designated Place, with population exceeding 25,000, such area shall be designated an unincorporated "village," with an appointed village advisory board having such powers, duties, and functions as set forth by charter and ordinance.

The charter establishes the separation between the legislative and executive branches of county government. The legislative branch (the Board of County Commissioners) is responsible for the establishment and adoption of policy and the executive branch (County Mayor) is responsible for the execution of established policy. Additional information on the Orange County Charter is available at the following website: <http://www.orangecountyfl.net/> by clicking on "Open Government" icon, selecting "Board and Special Districts" and then "Charter Review Commission."

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## **COUNTY MAYOR AND BOARD OF COUNTY COMMISSIONERS**

The office of the County Mayor (formerly County Chairman) was first created in 1988. The County Mayor is elected on a countywide basis and serves for a term of four (4) years. The County Mayor serves as the chair of the Board of County Commissioners and manages the operations of all elements of county government under the jurisdiction of the board, consistent with the policies, ordinances, and resolutions enacted by the board. The duties of the County Mayor include appointment of the County Administrator, supervision of the daily activities of employees, convene all regular and special meetings of the board, and prepare and submit the county budget as prescribed by state statute.

The Board of County Commissioners (BCC) consists of the Mayor and six (6) members. Each member is elected by district. The term of office for board members is four (4) years. The powers, duties, and responsibilities of the BCC are defined by the Orange County Charter and by state statute. The board has the power to originate, terminate and regulate legislative and policy matters including but not limited to adoption or enactment of ordinances and resolutions it deems necessary and proper for the good governance of the county. The board also adopts and amends as necessary the county administrative code to govern the operation of the county and adopts such ordinances of county-wide force and effect as are necessary for the health, safety, and welfare of the residents. For more information regarding the Orange County Charter, powers and responsibilities of the County Mayor and the Board of County Commissioners, go to the Orange County website at [www.orangecountyfl.net/](http://www.orangecountyfl.net/).

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## **LONG-TERM GOALS**

Orange County Government's long-term goals focus on the six (6) primary areas listed below. The Budget Message and Department Objectives provide numerous examples of what Orange County is doing to achieve these goals.

1. Attract higher-paying jobs and promote long-term economic stability.

2. Continually raise the bar on ethics, accountability, and transparency to eliminate even the appearance of corruption and favoritism.
3. Maintain a culture in Orange County Government that makes citizens the priority – not politicians, and not special interests.
4. Ensure greater efficiency in government by measuring performance and productivity and by conducting audits and efficiency reviews.
5. Protect and improve quality of life by keeping our streets safe, supporting strong schools, and protecting natural resources.
6. Run a fiscally sound government and ensure that taxpayers' dollars are spent wisely and efficiently.

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## **FISCAL POLICY STATEMENT**

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Orange County has an important responsibility to its citizens to correctly account for public funds, to manage municipal finances wisely, and to plan for adequate funding of services desired by the public. Orange County shall collect public funds through taxes, fees, borrowing, and other legal means to provide for the needs and desires of its citizens. Orange County shall establish and maintain sound financial and budgeting systems to accurately account for all public funds collected and expended for the public good. Orange County shall establish sound fiscal policies and procedures that comply with all applicable state and federal laws.

**Annual Budget:** The annual operating budget prepared by the County Mayor and approved by the Board of County Commissioners is the basis for all expenditures necessary for conducting daily county business. The budget is a fund budget structured to provide departmental appropriations in conformance with Florida Statutes Chapter 129 and the Uniform Accounting System prescribed by the Florida Department of Financial Services and Generally Accepted Accounting Principles (GAAP) for governments. Orange County shall operate under a unified and uniform budget system. The County Administrator shall be responsible for developing appropriate budgetary procedures consistent with Florida Statutes, which shall be followed by all departments or divisions submitting budgets to the Board of County Commissioners for approval.

**Capital Improvement Program and Budget:** The Orange County capital improvements program shall include any expenditure for the acquisition, construction, installation and/or renovation of facilities that are expected to be in service for at least 10 years, and have a value in excess of \$25,000. Capital projects are relatively large in scale, nonrecurring projects that may require multi-year financing. The capital improvement budget may have large fluctuations from year-to-year due to project schedules. Revenues for capital projects come from diverse sources, including long-term bonds, impact fees, taxes, and grants.

The Capital Improvements Program and Budget provide the means through which Orange County Government takes a planned and programmed approach to utilize its financial resources in the most responsible and efficient manner in order to meet the service and facility needs of Orange County. All Orange County capital improvements will be made substantially in accordance with the adopted Capital Improvements Program, and as outlined in the Growth Management Policy. A five-year plan for capital improvements will be developed and updated annually. Orange County will enact an annual capital budget based on the five-year capital improvements plan. Future capital expenditures necessitated by changes in population, changes in real estate development, or changes in economic base will be calculated and included in capital budget projections. The Office of Management and Budget will coordinate development of the capital improvement budget and development of the operating budget. Future operating costs associated with new capital improvement will be projected and included in operating budget forecasts. Orange County will finance only those capital improvements that are consistent with the Capital Improvements Program and county priorities, and that have operating and maintenance costs included in operating budget forecasts. Orange County will attempt to maintain all assets at a level adequate to protect Orange County's capital investment, and to minimize future maintenance and replacement costs. The maintenance of existing assets is Orange County's primary capital expenditure consideration. Orange County will project its equipment replacement and maintenance needs for the next several years and will update this projection each year. From this projection a maintenance and replacement schedule will be developed and followed. Orange County will identify the estimated costs and potential funding sources for each capital project proposal before it is submitted for approval. Orange County will determine the least costly financing method for all new projects.

**General Operating Budget:** The County Mayor shall plan and prepare a balanced budget that conforms to the uniform classification of accounts as prescribed by the Florida Department of Financial Services. The budget shall include operating revenues that equal 95% of all receipts anticipated from all sources including taxes. The budget shall include provisions for balances brought forward, which shall equal total appropriations (expenditures) and reserves. The Office of Management and Budget, under the direction of the County Mayor, shall be responsible for the preparation and monitoring of the Annual County Budget and also for ensuring department compliance with this policy. It is unlawful for the county to expend or contract for the expenditures of more than the amount budgeted in any fund's annual appropriation for any fiscal year. An exception may be made for multi-year construction contracts where funding has been approved in the five-year Capital Improvements Program plan and sufficient monies are available in the current

year's budget to meet the progress payments within the current fiscal year. The fiscal year of Orange County shall commence October 1 and end September 30 in accordance with Florida Statutes.

**Reserves:** Sound fiscal policy dictates some level of reserves for a governmental entity. Reserves serve the following purposes: ensures that funds are available to provide citizens with services and assistance following a natural disaster, such as a hurricane; debt service reserves are a mechanism that ensures there will be no interruption in bond payments should the county experience an unexpected dip in revenues. (These reserves are also required by bond covenants.); and, reserves are used for fiscal management, some because of legal requirements, and some simply to provide a safety net for unexpected expenses.

**Budget Amendments and Transfers:** Orange County's budgeting process must be dynamic and flexible enough to meet the changing needs of the departments and divisions throughout the fiscal year. A means must be provided through which these changing needs can be accommodated within the framework of applicable Florida Statutes and local ordinances and resolutions. Changes may be made to the budget at any time throughout the fiscal year and up to 60 days after fiscal year end or as permitted by Florida Statute in accordance with the procedures outlined in this regulation.

For Orange County policies in Issuance of Revenue Bonds, Continuing Disclosure for Debt Issues, and Bond Waiver Procedures, please refer to the Debt Management section.

For a more in-depth explanation of all Orange County Government's Financial Policies, please see Orange County's Administrative Regulations or contact the Office of Management and Budget at 407-836-7390.

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## FINANCIAL STRUCTURE

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To provide proper accountability for different kinds of resources, "funds" are established. Each fund is a separate entity with its own resources, liabilities, and residual balance. Some homogeneous funds have been consolidated for budget presentation.

Funds with similar objectives, activities and legal restrictions are, for reporting purposes, placed in one (1) of three (3) groups:

- I. **Governmental Funds:** Governmental Funds account for general governmental activities, such as law enforcement, which are largely supported by taxes and fees. They are accounted for on a "spending" or current financial resources basis. Governmental Funds include the following five (5) fund types:
  1. The General Fund reflects all county revenues and expenditures that are not required to be accounted for in another fund. Most countywide activities are accounted for in this fund.
  2. Special Revenue Funds account for resources received from special sources, dedicated or restricted to specific uses.
  3. Debt Service Funds account for the accumulation of resources for, and the payment of, interest, principal, and other costs of debt.
  4. Capital Projects Funds account for the accumulation and use of resources for the acquisition of major buildings and other capital facilities where a specific project is designated or required.
  5. Permanent Funds account for legally restricted resources where only the earnings and not principal, may be used for the benefit of the county or its citizenry.
- II. **Proprietary Funds:** Proprietary Funds account for those external and internal business-type activities that are provided on a basis consistent with private enterprise. They are accounted for on a cost of service or "capital maintenance" basis. Proprietary Funds include the following two (2) fund types:
  1. Enterprise Funds account for activities such as water and water reclamation services that are similar to those provided by private enterprise, and whose costs are paid from user charges or from revenue sources other than general governmental revenue. Orange County's Enterprise Funds consist of the Convention Center, Solid Waste System, and the Water Utilities System.
  2. Internal Service Funds account for operations in which the county provides itself with essential services, which would otherwise be purchased from commercial suppliers. The governmental departments using the services on a cost reimbursement basis pay costs of operating these funds. Orange County's Internal Service Funds consist of Risk Management, Fleet Management, and the Employee Benefits Fund for Medical Benefits.



- III. Fiduciary Funds: Fiduciary Funds account for assets that do not belong to the county, but are under county control for administration. These funds are not available to support county programs. Fiduciary Funds include the following four (4) fund types:
1. Pension Trust Funds account for resources required to be held in trust for the members and beneficiaries of defined benefit pension plans, defined contribution plans, other post employment benefit plans, or other employee benefit plans.
  2. Investment Trust Funds account for external investment pools where legally separate governments commingle or pool their resources in an investment portfolio for the benefit of all participants.
  3. Private-purpose Trust Funds account for assets held by the county in trust for administration, and for disbursement for specific purposes that are not properly reported in a Pension Trust or Investment Trust Fund.
  4. Agency Funds account for assets belonging to others that are held in a custodial capacity pending disposition.

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## **BUDGETARY BASIS**

Orange County uses the same basis for budgeting and accounting. Orange County adopts budgets for all Government Funds on a modified accrual basis. Under this method, revenues are recognized in the period they become measurable and available to finance expenditures of the period and expenditures are recorded when incurred, with the exception of principal and interest on long term debt, which are recorded when due. The budgets for Proprietary Funds are adopted on a full accrual basis. Under the full accrual basis, revenues and expenditures are recognized in the period in which the transaction takes place. This method is similar to the accounting used for private businesses. Depreciation expense is not budgeted; however, expenditures for capital outlays are budgeted. These outlays are capitalized into fixed assets and eliminated from the results of operations on a Generally Accepted Accounting Principles (GAAP) basis.

Fund balance allocations (residual unappropriated liquid assets resulting from prior years' operations) are budgeted and included as revenue on a budgetary basis, but are eliminated on a GAAP basis for financial reporting.

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## **CAPITAL BUDGETING**

Orange County maintains a Capital Improvement Program (CIP), which covers a five-year period. The Office of Management and Budget (OMB) determines the amount of funding available for capital projects. Proposed projects are prioritized and the available funds are allocated accordingly. The CIP projects detail is included in Section 16 of this document; the funding for these projects is also included in the budget within each appropriate department. Projects in the CIP for FY 2016-17 are funded through FY 2020-21 based on estimated revenues and projected annual project costs. Both estimated revenues and expenditures are subject to change, which may require adjustments to the five-year CIP plan.

## BUDGET CALENDAR

Budget formulation, adoption, and execution in Orange County involve the year-round interaction of many people at various levels within the county. The purpose of the process is to identify service needs, develop strategies for meeting these needs, and develop detailed revenue and expenditure plans to carry out the strategic plans. As such, the budget process incorporates the following activities:

<b>January-February</b>	Staff meetings with the County Administrator and Board of County Commissioners (BCC) to determine priorities for the FY 2016-17 budget year. Preliminary revenue projections are finalized. Distribution of budget packages to operating units and constitutional officers. Meetings between County Administrator and Department Directors to communicate budget policies and priorities for the budget year.
<b>March</b>	Departments prepare their budget and input the information into the county's budgeting software. The Office of Management and Budget (OMB) conducts budget preparation computer training classes and reviews early departmental budget submission.
<b>April-May</b>	OMB reviews and tabulates operating budgets and capital improvement projects, as well as updates revenue projections. Meetings are held with County Administration and the Departments to review initial budget submissions. Budgets for all Departments, Clerk of Courts, Court Administration, Public Defender, and State Attorney are submitted to OMB by March 31.
<b>May 1</b>	Deadline for submission of budgets from the Sheriff, Comptroller, and Supervisor of Elections.
<b>May</b>	Department budget meetings with the County Mayor and County Administrator.
<b>May-June</b>	Compilation of the budgets -- operating and capital improvement. Property Appraiser submits budget request by June 1.
<b>July 1</b>	Deadline for delivery of certified tax roll from Property Appraiser.
<b>July</b>	Distribution of proposed budget to the BCC. Budget review worksessions with the BCC.
<b>August 1</b>	BCC certifies proposed millage rates and public hearing dates to the Property Appraiser. Statutory deadline for the Tax Collector to submit budget request.
<b>August</b>	Notice of proposed property taxes ("TRIM"* Notice) mailed to taxpayers.
<b>September</b>	Two (2) public hearings on proposed budget and millage rates. Two (2) to five (5) days prior to the second public hearing, an advertisement is placed in a newspaper of general circulation noting the proposed budget and millage rates.
<b>October 1</b>	Implementation of the adopted budget.
<b>October</b>	Value Adjustment Board meets to hear taxpayers' protests of taxable value assessments. Property Appraiser issues final certification of taxable value. Certification of "TRIM"* compliance with the Florida Department of Revenue.
<b>November-December</b>	OMB issues adopted budget document. Submits budget to Government Finance Officers Association (GFOA) for judging in Distinguished Budget Presentation Award program. Finance issues final results of prior fiscal year. OMB reconciles final fund balances with budget.

\*"TRIM" refers to "Truth in Millage"; the requirements, set forth in the Florida Statutes, for adopting budgets by local governments.

This calendar complies with the requirements set forth in Florida Statutes Chapter 200, "Determination of Millage." This calendar is subject to revision throughout the budget process due to changing needs of the Board or County Administration.

## BUDGET PROCESS

This annual budget process for Orange County covers the period from October 1, 2016 to September 30, 2017.

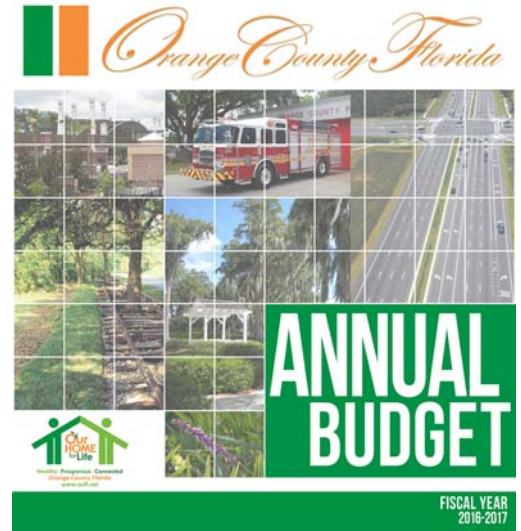
In January, the Office of Management and Budget (OMB) projected revenues and expenditures for the next fiscal year using a financial projection model. Modeling provides the county with a clear vision of the level of financial control needed to develop the upcoming fiscal year budgets.

In late January, meetings were held with the County Mayor and County Administrator to obtain direction for the budget process. Departments and divisions were challenged to prepare a program budget with a focus on maximizing services while maintaining a budget within Orange County's fiscal capacity.

In March 2016, the departments and divisions submitted their proposed budgets to OMB for review based on budget guidelines provided by the County Mayor to all county departments and constitutional officers. Departments were asked to include 3.5% increases to salary budgets and to leave most operating budgets unchanged from fiscal year 2016.

In late May, meetings were held with departments to discuss budget issues and to obtain additional information. These meetings provided department directors with the opportunity to discuss their budgets and programs/services that were being recommended. Finally, budgets were presented to the County Mayor for her review to finalize the proposed budget for the Board of County Commissioners (BCC) budget worksessions in July.

Board worksessions in July are a forum for discussing spending plans, establishing proposed millage rates, and formalizing policy issues. Copies of the proposed budget were distributed to the BCC and county senior staff, and made available for inspection by the general public prior to the final budget public hearings in September. Following Board approval at the final public hearing of the final spending plan, OMB staff prepared the adopted budget for distribution to departments and other interested parties. The budget for this year became effective October 1, 2016.



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## CAPITAL IMPROVEMENT BUDGET PROCESS

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In accordance with the definition of a capital improvement, any county department that requires capital improvements submits a Capital Improvements Program Project Submittal and Budget to the Office of Management and Budget (OMB). Departments submit capital project requests for each five-year period of the Capital Improvements Program and Budget.

Departments prepare capital project requests according to the following steps in order to facilitate the completion of the Capital Improvements Program (CIP) for each five-year period:

1. Departmental staff finalizes and discusses capital project need assessments, concurrency requirements, studies, commissioners' priorities, and unfunded items to determine potential capital improvement projects for the upcoming budget process and the next five-years.
2. Departmental staff reviews the current CIP as of the current fiscal year and updates original project submissions. Departmental staff also discusses and prepares new CIP submittals, which should include detailed project explanations. If existing projects are to be deleted, departments should provide the substantial completion date. **Note:** If capital improvement project(s) involve assistance from the Capital Projects Division, a meeting is necessary with Capital Projects to verify project requirements and capacity.
3. Departmental staff reviews the ongoing programs of the department and forecasts the capital needs for the coming five-years, the first year of which coincides with the adopted operating budget year.
4. All capital projects should be reviewed and prioritized with the Department Director prior to submitting to OMB.
5. Departments submit CIP submittals to OMB.
6. OMB receives all CIP submittals and compiles and submits them to the County Administrator for evaluation and discussion with senior staff.
7. Senior staff reviews the projects to determine those that will be included in the budget presentation to the County Mayor.
8. The County Mayor approves projects to be included in the budget package for the Board worksessions in July.

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## PERFORMANCE MEASUREMENT BUDGET PROCESS

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Orange County's Performance Based Measurement System (PBMS) is a part of this budget document with the inclusion of currently updated key performance data for county departments. Included are selected programs, program descriptions, associated services, and performance measures for these services. The selected measures are designed to monitor the outcome of program services to determine if the purpose of a program is being achieved. Service outcomes are evaluated with regards to workload, effectiveness, and efficiency.

Under the current organizational structure, county departments consist of many operating divisions; therefore, the selected performance measurement information included in the budget document represents selected key measures for each department. The selected information is by no means the full extent of the performance measurement system. Departments and supporting divisions are continuously gathering and evaluating other performance related data to help manage and allocate resources to improve productivity.

The PBMS process is continually improved through refined programs, services, and performance measures. This refinement occurs as departments provide quarterly reports on selected performance measurements. Departments report information that is available and establish methods to capture data as needed for quarterly reporting.

## GRANTS PROGRAM BUDGET PROCESS

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Orange County receives significant funding from federal and state agencies annually. It is the policy of Orange County to encourage the pursuit of federal, state and local grants to supplement county resources. As a matter of equity, it is the goal of Orange County to ensure that local taxpayers get a fair share of federal and state grants, which are funded through their tax dollars.

The Grants Program Budget Process is carried out with a wide range of grants coordination activities to maximize the beneficial impact of federal and state grants funds on Orange County government and its citizens. Specific activities include: a review function for all grant applications under the jurisdiction of the Board of County Commissioners (BCC); provision of information and technical assistance to all county departments in the development and management of federal, state, and local grant programs; preparation of periodic reports describing the status of the federal/state/local grant programs under the BCC; and, oversight of Orange County grant programs to ensure adherence to federal and state regulations, guidelines, and procedures.

During the budget process, it is customary for county departments to submit estimated budgets for grants that Orange County historically receives. A Grants Information Form is used for this purpose, which includes information on the grant program, estimated grant award, required in-kind and/or cash match, a description of the program, and a line-item budget. The Office of Management and Budget (OMB) and the Grants Accounting Section of the Finance and Accounting Department analyze the information for completeness and accuracy. The estimated grant budget is reviewed by the BCC during the budget worksessions and approved at the Budget Public Hearings in September.

The grant periods typically begin on a date other than Orange County's fiscal year, which begins October 1. The majority of grants are federally funded, but awarded through the State of Florida that has a fiscal year beginning on July 1.

New grants are budgeted as they are received and awarded throughout the year. A request for a budget amendment is submitted by the county department receiving the award to Grants Accounting and subsequently submitted by OMB to the BCC, which approves and accepts the grant award.

## BUDGET ADOPTION AND MODIFICATION

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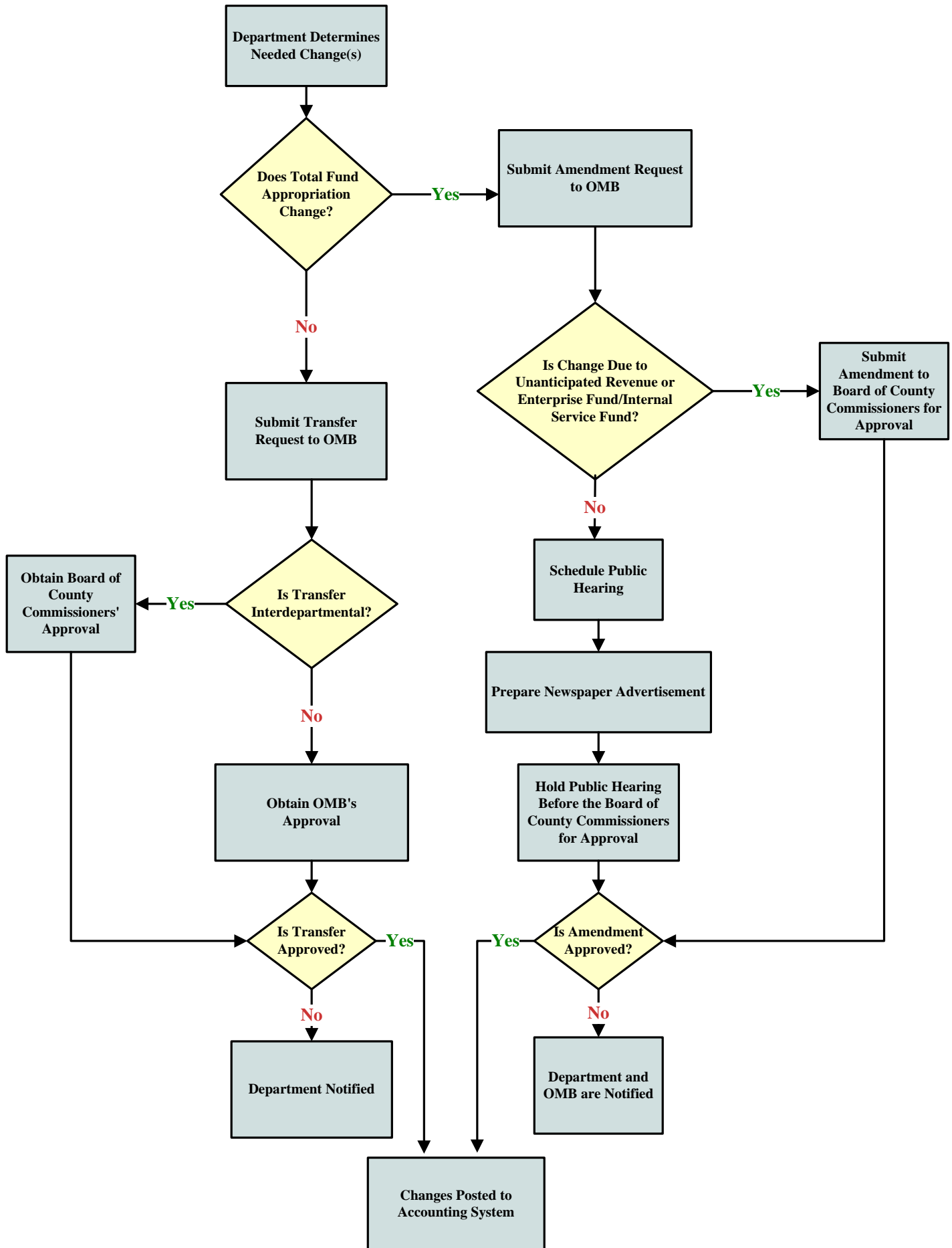
The Board of County Commissioners (BCC) annually adopts the budget by resolution for all funds of Orange County, exclusive of some Agency Funds. Budgetary authority is legally maintained at the fund level; however, Orange County's computerized financial system imposes budget controls at the appropriation level, by division. By state law, the revenue and expenditure budgets for each fund must remain in balance at all times.

Amendments to the adopted budget can occur at any time during the fiscal year through action of the BCC or the County Administrator in the following manner:

<b><i>Budget Amendments</i></b>	Fund revenue and expenditure amounts may be increased or decreased by formal action of the BCC following proper public notice as specified in Chapter 129.03(a) of the Florida Statutes. Amendments to adopted budgets normally result from either: (a) the desire to recognize an unanticipated excess amount of an anticipated revenue, or (b) the unanticipated decrease of an anticipated revenue. The BCC may increase fund revenue and expenditure amounts without public notification in the event of unanticipated revenue from an unanticipated source, or in the proprietary funds. The purpose of the amendment process is to adjust fund amounts to reflect the level of revenues reasonably anticipated to be received, and to balance expenditures to these revenues in accordance with state law and sound fiscal practices.
<b><i>Budget Transfers</i></b>	Operating unit budgets may be amended by formal transfer action. Budget transfers which are intradepartmental in nature may be approved by the County Administrator or his designee. The Office of Management and Budget maintains a list of such intradepartmental transfers. Budget transfers between departments, or which involve fund reserve distributions, must be reviewed and formally approved by the Board.

Additions to approved positions during the budget year require BCC review and approval. As previously delegated by the BCC, the County Administrator may approve personnel reclassifications.

# Budget Amendment / Budget Transfer Process





## BUDGET PRIORITIZATION PROCESS

Because the amount of funding available is typically not enough to meet all of the desired requests during a given fiscal year, the budget process is designed to effectively allocate funding for those projects and programs, which are determined to be the highest priorities. The final prioritization is the result of several factors:

<b><i>Public Wants and Needs</i></b>	Departments periodically conduct surveys of citizens to review and discuss upcoming priorities. Results of the surveys are published so that Orange County can use the results in providing response to public wants and needs in the budget.
<b><i>Evaluate Needs, Resources, and Service Priorities</i></b>	Meetings are conducted with the County Mayor, the Board of County Commissioners, and the County Administrator to determine priorities. Revenue projections are performed in order to assess available resources.
<b><i>Establish Annual Goals</i></b>	Based on the information above, the County Mayor issues budget instructions, overall policy goals, and targeted budget levels.
<b><i>Meet and Prioritize</i></b>	The departments meet with their divisions and often times with external groups, such as advisory boards, to determine priorities and allocate funds accordingly.
<b><i>Prepare and Refine Proposed Budget Recommendations</i></b>	OMB reviews and prepares budget recommendations. The County Mayor, the County Administrator, OMB, and the departments review and discuss the budget proposal in an effort to resolve issues and priorities.
<b><i>Budget Discussion</i></b>	The County Mayor submits the budget recommendation to the Board of County Commissioners. The Board of County Commissioners reviews the recommendations during a series of budget worksessions.
<b><i>Deliberate, Revise, and Adopt Budget</i></b>	The budget is finalized and adopted by the Board of County Commissioners during two (2) advertised public hearings where citizens may provide input.

## FY 2016-17 BUDGET ASSUMPTIONS

The FY 2016-17 revenue and expenditure budget assumptions are as follows:

**Revenues:**

- The countywide millage rate (4.4347), Fire MSTU (2.2437), and Special Tax MSTU (1.8043) remain the same for FY 2016-17.
- All revenues except for non-operating revenues, internal service funds, and grant funds include the 5.0% statutory deduction required by Florida Statutes.
- The budget for state-shared revenues, including sales tax revenue, was prepared based on year-to-date actual figures and various economic and legislative assumptions.

**Expenditures:**

- *Personal Services:* The FY 2016-17 personal services budget includes a 3.5% salary increase for employees. The Florida Retirement System (FRS) rates increased and were budgeted at the amounts approved by the State Legislature for employer retirement contributions. The budget for employer health insurance contributions increased from \$9,400 to \$10,200 per employee. Additionally, a one-time wellness screening incentive of \$100 per adult enrolled in the Orange County health insurance plan was budgeted with the objective of improving health and lowering insurance costs.

The existing Florida Retirement System (FRS) contribution rates are shown below. Depending on the retirement category under FRS, employee retirement contributions were budgeted at the following rates to coincide with the County fiscal year:

Contribution Category	FRS Rates FY 2016-17
Regular	7.52%
Elected Officials	42.10%
Special Risk	22.57%
Special Risk Administration	28.06%
Senior Management	21.77%
Deferred Retirement Option Program (DROP)	12.99%

The rate for FICA (Social Security) contributions was budgeted at 7.65% of total salaries and overtime. The current Old-Age, Survivors, and Disability Insurance (OASDI) program limits the amount of earnings subject to taxation for a given year. For earnings in 2016, this amount was \$118,500.

- *Operating Expenses:* Departments were requested to submit a status quo operating budget for FY 2016-17; however, increases for certain non-discretionary expenditures such as legislative impacts with appropriate justification and other uncontrollable costs that were deemed critical to meet an acceptable level of service were considered for funding.
- *Capital Outlay:* Departments were requested to submit a status quo capital outlay budget for FY 2016-17. All rolling stock purchases (excluding law enforcement) are reviewed by the Vehicle Requirement Utilization Committee (VRUC).
- *Capital Improvements:* Only new or increased Capital Improvement Projects (CIP) of significant importance were considered, as well as projects necessary to maintain Orange County's current facilities or other assets. Please refer to the Capital Improvement Program section for the detailed five-year CIP.
- *Internal Services:* Charges for departmental internal services such as fleet maintenance and self-insurance are based on anticipated needs by the internal service departments and projected usage by county departments.

- *Reserves:* Budgeted reserves for most funds are at 5.0% or higher of their respective total revenue budgets. Efforts have been made to maintain reserves at a healthy level while providing services to citizens.

## **LONG-RANGE FINANCIAL PLANNING**

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The Office of Management and Budget (OMB) utilizes modeling tools to project revenues and expenditures at least five (5) years into the future. In creating these projections, OMB staff utilizes all available information, including current and projected micro and macro-economic data, historical trends for specific revenues and expenditures, legislative changes, and input from staff regarding long-term operating plans. The results equip Orange County's leaders with the information necessary to make good decisions today that are also prudent for the long-term financial health of the county. Projections are updated several times throughout the budget process and any time a significant change occurs to the inputs influencing the projections. Scenario based projections are also produced to illustrate the financial impacts of competing choices.

Long-range planning is an integral part of Orange County's Capital Improvements Program. A significant amount of effort by OMB staff is put into ensuring that all projects in the five-year capital plan are fully funded from beginning to end in order to prevent mid-construction delays or stoppages. Projects are not submitted for inclusion in the capital plan if they cannot be fully funded or if the resulting operating costs cannot be paid for. Planning in this area relies on financial modeling as described above, as well as close coordination with project managers to verify project budgets and timelines. Projections for capital projects are updated any time significant changes occur that affect project cost or schedules.

# Charts and Tables

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## CHARTS AND TABLES

The following section of the Budget in Brief contains charts, tables and graphs, which contain budgetary comparisons and information. The charts are provided to give the reader historical data for up to three (3) fiscal years which can be used to determine historical trends. Charts depicting economic indicators and statistical data are included in the statistical section of this document. The following represents a brief explanation of the charts, tables, and graphs:

<b><i>Major Revenue Sources</i></b>	These charts provide a three (3) year comparison of revenue between the FY 2014-15 Actuals, the FY 2015-16 Budget as of March 31, 2016, and the FY 2016-17 Adopted Budget for several major revenue sources.
<b><i>Three-Year Comparison of Budgeted Fund Structure</i></b>	This table provides a three (3) year comparison of budgeted fund structure to include the following funds: General Fund and Sub-funds, Special Revenue Funds, Capital Construction Funds, Enterprise Funds, Internal Service Funds, and Debt Service Funds.
<b><i>Budget Summary</i></b>	This table provides a summary of the entire budget for Orange County.
<b><i>Funding Per Capita by Object Category</i></b>	This data is presented graphically with a table that depicts the amount and percentage of total budget for personal services, operating expenses, capital outlay, and other expenditures such as interfund transfers, debt service, and reserves. Also included is information based on population comparisons.
<b><i>How the County Allocates Money</i></b>	This table is a listing of the data used to prepare the Uses of Funds County-wide Chart. It explains departments/functions included in the major expenditure categories as required by Florida Statutes.
<b><i>Sources of Funds and Uses of Funds Countywide</i></b>	These charts represent a comparison between the FY 2015-16 Budget as of March 31, 2016 and the FY 2016-17 Adopted Budget for major revenue sources and expenditure categories. The Revenues and Expenditures Summary Section (see section 2) of the proposed budget document provides additional details on revenues by funding source and expenditures by appropriations of expenses.
<b><i>General Fund Comparisons</i></b>	This table has been included to provide a detailed listing of all General Fund departments with budgetary comparisons along with a chart displaying major expenditure categories.
<b><i>Sources of Funds and Uses of Funds General Fund</i></b>	These charts represent a comparison between the FY 2015-16 Budget as of March 31, 2016 and the FY 2016-17 Adopted Budget for major revenue sources and expenditure categories for the General Fund. Additional detailed revenue information, by funding source and expenditures by appropriation of expenses, is included in the Revenues and Expenditures Summary Section (see section 2) of the adopted budget document.
<b><i>Selected Outside Agency Funding Summary</i></b>	This table details the budgets in FY 2015-16 as of March 31, 2016, and FY 2016-17 adopted for selected outside agencies funded by Orange County.
<b><i>Interfund Transfers In and Out</i></b>	These tables represent the budgeted interfund transfers for FY 2016-17 by funding source.

<b><i>Estimated Fund Balances</i></b>	This table shows the budgeted cash brought forward for all funds in FY 2016-17.
<b><i>Millage and Property Value Detail</i></b>	This table provides the millage and property value information in detail for the following categories: Countywide, Special Tax – MSTU, and Independent Special District. It also shows aggregate millage comparison information.
<b><i>Millage Summary</i></b>	This table shows the summary millage information for the following categories: Countywide, Special Tax – MSTU, and Independent Special District. Also, it shows the county aggregate comparison information.
<b><i>Millage Computation Process Flowcharts</i></b>	These flowcharts provide explanations of how the millage rolled-back rate and the maximum millage are calculated.
<b><i>Changes in Authorized Positions</i></b>	This table provides a summary of changes in authorized positions for the FY 2015-16 Budget and position requests for the FY 2016-17 Budget by department/division. It also includes a one-year history of positions for comparison purposes.
<b><i>Total Positions by Function FY 2015-16 Versus FY 2016-17</i></b>	This graph compares FY 2015-16 and FY 2016-17 net of authorized positions by the major expenditure categories as required by Florida Statutes, such as General Government, Public Safety, Physical Environment, etc.

## REVENUE FORECASTING PROCEDURES

The Office of Management and Budget develops revenue forecasts by reviewing current and projected economic data, historical trends of specific revenue sources, and input from operating departments responsible for collecting the revenue. State revenue estimates are analyzed and modified to reflect local experience.

The Ad Valorem (property tax) revenue is calculated from actual tax roll information certified by the Orange County Property Appraiser and millage rates approved by the Board of County Commissioners. This revenue will increase for FY 2016-17.

The Half-Cent Sales Tax revenue is expected to improve in FY 2016-17. The performance of this significant revenue source is directly related to sales tax receipts generated within Orange County and the county's unincorporated population as a percentage of the whole.

The revenue from State Revenue Sharing, consisting primarily of state sales tax revenue, is also expected to improve in FY 2016-17.

Revenues from the four (4) main gas taxes received by Orange County take into account gallons per capita, growth, and the idiosyncrasies of the state's distribution formulas. Gas tax revenue budgets for FY 2016-17 are holding steady at their FY 2015-16 levels.

Local Option Tourist Development Tax revenue is expected to improve for FY 2016-17.

The forecast for Public Service Tax and Communications Services Tax revenue assumes actual revenue for recent years is typical and anticipates continued population growth. Public Service Tax revenue is projected to increase slightly, while Communications Services Tax revenue is projected to decrease. The combined projection for these revenues reflects a slight decrease for FY 2016-17.

The overall performance of capital impact fees is expected to decrease for FY 2016-17.

Projections for interest revenue were conservatively based on historical performance.

Interfund transfers track the flow of various revenue sources between funds. The interfund transfer schedule is based on revenue availability and funding required in individual funds.

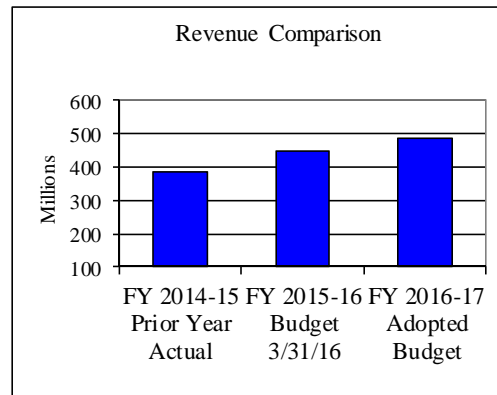
## MAJOR REVENUE SOURCES

### Ad Valorem Taxes

This revenue is derived from the levy of taxes on tangible personal property and real property. Countywide ad valorem receipts are budgeted at \$485,445,374 for FY 2016-17, a 9.19% increase over FY 2015-16 proceeds. The increase is due to new construction and property value appreciation.

The countywide ad valorem millage supports Orange County's General Fund, the Capital Projects Fund, and the Parks Fund.

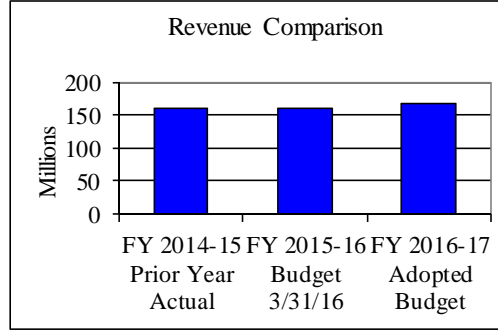
In addition to the countywide millage levy, Orange County has dependent taxing districts, numerous municipal service taxing units (MSTU's) and an independent taxing district. These additional ad valorem collections and millage levies are shown on the Millage and Property Value Detail Report in this section.





**Half-Cent Local Government Sales Tax**

In October 1982, Orange County began receiving a distribution of funds equal to 9.653% of net sales tax collections (approximately one-half cent of the net sales tax collected in Orange County). These funds are collected and distributed on a monthly basis by the Florida Department of Revenue. Due to state implementation of related legislation, the distribution percentage changes periodically and currently stands at 8.9744% as of July 1, 2015.



Funds distributed to each county are proportioned as follows:

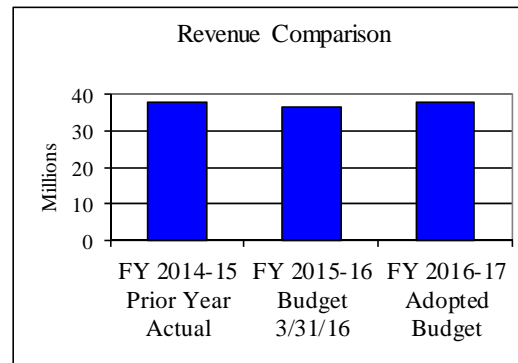
Distribution Factor	$\frac{\text{Unincorporated County Population}}{\text{Total County Population}}$	+	$\frac{2}{3} \frac{\text{Incorporated Population}}{\text{Incorporated Population}}$
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County Share = Distribution Factor x Half-Cent Sales Tax Collected in County.

The FY 2015-16 sales tax revenue is expected to improve compared to the prior year level, exceeding its budget of \$160,680,000. Orange County’s Half-Cent Sales Tax revenue is budgeted at \$167,107,200 for FY 2016-17.

**State Revenue Sharing**

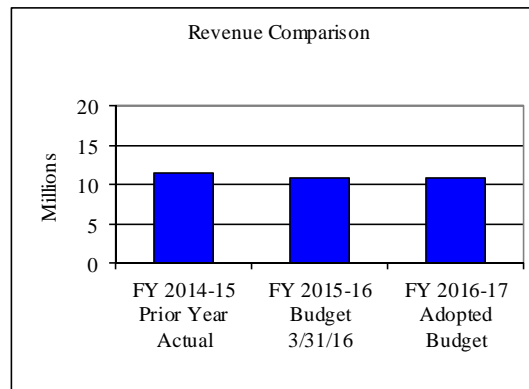
The Florida Revenue Sharing Act of 1972 originally earmarked two (2) revenue sources for sharing with counties: 2.9% of net cigarette tax collections and 41.3% of net intangible tax collections. Effective FY 1999-00, the State of Florida eliminated intangible taxes as a source of county revenue and replaced that revenue stream with a 2.25% distribution of state sales tax. Due to state implementation of related legislation, the distribution percentage changes periodically and currently stands at 2.0810% as of July 1, 2015.



The FY 2015-16 revenue from State Revenue Sharing is projected to exceed its budget of \$36,635,000. For FY 2016-17, this revenue is budgeted at \$38,100,400.

**Constitutional Gas Tax**

The Constitutional Gas Tax is collected by the Florida Department of Revenue and is transferred by the State Board of Administration (SBA) to the counties. This is a tax of two cents per gallon on gasoline. The distribution factor is calculated based on a formula contained in Article XII of the Constitution. The formula calculates the sum of three (3) weighted ratios. One fourth is the ratio of county area to state area. One fourth is the ratio of the county population to state population. And one half is the ratio of the total Constitutional Gas Tax collected in each county to the total collected in all counties of the state during the previous fiscal year.



Distribution is divided into two (2) parts, an 80% portion and a 20% portion. The SBA is entitled to keep the 80% portion to meet debt service requirements. However, the SBA does not administer bond issues for Orange County. Orange County, therefore, receives both portions of this tax. Fund 1003/Constitutional Gas Tax Fund receives the 80% portion and Fund 1002/Transportation Trust Fund receives the 20% portion.

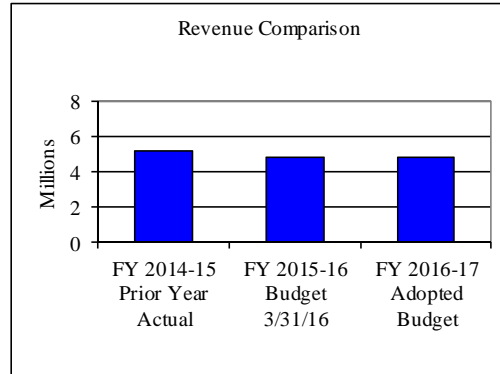
Total Constitutional Gas Tax is budgeted at \$11,000,000 for FY 2016-17, holding steady at the FY 2015-16 level.

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### County Gas Tax

The County Gas Tax is a one-cent per gallon tax on gasoline. It is distributed to counties by the Florida Department of Revenue based on the same formula used to distribute Constitutional Gas Tax. Up through FY 2001-02, this revenue was budgeted in the Gas Tax Revenue 1977 Debt Service Fund (Fund 2312). Beginning in FY 2002-03 the County Gas Tax revenue was budgeted in the Transportation Trust Fund due to the completion of related debt service payments.

For FY 2016-17, County Gas Tax revenue is budgeted at \$4,800,000, holding steady at the FY 2015-16 level.

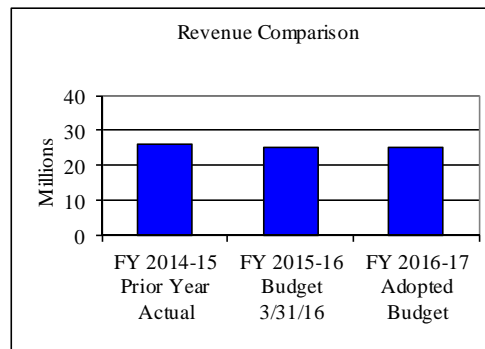


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### Local Option Gas Tax

A six-cent per gallon gas tax is levied in Orange County as provided by the Florida legislature. This tax is distributed according to annual population estimates presented by the Bureau of Economic and Business Research. Receipts are collected by the Florida Department of Revenue and distributed monthly to the local governments.

The Local Option Gas Tax revenue is budgeted at \$25,000,000 for FY 2016-17, holding steady at the FY 2015-16 level.



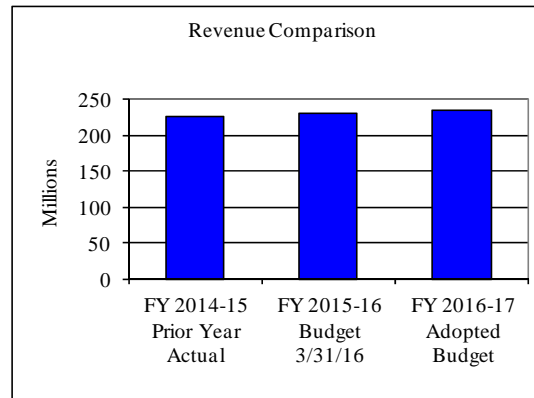
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### Local Option Tourist Development Tax

On authority granted by the state legislature, Orange County has elected to levy a 6% tax on most rents, leases or lets, and living accommodations in hotels, motels, apartments, houses, and mobile home parks, which have been contracted for periods of six (6) months or less. In FY 1991-92, Orange County assumed responsibility for enforcement of this tax and collection of the revenue. This service was previously performed by the Florida Department of Revenue, which assessed a 1% administrative charge on the proceeds. The switch to local enforcement and collection by the Orange County Comptroller has eliminated the one-month delay in receiving funds, reduced administration cost, and increased compliance and collection levels.

The first four cents of the 6% Tourist Development Tax are for priority tourism related expenses in the Tourist Development Plan prepared by the Tourist Development Council and approved by the Board of County Commissioners. The fifth cent is for convention and sports debt and is currently allocated to Convention Center construction debt. The sixth cent is for sports debt and tourism promotion.

Tourist Development Tax revenue is expected to improve for FY 2015-16 and to continue improving for FY 2016-17. Revenue for the 6% Tourist Development Tax is budgeted at \$235,300,000 for FY 2016-17.

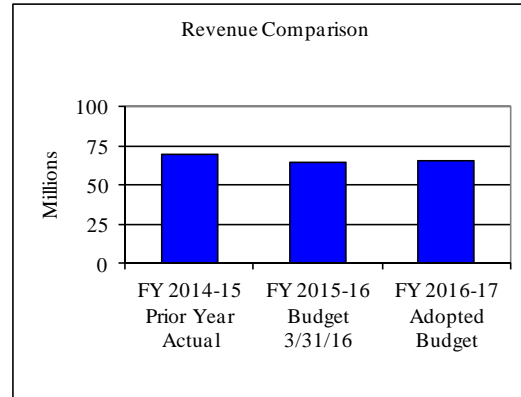


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## Public Service Tax

Florida Statutes 166.231 authorizes municipalities and charter counties, such as Orange County, to levy a public service tax.

The Board of County Commissioners approved this tax in 1991. As of October 1991, the tax was levied on purchases of electricity, fuel oil, metered or bottled gas (natural liquefied petroleum gas or manufactured), water service, and telecommunication services. The 1993 State Legislature approved an exemption of the tax on fuel oil and gas for agricultural purposes, resulting in recurring savings for agricultural businesses. The 2000 State Legislature enacted law changing the way communications services were taxed. The Communications Services Tax revenue is discussed separately below.



Public Service Tax revenue (excluding the Communications Services Tax) was budgeted at \$64,908,960 in FY 2015-16. For FY 2016-17, this revenue is budgeted at \$65,558,050.

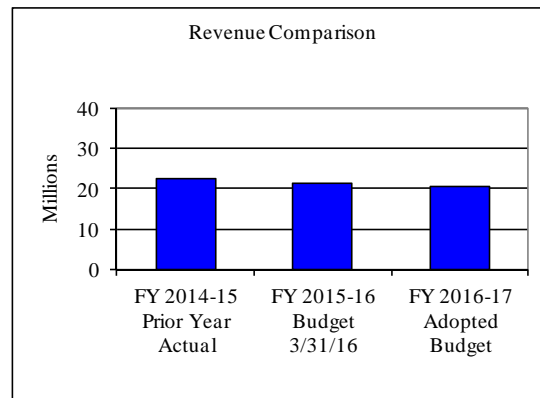
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## Communications Services Tax

Florida Statutes 202 established the Communications Services Tax Simplification Law. Effective October 1, 2001, the law provided that communications services be subject to a uniform statewide tax rate and a local tax administered by the Florida Department of Revenue. This replaced the prior practice of local governments imposing public service tax on communications services and franchise fees on cable television providers, and was intended to have no adverse effect on net revenue.

The Communications Services Tax (CST) has two (2) components, state and local. The standard state CST is 7.44%, consisting of a 4.92% state tax plus a 2.52% gross receipts tax. (For direct-to-home satellite service, the state CST is 11.44%, consisting of a 9.07% state tax plus a 2.37% gross receipts tax.)

The local CST is 4.98% for unincorporated Orange County. Up through FY 2009-10, CST revenue was budgeted in the Public Service Tax 1995 Fund (Fund 2319). In order to align with GASB Statement # 54, however, between FY 2010-11 and FY 2012-13, CST revenue was budgeted in the Transportation Trust Fund (Fund 1002) and beginning in FY 2013-14 is budgeted in the Special Tax MSTU Fund (Fund 1005).



Communications Services Tax revenue is budgeted at \$20,500,000 for FY 2016-17, decreasing from \$21,500,000 in FY 2015-16.

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## Capital Impact Fees

The Board of County Commissioners has instituted six (6) impact fees on new development: 1) Water and Sewer Connection Fee; 2) Fire Impact Fee; 3) Law Enforcement Impact Fee; 4) Transportation Impact Fee; 5) Parks and Recreation Impact Fee; and, 6) School Impact Fee. School impact fees are remitted quarterly to the Orange County School Board. Other impact fees are used for the purchase and construction of capital assets to serve new growth. The latest of these capital impact fees is the Parks and Recreation Impact Fee adopted by the Board of County Commissioners in FY 2005-06.

Water and Sewer Connection Fee revenue is budgeted at \$20.8 million for FY 2016-17, down from \$23.7 million budgeted in FY 2015-16. Fire Impact Fee revenue is budgeted at \$1.4 million for FY 2016-17, holding steady at the prior year level. Law Enforcement Impact Fee revenue is budgeted at \$2.0 million for FY 2016-17, up from \$1.4 million in the prior year. Transportation Impact Fee revenue (not including capacity reservation fees) is budgeted at \$6.0 million for FY 2016-17, up from \$5.5 million in the prior year. Parks Impact Fee revenue is budgeted at \$3.7 million for FY 2016-17, up from \$3.6 million in the prior year. School Impact Fees are a pass-through revenue and the budget for FY 2016-17 is established at \$90 million to allow flexibility for revenue growth.

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**Water and Sewer Service**

The Orange County Water and Wastewater Utilities System is an enterprise fund, and operates in a manner similar to a private business. Their normal operations are financed primarily by water and water reclamation charges to commercial, residential, and industrial customers. These charges taken as a whole would represent one of the largest revenue sources of Orange County, but all Utilities revenues are restricted in use, and are not available for general county expenditures. See the Utilities section of the budget book for an additional description of these revenues.

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## Three-Year Comparison of Budgeted Fund Structure

Fund Group / Fund	FY 2014-15 Actual	FY 2015-16 Budget as of 3/31/16	FY 2016-17 Adopted Budget	Percent Change
<b>General Fund and Sub Funds</b>				
General Fund and Subfunds	\$ 691,469,040	\$ 846,361,972	\$ 849,581,115	0.4%
<b>Total:</b>	<b>\$ 691,469,040</b>	<b>\$ 846,361,972</b>	<b>\$ 849,581,115</b>	<b>0.4%</b>
<b>Special Revenue Funds</b>				
7000 Level (Federal) Grant - Funds	\$ 77,014,064	\$ 110,450,487	\$ 62,141,710	(43.7)%
8000 Level (State) Grants - Funds	9,154,764	18,215,688	5,385,932	(70.4)%
911 Fee	4,799,357	20,725,047	21,503,198	3.8%
Air Pollution Control	942,498	985,433	1,008,488	2.3%
Air Quality Improvement	196,815	205,721	158,400	(23.0)%
Animal Services Trust Funds	12,766	157,673	201,172	27.6%
Aquatic Weed (Non-Tax) Districts	27,189	298,475	328,886	10.2%
Aquatic Weed (Tax) Districts	324,648	4,083,528	4,167,118	2.0%
Boating Improvement Program	499,823	1,146,680	1,279,264	11.6%
Building Safety	13,437,753	33,661,768	36,276,255	7.8%
Conservation Trust Funds	360,757	5,733,659	5,280,460	(7.9)%
Constitutional Gas Tax	5,463,400	30,425,842	25,791,237	(15.2)%
Court Facilities	5,186,162	7,366,033	5,652,277	(23.3)%
Court Technology	4,857,514	5,403,982	5,302,445	(1.9)%
Crime Prevention ORD 98-01	191,003	104,084	91,200	(12.4)%
Driver Education Safety Trust Fund	516,559	614,926	570,095	(7.3)%
Drug Abuse Trust Fund	252,863	426,753	339,475	(20.5)%
Energy Efficiency Renew Energy & Conservation	8,349	52,070	48,045	(7.7)%
I-Drive MSTU Funds	5,276,710	6,135,110	6,600,134	7.6%
Inmate Commissary Fund	909,177	2,795,626	3,315,660	18.6%
International Drive CRA	7,844,510	54,859,797	36,134,201	(34.1)%
Juvenile Court Programs	265,515	290,318	272,267	(6.2)%
Lakeside Village Adequate Public Facility	-	1,319,880	1,269,880	(3.8)%
Law Enforcement / Confiscated Property	565,995	2,200,153	1,397,000	(36.5)%
Law Enforcement / Education Corrections	491,743	533,210	561,053	5.2%
Law Enforcement / Education Sheriff	586,638	419,695	314,700	(25.0)%
Law Library	258,940	285,707	285,475	(0.1)%
Legal Aid Programs	737,233	870,212	767,017	(11.9)%
Local Court Programs	1,094,853	1,163,026	1,168,952	0.5%
Local Housing Asst (SHIP)	3,571,050	7,976,316	14,160,996	77.5%
Local Option Gas Tax	31,756,714	39,834,574	40,078,610	0.6%
Mandatory Refuse Collection	48,479,988	70,318,090	48,566,385	(30.9)%
MSBU Agency Funds	-	69	5,402	7,729.0%
Municipal Service Districts	18,464,228	37,631,739	39,119,402	4.0%
OBT Comm Redevelopment Area Trust Fund	272,608	384,573	353,650	(8.0)%
OC Fire Prot & EMS/MSTU	126,146,406	165,784,785	183,932,909	10.9%
Orange Blossom Trail NID 90-24	124,948	166,493	172,670	3.7%
Other Grant Funds	9,623,139	67,374,409	-	(100.0)%
Parks and Recreation Fund	28,319,165	47,518,033	39,522,721	(16.8)%
Parks and Recreation Scholarship	50,610	45,454	46,380	2.0%
Pine Hills Neighborhood Improvement District	82,214	353,665	325,000	(8.1)%
Pollutant Storage Tank	7,499	50,554	50,185	(0.7)%
School Impact Fees	52,370,703	85,519,000	85,519,000	0.0%
Special Tax MSTU	152,176,000	161,715,867	170,143,086	5.2%
Teen Court	516,833	1,218,480	1,194,826	(1.9)%
Transportation Trust	79,499,634	108,353,995	103,877,248	(4.1)%
Tree Replacement Trust	58,971	1,540,361	44,050	(97.1)%
Water and Navigation Funds	1,466,745	9,863,022	9,522,138	(3.5)%
<b>Total:</b>	<b>\$ 694,265,053</b>	<b>\$ 1,116,580,062</b>	<b>\$ 964,246,654</b>	<b>(13.6)%</b>

## Three-Year Comparison of Budgeted Fund Structure

Fund Group / Fund	FY 2014-15 Actual	FY 2015-16 Budget as of 3/31/16	FY 2016-17 Adopted Budget	Percent Change
<b>Enterprise Funds</b>				
Convention Center Funds	\$ 488,660,176	\$ 428,172,003	\$ 401,337,379	(6.3)%
Solid Waste System	26,313,512	123,839,448	112,208,263	(9.4)%
Water Utilities System	242,699,988	342,145,872	355,005,870	3.8%
Water Utilities System MSTUs	520,992	473,132	516,670	9.2%
<b>Total:</b>	<b>\$ 758,194,667</b>	<b>\$ 894,630,455</b>	<b>\$ 869,068,182</b>	<b>(2.9)%</b>
<b>Internal Service Funds</b>				
Employees Benefits	\$ 90,298,986	\$ 146,404,965	\$ 143,092,759	(2.3)%
Fleet Management Dept	15,316,365	21,252,282	17,848,211	(16.0)%
Risk Management Program	19,330,367	69,080,099	69,080,325	0.0%
<b>Total:</b>	<b>\$ 124,945,717</b>	<b>\$ 236,737,346</b>	<b>\$ 230,021,295</b>	<b>(2.8)%</b>
<b>Capital Construction Funds</b>				
Fire Impact Fees	\$ 521,632	\$ 5,704,561	\$ 4,995,602	(12.4)%
Law Enforcement Impact Fees	112,232	7,979,160	8,433,250	5.7%
Miscellaneous Construction Projects	33,267,439	127,773,786	151,784,614	18.8%
Parks & Recreation Impact Fees	3,352,994	19,315,600	9,329,102	(51.7)%
Sales Tax 15 Equip Acquisition	2,868,976	2,545,192	-	(100.0)%
Transportation - Deficient Segment Funds	927,760	5,384,072	3,376,975	(37.3)%
Transportation Impact Fees	10,090,727	88,155,266	97,243,650	10.3%
<b>Total:</b>	<b>\$ 51,141,759</b>	<b>\$ 256,857,637</b>	<b>\$ 275,163,193</b>	<b>7.1%</b>
<b>Debt Service Funds</b>				
Capital Improvement Bonds	\$ 36,118,701	\$ 42,283,241	\$ 40,754,280	(3.6)%
Orange County Promissory Note Series 2010	1,552,738	3,726,780	3,586,244	(3.8)%
Public Facilities Bonds	4,356,875	8,740,091	8,735,050	(0.1)%
Public Service Tax Bonds	58,659,668	118,047,594	118,394,947	0.3%
Sales Tax Trust Fund	148,736,480	413,251,175	343,650,639	(16.8)%
<b>Total:</b>	<b>\$ 249,424,461</b>	<b>\$ 586,048,881</b>	<b>\$ 515,121,160</b>	<b>(12.1)%</b>
<b>County Total:</b>	<b>\$ 2,569,440,698</b>	<b>\$ 3,937,216,353</b>	<b>\$ 3,703,201,599</b>	<b>(5.9)%</b>

Note: General Fund Subfunds include the Mosquito Control Fund, as well as donations funds. MSBU agency funds and other fiduciary activities may be presented separately.

**BUDGET SUMMARY**  
**ORANGE COUNTY BOARD OF COUNTY COMMISSIONERS FISCAL YEAR 2016-17**

<b>CLASSIFICATION</b>	<b>General Revenue Fund</b>	<b>Transportation Trust Fund</b>	<b>Grant Funds</b>	<b>Fire &amp; EMS District Funds</b>	<b>Special Tax Equalization Fund</b>	<b>Debt Service Funds</b>	<b>Capital Construction Funds</b>	<b>Other Revenue Funds</b>	<b>Enterprise Funds</b>	<b>Internal Service Funds</b>	<b>Total</b>
<b>REVENUES :</b>											
Ad Valorem Taxes	\$ 442,688,262	\$ 0	\$ 0	\$ 131,332,270	\$ 105,618,601	\$ 0	\$ 24,629,673	\$ 28,321,499	\$ 0	\$ 0	\$ 732,590,305
Other General Taxes	2,210,000	1,050,000	0	0	20,500,000	65,558,050	0	25,250,000	235,300,000	0	349,868,050
Permits and Fees	962,900	1,983,500	0	2,031,841	0	0	16,274,000	122,783,775	21,651,512	0	165,687,528
Grants	410,119	0	60,287,642	0	0	0	0	0	0	0	60,697,761
Shared Revenues	1,291,600	7,098,000	0	280,000	0	205,207,600	0	18,533,000	0	0	232,410,200
Service Charges	38,189,485	1,068,580	0	20,304,839	0	0	0	61,384,664	268,639,428	130,035,369	519,622,365
Fines and Forfeits	1,263,600	3,262,500	0	0	0	1,350,000	0	610,158	29,100	0	6,515,358
Interest and Other	7,741,423	145,050	5,415,000	437,001	20,000	176,565	849,950	2,517,331	7,041,167	1,528,900	25,872,387
Total Revenues	494,757,389	14,607,630	65,702,642	154,385,951	126,138,601	272,292,215	41,753,623	259,400,427	532,661,207	131,564,269	2,093,263,954
Less: Statutory Deduction	(25,635,369)	(730,382)	0	(7,768,048)	(6,339,430)	(13,614,611)	(2,087,683)	(12,972,222)	(26,633,060)	(76,445)	(95,857,250)
Net Revenues	\$ 469,122,020	\$ 13,877,248	\$ 65,702,642	\$ 146,617,903	\$ 119,799,171	\$ 258,677,604	\$ 39,665,940	\$ 246,428,205	\$ 506,028,147	\$ 131,487,824	\$ 1,997,406,704
<b>NON-REVENUES:</b>											
Bond/Loan Proceeds	0	0	0	0	0	0	0	0	46,000,000	0	46,000,000
Interfund Transfers	259,404,976	70,300,000	1,825,000	0	48,516,615	5,494,899	57,100,000	36,085,001	513,985	0	479,240,476
Fund Balance	103,104,119	19,700,000	0	36,340,006	1,177,300	250,948,657	178,397,253	156,208,632	316,326,050	98,533,471	1,160,735,488
Other Sources	17,950,000	0	0	975,000	650,000	0	0	43,931	200,000	0	19,818,931
<b>TOTALS</b>	<b>\$ 849,581,115</b>	<b>\$ 103,877,248</b>	<b>\$ 67,527,642</b>	<b>\$ 183,932,909</b>	<b>\$ 170,143,086</b>	<b>\$ 515,121,160</b>	<b>\$ 275,163,193</b>	<b>\$ 438,765,769</b>	<b>\$ 869,068,182</b>	<b>\$ 230,021,295</b>	<b>\$ 3,703,201,599</b>

**EXPENDITURES/EXPENSES:**

General Government	\$ 209,896,692	\$ 0	\$ 0	\$ 0	\$ 0	\$ 251,532	\$ 10,769,926	\$ 17,133,153	\$ 1,000,000	\$ 0	\$ 239,051,303
Public Safety	388,791,389	1,000,000	2,262,058	155,327,426	0	66,000	33,579,155	46,371,307	0	0	627,397,335
Physical Environment	9,144,328	8,055,846	1,130,941	0	0	0	10,420,274	61,828,725	321,410,950	0	411,991,064
Transportation	45,909,845	85,538,234	0	0	0	0	46,052,089	71,703,763	0	0	249,203,931
Economic Environment	9,344,956	0	27,967,937	0	0	0	3,300,000	14,514,646	230,289,599	0	285,417,138
Human Services	92,509,037	0	33,724,811	0	0	0	0	85,800,160	0	0	212,034,008
Internal Services	0	0	0	0	0	0	0	0	0	193,688,856	193,688,856
Culture and Recreation	4,153,169	0	0	0	0	0	22,222,181	39,489,654	4,706,000	0	70,571,004
Total Expenditures/Expenses	\$ 759,749,416	\$ 94,594,080	\$ 65,085,747	\$ 155,327,426	\$ 0	\$ 317,532	\$ 126,343,625	\$ 336,841,408	\$ 557,406,549	\$ 193,688,856	\$ 2,289,354,639

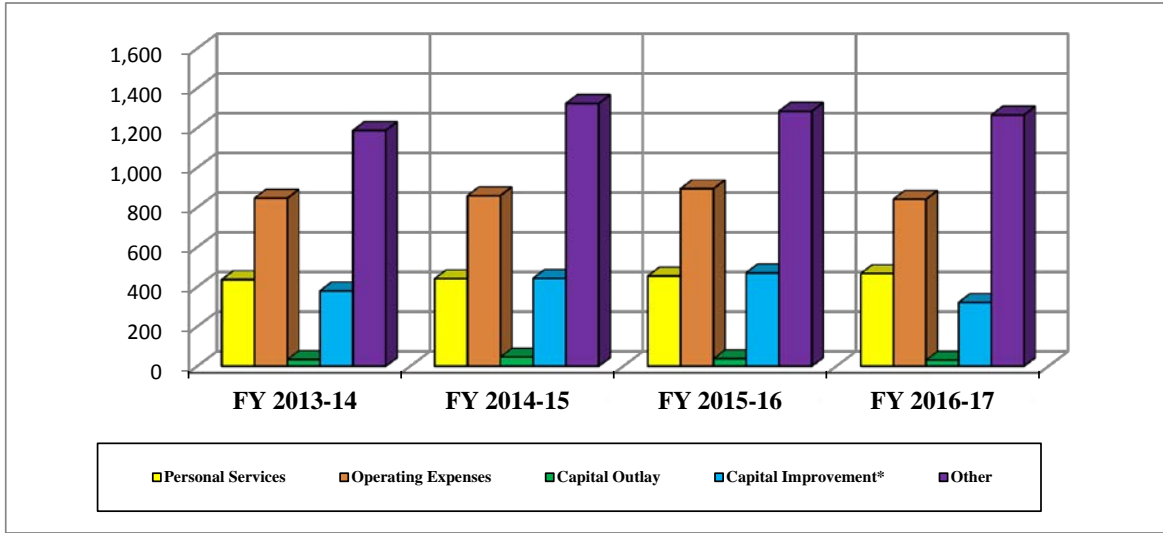
**NON-EXPENSE DISBURSEMENTS:**

Debt Service	0	0	0	0	0	39,261,432	0	5,402	78,449,234	0	117,716,068
Reserves	63,705,737	9,163,168	0	27,465,584	0	208,836,047	148,819,568	100,969,459	221,598,414	36,332,439	816,890,416
Interfund Transfers	26,125,962	120,000	2,441,895	1,139,899	170,143,086	266,706,149	0	949,500	11,613,985	0	479,240,476
<b>TOTALS</b>	<b>\$ 849,581,115</b>	<b>\$ 103,877,248</b>	<b>\$ 67,527,642</b>	<b>\$ 183,932,909</b>	<b>\$ 170,143,086</b>	<b>\$ 515,121,160</b>	<b>\$ 275,163,193</b>	<b>\$ 438,765,769</b>	<b>\$ 869,068,182</b>	<b>\$ 230,021,295</b>	<b>\$ 3,703,201,599</b>

<b>Millages:</b>			
County Wide	4.4347	N. I-Drive Improvements	0.1601
Special Tax Equal. MSTU	1.8043	Apopka-Vineland Improvements	0.6000
Orange County Fire & EMS	2.2437	Bass Lake	1.5000
OBT Corridor Imp.	0.5932	Big Sand Lake	0.1378
OBT Neighborhoods Imp.	0.2554	Lake Holden	2.5337
Orlando Central Park MSTU	1.1549	Lake Irma	0.6200
I-Drive Master Transit	0.2590	Lake Jean	0.5000
I-Drive Bus Service	0.8257	Lake Jessamine	0.6545
		Lake Killarney	0.9123
		Lake Mary	1.9446
		Lake Ola	2.0000
		Lake Pickett	1.7597
		Lake Price	1.1910
		Lake Rose	2.1400
		Little Lake Fairview	0.5000
		South Lake Fairview	0.2134
		Lake Conway	0.4107
		Windermere Navigation	0.2528

The tentative, adopted, and/or final budgets are on file in the Office of Management and Budget as a public record.

**FUNDING PER CAPITA BY OBJECT CATEGORY**  
**FY 2013-14 THROUGH FY 2016-17**



	Modified Budget FY 2013-14	Funding Per Capita FY 2013-14	Modified Budget FY 2014-15	Funding Per Capita FY 2014-15	Modified Budget FY 2015-16	Funding Per Capita FY 2015-16	Adopted Budget FY 2016-17	Funding Per Capita FY 2016-17
Personal Services	\$535,811,708	\$436	\$552,507,165	\$441	\$569,594,145	\$455	\$591,261,263	\$467
Operating Expenses	1,039,674,432	\$847	1,076,665,896	\$860	1,121,338,637	\$895	1,065,189,348	\$842
Capital Outlay	41,813,007	\$34	58,458,808	\$47	47,634,337	\$38	38,491,070	\$30
Capital Improvement*	466,250,697	\$380	554,975,306	\$443	589,546,203	\$471	406,877,518	\$321
Other (Includes debt service, grants, reserves, and interfund transfers)	1,458,245,816	\$1,188	1,657,446,178	\$1,323	1,609,103,031	\$1,284	1,601,382,400	\$1,265
<b>TOTAL</b>	<b>\$3,541,795,661</b>	<b>\$2,884</b>	<b>\$3,900,053,353</b>	<b>\$3,114</b>	<b>\$3,937,216,353</b>	<b>\$3,142</b>	<b>\$3,703,201,599</b>	<b>\$2,926</b>

	<u>FY 2013-14</u>	<u>FY 2014-15</u>	<u>FY 2015-16</u>	<u>Projected FY 2016-17</u>
Population**	1,227,995	1,252,396	1,253,001	1,265,753
BCC Employees	7,083	7,113	7,207	7,317
Constitutional Officers Employees	2,843	2,851	2,866	2,879

\*Capital Improvement expenditures fluctuate and do not follow traditional expenditure patterns. In this comparison, historical capital improvement expenditures are the result of large bond issues related to one-time capital projects.

\*\*Population Source: 2015 Bureau of Economic and Business Research (BEBR) Orange County population. FY 2016-17 population projection is based on a 0.99% increase.



**ORANGE**  
  
**COUNTY**  

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**GOVERNMENT**  

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**F L O R I D A**

## How the County Allocates Money

Orange County Government	FY 2014-15 Actual	FY 2015-16 Budget as of 3/31/16	FY 2016-17 Adopted Budget	Percent Change
<b>General Government</b>	\$ 201,308,261	\$ 248,349,831	\$ 239,051,303	(3.7)%
Board of County Commissioners, Constitutional Officers, County Administrator, Procurement, Office of Management and Budget, Human Resources, Technology, Facilities Management, Non-Departmental Expenditures, Planning, and Legal				
<b>Public Safety</b>	\$ 522,418,905	\$ 628,146,041	\$ 627,397,335	(0.1)%
Sheriff, Corrections, Law Enforcement Impact Fees, Fire Impact Fees, Fire Rescue Services, Medical Examiner, Emergency Management, Emergency Medical Services, Building, Zoning, and Consumer Fraud				
<b>Physical Environment</b>	\$ 349,629,305	\$ 505,644,785	\$ 411,991,064	(18.5)%
Solid Waste, Mandatory Refuse, Lake District MSTUs / MSBUs, Water and Wastewater Utilities, Air Pollution Control, Environmental Protection, Retention Ponds, and Cooperative Extension				
<b>Transportation</b>	\$ 197,021,141	\$ 307,305,796	\$ 249,203,931	(18.9)%
Traffic Engineering, Local Option Gas Tax, Roads and Drainage, Highway Construction, Street Light Districts, Transportation Impact Fees, Transit Authority (LYNX), and Engineering				
<b>Economic Environment</b>	\$ 264,614,615	\$ 314,036,737	\$ 285,417,138	(9.1)%
Veterans Services, Community Development, Convention Center, and Office of Economic Development				
<b>Human Services</b>	\$ 168,770,423	\$ 224,137,575	\$ 212,034,008	(5.4)%
Mosquito Control, Animal Services, Medical Clinic, Social Services, Great Oaks Village, Human Service Agencies, Head Start, and Citizens' Commission for Children				
<b>Culture &amp; Recreation</b>	\$ 39,566,086	\$ 83,777,288	\$ 70,571,004	(15.8)%
Parks and Recreation and Cultural Agencies				

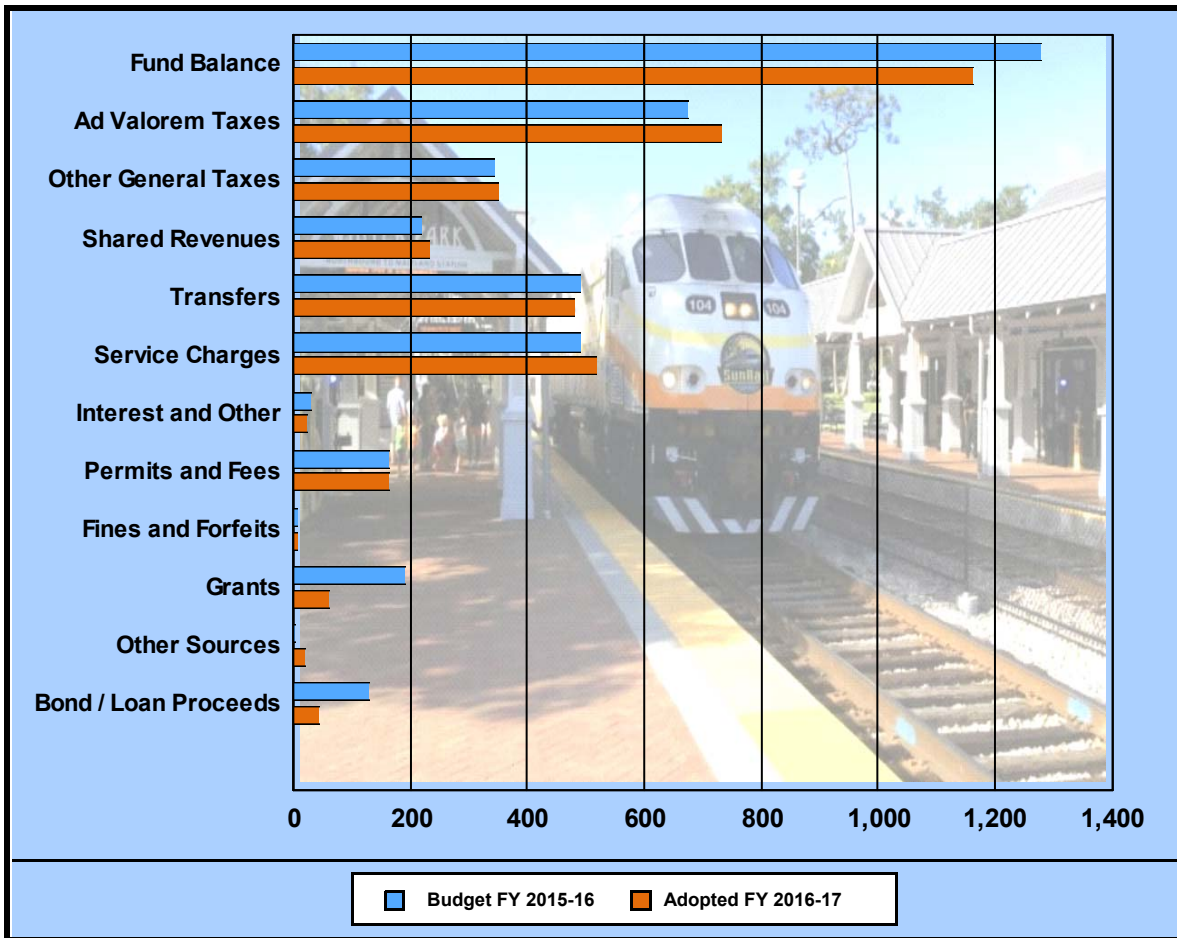
## How the County Allocates Money

Orange County Government	FY 2014-15 Actual	FY 2015-16 Budget as of 3/31/16	FY 2016-17 Adopted Budget	Percent Change
<b>Interfund Transfers</b>	\$ 405,130,432	\$ 492,484,924	\$ 479,240,476	(2.7)%
Transfers between individual funds of a governmental unit which are not repayable and are not considered charges for goods or services.				
<b>Debt Service</b>	\$ 295,986,370	\$ 149,046,632	\$ 117,716,068	(21.0)%
The expense of retiring such debts as loans and bond issues				
<b>Reserves</b>	\$ 0	\$ 789,466,859	\$ 816,890,416	3.5 %
An account used to indicate that a portion of a fund's balance is legally restricted or designated for a specific purpose, and is therefore, not available for general appropriation				
<b>Internal Service</b>	\$ 124,995,159	\$ 194,819,885	\$ 193,688,856	(0.6)%
Risk Management, Employee Medical Benefits, and Fleet Management				
<b>Grand Total</b>	<u><u>\$ 2,569,440,698</u></u>	<u><u>\$ 3,937,216,353</u></u>	<u><u>\$ 3,703,201,599</u></u>	<u><u>(5.9)%</u></u>

Allocations by Fund Type	FY 2014-15 Actual	FY 2015-16 Budget as of 3/31/16	FY 2016-17 Adopted Budget	Percent Change
Capital Construction Funds	\$ 51,141,759	\$ 256,857,637	\$ 275,163,193	7.1%
Debt Service Funds	249,424,461	586,048,881	515,121,160	(12.1)%
Enterprise Funds	758,194,667	894,630,455	869,068,182	(2.9)%
General Fund and Sub Funds	691,469,040	846,361,972	849,581,115	0.4%
Internal Service Funds	124,945,717	236,737,346	230,021,295	(2.8)%
Special Revenue Funds	694,265,053	1,116,580,062	964,246,654	(13.6)%
<b>Grand Total</b>	<u><u>\$ 2,569,440,698</u></u>	<u><u>\$ 3,937,216,353</u></u>	<u><u>\$ 3,703,201,599</u></u>	<u><u>(5.9)%</u></u>

Note: General Fund Subfunds include the Mosquito Control Fund, as well as donations funds. MSBU agency funds and other fiduciary activities may be presented separately.

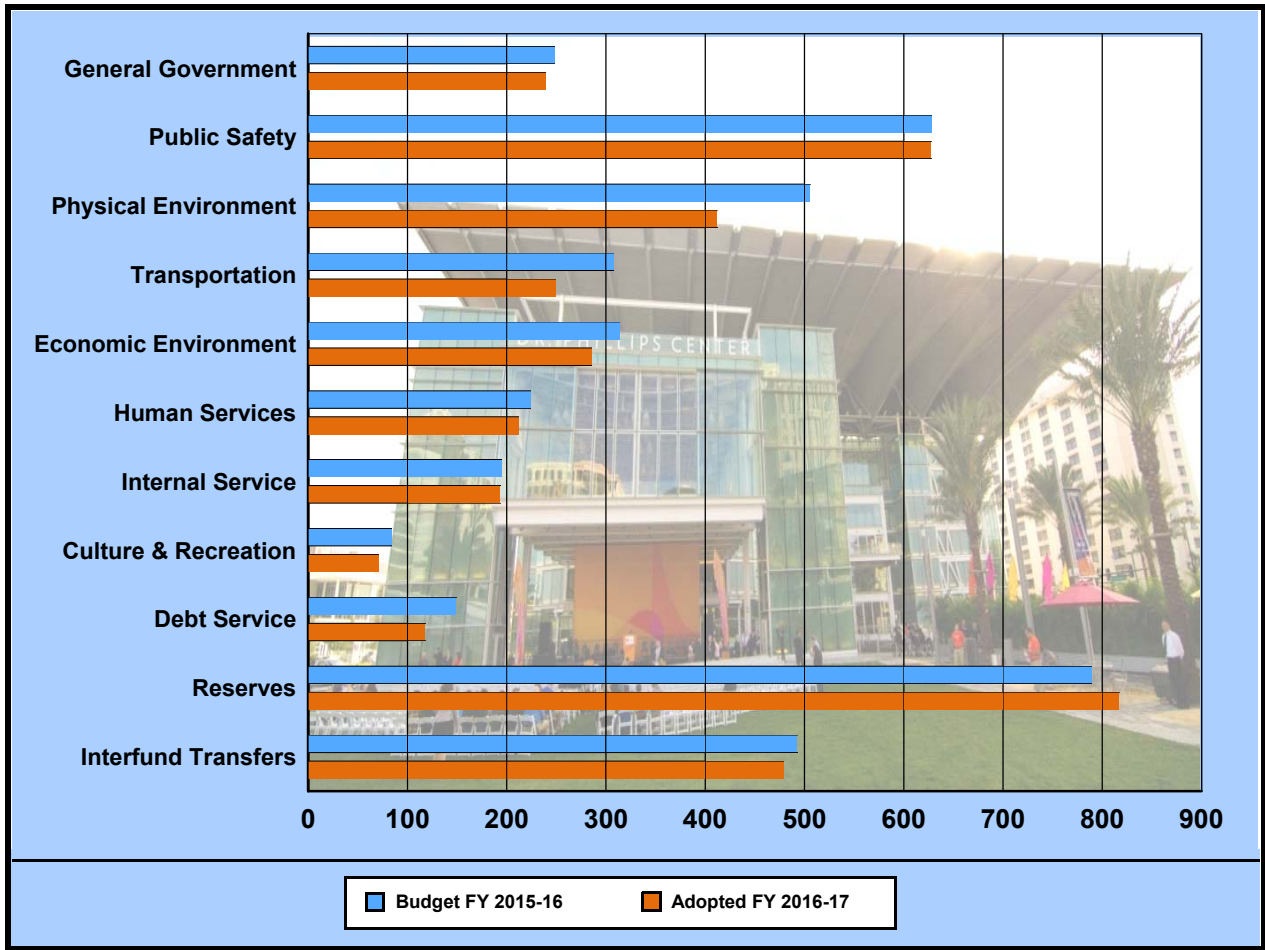
**Sources of Funds**  
**Countywide**  
**FY 2015-16 Versus 2016-17**  
(\$'s in millions)



Sources	FY 2015-16 Budget as of 3/31/16	Percent of Total	FY 2016-17 Adopted Budget	Percent of Total
Fund Balance	\$ 1,279,354,018	32.5%	\$ 1,160,735,488	31.3%
Ad Valorem Taxes	674,470,828	17.1%	732,590,305	19.8%
Other General Taxes	345,518,960	8.8%	349,868,050	9.4%
Shared Revenues	219,380,020	5.6%	232,410,200	6.3%
Transfers	489,780,035	12.4%	479,240,476	12.9%
Service Charges	490,290,252	12.5%	519,622,365	14.0%
Interest and Other	32,464,677	0.8%	25,872,387	0.7%
Permits and Fees	165,032,558	4.2%	165,687,528	4.5%
Fines and Forfeits	6,735,741	0.2%	6,515,358	0.2%
Grants	192,925,102	4.9%	60,697,761	1.6%
Other Sources	3,057,483	0.1%	19,818,931	0.5%
5% Statutory Deduction*	(90,903,321)	(2.3)%	(95,857,250)	(2.6)%
Bond / Loan Proceeds	129,110,000	3.3%	46,000,000	1.2%
<b>Total Revenues</b>	<b>\$ 3,937,216,353</b>	<b>100.0%</b>	<b>\$ 3,703,201,599</b>	<b>100.0%</b>

\* For budgeting purposes Florida Statute Chapter 129.01 requires a 5% statutory deduction in projected revenues for certain revenues.

**Uses of Funds  
Countywide  
FY 2015-16 Versus 2016-17  
(\$'s in millions)**



Uses	FY 2015-16 Budget as of 3/31/16	Percent of Total	FY 2016-17 Adopted Budget	Percent of Total
General Government	\$ 248,349,831	6.3%	\$ 239,051,303	6.5%
Public Safety	628,146,041	16.0%	627,397,335	16.9%
Physical Environment	505,644,785	12.8%	411,991,064	11.1%
Transportation	307,305,796	7.8%	249,203,931	6.7%
Economic Environment	314,036,737	8.0%	285,417,138	7.7%
Human Services	224,137,575	5.7%	212,034,008	5.7%
Internal Service	194,819,885	4.9%	193,688,856	5.2%
Culture & Recreation	83,777,288	2.1%	70,571,004	1.9%
Debt Service	149,046,632	3.8%	117,716,068	3.2%
Reserves	789,466,859	20.1%	816,890,416	22.1%
Interfund Transfers	492,484,924	12.5%	479,240,476	12.9%
<b>Total Expenditures</b>	<b>\$ 3,937,216,353</b>	<b>100.0%</b>	<b>\$ 3,703,201,599</b>	<b>100.0%</b>

# General Fund Comparison

Dept / Division	FY 2014-15 Actual	FY 2015-16 Budget as of 3/31/16	FY 2016-17 Adopted Budget	Percent Change
<b><u>Constitutional Officers</u></b>				
Board of County Commissioners	\$ 1,693,598	\$ 1,954,301	\$ 1,994,567	2.1%
Clerk of Courts	141,014	200,000	200,000	0.0%
Comptroller	4,193,489	4,270,937	4,418,081	3.4%
County Mayor	572,177	704,054	720,873	2.4%
Court Administration	1,077,720	813,955	746,180	(8.3)%
Property Appraiser	10,243,617	10,574,713	11,000,516	4.0%
Public Defender	49,545	52,380	70,294	34.2%
Sheriff	199,568,399	213,995,207	216,811,950	1.3%
State Attorney	34,334	71,299	71,299	0.0%
Supervisor of Elections	9,298,721	12,772,249	9,209,456	(27.9)%
Tax Collector	24,682,917	29,444,174	30,958,000	5.1%
<b>Total :</b>	<b>\$ 251,555,531</b>	<b>\$ 274,853,269</b>	<b>\$ 276,201,216</b>	<b>0.5%</b>
<b><u>Administrative Services</u></b>				
Business Development	\$ 1,199,491	\$ 1,093,537	\$ 790,249	(27.7)%
Capital Projects	993,602	1,351,369	1,389,646	2.8%
Facilities Management	31,539,220	35,961,918	34,440,872	(4.2)%
Fiscal & Operational Support	1,186,550	1,236,570	1,260,003	1.9%
Procurement	1,880,848	2,141,455	2,103,699	(1.8)%
Real Estate Management	7,353,864	9,272,028	9,934,523	7.1%
<b>Total :</b>	<b>\$ 44,153,575</b>	<b>\$ 51,056,877</b>	<b>\$ 49,918,992</b>	<b>(2.2)%</b>
<b><u>Community, Environmental and Development Services</u></b>				
Code Enforcement	\$ 5,715,833	\$ 7,417,602	\$ 7,631,067	2.9%
Environmental Protection	5,280,481	6,775,195	7,899,610	16.6%
Fiscal & Operational Support	5,017,430	6,978,769	6,194,602	(11.2)%
Housing and Community Development	164,041	215,267	255,722	18.8%
Planning	1,882,290	3,676,065	3,421,950	(6.9)%
Transportation Planning	1,595,703	2,132,357	2,103,934	(1.3)%
Zoning	1,817,588	1,987,487	2,115,308	6.4%
<b>Total :</b>	<b>\$ 21,473,366</b>	<b>\$ 29,182,742</b>	<b>\$ 29,622,193</b>	<b>1.5%</b>
<b><u>Corrections</u></b>				
Community Corrections	\$ 6,039,267	\$ 7,030,112	\$ 6,931,106	(1.4)%
Corrections Admin / Command	6,674,869	6,940,977	7,625,472	9.9%
Corrections Health Services	21,327,817	22,058,534	22,369,550	1.4%
Fiscal & Operational Support	5,039,587	5,462,397	5,732,055	4.9%
In-Custody Security Operations	49,491,471	52,572,938	53,095,008	1.0%
In-Custody Support Services	41,980,701	40,917,303	41,093,909	0.4%
Inmate Administrative Services	9,457,008	10,284,452	10,453,545	1.6%
<b>Total :</b>	<b>\$ 140,010,721</b>	<b>\$ 145,266,713</b>	<b>\$ 147,300,645</b>	<b>1.4%</b>

Note: General Fund includes subfunds such as the Mosquito Control Fund, as well as donations funds

## General Fund Comparison

Dept / Division	FY 2014-15 Actual	FY 2015-16 Budget as of 3/31/16	FY 2016-17 Adopted Budget	Percent Change
<b><u>Family Services</u></b>				
Citizen Resource & Outreach Office	\$ 4,102,797	\$ 4,476,158	\$ 4,479,851	0.1%
Citizens' Commission for Children	12,786,890	14,233,244	14,745,760	3.6%
Community Action	2,223,865	2,852,342	2,974,089	4.3%
Consumer Fraud	269,246	293,900	308,832	5.1%
Cooperative Extension Services	975,318	1,195,703	1,244,718	4.1%
Fiscal & Operational Support	1,312,150	1,601,192	1,640,866	2.5%
Head Start	46,049	56,649	61,145	7.9%
Neighborhood Preservation & Revitalization	1,929,945	2,721,579	2,620,124	(3.7)%
Regional History Center	1,937,558	2,959,309	2,865,741	(3.2)%
Youth and Family Services	9,111,795	13,118,251	12,552,730	(4.3)%
<b>Total :</b>	<b>\$ 34,695,612</b>	<b>\$ 43,508,327</b>	<b>\$ 43,493,856</b>	<b>- %</b>
<b><u>Fire Rescue</u></b>				
Fire Communication	\$ 231,091	\$ 248,262	\$ 254,542	2.5%
Office of Emergency Management	710,265	790,665	777,728	(1.6)%
State Fire Control	23,970	24,700	24,700	0.0%
<b>Total :</b>	<b>\$ 965,326</b>	<b>\$ 1,063,627</b>	<b>\$ 1,056,970</b>	<b>(0.6)%</b>
<b><u>Health Services</u></b>				
Animal Services	\$ 6,594,726	\$ 7,998,348	\$ 7,701,879	(3.7)%
Drug Free Community Office	982,280	1,102,089	1,050,468	(4.7)%
Health EMS	1,093,924	1,354,161	1,317,826	(2.7)%
Health Services Administration	1,007,229	1,083,731	1,230,189	13.5%
Medical Clinic	36,947,383	39,488,613	37,877,378	(4.1)%
Medical Examiner	3,836,990	4,401,758	4,425,812	0.5%
Mental Health & Homeless Issues	7,561,283	10,690,268	11,498,197	7.6%
Mosquito Control	2,013,693	2,223,763	2,210,386	(0.6)%
Public Health	1,379,411	1,753,229	1,765,449	0.7%
<b>Total :</b>	<b>\$ 61,416,917</b>	<b>\$ 70,095,960</b>	<b>\$ 69,077,584</b>	<b>(1.5)%</b>
<b><u>Office of Accountability</u></b>				
Economic Trade & Tourism Development	\$ 2,977,052	\$ 8,099,085	\$ 8,562,919	5.7%
Fiscal and Business Services	406,070	446,809	442,423	(1.0)%
Human Resources	4,058,877	4,721,754	4,846,776	2.6%
Information Systems and Services	33,804,443	40,377,980	40,257,599	(0.3)%
Management and Budget	1,192,845	1,409,794	1,431,995	1.6%
Professional Standards	721,174	920,168	1,030,941	12.0%
<b>Total :</b>	<b>\$ 43,160,461</b>	<b>\$ 55,975,590</b>	<b>\$ 56,572,653</b>	<b>1.1%</b>

Note: General Fund includes subfunds such as the Mosquito Control Fund, as well as donations funds

## General Fund Comparison

Dept / Division	FY 2014-15 Actual	FY 2015-16 Budget as of 3/31/16	FY 2016-17 Adopted Budget	Percent Change
<b><u>Other Appropriations</u></b>				
Arts & Science Agencies	\$ 767,299	\$ 782,645	\$ 798,298	2.0%
Charter Review	31,215	215,389	39,915	(81.5)%
East Central Florida Regional Planning	200,975	204,995	209,068	2.0%
Interfund Transfers	19,110,036	24,028,275	26,125,962	8.7%
Non-Departmental	22,871,293	27,448,469	29,681,612	8.1%
Reserves - General Fund	-	69,340,668	63,705,737	(8.1)%
<b>Total :</b>	<b>\$ 42,980,818</b>	<b>\$ 122,020,441</b>	<b>\$ 120,560,592</b>	<b>(1.2)%</b>
 <b><u>Other Offices</u></b>				
Agenda Development	\$ 189,390	\$ 224,972	\$ 238,484	6.0%
Arts and Cultural Affairs	192,492	183,108	206,039	12.5%
Communications	1,837,669	2,105,636	2,454,771	16.6%
County Administrator	1,757,330	1,938,707	1,971,972	1.7%
County Attorney	3,957,288	4,911,563	4,886,330	(0.5)%
Orange TV	979,172	1,137,279	1,101,737	(3.1)%
Public Affairs	412,673	571,280	579,982	1.5%
Regional Mobility	41,700,130	42,201,207	44,277,349	4.9%
<b>Total :</b>	<b>\$ 51,026,143</b>	<b>\$ 53,273,752</b>	<b>\$ 55,716,664</b>	<b>4.6%</b>
 <b><u>Special Revenue</u></b>				
Donations Fund	\$ 30,569	\$ 64,674	\$ 59,750	(7.6)%
<b>Total :</b>	<b>\$ 30,569</b>	<b>\$ 64,674</b>	<b>\$ 59,750</b>	<b>(7.6)%</b>
<b>Grand Total:</b>	<b>\$ 691,469,040</b>	<b>\$ 846,361,972</b>	<b>\$ 849,581,115</b>	<b>0.4 %</b>

Note: General Fund includes subfunds such as the Mosquito Control Fund, as well as donations funds



**ORANGE**  
  
**COUNTY**  

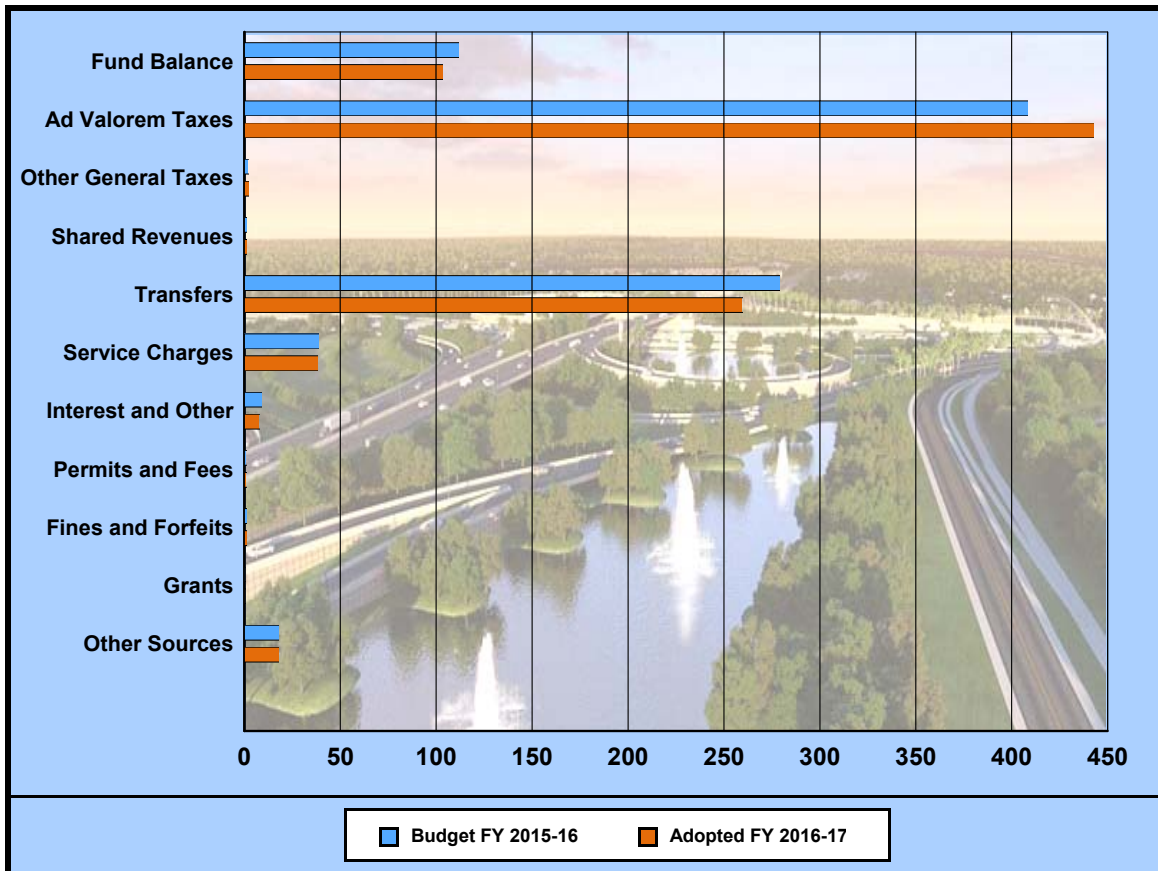
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**GOVERNMENT**  

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**F L O R I D A**

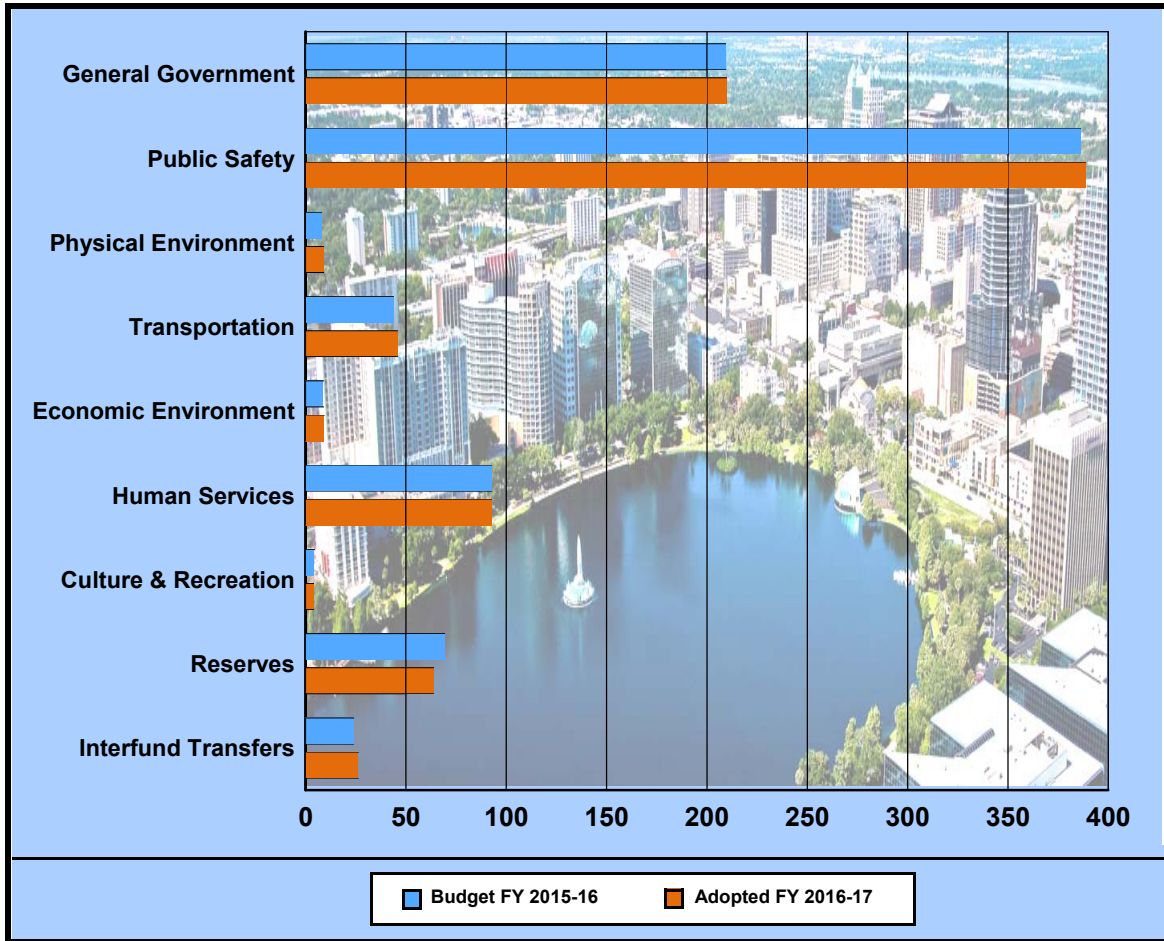
**Sources of Funds  
General Fund (and Subfunds)  
FY 2015-16 Versus 2016-17  
(\$'s in millions)**



Sources	FY 2015-16 Budget as of 3/31/16	Percent of Total	FY 2016-17 Adopted Budget	Percent of Total
Fund Balance	\$ 111,829,622	13.2%	\$ 103,104,119	12.1%
Ad Valorem Taxes	408,169,127	48.2%	442,688,262	52.1%
Other General Taxes	2,110,000	0.2%	2,210,000	0.3%
Shared Revenues	1,286,600	0.2%	1,291,600	0.2%
Transfers	278,758,823	32.9%	259,404,976	30.5%
Service Charges	38,661,438	4.6%	38,189,485	4.5%
Interest and Other	8,874,748	1.0%	7,741,423	0.9%
Permits and Fees	936,400	0.1%	962,900	0.1%
Fines and Forfeits	1,242,700	0.1%	1,263,600	0.1%
Grants	410,119	0.0%	410,119	0.0%
Other Sources	17,950,000	2.1%	17,950,000	2.1%
5% Statutory Deduction*	(23,867,605)	(2.8)%	(25,635,369)	(3.0)%
<b>Total Revenues</b>	<b>\$ 846,361,972</b>	<b>100.0%</b>	<b>\$ 849,581,115</b>	<b>100.0%</b>

\* For budgeting purposes Florida Statute Chapter 129.01 requires a 5% statutory deduction in projected revenues for certain revenues.

**Uses of Funds  
General Fund (and Subfunds)  
FY 2015-16 Versus 2016-17  
(\$'s in millions)**



Uses	FY 2015-16 Budget as of 3/31/16	Percent of Total	FY 2016-17 Adopted Budget	Percent of Total
General Government	\$ 209,269,531	24.7%	\$ 209,896,692	24.7%
Public Safety	386,259,119	45.6%	388,791,389	45.8%
Physical Environment	7,970,898	0.9%	9,144,328	1.1%
Transportation	43,870,219	5.2%	45,909,845	5.4%
Economic Environment	8,822,945	1.0%	9,344,956	1.1%
Human Services	92,600,980	10.9%	92,509,037	10.9%
Culture & Recreation	4,199,337	0.5%	4,153,169	0.5%
Reserves	69,340,668	8.2%	63,705,737	7.5%
Interfund Transfers	24,028,275	2.8%	26,125,962	3.1%
<b>Total Expenditures</b>	<b>\$ 846,361,972</b>	<b>100.0%</b>	<b>\$ 849,581,115</b>	<b>100.0%</b>

## Selected Outside Agency Funding Summary

<b>Outside Agencies</b>	<b>FY 2015-16 Budget as of 3/31/16</b>	<b>FY 2016-17 Adopted Budget</b>
Bike/Walk Central Florida	\$ 40,000	\$ 40,000
East Central Florida Regional Planning Council	204,995	209,068
Foundation for Building Community (myregion.org)	25,000	25,000
LYNX	41,446,208	44,970,453
Martin Luther King Parade - Town of Eatonville	7,684	7,684
Martin Luther King Parade - Downtown Orlando	7,650	7,650
Metropolitan Planning Organization (Metroplan)	463,345	471,438
Oakland Nature Preserve	15,000	15,000
Orlando Science Center	87,081	88,823
Lone Sailor Memorial	100,000	0
United Arts of Central Florida (General Fund Only)	695,564	709,475
Young Men's Christian Association (YMCA) - Aquatic Center	0	50,000
<b>Subtotal of Selected Outside Agencies</b>	<b>\$ 43,092,527</b>	<b>\$ 46,594,591</b>
<b>Economic Development Agencies</b>		
Quality Target Industries (QTI) & Quick Action Closing Fund (QACF)	\$ 5,035,675	\$ 4,873,800
Metro Orlando Economic Development Commission (EDC)	642,569	655,420
Economic Branding	500,000	500,000
Black Business Investment Fund (BBIF)	141,207	144,031
Hispanic Business Initiative Fund (HBIF)	128,460	131,029
Metro Orlando Defense Task Force	25,000	25,000
UCF Technology Incubator	125,000	127,500
UCF Small Business Development Center	100,000	102,000
UCF Institute for Economic Competitiveness	200,000	204,000
UCF Small Business Advisory Board Council	100,000	102,000
UCF Orange County Venture Lab	125,000	127,500
UCF Soft Landing Incubation Program	10,000	10,200
National Entrepreneur Center - Foreign Trade Office	65,000	66,300
GrowFL	25,000	25,500
National Center for Simulation	35,000	35,700
<b>Subtotal of Economic Development Agencies</b>	<b>\$ 7,257,911</b>	<b>\$ 7,129,980</b>
<b>Total</b>	<b>\$ 50,350,438</b>	<b>\$ 53,724,571</b>

**ORANGE**  
  
**COUNTY**  

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**F L O R I D A**

INTERFUND TRANSFERS IN			
TO	FY 2016-17 ADOPTED	FROM	FY 2016-17 ADOPTED
General Fund / 0001	\$257,199,515	Special Tax MSTU / 1005	\$170,143,086
		School Impact Fees / 1040	925,000
		Sales Tax Trust Fund / 2314	34,848,217
		Public Facilities 1994 / 2316	19,050
		Capital Improvement / 2317	37,722,267
		Water Utilities System / 4420	8,200,000
		Convention Center / 4430	2,900,000
		Grants	2,441,895
<b>Subtotal General Fund / 0001</b>	257,199,515		257,199,515
Mosquito Control / 0230	2,180,461	General Fund / 0001	2,180,461
CFS Board Donations / 0235	25,000	General Fund / 0001	25,000
<b>Subtot. Gen. Fund Subfunds</b>	2,205,461		2,205,461
Transportation Trust / 1002	70,300,000	Sales Tax Trust Fund / 2314	70,300,000
Local Option Gas Tax / 1004	10,100,000	Sales Tax Trust Fund / 2314	10,100,000
Local Option Gas Tax / 1004	24,500	MSTUs / 1103, 1125	24,500
Special Tax MSTU / 1005	48,516,615	Public Service Tax / 2319	48,516,615
Capital Projects Fund / 1023	57,100,000	Sales Tax Trust Fund / 2314	57,100,000
Orange County CRA / 1025	195,000	General Fund / 0001	195,000
Drug Abuse Trust Fund / 1027	120,900	General Fund / 0001	120,900
Parks / 1050	8,100,000	Public Service Tax / 2319	8,100,000
MSTU / 1188	120,000	Transportation Trust / 1002	120,000
I-Drive CRA / 1246	13,103,450	General Fund / 0001	13,103,450
Court Technology / 1247	2,827,695	General Fund / 0001	2,827,695
Local Court Programs / 1251	930,502	General Fund / 0001	930,502
Legal Aid Programs / 1252	529,137	General Fund / 0001	529,137
Juvenile Court Programs / 1254	33,817	General Fund / 0001	33,817
Sales Tax Trust Fund / 2314	1,139,899	OC Fire Protection & EMS MSTU / 1009	1,139,899
Public Facilities 1994 / 2316	4,355,000	General Fund / 0001	4,355,000
Water Utilities System / 4420	513,985	MSTU / 4427	513,985
Grants	1,825,000	General Fund / 0001	1,825,000
<b>TOTAL</b>	<b>\$479,240,476</b>	<b>TOTAL</b>	<b>\$479,240,476</b>

INTERFUND TRANSFERS OUT			
FROM	FY 2016-17 ADOPTED	TO	FY 2016-17 ADOPTED
General Fund / 0001	\$26,125,962	Grants	\$1,825,000
		Mosquito Control / 0230	2,180,461
		CFS Board Donations / 0235	25,000
		Orange County CRA / 1025	195,000
		Drug Abuse Trust Fund / 1027	120,900
		I-Drive CRA / 1246	13,103,450
		Court Technology / 1247	2,827,695
		Local Court Programs / 1251	930,502
		Legal Aid Programs / 1252	529,137
		Juvenile Court Programs / 1254	33,817
		Public Facilities 1994 / 2316	4,355,000
<b>Subtotal General Fund / 0001</b>	26,125,962		26,125,962
Transportation Trust / 1002	120,000	MSTU / 1188	120,000
Special Tax MSTU / 1005	170,143,086	General Fund / 0001	170,143,086
OC Fire Protection & EMS MSTU / 1009	1,139,899	Sales Tax Trust Fund / 2314	1,139,899
School Impact Fees / 1040	925,000	General Fund / 0001	925,000
MSTU / 1103	3,500	Local Option Gas Tax / 1004	3,500
MSTU / 1125	21,000	Local Option Gas Tax / 1004	21,000
Sales Tax Trust Fund / 2314	172,348,217	General Fund / 0001	34,848,217
		Transportation Trust / 1002	70,300,000
		Local Option Gas Tax / 1004	10,100,000
		Capital Projects Fund / 1023	57,100,000
<b>Subtot. Sales Tax Trust / 2314</b>	172,348,217		172,348,217
Public Facilities 1994 / 2316	19,050	General Fund / 0001	19,050
Capital Improvement / 2317	37,722,267	General Fund / 0001	37,722,267
Public Service Tax / 2319	56,616,615	Special Tax MSTU / 1005	48,516,615
		Parks / 1050	8,100,000
<b>Subtot. Public Serv. Tax / 2319</b>	56,616,615		56,616,615
Water Utilities System / 4420	8,200,000	General Fund / 0001	8,200,000
MSTU / 4427	513,985	Water Utilities System / 4420	513,985
Convention Center / 4430	2,900,000	General Fund / 0001	2,900,000
Grants	2,441,895	General Fund / 0001	2,441,895
<b>TOTAL</b>	<b>\$479,240,476</b>	<b>TOTAL</b>	<b>\$479,240,476</b>

## FUND BALANCES

A significant portion of the county budget consists of "fund balances." Fund balance, also called Cash Brought Forward (CBF), consists of all unused funds rolled over from the previous year to the current year. The accounting principles that provide for fund balance are unique to governmental and nonprofit accounting. Fund balance is essentially the difference between current fund assets and current fund liabilities.

### GASB STATEMENT NO. 54 FUND BALANCE REPORTING AND GOVERNMENTAL FUND

In March of 2009, the Governmental Accounting Standards Board (GASB) released Statement 54 to enhance the usefulness of fund balance information by providing clearer fund balance classifications that can be more consistently applied and by clarifying the existing governmental fund type definitions. This statement establishes fund balance classifications that comprise a hierarchy based primarily on the extent to which a government is bound to observe constraints imposed upon the use of the resources reported in governmental funds. Orange County has fully complied with the new requirements for financial statements for periods beginning after June 15, 2010.

### FUND BALANCE FOR FY 2016-17

Fund Balance (or Cash Brought Forward) for the upcoming fiscal year represents approximately 30.7% of the county's available revenues. The table below shows some of Orange County's largest funds, their budgeted FY 2016-17 fund balance, and how fund balance varies as a percentage of total budget.

Fund Name	FY 2016-17 Budgeted Cash Brought Forward	FY 2016-17 Total Revenue Budgeted	CBF As Percent of Revenue Budget
General Fund and Subfunds	\$103,104,119	\$849,581,115	12.1%
Convention Center	117,791,383	401,337,379	29.3%
Water Utilities System	116,051,135	355,005,870	32.7%
Sales Tax Trust Fund	183,662,000	343,650,639	54.3%
Fire Rescue	36,340,006	183,932,909	19.8%
Solid Waste	82,455,758	112,208,263	73.5%
Special Tax MSTU (Sheriff Operations)	1,177,300	170,143,086	0.7%
Transportation Impact Fees	88,117,000	97,243,650	90.6%

### FUND BALANCE TARGETS

#### Unrestricted Fund Balance Target

It shall be the goal of the Board of County Commissioners (BCC) that the general governmental unrestricted fund balance is budgeted at no less than 7% of projected operating revenues for that fund for the fiscal year. This amount includes reserves for cash balance, reserve for contingency, and designated reserves.

#### Restricted Fund Balance

The BCC shall budget restricted fund balance, and the associated restricted reserves for all statutory and contractual obligations.

The BCC shall budget restricted fund balance, and the associated restricted reserves for all currently due debt repayment obligations, as required by the debt instrument, and as needed to maintain the appropriate credit ratings.

Fund balance in the self-insurance funds shall be designated for payment for future claims in an amount adequate to meet estimated liabilities, plus an amount necessary for rate stabilization. The fund balance shall be restricted to such purposes as appropriate for the fund.



### Committed and Assigned Fund Balance

It is the goal of the BCC to also commit and assign fund balance for any known future land acquisition, one-time nonrecurring expenditures, finance operations, capital projects, or in any other case where the estimated costs of such designation are lower than the estimated costs of borrowing to meet such obligations. Designations should include all known or contemplated events within the five-year budget planning period.

### Utilization of Fund Balance

Designated fund balance is counted as part of the unrestricted fund balance and may be appropriated by the BCC, as needed, in case of emergencies, rate stabilization needs, unpredicted revenue shortfalls, or in cases where maintaining the fund balance target would be a clear financial detriment to Orange County. Designated fund balance may also be counted in computations of “working capital” and considered to be unrestricted for purposes of computing cash flow needs during the budget year.

## **FUND TYPES**

### Special Revenue Funds

Special revenue funds account for the proceeds of revenue sources that are legally restricted to expenditure for a specified purpose. The BCC shall exercise their responsibility to ensure that all special revenue funds are budgeted in a prudent manner, consistent with the legal authority underlying the creation of the individual funds. Fund balance shall be budgeted in such a way as to provide for operating cash flow, contingency, and any appropriate designations of reserves.

### Debt Service Funds

Debt service funds normally are subject to ordinance, resolution, or other legal requirements that dictate the amount of reserves required, and therefore dictate fund balance budgeting. The BCC has discretion over the budgeting of fund balance; the fund balance shall be budgeted in such a way as to provide for budgeted cash flow, contingency, and any appropriate designations of reserves.

### Capital Project Funds

Capital project funds are created to account for resources designated for the construction or acquisition of infrastructure or other major improvements. The BCC has the responsibility to ensure that fund balance plus future revenues are sufficient for the intended expenditures. The fund balance shall be budgeted in such a way as to provide for operating cash flow, contingency, and all appropriate designations of reserves.

### Enterprise Funds

Enterprise funds have the responsibility to provide for cash flow, contingency, and designations, but they must do so in an environment that may include numerous restrictions on reserves, such as debt service, provision for facility closure costs, and non-cash accumulation of fund balance.

### Internal Service Funds

Internal service funds have the responsibility to provide for cash flow, contingency, and designations, but they may also be asked to provide reserves for routine asset replacement, reserves for actuarial valuation of liabilities, and non-cash accumulation of fund balance.

## Estimated Fund Balances

Fund Group / Fund	FY 2014 -15 Budget	FY 2015-16 Budget as of 3/31/16	FY 2016-17 Adopted Budget	Percent Change
<b>General Fund and Sub Funds</b>				
General Fund and Subfunds	\$ 116,183,493	\$ 111,829,622	\$ 103,104,119	(7.8)%
<b>Total General Fund and Sub Funds</b>	<b>\$ 116,183,493</b>	<b>\$ 111,829,622</b>	<b>\$ 103,104,119</b>	<b>(7.8)%</b>
<b>Special Revenue Funds</b>				
7000 Level (Federal) Grant - Funds	\$ 1,758,851	\$ 1,575,858	\$ -	(100.0)%
8000 Level (State) Grants - Funds	1,850,574	1,793,305	-	(100.0)%
911 Fee	14,291,345	14,920,547	15,698,698	5.2 %
Air Pollution Control	271,609	202,671	200,000	(1.3)%
Air Quality Improvement	320,555	171,046	128,000	(25.2)%
Animal Services Trust Funds	88,938	122,145	156,200	27.9 %
Aquatic Weed (Non-Tax) Districts	140,089	204,689	234,982	14.8 %
Aquatic Weed (Tax) Districts	3,156,530	3,407,912	3,395,023	(0.4)%
Boating Improvement Program	1,334,768	1,008,600	1,136,044	12.6 %
Building Safety	17,342,208	19,779,747	21,900,000	10.7 %
Conservation Trust Funds	4,418,443	4,356,998	4,608,867	5.8 %
Constitutional Gas Tax	17,755,677	21,989,605	17,355,000	(21.1)%
Court Facilities	2,102,380	2,321,533	607,777	(73.8)%
Court Technology	69,083	80,469	-	(100.0)%
Crime Prevention ORD 98-01	112,873	26,916	-	(100.0)%
Driver Education Safety Trust Fund	42,732	44,831	-	(100.0)%
Drug Abuse Trust Fund	194,922	186,153	127,375	(31.6)%
Energy Efficiency Renew Energy & Conservation	49,734	51,025	47,000	(7.9)%
I-Drive MSTU Funds	89,807	194,928	113,330	(41.9)%
Inmate Commissary Fund	1,221,834	1,629,406	1,919,065	17.8 %
International Drive CRA	41,624,434	43,273,860	22,310,000	(48.4)%
Juvenile Court Programs	20,915	15,619	-	(100.0)%
Lakeside Village Adequate Public Facility	1,199,162	1,315,130	1,265,130	(3.8)%
Law Enforcement / Confiscated Property	2,063,887	1,706,153	1,150,000	(32.6)%
Law Enforcement / Education Corrections	375,191	220,660	248,503	12.6 %
Law Enforcement / Education Sheriff	368,099	108,095	5,000	(95.4)%
Law Library	31	232	-	(100.0)%
Local Court Programs	69,364	22,232	-	(100.0)%
Local Housing Asst (SHIP)	6,371,298	7,786,316	8,508,496	9.3 %
Local Option Gas Tax	13,820,948	9,927,198	6,170,860	(37.8)%
Mandatory Refuse Collection	29,617,135	28,754,861	9,212,873	(68.0)%
MSBU Agency Funds	37	69	5,402	7,729.0 %
Municipal Service Districts	19,600,522	19,628,214	19,984,164	1.8 %
OBT Comm Redevelopment Area Trust Fund	195,938	129,153	-	(100.0)%
OC Fire Prot & EMS/MSTU	28,465,059	30,787,763	36,340,006	18.0 %
Orange Blossom Trail NID 90-24	41,269	41,493	47,670	14.9 %
Other Grant Funds	2,416,310	4,427,482	-	(100.0)%
Parks and Recreation Fund	16,408,121	13,808,819	10,900,000	(21.1)%
Parks and Recreation Scholarship	94,862	45,454	46,000	1.2 %
Pine Hills Neighborhood Improvement District	184,019	228,665	200,000	(12.5)%
Pollutant Storage Tank	53,199	48,369	48,000	(0.8)%
Special Tax MSTU	4,900,959	3,827,640	1,177,300	(69.2)%
Teen Court	720,459	738,730	715,076	(3.2)%
Transportation Trust	24,738,564	27,076,747	19,700,000	(27.2)%
Tree Replacement Trust	1,478,504	1,522,459	26,000	(98.3)%
Water and Navigation Funds	8,053,311	8,246,585	7,738,097	(6.2)%
<b>Total Special Revenue Funds</b>	<b>\$ 269,494,549</b>	<b>\$ 277,756,382</b>	<b>\$ 213,425,938</b>	<b>(23.2)%</b>

## Estimated Fund Balances

Fund Group / Fund	FY 2014 -15 Budget	FY 2015-16 Budget as of 3/31/16	FY 2016-17 Adopted Budget	Percent Change
<b><u>Enterprise Funds</u></b>				
Convention Center Funds	\$ 171,990,303	\$ 160,869,523	\$ 117,791,383	(26.8)%
Solid Waste System	78,537,623	91,087,464	82,455,758	(9.5)%
Water Utilities System	89,357,300	61,808,889	116,051,135	87.8 %
Water Utilities System MSTUs	22,193	559	27,774	4,868.5 %
<b>Total Enterprise Funds</b>	<b>\$ 339,907,419</b>	<b>\$ 313,766,435</b>	<b>\$ 316,326,050</b>	<b>0.8 %</b>
<b><u>Internal Service Funds</u></b>				
Employees Benefits	\$ 74,307,951	\$ 59,210,990	\$ 48,262,830	(18.5)%
Fleet Management Dept	4,393,225	3,724,031	1,860,641	(50.0)%
Risk Management Program	46,328,829	48,629,724	48,410,000	(0.5)%
<b>Total Internal Service Funds</b>	<b>\$ 125,030,005</b>	<b>\$ 111,564,745</b>	<b>\$ 98,533,471</b>	<b>(11.7)%</b>
<b><u>Capital Construction Funds</u></b>				
Fire Impact Fees	\$ 3,491,748	\$ 4,320,411	\$ 3,637,102	(15.8)%
Law Enforcement Impact Fees	4,966,397	6,590,260	6,500,000	(1.4)%
Miscellaneous Construction Projects	58,999,349	50,309,447	71,000,000	41.1 %
Parks & Recreation Impact Fees	15,280,958	15,838,600	5,783,702	(63.5)%
Sales Tax 15 Equip Acquisition	-	2,545,192	-	(100.0)%
Transportation - Deficient Segment Funds	5,701,001	5,356,211	3,359,449	(37.3)%
Transportation Impact Fees	72,195,113	79,335,486	88,117,000	11.1 %
<b>Total Capital Construction Funds</b>	<b>\$ 160,634,566</b>	<b>\$ 164,295,607</b>	<b>\$ 178,397,253</b>	<b>8.6 %</b>
<b><u>Others</u></b>				
Capital Improvement Bonds	\$ 5,673,425	\$ 7,478,091	\$ 4,557,000	(39.1)%
Orange County Promissory Note Series 2010	2,555,978	2,393,645	2,250,957	(6.0)%
Public Facilities Bonds	4,375,573	4,384,141	4,379,100	(0.1)%
Public Service Tax Bonds	44,729,335	56,368,882	56,099,600	(0.5)%
Sales Tax Trust Fund	216,362,683	229,516,468	183,662,000	(20.0)%
<b>Total Others</b>	<b>\$ 273,696,994</b>	<b>\$ 300,141,227</b>	<b>\$ 250,948,657</b>	<b>(16.4)%</b>
<b>County Total</b>	<b>\$ 1,284,947,026</b>	<b>\$ 1,279,354,018</b>	<b>\$ 1,160,735,488</b>	<b>(9.3)%</b>

Note: General Fund Subfunds include the Mosquito Control Fund, as well as donations funds. MSBU agency funds and other fiduciary activities may be presented separately.

## Fund Balances Brought Forward

### FY 2015-16 Budget at 03/31/16

Fund Group	Beginning	Budgeted Sources	Budgeted Uses	Ending
General Fund and Sub Funds	\$ 111,829,622	\$ 734,532,350	\$ 743,257,853	\$ 103,104,119
Enterprise Funds	313,766,435	580,864,020	578,304,405	316,326,050
Capital Construction Funds	164,295,607	92,562,030	78,460,384	178,397,253
Debt Service Funds	300,141,227	285,907,654	335,100,224	250,948,657
Special Revenue Funds	277,756,382	838,823,680	903,154,124	213,425,938
Internal Service Funds	111,564,745	125,172,601	138,203,875	98,533,471
<b>Total All Funds</b>	<b>\$ 1,279,354,018</b>	<b>\$ 2,657,862,335</b>	<b>\$ 2,776,480,865</b>	<b>\$ 1,160,735,488</b>

### FY 2016-17 Adopted Budget

Fund Group	Beginning	Budgeted Sources	Budgeted Uses	Ending
General Fund and Sub Funds	\$ 103,104,119	\$ 746,476,996	\$ 785,875,378	\$ 63,705,737
Enterprise Funds	316,326,050	552,742,132	647,469,768	221,598,414
Capital Construction Funds	178,397,253	96,765,940	126,343,625	148,819,568
Debt Service Funds	250,948,657	264,172,503	306,285,113	208,836,047
Special Revenue Funds	213,425,938	750,820,716	826,648,443	137,598,211
Internal Service Funds	98,533,471	131,487,824	193,688,856	36,332,439
<b>Total All Funds</b>	<b>\$ 1,160,735,488</b>	<b>\$ 2,542,466,111</b>	<b>\$ 2,886,311,183</b>	<b>\$ 816,890,416</b>

## TAX AND MILLAGE INFORMATION

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The five (5) pages that follow provide information on the millages levied by Orange County. Orange County has, in addition to its countywide tax millage, several additional millages, which may be levied in special taxing districts encompassing territory smaller than the overall county. These special taxing districts provide services ranging from cleaning of lakes to provision of law enforcement services by the Sheriff in the unincorporated area.

Under Florida law, counties are required to sum all ad valorem revenues derived from the countywide levy and all special taxing districts (excluding voted levies and taxing districts independent of the county), and divide this revenue by the countywide tax roll. This is called the "aggregate millage" and is the rate that determines whether or not the county is required to advertise its intent to increase taxes.

The adopted millage schedule presents the rolled back millages compared with the prior year's millage and the approved millage levy.

### QUESTIONS AND ANSWERS

**1. What is included in the countywide millage?**

The countywide millage of 4.4347 consists of three (3) components: 1) General Fund (4.0441), 2) Capital Projects Fund (0.2250), and 3) Parks Fund (0.1656). The General Fund is the backbone of the county's financial structure. The bulk of Orange County's services are paid for out of this fund.

Given the major infrastructure needs in our ever-growing community, the Board of County Commissioners decided in 1985 to levy a separate millage to pay for major capital projects. FY 1997-98 was the first year a portion of the countywide millage was dedicated for Parks & Recreation's operation and capital improvements.

**2. Are millage rates changing for FY 2016-17?**

Yes, there are some millage changes. Most millages are remaining unchanged; however, one (1) MSTU (municipal services taxing unit) millage is increasing. The millage increase is for Lake Ola. Additionally, there is a new millage for a newly established MSTU named Lake Rose. The countywide millage, the Orange County Fire and Emergency Medical Service millage, and the unincorporated area millage are among those millages remaining unchanged.

For FY 2016-17 the Library Operating millage is also remaining unchanged at 0.3748 mills.

**3. How are property taxes calculated?**

All taxes are computed based upon taxable value.

$$\frac{\text{Taxable value}}{1,000} \times \text{millage rate} = \text{property tax}$$

Example:	Assessed value:	\$250,000
	Less homestead exemption:	<u>(50,000)</u>
	Taxable value:	\$200,000

$$\frac{\$200,000}{1,000} = \$200.00 \times 5.0000 \text{ mills} = \$1,000.00 \text{ property tax}$$

(sample millage)

**Common Terms used in budgeting:**

- ❖ **Millage:** The rate charged per \$1,000 of taxable value. (For example: On a house with a taxable value of \$100,000 each mill would equal \$100 in taxes.)
- ❖ **Tax Base:** The total value of land and personal property on which a taxing entity, such as the county, can levy property taxes. Because some land is partially or completely exempt from taxes, the tax base is usually smaller than the actual value of the property in the county.
- ❖ **Rolled-Back Rate:** The millage which, exclusive of new construction, additions to structures, deletions, increases in the value of improvements that have undergone a substantial rehabilitation which increased the assessed value of such improvements by at least 100%, property added due to geographic boundary changes, total taxable value of tangible personal property within the jurisdiction in excess of 115% of the previous year's total taxable value, and any dedicated increment value, will provide the same ad valorem tax revenue for each taxing authority as was levied during the prior year less the amount, if any, paid or applied as a consequence of an obligation measured by the dedicated increment value.
- ❖ **Aggregate Millage Rate:** That millage rate obtained from the quotient of the sum of all ad valorem taxes levied by the county for countywide purposes plus the ad valorem taxes levied for all districts dependent to the county, divided by the total taxable value of the county.
- ❖ **Exemptions:** Exemptions are granted by the state and either lower the taxable value of property or can result in removing it from the tax rolls completely. Available exemptions include the following: Homestead Exemption, Widow/Widower, Disability, Limited Income Senior, Military/Veterans, Fallen Hero, and Total and Permanent Disability.

**MILLAGE AND PROPERTY VALUE DETAIL  
FISCAL YEAR 2016-2017**

				[1]		[2]			[3]		[4]		Current Year	Percent	Percent	Percent
	Prior	Prior Year	Prior Year	Adjusted	Current Year	Adjusted	Rolled-Back	Current	Current Year	Current Year	Current Year	Current Year	Estimated	Change	Change	Change
	Millage	Value	Proceeds	Prior Year	Adjusted Value	Current Year	Proceeds	Year	Maj. Vote	Year	Gross	Final	Over	to	in	
				Proceeds				Rolled-Back	Max. Millage	Adopted	Taxable Value	Proceeds	Back	FY 16	FY 17	Change in
									Allowed							Table
<b>COUNTY-WIDE</b>																
General Fund	4.0441	100,254,907,511	405,440,871	376,000,779	107,025,141,110	99,325,248,024	414,391,505	3.7856		4.0441	109,465,211,538	442,688,262	6.10%	0.00%	9.19%	
Capital Projects Fund	0.2250	100,254,907,511	22,557,354	22,557,354	107,025,141,110	99,325,248,024	24,859,550	0.2271		0.2250	109,465,211,538	24,629,673	6.10%	0.00%	9.19%	
Parks Fund	0.1656	100,254,907,511	16,602,213	16,602,213	107,025,141,110	99,325,248,024	18,291,637	0.1671		0.1656	109,465,211,538	18,127,439	6.10%	0.00%	9.19%	
<b>Total County-Wide</b>	<b>4.4347</b>	<b>100,254,907,511</b>	<b>444,600,438</b>	<b>415,160,346</b>	<b>107,025,141,110</b>	<b>99,325,248,024</b>	<b>457,542,692</b>	<b>4.1798</b>	<b>6.9882</b>	<b>4.4347</b>	<b>109,465,211,538</b>	<b>485,445,374</b>	<b>6.10%</b>	<b>0.00%</b>	<b>9.19%</b>	
<b>Special Tax - MSTU</b>																
<b>Service Districts</b>																
Cnty - Unincorporated	1.8043	53,445,286,366	96,431,330	96,431,330	57,270,745,881	57,270,745,881	98,564,873	1.6838	2.4147	1.8043	58,537,161,938	105,618,601	7.16%	0.00%	9.53%	
County Fire And EMS	2.2437	53,442,073,734	119,907,981	119,907,981	57,267,376,160	57,267,376,160	122,558,054	2.0938	3.0031	2.2437	58,533,792,217	131,332,270	7.16%	0.00%	9.53%	
OBT Corridor Improvements	0.5932	550,863,397	326,772	326,772	626,319,350	626,319,350	345,231	0.5217	0.6833	0.5932	661,741,901	392,545	13.71%	0.00%	20.13%	
OBT Neighborhood Improv.	0.2554	1,243,059,234	317,477	317,477	1,349,342,579	1,349,342,579	327,456	0.2353	0.3125	0.2554	1,391,654,783	355,429	8.54%	0.00%	11.95%	
Orlando Central Park MSTU	1.1549	673,584,052	777,922	777,922	698,982,726	698,982,726	778,200	1.1129	1.5364	1.1549	699,253,755	807,568	3.77%	0.00%	3.81%	
I-Drive Master Transit	0.2590	7,584,136,832	1,964,291	1,964,291	8,308,581,243	8,308,581,243	1,988,495	0.2364	0.2597	0.2590	8,411,567,270	2,178,596	9.56%	0.00%	10.91%	
I-Drive Bus Service	0.8448	4,085,301,664	3,451,263	3,451,263	4,538,402,102	4,538,402,102	3,528,983	0.7605	0.8257	0.8257	4,640,346,154	3,831,534	8.57%	-2.26%	13.59%	
N. I-Drive Improvement	0.1601	761,371,496	121,896	121,896	859,936,593	859,936,593	121,608	0.1417	0.1908	0.1601	858,208,448	137,399	12.99%	0.00%	12.72%	
Apopka-Vineland Improv.	0.6000	292,205,834	175,324	175,324	301,922,674	301,922,674	176,389	0.5807	0.7145	0.6000	303,752,262	182,251	3.32%	0.00%	3.95%	
<b>Lake Districts</b>																
Bass Lake	1.5000	7,853,736	11,781	11,781	8,416,016	8,416,016	12,427	1.3998	1.5228	1.5000	8,877,391	13,316	7.16%	0.00%	13.03%	
Big Sand Lake	0.1378	1,286,980,470	177,346	177,346	1,351,462,639	1,351,462,639	182,627	0.1312	0.1747	0.1378	1,391,975,498	191,814	5.03%	0.00%	8.16%	
Lake Holden	2.5337	52,048,831	131,876	131,876	53,389,379	53,389,379	131,962	2.4701	3.2453	2.5337	53,423,882	135,360	2.57%	0.00%	2.64%	
Lake Horseshoe	-	6,548,458	-	-	6,914,366	6,914,366	-	-	-	-	6,907,566	-	N/A	N/A	5.48%	
Lake Irma	0.6200	30,471,578	18,892	18,892	31,006,377	31,006,377	18,897	0.6093	0.7360	0.6200	31,014,377	19,229	1.76%	0.00%	1.78%	
Lake Jean	0.7680	26,512,154	20,361	20,361	27,891,283	27,891,283	20,361	0.7300	1.9255	0.5000	27,891,283	13,946	-31.51%	-34.90%	5.20%	
Lake Jessamine	0.6545	135,267,717	88,533	88,533	141,103,514	141,103,514	89,281	0.6274	1.0588	0.6545	142,303,771	93,138	4.32%	0.00%	5.20%	
Lake Killarney	0.9365	18,827,667	17,632	17,632	20,052,286	20,052,286	17,147	0.8793	0.9123	0.9123	19,501,260	17,791	3.75%	-2.58%	3.58%	
Lake Lawne	-	2,569,652	-	-	2,837,996	2,837,996	-	-	-	-	2,837,996	-	N/A	N/A	10.44%	
Lake Mary	2.0000	9,802,704	19,605	19,605	10,459,935	10,459,935	19,640	1.8743	1.9446	1.9446	10,478,415	20,376	3.75%	-2.77%	6.89%	
Lake Ola	1.0000	32,542,578	32,543	32,543	32,994,186	32,994,186	32,548	0.9863	1.1698	2.0000	33,000,185	66,000	102.78%	100.00%	1.41%	
Lake Pickett	1.7597	16,356,886	28,783	28,783	21,120,731	21,120,731	33,480	1.3628	2.8125	1.7597	24,567,215	43,231	29.12%	0.00%	50.19%	
Lake Price	1.1910	15,190,418	18,092	18,092	15,784,947	15,784,947	18,104	1.1462	1.8896	1.1910	15,794,947	18,812	3.91%	0.00%	3.98%	
Lake Rose	-	-	-	-	17,076,646	17,076,646	-	0.0000	-	2.1400	17,458,867	37,362	N/A	N/A	N/A	
Lake Sue	-	16,692,495	-	-	16,890,558	16,890,558	-	-	-	-	16,901,558	-	N/A	N/A	1.25%	
Lake Waumpi	-	5,200	-	-	400	400	-	-	-	-	400	-	N/A	N/A	-92.31%	
Lake Whippoorwill	-	80,823,746	-	-	91,874,581	91,874,581	-	-	-	-	108,682,785	-	N/A	N/A	34.47%	
Little Lake Fairview	0.5000	18,045,304	9,023	9,023	18,575,074	18,575,074	9,356	0.4858	0.5578	0.5000	19,259,439	9,630	2.92%	0.00%	6.73%	
South Lake Fairview	0.2134	15,059,638	3,214	3,214	15,266,296	15,266,296	3,341	0.2105	0.2533	0.2134	15,873,418	3,387	1.38%	0.00%	5.40%	
<b>Water And Navigation</b>																
Asbury Park Canal	-	2,682,829	-	-	2,822,301	2,822,301	-	-	-	-	2,822,301	-	N/A	N/A	5.20%	
Lake Conway Water & Nav.	0.4107	863,152,465	354,497	354,497	895,008,412	895,008,412	355,864	0.3961	0.5097	0.4107	898,418,978	368,981	3.69%	0.00%	4.09%	
Windermere Navigation	0.2528	4,698,172,020	1,187,698	1,187,698	4,864,955,765	4,864,955,765	1,213,128	0.2441	0.3448	0.2528	4,969,799,834	1,256,365	3.56%	0.00%	5.78%	
<b>COUNTY:</b>																
Aggregate Comparison	6.6826	100,254,907,511	670,194,570	640,754,478	107,025,141,110	99,325,248,024	706,171,026	6.4511		6.6924	109,465,211,538	732,590,305	3.74%	0.15%	9.19%	
Indep. Spec. Dist.-Voted Millage																
Library Operating	0.3748	93,743,693,760	35,135,136	35,135,136	100,134,603,894	100,134,603,894	35,943,364	0.3509	0.4959	0.3748	102,431,930,324	38,391,487	6.81%	0.00%	9.27%	

Notes: [1] The *Adjusted Prior Year Proceeds* amount equals the *Prior Year Proceeds* amount less the tax increment revenue amount paid in the prior year to Community Redevelopment Area (CRA) trust funds. In the prior year, the General Fund paid \$29,440,092 to CRAs.

[2] The *Adjusted Current Year Adjusted Value* amount equals the *Current Year Adjusted Value* amount less the CRAs' current year dedicated increment value of \$7,699,893,086. This adjustment applies only to Countywide computations.

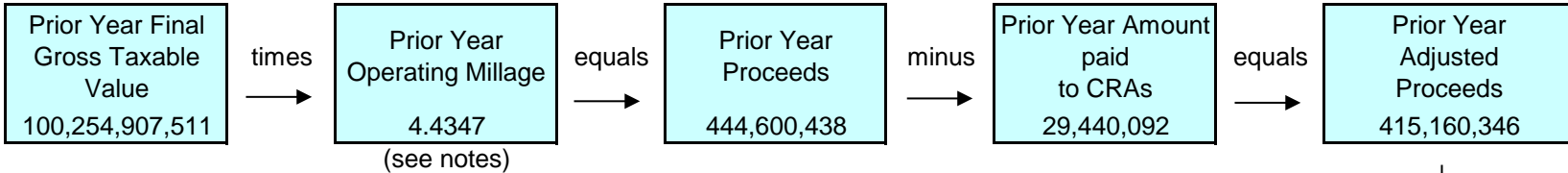
[3] The current year maximum millage allowed with a majority vote is computed in accordance with Florida Department of Revenue guidance. If the prior year operating millage was less than the prior year maximum millage allowed with a majority vote, then an adjusted current year rolled-back rate is computed as if the maximum millage allowed with a majority vote had been adopted in the prior year. The current year rolled-back rate (or adjusted current year rolled-back rate) is then increased by a factor of 3.75% to adjust for the percent change in per capita Florida personal income. The result is the current year maximum millage allowed with a majority vote.

[4] With the exceptions of Lake Jean, Lake Ola, and Lake Rose, the adopted millage for each entity is either the millage adopted in the prior year or the current year maximum millage allowed with a majority vote, whichever is less.

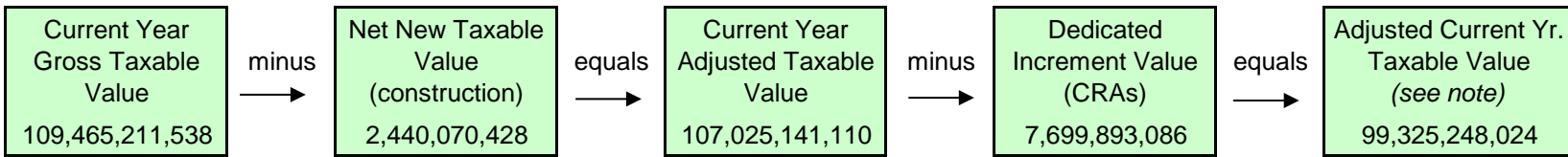
# Millage Computation Process

General County (County-Wide) Rolled-Back Millage Rate

## Prior Year Data

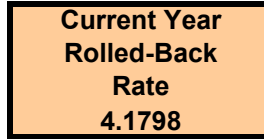


## Current Year Data



divided by

equals



### Notes:

Millage - The term "millage" is used throughout the budget book, and is defined in our Glossary as a tax rate per \$1000 of taxable value. So in the computations above, for example, the "millage" rate is divided by 1000 before being multiplied by the taxable value.

This example shows only the general county millage and does not include unincorporated areas such as the Sheriff's millage, the Fire/Rescue millage, or millages of other dependent districts.

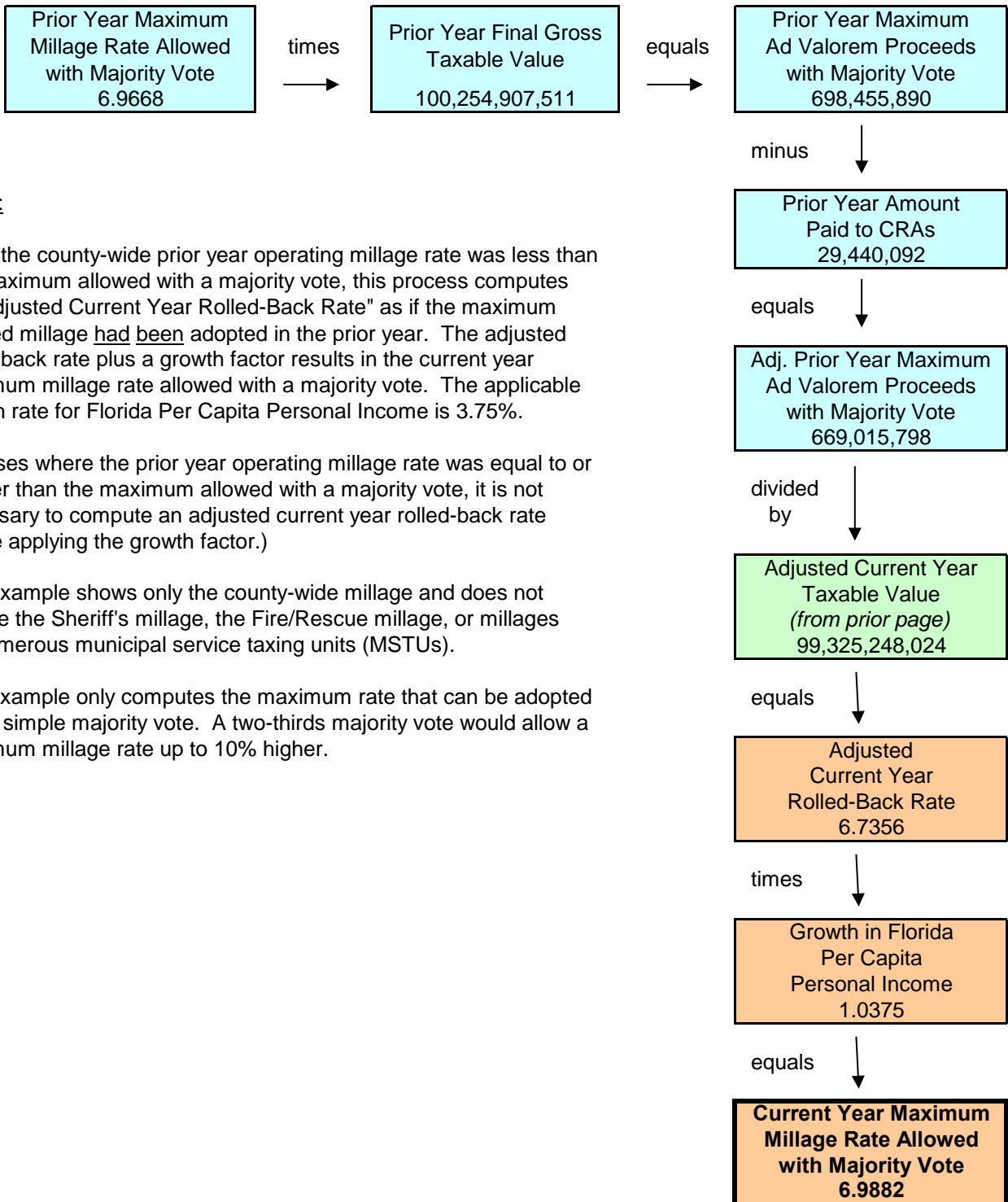
The rolled-back rate, in aggregate, is the rate used for Truth in Millage ("TRIM") advertisements. Any rate above the rolled-back rate must be advertised as a "tax increase", under Florida Statutes. The "Millage and Property Value Detail" schedule shows how each rate relates to the aggregate.

The Adjusted Current Year Taxable Value corresponds to the Florida Department of Revenue Form DR-420, line 15. This number is sometimes called "Adjusted Value".



## Millage Computation Process

General County (County-Wide) Maximum Millage Rate Allowed with a Majority Vote



### Notes:

Since the county-wide prior year operating millage rate was less than the maximum allowed with a majority vote, this process computes an "Adjusted Current Year Rolled-Back Rate" as if the maximum allowed millage had been adopted in the prior year. The adjusted rolled-back rate plus a growth factor results in the current year maximum millage rate allowed with a majority vote. The applicable growth rate for Florida Per Capita Personal Income is 3.75%.

(In cases where the prior year operating millage rate was equal to or greater than the maximum allowed with a majority vote, it is not necessary to compute an adjusted current year rolled-back rate before applying the growth factor.)

This example shows only the county-wide millage and does not include the Sheriff's millage, the Fire/Rescue millage, or millages for numerous municipal service taxing units (MSTUs).

This example only computes the maximum rate that can be adopted with a simple majority vote. A two-thirds majority vote would allow a maximum millage rate up to 10% higher.

**MILLAGE SUMMARY  
FISCAL YEAR 2016-2017**

	Prior Millage	Current Year Rolled-Back	Current Year Adopted	Percent Change Over Rolled- Back	Percent Change FY 16 to FY 17
<b>COUNTY-WIDE</b>					
General Fund	4.0441	3.7856	4.0441	6.10%	0.00%
Capital Projects Fund	0.2250	0.2271	0.2250	6.10%	0.00%
Parks Fund	0.1656	0.1671	0.1656	6.10%	0.00%
<b>Total County-Wide</b>	<b>4.4347</b>	<b>4.1798</b>	<b>4.4347</b>	<b>6.10%</b>	<b>0.00%</b>
<b>Special Tax - MSTU</b>					
<b>Service Districts</b>					
Cnty - Unincorporated	1.8043	1.6838	1.8043	7.16%	0.00%
County Fire And EMS	2.2437	2.0938	2.2437	7.16%	0.00%
OBT Corridor Improvements	0.5932	0.5217	0.5932	13.71%	0.00%
OBT Neighborhood Improv.	0.2554	0.2353	0.2554	8.54%	0.00%
Orlando Central Park MSTU	1.1549	1.1129	1.1549	3.77%	0.00%
I-Drive Master Transit	0.2590	0.2364	0.2590	9.56%	0.00%
I-Drive Bus Service	0.8448	0.7605	0.8257	8.57%	-2.26%
N. I-Drive Improvement	0.1601	0.1417	0.1601	12.99%	0.00%
Apopka-Vineland Improv.	0.6000	0.5807	0.6000	3.32%	0.00%
<b>Lake Districts</b>					
Bass Lake	1.5000	1.3998	1.5000	7.16%	0.00%
Big Sand Lake	0.1378	0.1312	0.1378	5.03%	0.00%
Lake Holden	2.5337	2.4701	2.5337	2.57%	0.00%
Lake Horseshoe	-	-	-	N/A	N/A
Lake Irma	0.6200	0.6093	0.6200	1.76%	0.00%
Lake Jean	0.7680	0.7300	0.5000	-31.51%	-34.90%
Lake Jessamine	0.6545	0.6274	0.6545	4.32%	0.00%
Lake Killarney	0.9365	0.8793	0.9123	3.75%	-2.58%
Lake Lawne	-	-	-	N/A	N/A
Lake Mary	2.0000	1.8743	1.9446	3.75%	-2.77%
Lake Ola	1.0000	0.9863	2.0000	102.78%	100.00%
Lake Pickett	1.7597	1.3628	1.7597	29.12%	0.00%
Lake Price	1.1910	1.1462	1.1910	3.91%	0.00%
Lake Rose	-	-	2.1400	N/A	N/A
Lake Sue	-	-	-	N/A	N/A
Lake Waumpi	-	-	-	N/A	N/A
Lake Whippoorwill	-	-	-	N/A	N/A
Little Lake Fairview	0.5000	0.4858	0.5000	2.92%	0.00%
South Lake Fairview	0.2134	0.2105	0.2134	1.38%	0.00%
<b>Water And Navigation</b>					
Asbury Park Canal	-	-	-	N/A	N/A
Lake Conway Water & Nav.	0.4107	0.3961	0.4107	3.69%	0.00%
Windermere Navigation	0.2528	0.2441	0.2528	3.56%	0.00%
<b>COUNTY:</b>					
Aggregate Comparison	6.6826	6.4511	6.6924	3.74%	0.15%
<b>Indep. Spec. Dist.-Voted Millage</b>					
Library Operating	0.3748	0.3509	0.3748	6.81%	0.00%

Note:  
With the exceptions of Lake Jean, Lake Ola, and Lake Rose, the adopted millage for each entity is either the millage adopted in the prior year or the current year maximum millage allowed with a majority vote, whichever is less.

**FIFTEEN YEAR MILLAGE AND BUDGET INFORMATION**

<b>FISCAL YEAR</b>	<b>COUNTYWIDE BASE MILLAGE</b>	<b>UNADJUSTED GENERAL FUND BUDGET</b>	<b>UNADJUSTED TOTAL COUNTY BUDGET</b>	<b>ADJUSTED COUNTYWIDE ASSESSMENT ROLL</b>	<b>PROPERTY VALUE-PERCENT CHANGE OVER PRIOR FY</b>
2016-17	4.4347	\$849,581,115	\$3,703,201,599	\$109,465,211,538 *	9.2%
2015-16	4.4347	\$811,088,247	\$3,500,858,268	\$100,254,907,511	11.2%
2014-15	4.4347	\$774,739,300	\$3,299,008,158	\$90,146,239,935	7.2%
2013-14	4.4347	\$746,979,888	\$3,203,981,726	\$84,092,787,233	3.7%
2012-13	4.4347	\$724,049,754	\$3,216,649,308	\$81,060,443,665	-0.3%
2011-12	4.4347	\$711,428,926	\$3,250,733,363	\$81,290,439,264	-2.7%
2010-11	4.4347	\$717,095,160	\$3,106,165,813	\$83,586,769,561	-12.6%
2009-10	4.4347	\$748,697,920	\$3,142,182,982	\$95,585,196,775	-10.7%
2008-09	4.4347	\$774,489,749	\$3,471,062,611	\$107,014,869,077	-0.3%
2007-08	4.4347	\$752,796,213	\$3,421,686,729	\$107,296,271,146	16.9%
2006-07	5.1639	\$781,064,437	\$3,220,759,173	\$91,811,757,776	22.0%
2005-06	5.1639	\$640,835,869	\$2,679,353,292	\$75,253,217,865	12.2%
2004-05	5.1639	\$606,968,411	\$2,396,380,733	\$67,095,325,883	7.5%
2003-04	5.1639	\$610,037,137	\$2,382,176,861	\$62,389,454,265	6.6%
2002-03	5.1639	\$573,787,369	\$2,500,552,453	\$58,534,394,413	4.4%

Note: Budgets include interfund transfers.

\* The FY 2016-17 figure is an estimate. The FY 2016-17 Adjusted Countywide Assessment Roll figure will be available upon completion of the Value Adjustment Board process.

**TAX EQUALIZATION CALCULATION**  
**FY 2016-17**

The tax burden on property owners throughout Orange County is equalized by the following formula. The calculation includes Ad Valorem, Public Service Tax, and Communications Services Tax revenue from the unincorporated areas of the county to support services provided to those same residents.

<b>EXPENDITURES:</b>	<u><b>FY 2016-17</b></u>
Code Enforcement	\$7,631,067
State Fire Control	24,700
Reserve for Contingency	0
85% of Sheriff's Law Enforcement Budget	172,515,580
Less: Municipal Shortfall	<u>(10,028,261)</u>
<b>TOTAL EXPENDITURES</b>	<u><u><b>\$170,143,086</b></u></u>

<b>REVENUES:</b>	
Ad Valorem Tax	\$105,618,601
Communications Services Tax	\$20,500,000
Interest and Other Misc. Revenues	670,000
Statutory Deduction	(6,339,430)
Fund Balance	1,177,300
Interfund Transfer (Public Service Tax)	<u>48,516,615</u>
<b>TOTAL REVENUES</b>	<u><u><b>\$170,143,086</b></u></u>

**Millage Levies:**

FY 2016-17	1.8043
FY 2015-16	1.8043
FY 2014-15	1.8043
FY 2013-14	1.8043
FY 2012-13	1.8043

Note - Ad Valorem Tax revenue represents projected revenue from the Sheriff's millage for FY 2016-17.

# CHANGES IN AUTHORIZED POSITIONS

Department/Division	FY 2014-15 Auth Position	FY 2015-16			FY 2016-17			
		Auth Positions	Net Change	Positions	Addition	Deletion	Net Transfer	Positions
<b><u>Constitutional Officers</u></b>								
Board of County Commissioners	20	20	0	20	0	0	0	20
Comptroller	230	230	0	230	0	0	0	230
County Mayor	6	6	0	6	0	0	0	6
Court Administration	16	15	0	15	0	0	0	15
Property Appraiser	137	137	0	137	0	0	0	137
Sheriff	2,123	2,135	0	2,135	16	0	0	2,151
Supervisor of Elections	46	46	0	46	0	0	0	46
Tax Collector	273	280	-3	277	0	-3	0	274
<b>Total</b>	<b>2,851</b>	<b>2,869</b>	<b>-3</b>	<b>2,866</b>	<b>16</b>	<b>-3</b>	<b>0</b>	<b>2,879</b>
<b><u>Administrative Services</u></b>								
Business Development	8	8	0	8	0	0	0	8
Capital Projects Administration	10	12	0	12	0	0	0	12
Facilities Management	154	154	0	154	5	0	1	160
Fiscal & Operational Support	16	16	0	16	1	0	0	17
Fleet Management	63	65	0	65	1	0	0	66
Procurement	28	29	0	29	0	0	0	29
Real Estate Management	22	24	0	24	0	0	0	24
<b>Total</b>	<b>301</b>	<b>308</b>	<b>0</b>	<b>308</b>	<b>7</b>	<b>0</b>	<b>1</b>	<b>316</b>
<b><u>Community, Environmental, and Development Services</u></b>								
Building Safety	103	115	6	121	6	0	0	127
Code Enforcement	61	61	0	61	1	0	0	62
Environmental Protection	94	95	0	95	3	0	0	98
Fiscal & Operational Support	62	63	-1	62	0	0	0	62
Housing and Community Development	49	49	0	49	0	0	0	49
Parks and Recreation	283	287	0	287	2	-1	0	288
Planning	25	26	0	26	2	0	0	28
Transportation Planning	16	17	0	17	0	0	0	17
Zoning	25	25	0	25	2	0	0	27
<b>Total</b>	<b>718</b>	<b>738</b>	<b>5</b>	<b>743</b>	<b>16</b>	<b>-1</b>	<b>0</b>	<b>758</b>

# CHANGES IN AUTHORIZED POSITIONS

Department/Division	FY 2014-15 Auth Position	FY 2015-16			FY 2016-17			
		Auth Positions	Net Change	Positions	Addition	Deletion	Net Transfer	Positions
<b><u>Convention Center</u></b>								
Capital Planning	11	11	0	11	0	0	0	11
Event Operations	152	152	0	152	0	0	1	153
Facility Operations	119	119	0	119	2	0	0	121
Fiscal & Operational Support	50	49	0	49	0	0	0	49
Guest and Community Relations	6	5	0	5	0	-1	-4	0
Sales and Marketing	15	15	0	15	1	0	2	18
Security	72	67	0	67	0	0	0	67
Strategic Planning	10	17	0	17	0	0	1	18
<b>Total</b>	<b>435</b>	<b>435</b>	<b>0</b>	<b>435</b>	<b>3</b>	<b>-1</b>	<b>0</b>	<b>437</b>
<b><u>Corrections</u></b>								
Community Corrections	116	116	-1	115	0	0	0	115
Corrections Admin / Command	35	34	7	41	0	0	0	41
Corrections Health Services	165	163	-2	161	0	0	0	161
Fiscal & Operational Support	61	61	0	61	0	0	0	61
In-Custody Security Operations	761	762	-23	739	0	0	0	739
In-Custody Support Services	468	468	19	487	0	0	0	487
Inmate Administrative Services	164	164	-2	162	0	0	0	162
<b>Total</b>	<b>1,770</b>	<b>1,768</b>	<b>-2</b>	<b>1,766</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,766</b>
<b><u>Family Services</u></b>								
Citizen Resource and Outreach Office	46	46	0	46	0	0	1	47
Citizens' Commission for Children	17	17	0	17	0	0	0	17
Community Action	59	63	0	63	1	0	-1	63
Consumer Fraud	4	4	0	4	0	0	0	4
Cooperative Extension Services	21	21	0	21	0	0	0	21
Fiscal & Operational Support	19	20	0	20	0	0	0	20
Head Start	288	288	2	290	0	0	2	292
Neighborhood Preservation and Revitalization	16	16	0	16	0	0	0	16
Regional History Center	19	15	0	15	0	0	0	15
Youth and Family Services	132	136	3	139	0	0	-1	138
<b>Total</b>	<b>621</b>	<b>626</b>	<b>5</b>	<b>631</b>	<b>1</b>	<b>0</b>	<b>1</b>	<b>633</b>

Orange County

Budget in Brief

# CHANGES IN AUTHORIZED POSITIONS

Department/Division	FY 2014-15 Auth Position	FY 2015-16			FY 2016-17			
		Auth Positions	Net Change	Positions	Addition	Deletion	Net Transfer	Positions
<b><u>Fire Rescue</u></b>								
Emergency Management	7	7	0	7	1	0	0	8
Fiscal & Operational Support	32	33	1	34	1	0	-1	34
Fire Communication	55	59	0	59	0	0	-1	58
Fire Infrastructure & Asset Management	40	40	2	42	2	0	0	44
Fire Operations	998	1,009	-2	1,007	47	0	0	1,054
Fire Planning & Technical Services	42	41	0	41	6	0	1	48
<b>Total</b>	<b>1,174</b>	<b>1,189</b>	<b>1</b>	<b>1,190</b>	<b>57</b>	<b>0</b>	<b>-1</b>	<b>1,246</b>
<b><u>Health Services</u></b>								
Animal Services	93	95	0	95	0	0	0	95
Drug Free Community Office	3	3	0	3	0	0	0	3
Health EMS	10	10	-1	9	0	0	0	9
Health Services Administration	10	10	2	12	0	0	1	13
Medical Clinic	45	45	-1	44	0	0	0	44
Medical Examiner	34	34	0	34	0	0	0	34
Mental Health and Homeless Issues	10	10	1	11	0	0	-1	10
Mosquito Control	30	30	0	30	0	0	0	30
Ryan White	11	10	3	13	0	0	0	13
<b>Total</b>	<b>246</b>	<b>247</b>	<b>4</b>	<b>251</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>251</b>
<b><u>Office of Accountability</u></b>								
911 Fees	6	6	0	6	0	0	0	6
Economic Trade and Tourism Development	2	2	0	2	0	0	0	2
Fiscal and Business Services	4	4	0	4	0	0	-1	3
Human Resources	42	42	-1	41	1	0	0	42
Information Systems and Services	193	194	0	194	0	0	0	194
Management and Budget	14	14	0	14	0	0	0	14
Professional Standards	8	9	0	9	1	0	0	10
Risk Management	21	21	0	21	0	0	0	21
<b>Total</b>	<b>290</b>	<b>292</b>	<b>-1</b>	<b>291</b>	<b>2</b>	<b>0</b>	<b>-1</b>	<b>292</b>

# CHANGES IN AUTHORIZED POSITIONS

Department/Division	FY 2014-15 Auth Position	FY 2015-16			FY 2016-17			
		Auth Positions	Net Change	Positions	Addition	Deletion	Net Transfer	Positions
<b><u>Public Works</u></b>								
Development Engineering	33	30	0	30	1	0	0	31
Fiscal and Operational Support	32	40	2	42	1	0	0	43
Highway Construction	24	24	-1	23	1	0	0	24
Public Works Engineering	36	38	1	39	0	0	0	39
Roads and Drainage	233	236	-1	235	1	0	0	236
Stormwater Management	105	106	0	106	1	0	0	107
Traffic Engineering	61	61	0	61	1	0	0	62
<b>Total</b>	<b>524</b>	<b>535</b>	<b>1</b>	<b>536</b>	<b>6</b>	<b>0</b>	<b>0</b>	<b>542</b>
<b><u>Utilities</u></b>								
Fiscal and Operational Support	75	76	2	78	0	0	-1	77
Solid Waste	142	144	0	144	8	0	0	152
Utilities Customer Service	142	142	0	142	2	0	0	144
Utilities Engineering	64	67	4	71	3	0	-1	73
Utilities Field Services	254	258	0	258	2	0	1	261
Water Reclamation	113	114	0	114	2	0	1	117
Water Utilities	115	118	0	118	2	0	0	120
<b>Total</b>	<b>905</b>	<b>919</b>	<b>6</b>	<b>925</b>	<b>19</b>	<b>0</b>	<b>0</b>	<b>944</b>
<b><u>Other Appropriations</u></b>								
Charter Review Commission	1	1	0	1	0	0	0	1
<b>Total</b>	<b>1</b>	<b>1</b>	<b>0</b>	<b>1</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1</b>
<b><u>Other Offices</u></b>								
Agenda Development	3	3	0	3	0	0	0	3
Arts and Cultural Affairs	2	2	0	2	0	0	0	2
Communications	20	22	2	24	1	0	0	25
County Administrator	14	14	-1	13	0	0	0	13
County Attorney	37	37	0	37	0	0	0	37
I-Drive District Office	1	0	0	0	0	0	0	0
Office of Regional Mobility	2	2	0	2	0	0	0	2
Orange TV	11	11	-1	10	0	0	0	10
Public Affairs	2	2	0	2	0	0	0	2
<b>Total</b>	<b>92</b>	<b>93</b>	<b>0</b>	<b>93</b>	<b>1</b>	<b>0</b>	<b>0</b>	<b>94</b>

Orange County

Budget in Brief

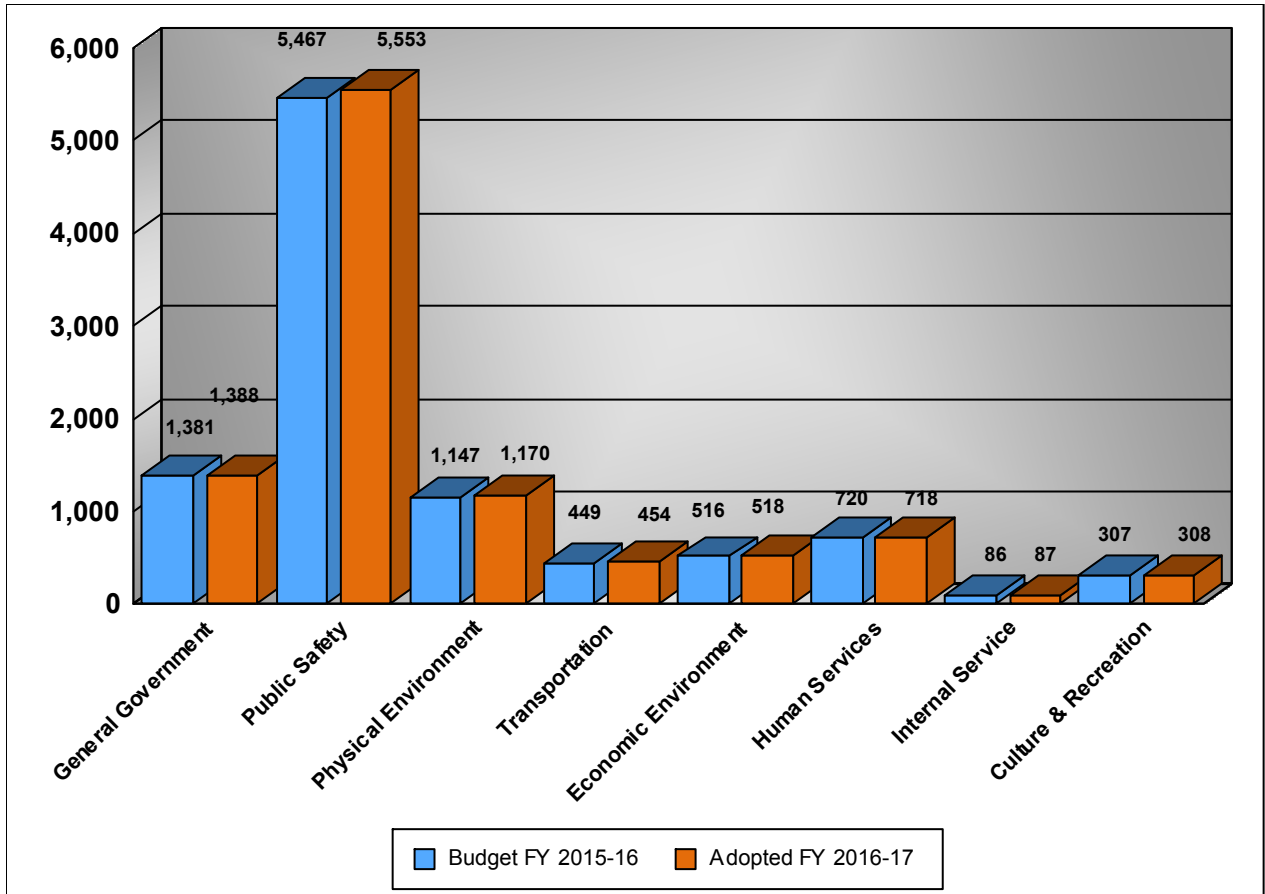


# CHANGES IN AUTHORIZED POSITIONS

Department/Division	FY 2014-15 Auth Position	FY 2015-16			FY 2016-17				
		Auth Positions	Net Change	Positions	Addition	Deletion	Net Transfer	Positions	
<u>Other Court Funds</u>									
Court Technology	19	20	0	20	0	0	0	20	
Juvenile Court Programs	3	3	0	3	0	0	0	3	
Local Court Programs	14	14	0	14	0	0	0	14	
<b>Total</b>	<b>36</b>	<b>37</b>	<b>0</b>	<b>37</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>37</b>	
<b>TOTAL</b>	<b>9,964</b>	<b>10,057</b>	<b>16</b>	<b>10,073</b>	<b>128</b>	<b>-5</b>	<b>0</b>	<b>10,196</b>	

# Total Positions by Function

## FY 2015-16 Versus FY 2016-17



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# Debt Management

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**This section includes:**

- General Overview ..... 1-76
- Pledged Revenue for Debt..... 1-79
- Credit Ratings..... 1-80
- Long-Term Debt Summary ..... 1-83
- Legal Debt Limits..... 1-84
- Detailed Long-Term Debt ..... 1-84

## GENERAL OVERVIEW

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The basic purpose of debt management is to contribute to the continued financial health and stability of the organization by assuring future access to debt markets to meet both scheduled and unscheduled needs. In practice, the limits within which debt management can be developed and implemented are usually very confined by the constraints of financial markets and regulatory processes.

The legal, economic, financial, and market conditions associated with the issuance of debt are dynamic, unpredictable and in a constant mode of change. Consequently, the decision to issue a debt is best made on a case-by-case basis, and only after careful and timely analysis and evaluation of all relevant factors. Some of the factors that should be considered include, but are not limited to, the following:

- Legal constraints on debt capacity and various financing alternatives.
- The urgency of the capital requirements to be met and the economic costs of delays.
- Willingness and financial ability of the taxpayers to pay for the capital improvements.
- Determination as to whether to employ a "pay as you acquire" versus a "pay as you use" approach.
- Proper balance between internal and external financing.
- Current interest rates and other market considerations.
- The financial condition of Orange County.
- The types, availability, and stability of revenues to be pledged for repayment of the debt.
- Type of debt to be issued.
- The nature of the projects to be financed (i.e., approved schedule of improvements, non-recurring improvements, etc.).
- Specifics for debt management are to be found in Orange County Code, Part II, Chapter 17, Article II Financing of Capital Projects, Etc., Divisions 1-10, and Administrative Regulation 06.02.04 as seen below.

### **Administrative Regulation 06.02.04**

#### **6.02.04 ISSUANCE OF REVENUE BONDS**

##### **I. POLICY**

- A. Orange County has the authority to issue revenue bonds or general obligation bonds pursuant to a competitive bid process or a negotiated sale.
- B. It is the policy of Orange County to sell its bonds in the manner which will result in the lowest overall cost to the County while meeting the County's operational and program needs and deadlines.
- C. The competitive bid process should be utilized in the sale of bonds unless otherwise recommended by the County Administrator or the Orange County Comptroller, or both, and approved by the Board of County Commissioners (BCC).

##### **II. PROCEDURES**

- A. The County's revenue bonds and general obligation bonds shall be sold by a competitive bid process except as otherwise authorized by this Administrative Regulation.
- B. The County's bonds may be sold by a negotiated transaction only if:
  1. Such negotiated sale is recommended by the County Administrator or the County Comptroller, or both;
  2. Such recommendation is set forth in writing and contains the specific reasons why a competitive bid process would not be in the best interests of the County;
  3. Such reasons include one or more of the reasons set forth in Paragraph C, below; and,
  4. The BCC approves the recommendation by majority vote of the members present.

- C. The County Administrator or the County Comptroller, or both, may recommend that a particular issue of the County's bonds be sold pursuant to a negotiated sale only if at least one of the following criteria exists:
1. The primary security or source of payment for the bonds is new or untested in the market;
  2. The particular structure of the bond issue is highly complex or is new and untested;
  3. The bond transaction involves innovative financing techniques or "derivative products";
  4. Market conditions are unstable or chaotic;
  5. A sudden or dramatic credit rating deterioration has occurred for the County, the State of Florida, or the surrounding region;
  6. The particular source of revenue pledged to the proposed bond issue has experienced a sudden or dramatic deterioration in its credit rating or marketability, or is otherwise a weak credit;
  7. The size of the bond issue is considerably larger than the County has previously brought to market for that particular revenue source or is otherwise of such size that it would be difficult to sell the bonds through competitive bids;
  8. There is evidence or reason to conclude that a competitive bid process will result in higher borrowing costs for the County;
  9. There is reason to conclude that a competitive bid process will not meet the County's operational or program needs or deadlines, and a negotiated sale will; and,
  10. The County wants to ensure participation by minority- and women-owned investment banking firms and/or by local and regional firms.
- D. When a negotiated sale is approved by the BCC, underwriters will be selected pursuant to the applicable County code and Administrative Regulations.
- E. Nothing in this regulation shall prohibit the use of set asides, auctions, and other devices which will encourage or ensure the participation of minority and/or women-owned businesses and/or local or regional underwriting firms in competitively bid bond sales, all as may be approved from time to time by the BCC.
- F. This regulation applies only to bonds issued by Orange County, Florida, and does not apply to any special districts within the County, either dependent or independent.
- G. Failure to comply, in whole or in part, with this regulation pertaining to the method of sale of Orange County bonds shall have no affect whatsoever on the validity of any such bonds. Furthermore, nothing in this regulation shall create either a cause of action or standing to sue for, or on the part of, any person or firm.

### **Conclusion**

The conduct of County Debt Management is ongoing and is constantly reviewed to produce the best results in an ever-changing marketplace. The Administrative Regulations are periodically reviewed.

Currently, Orange County has no outstanding General Obligation bonds approved by voter referendum. Administrative Regulation 06.02.04 and Orange County Code, Part II, Chapter 17, Article II Financing of Capital Projects, Etc., Divisions 1-10 has provided guidelines for the issuance of the various outstanding revenue bonds. In addition, for each pledged revenue source, there are resolutions and indentures which set forth covenants with bond holders. Those board approved resolutions and indentures form a record of the evolution of rules and guidelines for the management of county debt, which has been approved by the BCC, the investors, and market participants.

## PLEGGED REVENUE FOR DEBT

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The County takes a planned and programmed approach to the management of its outstanding debt with a view toward funding from internally generated capital, where appropriate, and external financing, when appropriate. Outstanding debt is constantly monitored for opportunities to find savings on future scheduled debt service costs.

Orange County has 16 long-term bond issues outstanding with an original par amount of \$1,200,593,803. Currently, Orange County has \$982,017,001 in principal and \$367,967,499 in interest payments remaining. The schedule of bonded debt for FY 2016-17 totals \$104,722,551; \$57,153,707 for principal; and \$47,568,843 for interest. The schedule of bonded debt for FY 2017-18 totals \$107,980,654; \$62,812,737 for principal; and \$45,167,916 for interest. In addition to the outstanding bonded debt, the county has a bank loan for public safety communications infrastructure. There are also several State Revolving Fund loans for Utilities water system projects paid solely from system revenues. The county contracts with Digital Assurance Certification, LLC to maintain an online repository of detailed debt information for the county at the website: [www.dacbond.com](http://www.dacbond.com), where more information is available.

County bonding has been concentrated in the following areas: resource recovery projects, new jail construction, construction and rehabilitation of county facilities, expansion of the Convention Center, construction of the Courthouse Complex, purchase of environmentally-sensitive lands, and to acquire and improve park and recreational facilities.

Jail construction and the construction and rehabilitation of county facilities are funded primarily from debt supported by Sales Tax revenue and Guaranteed and Second Guaranteed Entitlement of State Revenue Sharing. Debt for construction of the County's Courthouse Complex is secured by sales tax revenues.

Debt for the expansion of the Convention Center is supported by revenue from the Tourist Development Tax. This tax enacted by ordinance on March 16, 1978, and a referendum approved by the voters of the county was levied the Tourist Development Tax effective May 1978. On December 13, 1994, the county increased the rate of the tax from 4% to 5%; on July 18, 2006, the rate was increased to 6%. The first 5% of the tax is pledged to debt service.

Debt to purchase environmentally-sensitive lands and acquire and improve park and recreational facilities is supported by revenue from the Public Service Tax (PST). This PST levy was put into effect on November 1, 1991.

Operating cost implications of each of these capital improvements have been reflected in each of the respective operating budgets. A schedule of long-term debt and a brief outline of the outstanding debt issues are presented on the following pages for further information.

## SELECTED CREDIT RATINGS ACTIONS

<u>DATE</u>	<u>CREDIT</u>	<u>RATING ACTION</u>
1992	Commercial Paper Program	Upgrade from "A1" to "A1+" by S&P
1992	Water Utilities System Bonds	Upgrade from "Baa" to "Aa", "A+" & "A+" by Moody's, S & P & Fitch
1993	Library District Bonds	Upgrade from "AA-" to "AA" by S&P, Moody's confirmed "Aa" rating
1993	Sales Tax Bonds	Moody's & S&P confirmed "A1" & "A+"
1993	Solid Waste Bonds	Upgrade from "A" to "A1" by Moody's
1994	Tourist Development Tax Bonds	S&P assigned "A" rating; Moody's & Fitch confirmed "A" rating
1995	Public Service Tax Bonds	Received first time ratings of "A", "A", & "A+" from Moody's, S&P & Fitch
1997	Tourist Development Tax Bonds	Moody's revised rating to "A3"
1998	Water Utilities System Refunding Refunding Revenue Bonds	Received rating from Moody's of "Aa-3"
1998	Sales Tax Revenue Bonds	Insured Ratings of "Aaa", "AAA" and "AAA" from Moody's, S&P, and Fitch. Uninsured Ratings of "A1" and "A+" from Moody's and S&P
1998	Tourist Development Tax Bonds	Insured Ratings of "Aaa", "AAA", "AAA" from Moody's, S&P and Fitch. Uninsured Ratings of "A3", "A", "A" from Moody's, S&P and Fitch.
1999	Sales Tax Revenue Bonds	Uninsured Ratings of "A1" and "A+" from Moody's and S&P.
2000	Tourist Development Tax Bonds	Insured Ratings of "Aaa", "AAA", "AAA" from Moody's, S&P and Fitch. Uninsured Ratings of "A2" (upgrade from A3), "A", "A+" (upgrade from A) from Moody's, S&P and Fitch.
2002	Tourist Development Tax Bonds	Insured Ratings of "Aaa", "AAA", "AAA" from Moody's, S&P and Fitch. Uninsured Ratings of "A2", "A", "A+" from Moody's, S&P and Fitch.
2002	Sales Tax Revenue Bonds	Upgrade from "A+" to "AA-" from S&P

## SELECTED CREDIT RATINGS ACTIONS

<u>DATE</u>	<u>CREDIT</u>	<u>RATING ACTION</u>
2002	Sales Tax Revenue Bonds	Insured Ratings of "Aaa", "AAA", "AAA" from Moody's, S&P and Fitch. Uninsured Ratings of "A1", "AA-", "AA-" from Moody's, S&P and Fitch.
2003	Solid Waste Bonds	Insured Ratings of "Aaa", "AAA", "AAA" from Moody's, S&P and Fitch. Uninsured Ratings of "A2", "A+", "A" from Moody's, S&P and Fitch.
2003	Public Service Tax Bonds	Insured Ratings of "Aaa", "AAA", "AAA" from Moody's, S&P and Fitch. Uninsured Ratings of "A1", "A+", "AA-" from Moody's, S&P and Fitch.
2003	Tourist Development Tax Bonds	Insured Ratings of "Aaa", "AAA", "AAA" from Moody's, S&P and Fitch. Uninsured Ratings of "A2", "A", "A+" from Moody's, S&P and Fitch.
2005	Tourist Development Tax Bonds	Insured Ratings of "Aaa", "AAA", "AAA" from Moody's, S&P and Fitch. Uninsured Ratings of "A2", "A", "A+" from Moody's, S&P and Fitch.
2005	Capital Improvement Bonds	Upgrade from "A" to "A+" from S&P
2006	Sales Tax Revenue Bonds	Insured Ratings of "Aaa", "AAA", "AAA" from Moody's, S&P and Fitch. Uninsured Ratings of "A1", "AA-", "AA-" from Moody's, S&P and Fitch.
2006	Tourist Development Tax Bonds	Insured Ratings of "Aaa", "AAA", "AAA" from Moody's, S&P and Fitch. Uninsured Ratings of "A2", "A", "A+" from Moody's, S&P and Fitch.
2006	Sales Tax Revenue Bonds	S&P upgraded rating from "AA-" to "AA".
2007	Tourist Development Tax Bonds	Upgrade from "A" to "A+" from S&P.
2007	Tourist Development Tax Bonds	Insured Ratings of "Aaa", "AAA", "AAA" from Moody's, S&P and Fitch. Uninsured Ratings of "A2", "A+", "A+" from Moody's, S&P and Fitch.
2007	Sales Tax Bonds	Upgrade from "AA-" to "AA" from Fitch
2007	Public Service Tax Bonds	Upgrade from "AA-" to "AA" from Fitch
2009	Capital Improvement Bonds	Received ratings from Fitch of "AA"; S&P raised its ratings two notches from "A+" to "AA"
2010	Tourist Development Tax Bonds	Recalibrated from Moody's from "A2" to "A1" to be consistent with the Global Scale Rating (GSR)
2010	Sales Tax Bonds	Recalibrated from Moody's from "A1" to "Aa3" to be consistent with the Global Scale Rating (GSR)
2010	Water Utility Bonds	Recalibrated from Moody's from "Aa3" to "Aa2" to be consistent with the Global Scale Rating (GSR)
2010	Public Service Tax Bonds	Recalibrated from Moody's from "A1" to "Aa3" to Be consistent with the Global Scale Rating (GSR)



2010	Tourist Development Tax Bonds	Recalibrated from Fitch from "A+" to "AA-" to be consistent with the Global Scale Rating (GSR)
2010	Sales Tax Bonds	Recalibrated from Fitch from "AA" to "AA+" to be consistent with the Global Scale Rating (GSR)
2010	Capital Improvement Bonds	Recalibrated from Fitch from "AA" to "AA+" to be consistent with the Global Scale Rating (GSR)
2010	Public Service Tax Bonds	Recalibrated from Fitch from "AA" to "AA+" to be consistent with the Global Scale Rating (GSR)
2011	Public Service Tax Bonds	Upgrade from "A+" to "AA-" from S&P
2012	Orange County	Implied general obligation rating of "AAA" from Fitch
2012	Sales Tax Bonds	Upgrade from "Aa3" to "Aa2" from Moody's
2012	Sales Tax Bonds	Rated as "AA+" from Kroll Bond Rating Agency
2012	Orange County	Implied general obligation rating of "AA+" from Kroll Bond Rating Agency
2013	Public Service Tax Bonds	Upgrade from "Aa3" to "Aa2" from Moody's
2013	Public Service Tax Bonds	Upgrade from "AA-" to "AA" from S&P
2014	Orange County	Implied general obligation rating upgrade from "AA+" to "AAA" from Kroll
2015	Water Utility Bonds	All outstanding bonds and ratings paid off
2015	Tourist Development Tax Bonds	Upgrade from "AA-" to "AA" from Fitch
2015	Tourist Development Tax Bonds	Upgrade from "A+" to "AA-" from S&P
2015	Tourist Development Tax Bonds	Upgrade from "A1" to "Aa3" from Moody's
2016	Water Utility Bonds	Rated as "AAA" from Fitch
2016	Water Utility Bonds	Rated as "AAA" from S&P
2016	Sales Tax Bonds	Upgrade from "AA+" to "AAA" from Fitch
2016	Public Service Tax Bonds	Upgrade from "AA+" to "AAA" from Fitch

Source: Fiscal & Business Services Division

## LEGAL DEBT LIMITS

Neither the Orange County Board of County Commissioners nor the Florida Statutes provide for a limit on the amount of general obligation bonds that Orange County can issue following authorization by a successful referendum of Orange County voters approving the use of ad valorem property taxes to repay the general obligation bonds issued. Currently, there are only Library District General Obligation Bonds outstanding.

County revenue bonds do not pledge the full faith and credit of the county, but rather give bondholders a pledge against the actual collection of a given revenue. Since revenue bond holders cannot force the county to increase general taxes, financial markets require that revenue bonds only be issued for a portion of the available capacity. This issuance limitation is included in the resolutions and indentures and acts as another form of debt limit.

## DETAILED LONG-TERM DEBT

### 1. \$33,843,803 Public Facilities Revenue Bonds, Series 1994A

Revenue pledged: Certain non-ad valorem revenues of the county including state sources of license revenues, local license, permit fees, local charges for services, and miscellaneous local revenues.

Purpose: To provide funds for the construction of and improvements to various county facilities, including correctional facilities, communications systems equipment and improvements and to refinance certain projects previously financed through the county's Commercial Paper program.

Final Maturity: 10/01/19; Interest Rates: 5.25% to 6.50%.

FY	Principal	Interest	Total
16-17	\$983,707	\$3,371,293	\$4,355,000
17-18	922,737	3,432,263	4,355,000
18-19	865,556	3,489,444	4,355,000
19-20	0	0	0
20-21	0	0	0
Thereafter	0	0	0
<b>Total</b>	<b>\$2,772,001</b>	<b>\$10,292,999</b>	<b>\$13,065,000</b>

\* Accreted interest to maturity on Capital Appreciation Bonds

### 2. \$139,635,000 Tourist Development Tax Refunding Revenue Bonds, Series 2007

Revenue pledged: Tourist Development Tax and Convention/Civic Center net operating revenues.

Purpose: To advance refund all callable outstanding Tourist Development Tax Revenue Bonds, Series 2002.

Final Maturity: 10/01/30; Interest Rates: 4.00% to 4.75%.

FY	Principal	Interest	Total
16-17	\$1,825,000	\$6,041,144	\$7,866,144
17-18	1,900,000	5,968,144	7,868,144
18-19	1,980,000	5,892,144	7,872,144
19-20	2,060,000	5,812,944	7,872,944
20-21	2,140,000	5,730,544	7,870,544
Thereafter	122,045,000	37,068,681	159,113,681
<b>Total</b>	<b>\$131,950,000</b>	<b>\$66,513,600</b>	<b>\$198,463,600</b>

**3. \$167,800,000 Tourist Development Tax Refunding Revenue Bonds, Series 2007A**

Revenue pledged: Tourist Development Tax and Convention/Civic Center net operating revenues.

Purpose: To refund the county's outstanding Tourist Development Tax Revenue Bonds, Series 1997.

Final Maturity: 10/01/21; Interest Rates: 4.00% to 5.00%.

FY	Prindipal	Interest	Total
16-17	\$21,890,000	\$6,048,000	\$27,938,000
17-18	22,990,000	4,953,500	27,943,500
18-19	24,130,000	3,804,000	27,934,000
19-20	25,345,000	2,597,500	27,942,500
20-21	26,605,000	1,330,250	27,935,250
Thereafter	0	0	0
Total	\$120,960,000	\$18,733,250	\$139,693,250

**4. \$25,480,000 Capital Improvement Refunding Revenue Bonds, Series 2009**

Revenue pledged: Orange County's annual Guaranteed Entitlement and Second Guaranteed Entitlement from the State Revenue Sharing Trust Fund provided by Chapter 218.255, Florida Statutes.

Purpose: To currently refund all of the Capital Improvement Revenue Bonds, Series 1998.

Final Maturity: 10/01/22; Interest Rates: 2.5% to 5.25%.

FY	Principal	Interest	Total
16-17	\$2,330,000	\$672,013	\$3,002,013
17-18	2,240,000	578,813	2,818,813
18-19	2,335,000	483,613	2,818,613
19-20	2,435,000	390,213	2,825,213
20-21	2,550,000	268,463	2,818,463
Thereafter	2,685,000	140,963	2,825,963
Total	\$14,575,000	\$2,534,075	\$17,109,075

**5. \$83,405,000 Tourist Development Tax Refunding Revenue Bonds, Series 2009**

Revenue pledged: Tourist Development Tax and Convention/Civic Center net operating revenues.

Purpose: To refund a portion of the county's outstanding Tourist Development Tax Refunding Revenue Bonds, Series 1998A and a portion of the outstanding Tourist Development Tax Revenue Bonds, Series 1998B.

Final Maturity: 10/01/18; Interest Rates: 4.0% to 5.0%.

FY	Principal	Interest	Total
16-17	\$5,955,000	\$547,750	\$6,502,750
17-18	6,250,000	250,000	6,500,000
18-19	0	0	0
19-20	0	0	0
20-21	0	0	0
Thereafter	0	0	0
Total	\$12,205,000	\$797,750	\$13,002,750

**6. \$144,395,000 Tourist Development Tax Refunding Revenue Bonds, Series 2010**

Revenue pledged: Tourist Development Tax and Convention/Civic Center net operating revenues.

Purpose: To refund a portion of the county's outstanding Tourist Development Tax Refunding Revenue Bonds, Series 1998A and a portion of the outstanding Tourist Development Tax Revenue Bonds, Series 1998B.

Final Maturity: 10/01/24; Interest Rates: 5.0%.

FY	Principal	Interest	Total
16-17	\$0	\$7,219,750	\$7,219,750
17-18	0	7,219,750	7,219,750
18-19	4,580,000	7,219,750	11,799,750
19-20	8,525,000	6,990,750	15,515,750
20-21	8,955,000	6,564,500	15,519,500
Thereafter	122,335,000	12,432,250	134,767,250
Total	\$144,395,000	\$47,646,750	\$192,041,750

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**7. \$16,805,000 Taxable Sales Tax Revenue Refunding Bonds, Series 2012A**

Revenue pledged: Local Government Half - Cent Sales Tax.

Purpose: To refund all of the outstanding Sales Tax Revenue Bonds Series 1999 maturing on and after January 1, 2013.

Final Maturity: 01/01/18; Interest Rates: 5.0%.

<b>FY</b>	<b>Principal</b>	<b>Interest</b>	<b>Total</b>
16-17	\$6,060,000	\$223,500	\$6,283,500
17-18	1,440,000	36,000	1,476,000
18-19	0	0	0
19-20	0	0	0
20-21	0	0	0
Thereafter	0	0	0
<b>Total</b>	<b>\$7,500,000</b>	<b>\$259,500</b>	<b>\$7,759,500</b>

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**8. \$97,295,000 Sales Tax Revenue Refunding Bonds, Series 2012B**

Revenue pledged: Local Government Half - Cent Sales Tax.

Purpose: To advance refund all of the outstanding Sales Tax Revenue Bonds Series 2002B maturing on and after January 1, 2013.

Final Maturity: 01/01/32; Interest Rates: 4.0% to 5.0%.

<b>FY</b>	<b>Principal</b>	<b>Interest</b>	<b>Total</b>
16-17	\$0	\$4,660,000	\$4,660,000
17-18	0	4,660,000	4,660,000
18-19	0	4,660,000	4,660,000
19-20	0	4,660,000	4,660,000
20-21	0	4,660,000	4,660,000
Thereafter	96,425,000	34,713,500	131,138,500
<b>Total</b>	<b>\$96,425,000</b>	<b>\$58,013,500</b>	<b>\$154,438,500</b>

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**9. \$96,195,000 Sales Tax Revenue Refunding Bonds, Series 2012C**

Revenue pledged: Local Government Half - Cent Sales Tax.

Purpose: To refund all of the outstanding Sales Tax Revenue Refunding Bonds Series 2002A maturing on and after January 1, 2013.

Final Maturity: 01/01/24; Interest Rates: 2.0% to 5.0%.

<b>FY</b>	<b>Principal</b>	<b>Interest</b>	<b>Total</b>
16-17	\$2,130,000	\$4,232,750	\$6,362,750
17-18	7,260,000	4,044,950	11,304,950
18-19	11,755,000	3,605,875	15,360,875
19-20	12,340,000	3,003,500	15,343,500
20-21	12,960,000	2,371,000	15,331,000
Thereafter	40,940,000	3,042,750	43,982,750
<b>Total</b>	<b>\$87,385,000</b>	<b>\$20,300,825</b>	<b>\$107,685,825</b>

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**10. \$37,895,000 Public Service Tax Refunding Revenue Bonds, Series 2013**

Revenue pledged: Public Service Tax levied by the county on utilities services sold or consumed in the unincorporated areas of the cCounty.

Purpose: To refund all Public Service Tax Revenue Bonds, Series 2003.

Final Maturity: 10/01/25; Interest Rates: 3.00% to 5.00%.

<b>FY</b>	<b>Principal</b>	<b>Interest</b>	<b>Total</b>
16-17	\$3,375,000	\$1,141,750	\$4,516,750
17-18	3,545,000	973,000	4,518,000
18-19	3,615,000	795,750	4,410,750
19-20	2,220,000	615,000	2,835,000
20-21	2,070,000	504,000	2,574,000
Thereafter	8,010,000	957,000	8,967,000
<b>Total</b>	<b>\$22,835,000</b>	<b>\$4,986,500</b>	<b>\$27,821,500</b>

**11. \$16,015,000 Tourist Development Tax Refunding Revenue Bond, Series 2013**

Revenue pledged: Tourist Development Tax and Convention/Civic Center net operating revenues.

Purpose: To refund all Tourist Development Tax Refunding Revenue Bonds, Series 2003A.

Final Maturity: 10/01/19; Interest Rate: 1.54%.

FY	Principal	Interest	Total
16-17	\$3,165,000	\$148,090	\$3,313,090
17-18	3,210,000	99,444	3,309,444
18-19	3,260,000	50,106	3,310,106
19-20	0	0	0
20-21	0	0	0
Thereafter	0	0	0
<b>Total</b>	<b>\$9,635,000</b>	<b>\$297,640</b>	<b>\$9,932,640</b>

**12. \$154,195,000 Tourist Development Tax Refunding Revenue Bond, Series 2015**

Revenue pledged: Tourist Development Tax and Convention/Civic Center net operating revenues.

Purpose: To refund all Tourist Development Tax Refunding Revenue Bonds, Series 2005.

Final Maturity: 10/01/31; Interest Rate: 2.00% to 5.00%.

FY	Principal	Interest	Total
16-17	\$6,185,000	\$7,125,400	\$13,310,400
17-18	6,435,000	6,878,000	13,313,000
18-19	8,680,000	6,556,250	15,236,250
19-20	8,700,000	6,122,250	14,822,250
20-21	9,140,000	5,687,250	14,827,250
Thereafter	104,605,000	30,935,000	135,540,000
<b>Total</b>	<b>\$143,745,000</b>	<b>\$63,304,150</b>	<b>\$207,049,150</b>

**13. \$5,465,000 Sales Tax Revenue Bond, Series 2015**

Revenue pledged: Local Government Half - Cent Sales Tax.

Purpose: To provide funds for the acquisition of fire rescue equipment and vehicles.

Final Maturity: 01/01/21; Interest Rate: 1.47%.

FY	Principal	Interest	Total
16-17	\$1,060,000	\$72,545	\$1,132,545
17-18	1,075,000	56,852	1,131,852
18-19	1,095,000	40,903	1,135,903
19-20	1,110,000	24,696	1,134,696
20-21	1,125,000	8,269	1,133,269
Thereafter	0	0	0
<b>Total</b>	<b>\$5,465,000</b>	<b>\$203,264</b>	<b>\$5,668,264</b>

**14. \$30,110,000 Sales Tax Revenue Refunding Bond, Series 2015A**

Revenue pledged: Local Government Half - Cent Sales Tax.

Purpose: To refund all Sales Tax Revenue Refunding Bonds, Series 2006.

Final Maturity: 01/01/28; Interest Rate: 2.13%.

FY	Principal	Interest	Total
16-17	\$2,195,000	\$617,966	\$2,812,966
17-18	2,280,000	570,308	2,850,308
18-19	2,330,000	521,211	2,851,211
19-20	2,375,000	471,103	2,846,103
20-21	2,430,000	419,930	2,849,930
Thereafter	18,500,000	1,412,510	19,912,510
<b>Total</b>	<b>\$30,110,000</b>	<b>\$4,013,027</b>	<b>\$34,123,027</b>

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15. **\$89,035,000 Water and Wastewater Utility Revenue Bonds, Series 2016**

Revenue pledged: Net Operating Revenues and all moneys, including investments thereof, in the funds and accounts to pay the operating expenses of the system.

Purpose: To finance certain costs relating to the acquisition, construction and equipping of various capital improvements to the county's Water & Wastewater Utility System.

FY	Principal	Interest	Total
16-17	\$0	\$2,905,894	\$2,905,894
17-18	3,265,000	2,905,894	6,170,894
18-19	3,430,000	2,742,644	6,172,644
19-20	3,600,000	2,571,144	6,171,144
20-21	3,780,000	2,391,144	6,171,144
Thereafter	74,960,000	17,608,350	92,568,350
Total	\$89,035,000	\$31,125,069	\$120,160,069

Final Maturity: 10/01/36; Interest Rate: 2.00% to 5.00%.

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16. **\$63,025,000 Tourist Development Tax Refunding Revenue Bonds, Series 2016**

Revenue pledged: Tourist Development Tax and Convention/Civic Center net operating revenues.

Purpose: To refund all Tourist Development Tax Refunding Revenue Bonds, Series 2006.

Final Maturity: 10/01/32; Interest Rate: 4.00% to 5.00%.

FY	Principal	Interest	Total
16-17	\$0	\$2,541,000	\$2,541,000
17-18	0	2,541,000	2,541,000
18-19	0	2,541,000	2,541,000
19-20	0	2,541,000	2,541,000
20-21	0	2,541,000	2,541,000
Thereafter	63,025,000	26,240,600	89,265,600
Total	\$63,025,000	\$38,945,600	\$101,970,600

**LONG-TERM DEBT SUMMARY**

	<b>BONDS</b>	<b>SERIES</b>	<b>BOND DEBT</b>	<b>PRINCIPAL</b>	<b>INTEREST</b>	<b>PRINCIPAL AND INTEREST TOTAL</b>
1	Public Facilities Revenue	1994A	\$ 33,843,803	\$ 2,772,001	\$ 10,292,999	\$ 13,065,000
2	Tourist Development Tax Refunding Revenue	2007	139,635,000	131,950,000	66,513,600	198,463,600
3	Tourist Development Tax Refunding Revenue	2007A	167,800,000	120,960,000	18,733,250	139,693,250
4	Capital Improvement Refunding Revenue	2009	25,480,000	14,575,000	2,534,075	17,109,075
5	Tourist Development Tax Refunding Revenue	2009	83,405,000	12,205,000	797,750	13,002,750
6	Tourist Development Tax Refunding Revenue	2010	144,395,000	144,395,000	47,646,750	192,041,750
7	Taxable Sales Tax Revenue Refunding	2012A	16,805,000	7,500,000	259,500	7,759,500
8	Sales Tax Revenue Refunding	2012B	97,295,000	96,425,000	58,013,500	154,438,500
9	Sales Tax Revenue Refunding	2012C	96,195,000	87,385,000	20,300,825	107,685,825
10	Public Service Tax Refunding Revenue	2013	37,895,000	22,835,000	4,986,500	27,821,500
11	Tourist Development Tax Refunding Revenue	2013	16,015,000	9,635,000	297,640	9,932,640
12	Tourist Development Tax Refunding Revenue	2015	154,195,000	143,745,000	63,304,150	207,049,150
13	Sales Tax Revenue Bond	2015	5,465,000	5,465,000	203,264	5,668,264
14	Sales Tax Revenue Refunding Bonds	2015A	30,110,000	30,110,000	4,013,027	34,123,027
15	Water & Wastewater Utility Revenue Bonds	2016	89,035,000	89,035,000	31,125,069	120,160,069
16	Tourist Development Tax Refunding Revenue Bonds	2016	63,025,000	63,025,000	38,945,600	101,970,600
	<b>Total</b>		\$ <b>1,200,593,803</b>	\$ <b>982,017,001</b>	\$ <b>367,967,499</b>	\$ <b>1,349,984,500</b>

**ORANGE**  
  
**COUNTY**  

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**GOVERNMENT**  

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**F L O R I D A**



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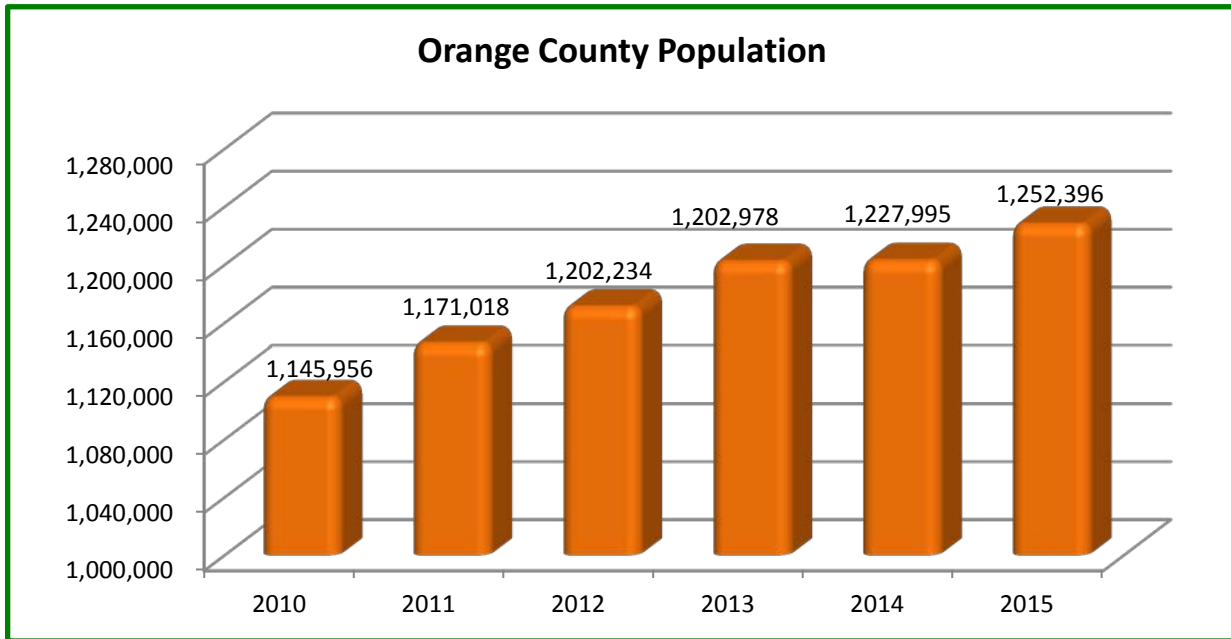
# Statistical Information

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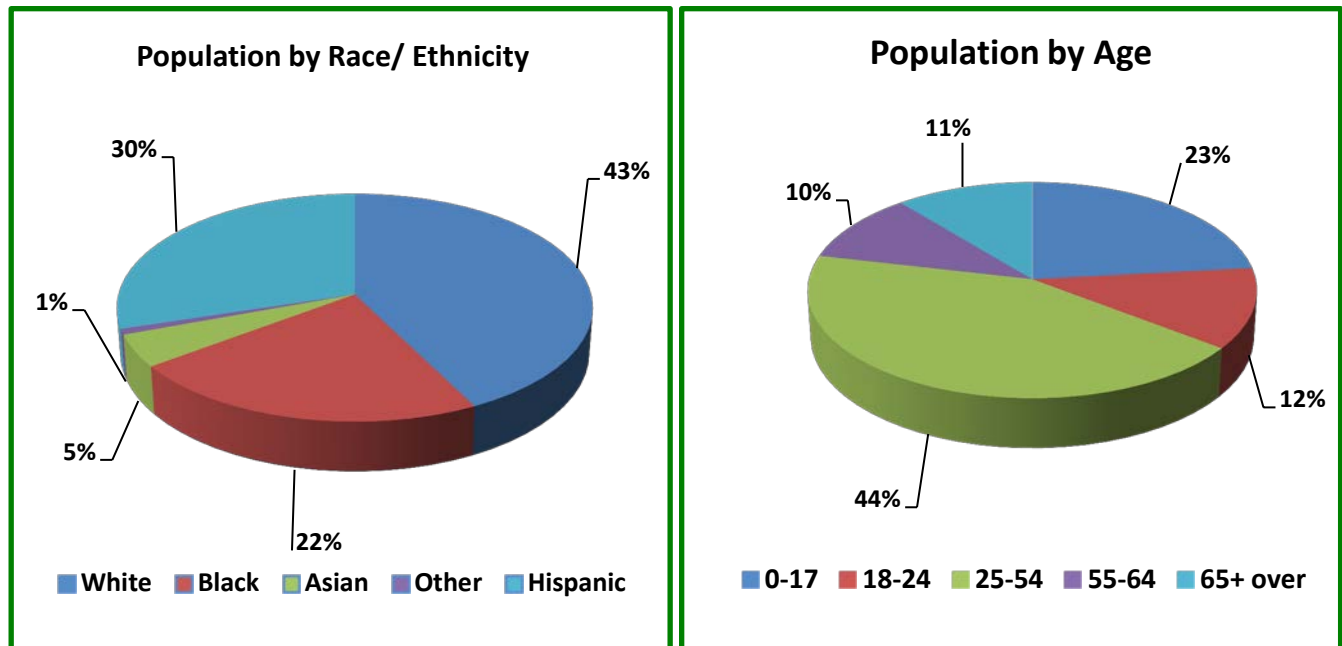
- Demographic and Economic Indicators ..... 1-90

## ORANGE COUNTY DEMOGRAPHIC AND ECONOMIC INDICATORS



Source: 2016 Bureau of Economic and Business Research (BEBR) Orange County Population

Population growth is on a slight upward trend as employment opportunities increase and the housing market improves.

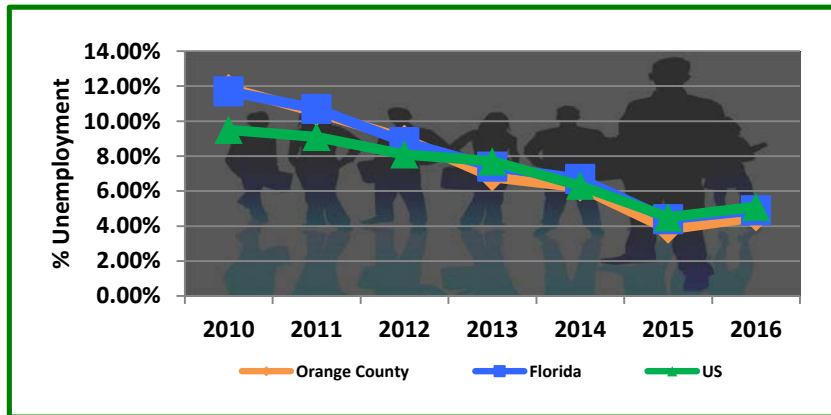


Source: United States Census Bureau; BEBR June 2016

Orange County has a diverse population with 79% of the population under the age of 55. The predominant race in the county is White at 43%. Hispanic ethnicity currently makes up 30% of the population and includes both white and black races. The Black/African American population is 22%. The Asian population is approximately 1% and includes Native Hawaiian, Alaska Native, and other Pacific Islander. Those who identify as two or more races make up 1% of the population.

## ORANGE COUNTY DEMOGRAPHIC AND ECONOMIC INDICATORS

### Unemployment Rate Comparison



Source: Metro Orlando EDC, July 2016 (data compiled monthly, not seasonally adjusted)

Florida's unemployment rate is 4.9%, the national unemployment rate is as measured 5.1% as of July 2016. Orange County was slightly lower at a 4.5% unemployment rate.

Metro Orlando Employment by Industry	Employees
Leisure & Hospitality	252,600
Professional & Business Services	201,800
Education & Health Services	150,100
Retail Trade	146,800
Government	112,300
Financial Activities	72,500
Construction	71,600
Wholesale Trade	44,400
Manufacturing	43,900
Other Services	41,600
Transportation, Warehousing, & Utilities	34,400
Information	23,600
Mining and Logging	300

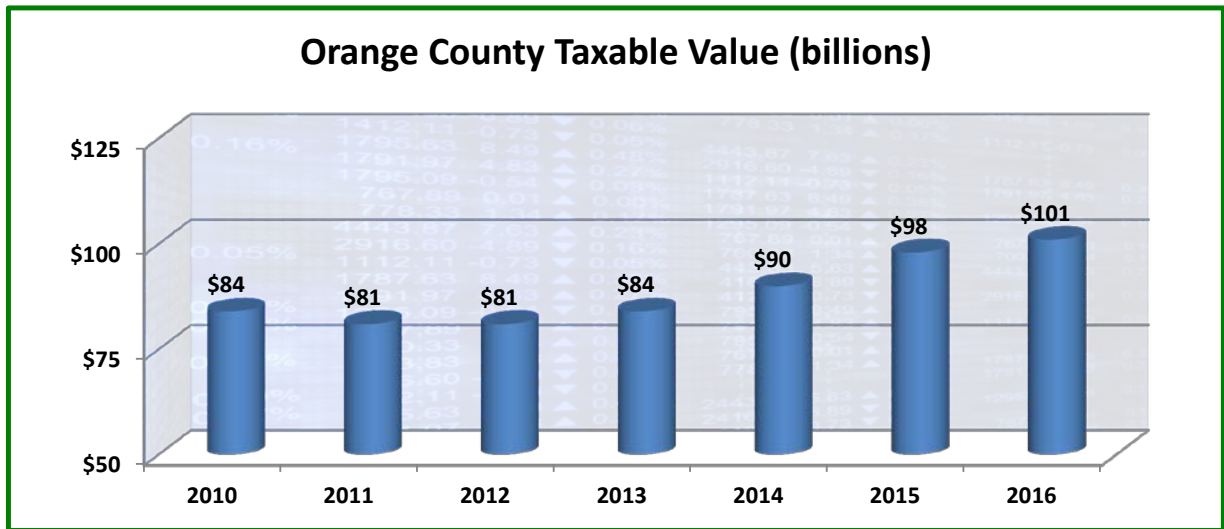
Source: Metro Orlando EDC, July 2016



Top 10 Orange County Employers	Employees	Industry
Walt Disney World Resort	74,000	Leisure & Hospitality
Orange County Public Schools	22,347	Education
Universal Orlando Resort	20,000	Leisure & Hospitality
Adventist Health System	19,304	Health Care & Social Assistance
Orlando International Airport (MCO)	18,000	Transportation
Orlando Health	14,000	Health Care & Social Assistance
University of Central Florida	11,833	Education
Orange County Government	10,057	Government
Lockheed Martin	7,000	Aerospace/Defense
Darden Restaurants, Inc.	6,149	Restaurant

Source: Metro Orlando EDC July 2016

**ORANGE COUNTY  
DEMOGRAPHIC AND ECONOMIC INDICATORS**



Source: Orange County Property Appraiser website

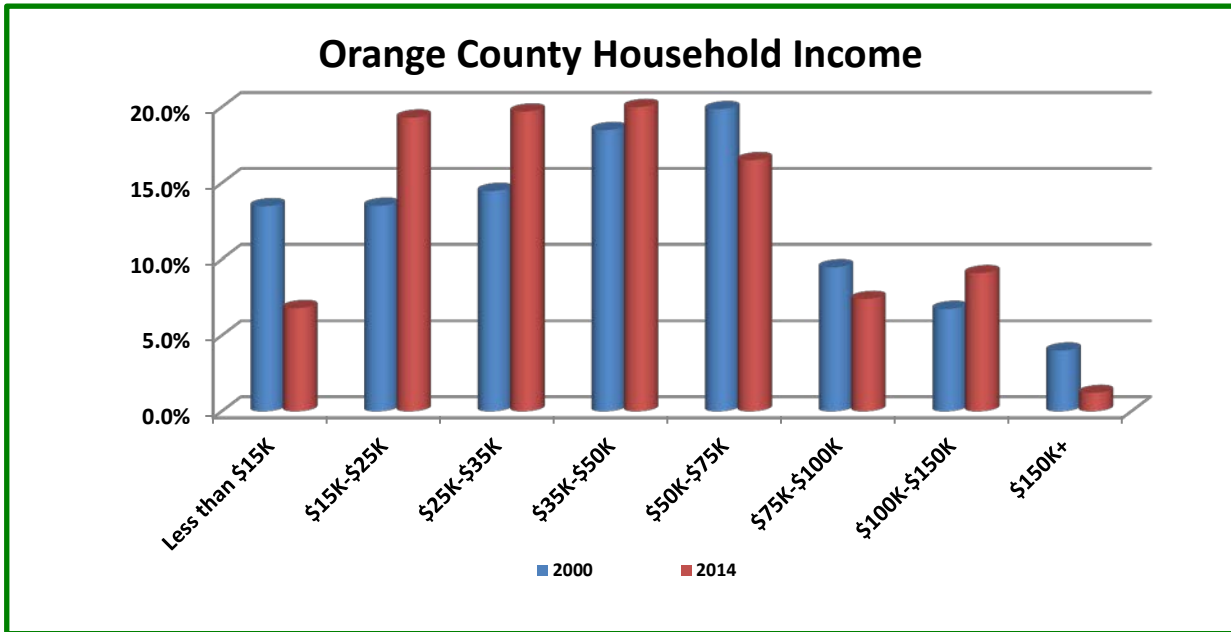
The taxable value of property in Orange County is anticipated to increase by \$3.0 billion in 2016. Since 2012, taxable values have increased as a result of consumer demand and new construction.

**Population & Millage Rates**

Orange County	2015	2015	2016	% Change
	Population Estimate	Final	Proposed	
Eatonville	2,246	7.2938	7.2938	0.0%
Oakland	2,624	6.7500	7.7500	14.8%
Ocoee	40,171	5.9104	6.5000	10.0%
Orlando	262,949	6.6500	6.6500	0.0%
Edgewood	2,635	4.9500	5.2000	5.1%
Orange County (unincorporated)	799,985	4.4347	4.4347	0.0%
Winter Park	28,967	4.3673	4.3673	0.0%
Belle Isle	6,464	4.4018	4.4018	0.0%
Maitland	17,007	4.5400	5.0650	11.6%
Winter Garden	39,871	4.2500	4.2500	0.0%
Windermere	2,869	3.2500	3.2500	0.0%
Apopka	46,571	3.2876	3.7876	15.2%
Lake Buena Vista	22	1.1179	1.1933	6.7%
Bay Lake	15	1.0111	1.1035	9.1%
<b>Total</b>	<b>1,252,396</b>			

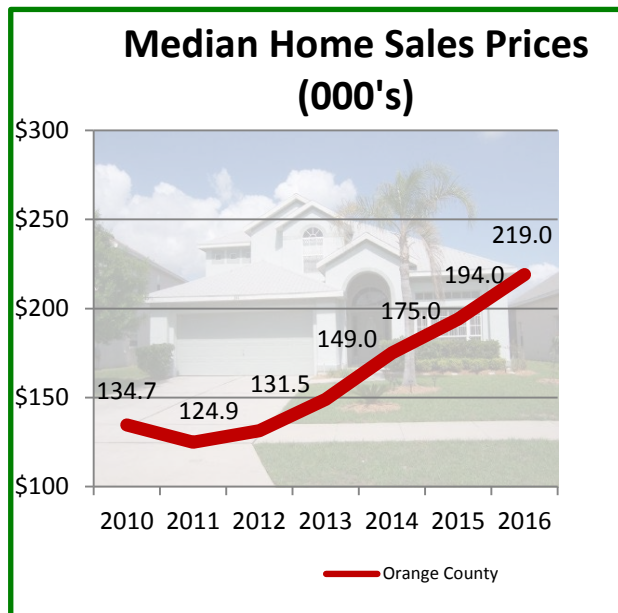
Source: BEBR and Orange County Property Appraiser

## ORANGE COUNTY DEMOGRAPHIC AND ECONOMIC INDICATORS

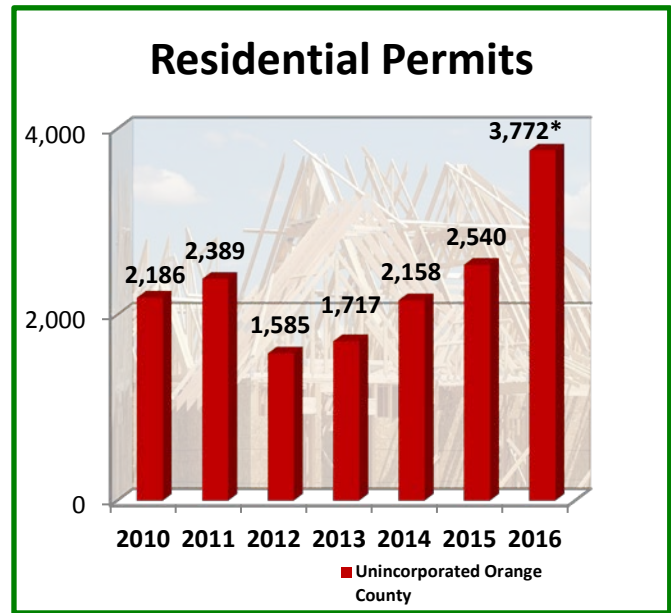


Source: US Census Bureau, December 2014

According to the Metro Orlando Economic Development Commission, 36.5% of households have an income between \$35,000 to \$75,000.



Source: Metro Orlando EDC, June 2016



\* through Sept 2016

Median home sales prices have steadily increased since 2012. The number of single family residential permits issued increased nearly 18% from 2014 to 2015 and continued to be strong in 2016, which is shown through August 2016.



# **Guide to Other Useful References**



## A GUIDE TO OTHER USEFUL REFERENCES

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**Annual Budget, Biennial Budget, and Biennial Budget Supplement** – A document containing detailed summaries of the budget, finances, personnel, and capital projects. Each year, this document is printed in proposed and final form as follows: The proposed budget represents the County Mayor’s recommended budget as presented to the Board of County Commissioners and the final budget represents the budget, as adopted, by the Board of County Commissioners. Starting in fiscal year 2007-08, annual budgets, instead of biennial budgets, were prepared due to the long-term uncertainty created by property tax reform legislation and the economy. Prior year’s Adopted Budgets are available on the County’s website <http://www.orangecountyfl.net/> by using the keyword “Budget” in the “Search our site” box or clicking on “Open Government” and then “Budgets and Reports”.

**Budget Preparation Reference Manual** – This manual is updated and distributed annually to department fiscal staff at the budget kickoff held prior to budget preparation. This guide provides detailed timetables and general instructions for preparing budget requests for personal services (including new positions), operating, and capital outlay (including rolling stock). Additional information is presented for Performance Measures and Capital Improvements Program (CIP) submissions. This manual is available in the Office of Management and Budget (OMB).

**Citizens Annual Financial Report** – This document, prepared by the Comptroller’s Office, is a summarized operational and financial report prepared especially for the citizens of Orange County. It is a high-level overview that explains how the county is organized, how the budget process works, as well as primary sources and uses of funds. Additionally, it provides information regarding the impact of county taxes and fees on a typical residential home and other useful information. This document and prior year’s reports are available on the Comptroller’s Office website at: <http://www.occompt.com/> by clicking on the “Financial Reports” link on the right listed under “Comptroller Services” and scrolling down to the report.

**Comprehensive Annual Financial Report** – This document is an all encompassing audited financial report for Orange County as a whole. It includes financial statements for all operations, narrative information, and reports and opinions from the county’s independent auditor. It also includes financial and non-financial data and trends. Current and prior years reports are available at <http://www.occompt.com/> by clicking on the “Financial Reports” link on the right. This link also contains investment reports, revenue monitoring reports, and bond disclosure reports.

**Fee Directory** – A directory of fees and user charges for county services. This document can be found on the county’s website <http://www.orangecountyfl.net/> by using the keyword “Fee Directory” in the “Search our site” box or under the heading “Open Government” then Budget and Reports option followed by scrolling to the “Schedule of Fees” section.

**Orange County Administrative Regulations** – A detailed listing of policies and procedures utilized by Orange County Government in conducting various aspects of county business. This document is available in the Comptroller’s Office Clerk of the BCC and Orange County Attorney’s Office.

**Orange County Charter** – A Charter sets up the county government structure and sets forth how it must function. The Orange County Charter and information regarding the Charter Review Commission can be found on the County’s website <http://www.orangecountyfl.net/> by using the keyword “Charter” in the “Search our site” box or clicking on “Open Government” icon and selecting “Boards and Special Districts” then “Charter Review Commission.”

**Orange County Code of Ordinances** – A detailed listing of all ordinances adopted by the Orange County Board of County Commissioners can be found on the county’s website <http://www.orangecountyfl.net/> by using the keyword “Ordinances” in the “Search our site” box or clicking on “Permits and Licenses” icon and selecting “Code of Ordinances”. Alternately, the information is available on Municode’s website at <http://www.municode.com>.

**Quarterly Fiscal Performance Report** – This report is an informational source that reviews the performance of revenues and expenditures, reserve levels, and capital project spending for each quarter. Additionally, it includes the Grants Program Report (first and third Quarter) and the Performance Based Measurement System Report (second and fourth quarter). This report is available in the Office of Management and Budget (OMB).

**Revenue Manual** - Provides the following information about more than 200 County Revenue sources: authorization, account codes, description, collection history and information regarding the fee schedule, collection frequency, restrictions and administration. This document and historical reports can be found on the county’s website <http://www.orangecountyfl.net/> by clicking on “Open Government” and then “Budgets and Reports”.

**The Source (Orange County Government Directory)** - A directory of county departments including a brief description of services, telephone numbers, and useful information about Orange County. This document is located on the county’s website <http://www.orangecountyfl.net/> by using the keyword “Source” in the “Search our site” box or by scrolling to the “Stay Connected” section of the home page and clicking on ” County Directory & Contacts”.



**ORANGE**  
  
**COUNTY**  

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**GOVERNMENT**  

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**F L O R I D A**



# **Glossary of Budget Terms**



## GLOSSARY

**Accrual** – A revenue or expense which gets recognized in the accounting period it is earned or incurred, even if it is received or paid in a subsequent period.

**Accrual Accounting** - A system that recognizes revenues and expenses as they occur, regardless of when the final revenue or payment is received or paid. This system is used by businesses and by certain government funds that operate like businesses.

**Ad Valorem Tax** - A tax levied on the assessed value (net of any exemptions) of real or personal property. This is commonly referred to as "property tax."

**Adjusted Final Millage** - Under Florida law, the actual tax rate levied by a local government when tax bills are issued. The rate is adjusted for corrected errors in property assessments for tax purposes and for changes in assessments made by property appraisal adjustment boards in each county. Usually, such changes are very slight and the adjusted millage sometimes does not change from the levy set by the taxing authority.

**Adopted Budget** - The financial plan of revenues and expenditures for a fiscal year as adopted by the Board of County Commissioners.

**Aggregate Millage Rate** - The sum of all property tax levies imposed by the governing body of a county excluding debt service and other voted millages, divided by the total taxable value.

**Amendment** - A change to an adopted budget, which may increase or decrease a fund total. The Board of County Commissioners must approve the change.

**Appropriation** - A specific amount of funds authorized by the Board of County Commissioners to which financial obligations and expenditures may be made.

**Approved Budget** – Board of County Commissioners budget, to be legally adopted in following fiscal year in accordance with state statutes.

**Assessed Value** - A value established by the County Property Appraiser for all real or personal property for use as a basis for levying property taxes.

**Board of County Commissioners** - The governing body of Orange County is composed of six (6) persons elected from single member districts and one (1) County Mayor elected countywide.

**Bond** - A written promise to pay a sum of money on a specific date at a specified interest rate as detailed in a bond ordinance.

**Budget** - A financial plan for a specified period of time (fiscal year) that matches anticipated revenues with proposed expenditures.

**Budget Adjustment** - A revision to the adopted budget occurring during the fiscal year as approved by the Board of County Commissioners via an amendment or a transfer.

**Budget Calendar** - The schedule of key dates involved in the process of preparing, adopting and executing an adopted budget.

**Budget Document** - The official written statement of the annual fiscal year financial plan for the county as presented by the County Mayor.

**Budget Hearing** - The public hearing conducted by the Board of County Commissioners to consider and adopt the annual budget.

**Budget Message** - A brief written statement presented by the County Mayor to explain principal budget issues and to provide policy recommendations to the Board of County Commissioners.

**Capital Expenditures** – Funds spent for the acquisition, construction, or improvements of capital facilities and other capital assets.

**Capital Improvements** - Physical assets constructed or purchased that has a minimum useful life of 10 years and a minimum cost of \$25,000. These may include buildings, recreational facilities, road and drainage structures, water and wastewater structures, and equipment.

**Capital Improvements Budget** - A financial plan for the construction or acquisition of capital improvements adopted as part of the annual budget and approved in the first year of the five-year Capital Improvements Program.

**Capital Improvements Program** - A five-year plan for providing public physical improvements. The program provides the following information for each project: a time frame for completion, the location, description, an annual estimated expenditure, and the proposed method of financing.

**Capital Outlay** - Appropriation for the acquisition or construction of physical assets or purchase of items with a unit cost of \$1,000 or more.

**Capital Project** - Detailed information for a capital improvement to include the time frame for completion, the location, description, the estimated total expenditure, and the proposed method of financing.

**Certificates of Participation (COPs)** - Certificates issued by a Trustee pursuant to a Trust Agreement, the proceeds from the sale of which shall be used to finance the acquisition, construction, and installation of a project.

**Community Redevelopment Area (“CRA”)** - Under Florida law (Chapter 163, Part III), local governments are able to designate areas as “Community Redevelopment Areas” to help deal with insufficient infrastructure. In a CRA, the tax revenues from increases in real property value are directed to the CRA trust fund, to be used to address the specified need. Because the tax revenues from the increase in value are dedicated, this is also referred to as “tax increment financing.”

**Contingency** - A budgetary reserve to provide for emergency or unanticipated expenditures during the fiscal year.

**County Administrator** - The Chief Executive Officer of the county appointed by the County Mayor subject to approval by the Board of County Commissioners.

**Debt Service** - The expense of retiring such debts as loans and bond issues. It includes principal and interest payments, and payments for paying agents, registrars, and escrow agents.

**Deficit** - The excess of expenditures over revenues during a fiscal year.

**Department** - An organizational unit of the county responsible for carrying out a major governmental function, such as Fire Rescue or Health and Family Services.

**Depreciation** - The periodic expiration of an asset's useful life. Depreciation is a requirement in proprietary type funds (such as enterprise and internal service funds).

**Division** - A basic organizational unit of the county which is functionally unique in its service delivery.

**Effectiveness Indicator** - Extent to which the service has been achieved or customers are satisfied with the quality of service.

**Efficiency Indicator** - Cost of labor or materials per unit of output/service or number of full time equivalent positions (FTE's) or staff hours per output to accomplish a task.

**Encumbrance** - The commitment of appropriated funds to purchase goods or service.

**Enterprise Fund** - A governmental accounting fund in which the services provided are financed and operated similarly to those of a private business enterprise, i.e., through user charges, such as Utilities Department.

**Exempt, Exemption, Non-exempt** - Amounts determined by state law to be deducted from the assessed value of property for tax purposes. Tax rates are applied to the balance, which is called the non-exempt portion of the assessment. A 1980 amendment to the Florida Constitution sets the exemptions for homesteads at \$25,000. In January of 2008, an additional exemption was added of up to an additional \$25,000, for assessed value between \$50,000 and \$75,000. That means that a homeowner with property assessed at \$75,000 would have to pay taxes on \$25,000 of the assessment. Eligible homeowners must apply for the exemptions by March 1 of each year. Other exemptions apply to agricultural land and property owned by widows, elderly, the blind, and permanently and totally disabled people who meet certain income criteria.

**Expenditure** - Decreases in fund financial resources for the procurement of assets or the cost of goods and/or services received.

**Final Millage** - The tax rate adopted in the final public budget hearing of a taxing authority.

**Fiscal Year** - The annual budget year for the County which runs from October 1 through September 30. The abbreviation used to designate this accounting period is FY.

**Function** - A major class or grouping of tasks directed toward a common goal, such as improvements to public safety, improvement of the physical environment, etc. For the purposes utilized in budgetary analysis, the categories of functions have been established by the State of Florida and financial reports must be grouped according to those established functions.

**Fund** - A fiscal and accounting entity with a self-balancing set of accounts recording cash and other financial resources, together with all related liabilities and residual equities or balances, and changes therein, which are segregated for the purpose of carrying on specific activities or attaining certain objectives in accordance with special regulations, restrictions, or limitations.

**Fund Balance** - The excess of fund assets over liabilities. These unspent funds can be included as revenue in the following year's budget. A negative fund balance is sometimes referred to as a deficit.

**General Fund** - Governmental accounting fund supported by ad valorem (property) taxes, licenses and permits, service charges, and other general revenues to provide countywide operating services. This may be referred to as the Operating Fund.

**Goal** - A statement that describes the purpose toward which an endeavor is directed, such as a target or target area.

**Grant** - A contribution of assets (usually cash) by one governmental unit or other organization to another made for a specified purpose.

**Homestead Exemption** - Refer to definition for exempt, exemption, and non-exempt.

**Indirect Costs** - Costs associated with, but not directly attributable to, the providing of a product or service. These are usually costs incurred by other departments in the support of operating departments.

**Interfund Transfers** - Budgeted amounts transferred from one governmental accounting fund to another for services provided or for operational purposes. These represent a "double counting" of expenditures. Therefore, these amounts are deducted from the total county operating budget to calculate the "net" budget.

**Intergovernmental Revenue** - Revenue received from another government unit for a specific purpose.

**Internal Service Fund** - A governmental accounting fund used to account for the financing of goods or services provided by one county department to another on a cost reimbursement basis.

**Levy** - To impose taxes, special assessments, or service charges. Or, another term used for millage rate.

**Line-Item Budget** - A budget that lists each account category separately along with the dollar amount budgeted for each account, such as office supplies, overtime, or rolling stock purchases.

**Long-Term Debt** - Debt with a maturity of more than one (1) year after the date of issuance.

**Maximum Millage** - Florida Statutes 200.185 sets limits on how high the millage (tax) rate can be set. An example of the computation process appears within the "Charts and Tables" area of this section.

**Mandate** - Any responsibility, action, or procedure that is imposed by one sphere of government on another through constitutional, legislative, administrative, executive, or judicial action as a direct order, or that is required as a condition of aid.

**Mill, Millage** - 1/1000 of one dollar; used in computing taxes as the tax rate per \$1000 of taxable value.

**Modified Accrual Basis of Accounting** - Revenues are recognized in the accounting period in which they become available and measurable. Expenditures are recognized in the accounting period in which the fund liability is incurred, if measurable, except for immature interest on general long-term debt, which is recognized when due.

**Municipal Services Benefit Unit (MSBU)** - A specific taxing unit established by the Board of County Commissioners via an adopted ordinance, which derives a specific benefit for which a levy or special assessment is imposed to defray part or all of the cost of providing lake cleaning, water quality improvement, maintenance, and aquatic plant control services. This unit may be referred to as an MSBU.

**Municipal Services Taxing Unit (MSTU)** - A specific taxing unit established by the Board of County Commissioners via an adopted ordinance, which derives a specific benefit for which a levy or special assessment is imposed to defray part or all of the cost of providing that benefit. This unit may be referred to as an MSTU.

**Object Code** - An account to which an expense or expenditure is recorded in order to accumulate and categorize the various types of payments that are made by governments. These are normally grouped into Personal Services, Operating Expenses, Capital Outlay, and Other categories for budgetary analysis and financial reporting purposes. The State of Florida Uniform Accounting System mandates certain object codes.

**Objective** - A defined method to accomplish an established goal.

**Operating Expenses** - Also known as Operating and Maintenance costs, these are expenses of day-to-day operations which exclude capital costs, such as office supplies, maintenance of equipment, and travel.

**Other Expenditures** - These include items of a non-expense or expenditure nature such as depreciation expense and transfers to other funds.

**Other Revenues** - These include revenues unearned in the current fiscal year, such as fund balance or prior year reimbursements.

**Performance Measures** - Specific qualitative and/or quantitative measures of work performed as an objective of a department.

**Personal Property** - Livestock, commercial equipment and furnishings, attachments to mobile homes, railroad cars, and similar possessions that are taxable under state law.

**Personal Services** - Costs related to compensating employees, including salaries and wages and fringe benefit costs.

**Policy** – A high-level overall plan embracing the general goals and acceptable procedures especially of a governmental body.

**Property Appraiser** - The elected county official responsible for setting property valuations for tax purposes and for preparing the annual tax roll.

**Property Tax** - Refer to the definition for ad valorem tax.

**Property Tax Reform** – There is no single bill or amendment. A number of legislative and constitutional initiatives relating to local government ad valorem taxes are referred to collectively as “property tax reform.”

**Proposed Millage** - The tax rate certified to a property appraiser by each taxing authority within a county. The proposed millage is to be sent to the County Property Appraiser within 35 days after a county's tax roll is certified.

**Real Property** - Land and the buildings and other structures attached to it that is taxable under state law.

**Reserve** - An account used to indicate that a portion of a fund's balance is legally restricted for a specific purpose and is, therefore, not available for general appropriation.

**Revenue** - Funds that a government receives as income. These receipts may include tax payments, interest earnings, service charges, grants, and intergovernmental payments.

**Revenue Bonds** - Bonds usually sold for constructing a capital project that will produce revenue for the governmental unit issuing the bonds. The repayment of the bond is secured solely by the revenue produced.

**Revenue Estimate** - A formal estimate of how much revenue will be earned from a specific revenue source for some future period, such as the next fiscal year.

**Rolled Back/Roll Back Rate** - That millage rate which, when multiplied times the tax roll, exclusive of new construction added to that tax roll, would yield the same amount of revenue for the taxing authority as was yielded by the millage rate levied in the previous year. In normal circumstances, as the tax roll rises by virtue of reassessment, the rolled back rate will be slightly lower than the previous year's millage levy. This reduced rate multiplied by the value of the new construction/annexations added to the roll during the year provides the only source of additional tax revenue if the rolled back rate is levied. This rolled-back rate excludes the effect of dedicated increment financing (see “CRA”). An example of the computation process appears within the “Charts and Tables” area of this section.

**Special Assessment** - A compulsory levy imposed on certain properties to defray part or all of the cost of a specific improvement or service deemed to primarily benefit those properties.

**Special Revenue Fund** - A governmental accounting fund used to account for the proceeds of specific revenue sources that are legally restricted to expenditures for specified purposes.

**Tax Base** - The total property valuations on which each taxing authority levies its tax rates.

**Tax Roll** - The certification of assessed/taxable values prepared by the Property Appraiser and presented to the taxing authority by July 1 (or later if an extension is granted by the State of Florida) each year.

**Tax Year** - The calendar year in which ad valorem property taxes are levied to finance the ensuing fiscal year budget. For example, the tax roll for the 2016 calendar year would be used to compute the ad valorem taxes levied for the FY 2016-17 budget.

**Tentative Millage** - The tax rate adopted in the first public budget hearing of a taxing agency. Under state law, the agency may reduce, but not increase, the tentative millage during the final budget hearing.

**Truth in Millage Law** - Also called the TRIM bill. A 1980 law enacted by the Florida legislature, which changed the budget process for local taxing agencies; it was designed to keep the public informed about the taxing intentions of the various taxing authorities.

**Uniform Accounting System** - The chart of accounts prescribed by the Office of the State Comptroller designed to standardize financial information to facilitate comparison and evaluation of reports.

**User Fees** - The fees charged for direct receipt of public services.

**Unencumbered Balance** - The amount of an appropriation that is neither expended nor encumbered. It is essentially the amount of funds still available for future needs.

**Voted Millage** - Property tax levies authorized by voters within a taxing authority. Bond issues that are backed by property taxes are a common form of voted millage in the State of Florida. Such issues are called general obligation bonds.

**Workload Indicator** - A measurement of the amount of work that affects a division or service. It is indicative of workload, but does not necessarily measure effectiveness or efficiency. It is used to quantify levels of service.





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## REVENUE CATEGORIES

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Revenues in this section have been categorized according to the Uniform Accounting System structured by the State of Florida Department of Financial Services. Categories include:

### **Taxes**

Charges levied by a local unit against the income or wealth of a person or corporation, or based on consumption of specific products and services. Examples are: ad valorem (property) taxes, local option gas taxes, and local option resort taxes.

### **Permits, Fees, Special Assessments**

Revenues derived from local permits and fees. Examples include: building permits and certain kinds of impact fees.

### **Intergovernmental Revenue**

Revenues received from federal, state and other local government sources in the form of grants, shared revenues, and payments in lieu of taxes. Half-Cent Sales Tax, State Revenue Sharing, and state grants are examples.

### **Charges for Services**

All revenues stemming from charges for current services, excluding revenues of internal service funds. Examples are refuse collection fees, water and wastewater fees, park entrance fees, and court fees. This category also includes fees collected on behalf of the county by the Tax Collector and certain other Constitutional Officers.

### **Fines and Forfeits**

Revenues received from fines and penalties imposed for the commission of statutory offenses, violation of lawful administrative rules and regulations, and for neglect of official duty. Examples include: parking violations and code enforcement violations.

### **Miscellaneous Revenue**

Revenue from sources not otherwise provided in the above categories. Interest earnings, contributions, rents, and impact fees are examples of miscellaneous revenues.

### **Statutory Deduction**

Florida Statutes Chapter 129.01 requires counties to budget 95% of anticipated revenues. The calculated reduction therefore amounts to 5%. This deduction is applied against operating revenues in all funds except grant and internal service funds.

### **Interfund Transfers**

Transfers between individual funds of a governmental unit that are not repayable and are not considered charges for goods or services. An example is an interfund transfer from the Sales Tax Trust Fund (sales tax revenue) to the General Fund to support general county operations.

### **Bond/Loan Proceeds**

Revenue derived from the issuance of long-term debt, such as bonds or commercial paper. Proceeds are deposited into capital project funds and/or debt service funds.

**Fund Balance**

Funds collected but not expended from the previous year. This balance carries forward to support current year activities. Refer to the Budget in Brief Section of this document for additional information.

**Other Non-Revenues**

Includes non-operating revenues such as repayment of a loan from the General Fund by a separate operating fund. This category also includes non-itemized transfers from the Constitutional Officers, such as the return of unspent funds.

**Internal Service Charges**

Revenues derived from goods and services furnished by central service agencies of the governmental unit to other departments of the same governmental unit. The three (3) current Internal Service Funds in Orange County are Fleet Management, Risk Management, and Medical Benefits. Although Information Systems and Services, as well as Graphic Reproduction were previously Internal Service Funds, they have been eliminated and moved into the General Fund.

## **EXPENDITURE CATEGORIES**

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### **General Government**

Board of County Commissioners, Constitutional Officers, County Administrator, Procurement and Contracts, Office of Management and Budget, Human Resources, Technology, Facilities Management, Non-Departmental Expenditures, Planning, and Legal.

### **Public Safety**

Sheriff, Corrections, Law Enforcement Impact Fees, Fire Impact Fees, Fire Rescue Services, Medical Examiner, Emergency Management, Emergency Medical Services, Building, Zoning, and Consumer Fraud.

### **Physical Environment**

Solid Waste, Mandatory Refuse, Lake District MSTUs / MSBUs, Water and Wastewater Utilities, Air Pollution Control, Environmental Protection, Retention Ponds, and Cooperative Extension.

### **Transportation**

Traffic Engineering, Local Option Gas Tax, Roads and Drainage, Highway Construction, Street Light Districts, Transportation Impact Fees, Transit Authority (LYNX), and Engineering.

### **Economic Environment**

Veterans Services, Community Development, Convention Center, and Office of Economic Development.

### **Human Services**

Mosquito Control, Animal Services, Medical Clinic, Social Services, Great Oaks Village, Human Service Agencies, Head Start, and Citizens' Commission for Children.

### **Culture & Recreation**

Parks and Recreation and Cultural Agencies.

### **Interfund Transfers**

Transfers between individual funds of a governmental unit which are not repayable and are not considered charges for goods or services.

### **Debt Service**

The expense of retiring such debts as loans and bond issues.

### **Reserves**

An account used to indicate that a portion of a fund's balance is legally restricted or designated for a specific purpose, and is therefore, not available for general appropriation.

### **Internal Service**

Risk Management, Employee Medical Benefits, and Fleet Management.

## Summary of Revenues and Expenditures by Fund

	FY 2014-15 Actual	FY 2015-16 Budget as of 3/31/16	FY 2016-17 Adopted Budget
<b>Fund 000X General Fund and Subfunds</b>			
<b>REVENUES:</b>			
Ad Valorem Taxes	\$ 352,376,872	\$ 408,169,127	\$ 442,688,262
Other General Taxes	2,565,477	2,110,000	2,210,000
Permits and Fees	1,039,873	936,400	962,900
Grants	302,253	410,119	410,119
Shared Revenues	1,337,628	1,286,600	1,291,600
Service Charges	36,792,103	38,661,438	38,189,485
Fines and Forfeits	1,352,744	1,242,700	1,263,600
Interest and Other	10,422,103	8,874,748	7,741,423
<b>Total Revenues</b>	<b>\$ 406,189,053</b>	<b>\$ 461,691,132</b>	<b>\$ 494,757,389</b>
5% Statutory Deduction	\$ 0	\$ (23,867,605)	\$ (25,635,369)
<b>Net Revenues</b>	<b>\$ 406,189,053</b>	<b>\$ 437,823,527</b>	<b>\$ 469,122,020</b>
<b>NON-REVENUES:</b>			
Transfers	\$ 259,036,938	\$ 278,758,823	\$ 259,404,976
Bond / Loan Proceeds	137,828	0	0
Fund Balance	0	111,829,622	103,104,119
Other Sources	21,759,787	17,950,000	17,950,000
<b>Revenue Total</b>	<b>\$ 687,123,606</b>	<b>\$ 846,361,972</b>	<b>\$ 849,581,115</b>
<b>EXPENDITURES:</b>			
General Government	\$ 178,278,714	\$ 209,269,531	\$ 209,896,692
Public Safety	358,836,197	386,259,119	388,791,389
Physical Environment	6,255,799	7,970,898	9,144,328
Transportation	42,841,615	43,870,219	45,909,845
Economic Environment	3,618,718	8,822,945	9,344,956
Human Services	79,446,766	92,600,980	92,509,037
Culture & Recreation	3,081,195	4,199,337	4,153,169
<b>Total Expenditures</b>	<b>\$ 672,359,004</b>	<b>\$ 752,993,029</b>	<b>\$ 759,749,416</b>
<b>NON-EXPENSE DISBURSEMENTS:</b>			
Reserves	\$ 0	\$ 69,340,668	\$ 63,705,737
Interfund Transfers	19,110,036	24,028,275	26,125,962
<b>Total Expenditures / Non-Expense</b>	<b>\$ 691,469,040</b>	<b>\$ 846,361,972</b>	<b>\$ 849,581,115</b>

## Summary of Revenues and Expenditures by Fund

	FY 2014-15 Actual	FY 2015-16 Budget as of 3/31/16	FY 2016-17 Adopted Budget
<b>Fund 1002 Transportation Trust</b>			
<b>REVENUES:</b>			
Other General Taxes	\$ 1,116,147	\$ 1,050,000	\$ 1,050,000
Permits and Fees	2,057,722	1,983,500	1,983,500
Shared Revenues	7,531,056	7,098,000	7,098,000
Service Charges	1,892,663	1,068,580	1,068,580
Fines and Forfeits	3,612,006	3,262,500	3,262,500
Interest and Other	1,539,448	145,050	145,050
<b>Total Revenues</b>	<b>\$ 17,749,041</b>	<b>\$ 14,607,630</b>	<b>\$ 14,607,630</b>
5% Statutory Deduction	\$ 0	\$ (730,382)	\$ (730,382)
<b>Net Revenues</b>	<b>\$ 17,749,041</b>	<b>\$ 13,877,248</b>	<b>\$ 13,877,248</b>
<b>NON-REVENUES:</b>			
Transfers	\$ 65,400,000	\$ 67,400,000	\$ 70,300,000
Bond / Loan Proceeds	12,471	0	0
Fund Balance	0	27,076,747	19,700,000
<b>Revenue Total</b>	<b>\$ 83,161,512</b>	<b>\$ 108,353,995</b>	<b>\$ 103,877,248</b>
<b>EXPENDITURES:</b>			
General Government	\$ 70,582	\$ 0	\$ 0
Public Safety	208,328	2,991,672	1,000,000
Physical Environment	6,595,874	8,224,890	8,055,846
Transportation	72,504,850	87,153,724	85,538,234
<b>Total Expenditures</b>	<b>\$ 79,379,634</b>	<b>\$ 98,370,286</b>	<b>\$ 94,594,080</b>
<b>NON-EXPENSE DISBURSEMENTS:</b>			
Reserves	\$ 0	\$ 9,863,709	\$ 9,163,168
Interfund Transfers	120,000	120,000	120,000
<b>Total Expenditures / Non-Expense</b>	<b>\$ 79,499,634</b>	<b>\$ 108,353,995</b>	<b>\$ 103,877,248</b>

## Summary of Revenues and Expenditures by Fund

	FY 2014-15 Actual	FY 2015-16 Budget as of 3/31/16	FY 2016-17 Adopted Budget
<b>Fund 1003 Constitutional Gas Tax</b>			
<b>REVENUES:</b>			
Shared Revenues	\$ 9,287,014	\$ 8,800,000	\$ 8,800,000
Interest and Other	410,315	80,250	80,250
<b>Total Revenues</b>	<b>\$ 9,697,329</b>	<b>\$ 8,880,250</b>	<b>\$ 8,880,250</b>
5% Statutory Deduction	\$ 0	\$ (444,013)	\$ (444,013)
<b>Net Revenues</b>	<b>\$ 9,697,329</b>	<b>\$ 8,436,237</b>	<b>\$ 8,436,237</b>
<b>NON-REVENUES:</b>			
Fund Balance	\$ 0	\$ 21,989,605	\$ 17,355,000
<b>Revenue Total</b>	<b>\$ 9,697,329</b>	<b>\$ 30,425,842</b>	<b>\$ 25,791,237</b>
<b>EXPENDITURES:</b>			
Transportation	\$ 5,463,400	\$ 18,515,190	\$ 14,950,483
<b>Total Expenditures</b>	<b>\$ 5,463,400</b>	<b>\$ 18,515,190</b>	<b>\$ 14,950,483</b>
<b>NON-EXPENSE DISBURSEMENTS:</b>			
Reserves	\$ 0	\$ 11,910,652	\$ 10,840,754
<b>Total Expenditures / Non-Expense</b>	<b>\$ 5,463,400</b>	<b>\$ 30,425,842</b>	<b>\$ 25,791,237</b>



## Summary of Revenues and Expenditures by Fund

	FY 2014-15 Actual	FY 2015-16 Budget as of 3/31/16	FY 2016-17 Adopted Budget
<b>Fund 1004 Local Option Gas Tax</b>			
<b>REVENUES:</b>			
Other General Taxes	\$ 26,127,090	\$ 25,000,000	\$ 25,000,000
Interest and Other	204,260	35,000	35,000
<b>Total Revenues</b>	<b>\$ 26,331,350</b>	<b>\$ 25,035,000</b>	<b>\$ 25,035,000</b>
5% Statutory Deduction	\$ 0	\$ (1,251,750)	\$ (1,251,750)
<b>Net Revenues</b>	<b>\$ 26,331,350</b>	<b>\$ 23,783,250</b>	<b>\$ 23,783,250</b>
<b>NON-REVENUES:</b>			
Transfers	\$ 1,531,614	\$ 6,124,126	\$ 10,124,500
Fund Balance	0	9,927,198	6,170,860
<b>Revenue Total</b>	<b>\$ 27,862,964</b>	<b>\$ 39,834,574</b>	<b>\$ 40,078,610</b>
<b>EXPENDITURES:</b>			
Physical Environment	\$ 5,258,983	\$ 7,029,510	\$ 7,250,000
Transportation	26,497,731	30,895,452	28,204,664
<b>Total Expenditures</b>	<b>\$ 31,756,714</b>	<b>\$ 37,924,962</b>	<b>\$ 35,454,664</b>
<b>NON-EXPENSE DISBURSEMENTS:</b>			
Reserves	\$ 0	\$ 1,909,612	\$ 4,623,946
<b>Total Expenditures / Non-Expense</b>	<b>\$ 31,756,714</b>	<b>\$ 39,834,574</b>	<b>\$ 40,078,610</b>

## Summary of Revenues and Expenditures by Fund

	FY 2014-15 Actual	FY 2015-16 Budget as of 3/31/16	FY 2016-17 Adopted Budget
<b>Fund 1005 Special Tax MSTU</b>			
<b>REVENUES:</b>			
Ad Valorem Taxes	\$ 84,422,619	\$ 96,967,079	\$ 105,618,601
Other General Taxes	22,554,764	21,500,000	20,500,000
Interest and Other	88,736	20,000	20,000
<b>Total Revenues</b>	<b><u>\$ 107,066,119</u></b>	<b><u>\$ 118,487,079</u></b>	<b><u>\$ 126,138,601</u></b>
5% Statutory Deduction	\$ 0	\$ (5,956,854)	\$ (6,339,430)
<b>Net Revenues</b>	<b><u>\$ 107,066,119</u></b>	<b><u>\$ 112,530,225</u></b>	<b><u>\$ 119,799,171</u></b>
<b>NON-REVENUES:</b>			
Transfers	\$ 44,525,279	\$ 44,708,002	\$ 48,516,615
Fund Balance	0	3,827,640	1,177,300
Other Sources	801,779	650,000	650,000
<b>Revenue Total</b>	<b><u>\$ 152,393,177</u></b>	<b><u>\$ 161,715,867</u></b>	<b><u>\$ 170,143,086</u></b>
<b>EXPENDITURES:</b>			
<b>NON-EXPENSE DISBURSEMENTS:</b>			
Reserves	\$ 0	\$ 796,640	\$ 0
Interfund Transfers	152,176,000	160,919,227	170,143,086
<b>Total Expenditures / Non-Expense</b>	<b><u>\$ 152,176,000</u></b>	<b><u>\$ 161,715,867</u></b>	<b><u>\$ 170,143,086</u></b>

## Summary of Revenues and Expenditures by Fund

	FY 2014-15 Actual	FY 2015-16 Budget as of 3/31/16	FY 2016-17 Adopted Budget
<b>Fund 1006 Mandatory Refuse Collection</b>			
<b>REVENUES:</b>			
Service Charges	\$ 47,035,932	\$ 43,556,720	\$ 41,323,105
Interest and Other	581,783	194,047	101,644
<b>Total Revenues</b>	<b>\$ 47,617,714</b>	<b>\$ 43,750,767</b>	<b>\$ 41,424,749</b>
5% Statutory Deduction	\$ 0	\$ (2,187,538)	\$ (2,071,237)
<b>Net Revenues</b>	<b>\$ 47,617,714</b>	<b>\$ 41,563,229</b>	<b>\$ 39,353,512</b>
<b>NON-REVENUES:</b>			
Fund Balance	\$ 0	\$ 28,754,861	\$ 9,212,873
<b>Revenue Total</b>	<b>\$ 47,617,714</b>	<b>\$ 70,318,090</b>	<b>\$ 48,566,385</b>
<b>EXPENDITURES:</b>			
Physical Environment	\$ 48,479,988	\$ 60,470,753	\$ 39,312,615
<b>Total Expenditures</b>	<b>\$ 48,479,988</b>	<b>\$ 60,470,753</b>	<b>\$ 39,312,615</b>
<b>NON-EXPENSE DISBURSEMENTS:</b>			
Reserves	\$ 0	\$ 9,847,337	\$ 9,253,770
<b>Total Expenditures / Non-Expense</b>	<b>\$ 48,479,988</b>	<b>\$ 70,318,090</b>	<b>\$ 48,566,385</b>

## Summary of Revenues and Expenditures by Fund

	FY 2014-15 Actual	FY 2015-16 Budget as of 3/31/16	FY 2016-17 Adopted Budget
<b>Fund 1009 OC Fire Prot &amp; EMS/MSTU</b>			
<b>REVENUES:</b>			
Ad Valorem Taxes	\$ 104,975,187	\$ 120,574,431	\$ 131,332,270
Permits and Fees	1,271,993	1,225,000	2,031,841
Shared Revenues	382,629	280,000	280,000
Service Charges	19,844,158	18,806,817	20,304,839
Interest and Other	916,206	334,000	437,001
<b>Total Revenues</b>	<b><u>\$ 127,390,173</u></b>	<b><u>\$ 141,220,248</u></b>	<b><u>\$ 154,385,951</u></b>
5% Statutory Deduction	\$ 0	\$ (7,105,106)	\$ (7,768,048)
<b>Net Revenues</b>	<b><u>\$ 127,390,173</u></b>	<b><u>\$ 134,115,142</u></b>	<b><u>\$ 146,617,903</u></b>
<b>NON-REVENUES:</b>			
Fund Balance	\$ 0	\$ 30,787,763	\$ 36,340,006
Other Sources	1,078,938	881,880	975,000
<b>Revenue Total</b>	<b><u>\$ 128,469,111</u></b>	<b><u>\$ 165,784,785</u></b>	<b><u>\$ 183,932,909</u></b>
<b>EXPENDITURES:</b>			
Public Safety	\$ 126,146,406	\$ 144,730,728	\$ 155,327,426
<b>Total Expenditures</b>	<b><u>\$ 126,146,406</u></b>	<b><u>\$ 144,730,728</u></b>	<b><u>\$ 155,327,426</u></b>
<b>NON-EXPENSE DISBURSEMENTS:</b>			
Reserves	\$ 0	\$ 20,172,250	\$ 27,465,584
Interfund Transfers	0	881,807	1,139,899
<b>Total Expenditures / Non-Expense</b>	<b><u>\$ 126,146,406</u></b>	<b><u>\$ 165,784,785</u></b>	<b><u>\$ 183,932,909</u></b>

## Summary of Revenues and Expenditures by Fund

	FY 2014-15 Actual	FY 2015-16 Budget as of 3/31/16	FY 2016-17 Adopted Budget
<b>Fund 1010 Air Pollution Control</b>			
<b>REVENUES:</b>			
Shared Revenues	\$ 867,916	\$ 822,920	\$ 850,000
Service Charges	0	40	40
Interest and Other	5,644	1,000	1,000
<b>Total Revenues</b>	<b>\$ 873,560</b>	<b>\$ 823,960</b>	<b>\$ 851,040</b>
5% Statutory Deduction	\$ 0	\$ (41,198)	\$ (42,552)
<b>Net Revenues</b>	<b>\$ 873,560</b>	<b>\$ 782,762</b>	<b>\$ 808,488</b>
<b>NON-REVENUES:</b>			
Fund Balance	\$ 0	\$ 202,671	\$ 200,000
<b>Revenue Total</b>	<b>\$ 873,560</b>	<b>\$ 985,433</b>	<b>\$ 1,008,488</b>
<b>EXPENDITURES:</b>			
Physical Environment	\$ 942,498	\$ 985,433	\$ 1,008,488
<b>Total Expenditures</b>	<b>\$ 942,498</b>	<b>\$ 985,433</b>	<b>\$ 1,008,488</b>
<b>Total Expenditures / Non-Expense</b>	<b>\$ 942,498</b>	<b>\$ 985,433</b>	<b>\$ 1,008,488</b>

## Summary of Revenues and Expenditures by Fund

	FY 2014-15 Actual	FY 2015-16 Budget as of 3/31/16	FY 2016-17 Adopted Budget
<b>Fund 1011 Building Safety</b>			
<b>REVENUES:</b>			
Other General Taxes	\$ 244,474	\$ 250,000	\$ 250,000
Permits and Fees	15,019,446	14,026,927	14,550,000
Service Charges	348,617	265,000	230,000
Fines and Forfeits	7,163	0	0
Interest and Other	255,591	70,727	102,900
<b>Total Revenues</b>	<b>\$ 15,875,292</b>	<b>\$ 14,612,654</b>	<b>\$ 15,132,900</b>
5% Statutory Deduction	\$ 0	\$ (730,633)	\$ (756,645)
<b>Net Revenues</b>	<b>\$ 15,875,292</b>	<b>\$ 13,882,021</b>	<b>\$ 14,376,255</b>
<b>NON-REVENUES:</b>			
Fund Balance	\$ 0	\$ 19,779,747	\$ 21,900,000
<b>Revenue Total</b>	<b>\$ 15,875,292</b>	<b>\$ 33,661,768</b>	<b>\$ 36,276,255</b>
 <b>EXPENDITURES:</b>			
General Government	\$ 0	\$ 0	\$ 1,160,000
Public Safety	13,437,753	18,282,825	18,715,826
<b>Total Expenditures</b>	<b>\$ 13,437,753</b>	<b>\$ 18,282,825</b>	<b>\$ 19,875,826</b>
 <b>NON-EXPENSE DISBURSEMENTS:</b>			
Reserves	\$ 0	\$ 15,378,943	\$ 16,400,429
<b>Total Expenditures / Non-Expense</b>	<b>\$ 13,437,753</b>	<b>\$ 33,661,768</b>	<b>\$ 36,276,255</b>

## Summary of Revenues and Expenditures by Fund

	FY 2014-15 Actual	FY 2015-16 Budget as of 3/31/16	FY 2016-17 Adopted Budget
<b>Fund 1013 Air Quality Improvement</b>			
<b>REVENUES:</b>			
Permits and Fees	\$ 26,520	\$ 17,000	\$ 18,000
Shared Revenues	17,158	17,500	13,000
Interest and Other	3,628	2,000	1,000
<b>Total Revenues</b>	<b>\$ 47,306</b>	<b>\$ 36,500</b>	<b>\$ 32,000</b>
5% Statutory Deduction	\$ 0	\$ (1,825)	\$ (1,600)
<b>Net Revenues</b>	<b>\$ 47,306</b>	<b>\$ 34,675</b>	<b>\$ 30,400</b>
<b>NON-REVENUES:</b>			
Fund Balance	\$ 0	\$ 171,046	\$ 128,000
<b>Revenue Total</b>	<b>\$ 47,306</b>	<b>\$ 205,721</b>	<b>\$ 158,400</b>
<b>EXPENDITURES:</b>			
Physical Environment	\$ 196,815	\$ 151,631	\$ 148,400
<b>Total Expenditures</b>	<b>\$ 196,815</b>	<b>\$ 151,631</b>	<b>\$ 148,400</b>
<b>NON-EXPENSE DISBURSEMENTS:</b>			
Reserves	\$ 0	\$ 54,090	\$ 10,000
<b>Total Expenditures / Non-Expense</b>	<b>\$ 196,815</b>	<b>\$ 205,721</b>	<b>\$ 158,400</b>

## Summary of Revenues and Expenditures by Fund

	FY 2014-15 Actual	FY 2015-16 Budget as of 3/31/16	FY 2016-17 Adopted Budget
<b>Fund 1014 Law Enforcement / Confiscated Property</b>			
<b>REVENUES:</b>			
Fines and Forfeits	\$ 181,112	\$ 500,000	\$ 250,000
Interest and Other	27,149	20,000	10,000
<b>Total Revenues</b>	<b>\$ 208,261</b>	<b>\$ 520,000</b>	<b>\$ 260,000</b>
5% Statutory Deduction	\$ 0	\$ (26,000)	\$ (13,000)
<b>Net Revenues</b>	<b>\$ 208,261</b>	<b>\$ 494,000</b>	<b>\$ 247,000</b>
<b>NON-REVENUES:</b>			
Fund Balance	\$ 0	\$ 1,706,153	\$ 1,150,000
<b>Revenue Total</b>	<b>\$ 208,261</b>	<b>\$ 2,200,153</b>	<b>\$ 1,397,000</b>
<b>EXPENDITURES:</b>			
Public Safety	\$ 565,995	\$ 2,200,153	\$ 1,397,000
<b>Total Expenditures</b>	<b>\$ 565,995</b>	<b>\$ 2,200,153</b>	<b>\$ 1,397,000</b>
<b>Total Expenditures / Non-Expense</b>	<b>\$ 565,995</b>	<b>\$ 2,200,153</b>	<b>\$ 1,397,000</b>



## Summary of Revenues and Expenditures by Fund

	FY 2014-15 Actual	FY 2015-16 Budget as of 3/31/16	FY 2016-17 Adopted Budget
<b>Fund 1015 Law Enforcement / Education Corrections</b>			
<b>REVENUES:</b>			
Service Charges	\$ 323,427	\$ 325,000	\$ 325,000
Interest and Other	5,118	4,000	4,000
<b>Total Revenues</b>	<b>\$ 328,546</b>	<b>\$ 329,000</b>	<b>\$ 329,000</b>
5% Statutory Deduction	\$ 0	\$ (16,450)	\$ (16,450)
<b>Net Revenues</b>	<b>\$ 328,546</b>	<b>\$ 312,550</b>	<b>\$ 312,550</b>
<b>NON-REVENUES:</b>			
Fund Balance	\$ 0	\$ 220,660	\$ 248,503
<b>Revenue Total</b>	<b>\$ 328,546</b>	<b>\$ 533,210</b>	<b>\$ 561,053</b>
<b>EXPENDITURES:</b>			
Public Safety	\$ 491,743	\$ 533,210	\$ 561,053
<b>Total Expenditures</b>	<b>\$ 491,743</b>	<b>\$ 533,210</b>	<b>\$ 561,053</b>
<b>Total Expenditures / Non-Expense</b>	<b>\$ 491,743</b>	<b>\$ 533,210</b>	<b>\$ 561,053</b>

## Summary of Revenues and Expenditures by Fund

	FY 2014-15 Actual	FY 2015-16 Budget as of 3/31/16	FY 2016-17 Adopted Budget
<b>Fund 1016 Law Enforcement / Education Sheriff</b>			
<b>REVENUES:</b>			
Service Charges	\$ 323,427	\$ 325,000	\$ 325,000
Interest and Other	3,207	3,000	1,000
<b>Total Revenues</b>	<b>\$ 326,634</b>	<b>\$ 328,000</b>	<b>\$ 326,000</b>
5% Statutory Deduction	\$ 0	\$ (16,400)	\$ (16,300)
<b>Net Revenues</b>	<b>\$ 326,634</b>	<b>\$ 311,600</b>	<b>\$ 309,700</b>
<b>NON-REVENUES:</b>			
Fund Balance	\$ 0	\$ 108,095	\$ 5,000
<b>Revenue Total</b>	<b>\$ 326,634</b>	<b>\$ 419,695</b>	<b>\$ 314,700</b>
<b>EXPENDITURES:</b>			
Public Safety	\$ 586,638	\$ 419,695	\$ 314,700
<b>Total Expenditures</b>	<b>\$ 586,638</b>	<b>\$ 419,695</b>	<b>\$ 314,700</b>
<b>Total Expenditures / Non-Expense</b>	<b>\$ 586,638</b>	<b>\$ 419,695</b>	<b>\$ 314,700</b>

## Summary of Revenues and Expenditures by Fund

	FY 2014-15 Actual	FY 2015-16 Budget as of 3/31/16	FY 2016-17 Adopted Budget
<b>Fund 1023 Miscellaneous Construction Projects</b>			
<b>REVENUES:</b>			
Ad Valorem Taxes	\$ 19,591,863	\$ 22,709,145	\$ 24,629,673
Interest and Other	1,070,207	2,801,500	301,500
<b>Total Revenues</b>	<b>\$ 20,662,071</b>	<b>\$ 25,510,645</b>	<b>\$ 24,931,173</b>
5% Statutory Deduction	\$ 0	\$ (1,275,532)	\$ (1,246,559)
<b>Net Revenues</b>	<b>\$ 20,662,071</b>	<b>\$ 24,235,113</b>	<b>\$ 23,684,614</b>
<b>NON-REVENUES:</b>			
Transfers	\$ 3,915,467	\$ 53,229,226	\$ 57,100,000
Fund Balance	0	50,309,447	71,000,000
<b>Revenue Total</b>	<b>\$ 24,577,538</b>	<b>\$ 127,773,786</b>	<b>\$ 151,784,614</b>
 <b>EXPENDITURES:</b>			
General Government	\$ 9,054,484	\$ 18,636,460	\$ 10,769,926
Public Safety	7,338,775	24,381,082	22,598,905
Physical Environment	1,575,377	19,966,209	10,331,000
Transportation	13,107,370	44,904,067	21,823,728
Economic Environment	194,421	1,226,412	3,300,000
Human Services	1,851,990	1,393,805	0
Culture & Recreation	145,022	6,824,808	15,104,000
<b>Total Expenditures</b>	<b>\$ 33,267,439</b>	<b>\$ 117,332,843</b>	<b>\$ 83,927,559</b>
 <b>NON-EXPENSE DISBURSEMENTS:</b>			
Reserves	\$ 0	\$ 10,440,943	\$ 67,857,055
<b>Total Expenditures / Non-Expense</b>	<b>\$ 33,267,439</b>	<b>\$ 127,773,786</b>	<b>\$ 151,784,614</b>

## Summary of Revenues and Expenditures by Fund

	FY 2014-15 Actual	FY 2015-16 Budget as of 3/31/16	FY 2016-17 Adopted Budget
<b>Fund 1025 OBT Comm Redevelopment Area Trust Fund</b>			
<b>REVENUES:</b>			
Interest and Other	\$ 95,965	\$ 120,917	\$ 167,000
<b>Total Revenues</b>	<b>\$ 95,965</b>	<b>\$ 120,917</b>	<b>\$ 167,000</b>
5% Statutory Deduction	\$ 0	\$ (6,046)	\$ (8,350)
<b>Net Revenues</b>	<b>\$ 95,965</b>	<b>\$ 114,871</b>	<b>\$ 158,650</b>
<b>NON-REVENUES:</b>			
Transfers	\$ 109,859	\$ 140,549	\$ 195,000
Fund Balance	0	129,153	0
<b>Revenue Total</b>	<b>\$ 205,824</b>	<b>\$ 384,573</b>	<b>\$ 353,650</b>
<b>EXPENDITURES:</b>			
Economic Environment	\$ 194,785	\$ 270,071	\$ 353,650
Human Services	77,824	114,502	0
<b>Total Expenditures</b>	<b>\$ 272,608</b>	<b>\$ 384,573</b>	<b>\$ 353,650</b>
<b>Total Expenditures / Non-Expense</b>	<b>\$ 272,608</b>	<b>\$ 384,573</b>	<b>\$ 353,650</b>

## Summary of Revenues and Expenditures by Fund

	FY 2014-15 Actual	FY 2015-16 Budget as of 3/31/16	FY 2016-17 Adopted Budget
<b>Fund 1027 Drug Abuse Trust Fund</b>			
<b>REVENUES:</b>			
Service Charges	\$ 121,358	\$ 125,000	\$ 95,000
Interest and Other	1,836	1,000	1,000
<b>Total Revenues</b>	<b>\$ 123,194</b>	<b>\$ 126,000</b>	<b>\$ 96,000</b>
5% Statutory Deduction	\$ 0	\$ (6,300)	\$ (4,800)
<b>Net Revenues</b>	<b>\$ 123,194</b>	<b>\$ 119,700</b>	<b>\$ 91,200</b>
<b>NON-REVENUES:</b>			
Transfers	\$ 120,900	\$ 120,900	\$ 120,900
Fund Balance	0	186,153	127,375
<b>Revenue Total</b>	<b>\$ 244,094</b>	<b>\$ 426,753</b>	<b>\$ 339,475</b>
<b>EXPENDITURES:</b>			
Human Services	\$ 252,863	\$ 426,753	\$ 339,475
<b>Total Expenditures</b>	<b>\$ 252,863</b>	<b>\$ 426,753</b>	<b>\$ 339,475</b>
<b>Total Expenditures / Non-Expense</b>	<b>\$ 252,863</b>	<b>\$ 426,753</b>	<b>\$ 339,475</b>

## Summary of Revenues and Expenditures by Fund

	FY 2014-15 Actual	FY 2015-16 Budget as of 3/31/16	FY 2016-17 Adopted Budget
<b>Fund 1029 Tree Replacement Trust</b>			
<b>REVENUES:</b>			
Service Charges	\$ 83,920	\$ 18,844	\$ 19,000
Interest and Other	19,007	0	0
<b>Total Revenues</b>	<b>\$ 102,927</b>	<b>\$ 18,844</b>	<b>\$ 19,000</b>
5% Statutory Deduction	\$ 0	\$ (942)	\$ (950)
<b>Net Revenues</b>	<b>\$ 102,927</b>	<b>\$ 17,902</b>	<b>\$ 18,050</b>
<b>NON-REVENUES:</b>			
Fund Balance	\$ 0	\$ 1,522,459	\$ 26,000
<b>Revenue Total</b>	<b>\$ 102,927</b>	<b>\$ 1,540,361</b>	<b>\$ 44,050</b>
<b>EXPENDITURES:</b>			
Physical Environment	\$ 58,971	\$ 245,459	\$ 44,050
Transportation	0	1,294,902	0
<b>Total Expenditures</b>	<b>\$ 58,971</b>	<b>\$ 1,540,361</b>	<b>\$ 44,050</b>
<b>Total Expenditures / Non-Expense</b>	<b>\$ 58,971</b>	<b>\$ 1,540,361</b>	<b>\$ 44,050</b>

## Summary of Revenues and Expenditures by Fund

	FY 2014-15 Actual	FY 2015-16 Budget as of 3/31/16	FY 2016-17 Adopted Budget
<b>Fund 102X Conservation Trust Funds</b>			
<b>REVENUES:</b>			
Service Charges	\$ 247,786	\$ 566,000	\$ 681,500
Interest and Other	51,525	30,050	25,440
<b>Total Revenues</b>	<b>\$ 299,311</b>	<b>\$ 596,050</b>	<b>\$ 706,940</b>
5% Statutory Deduction	\$ 0	\$ (29,803)	\$ (35,347)
<b>Net Revenues</b>	<b>\$ 299,311</b>	<b>\$ 566,247</b>	<b>\$ 671,593</b>
<b>NON-REVENUES:</b>			
Transfers	\$ 0	\$ 810,414	\$ 0
Fund Balance	0	4,356,998	4,608,867
<b>Revenue Total</b>	<b>\$ 299,311</b>	<b>\$ 5,733,659</b>	<b>\$ 5,280,460</b>
<b>EXPENDITURES:</b>			
Physical Environment	\$ 89,320	\$ 125,606	\$ 125,000
Culture & Recreation	271,437	886,266	895,515
<b>Total Expenditures</b>	<b>\$ 360,757</b>	<b>\$ 1,011,872</b>	<b>\$ 1,020,515</b>
<b>NON-EXPENSE DISBURSEMENTS:</b>			
Reserves	\$ 0	\$ 3,911,373	\$ 4,259,945
Interfund Transfers	0	810,414	0
<b>Total Expenditures / Non-Expense</b>	<b>\$ 360,757</b>	<b>\$ 5,733,659</b>	<b>\$ 5,280,460</b>

## Summary of Revenues and Expenditures by Fund

	FY 2014-15 Actual	FY 2015-16 Budget as of 3/31/16	FY 2016-17 Adopted Budget
<b>Fund 103L Law Enforcement Impact Fees</b>			
<b>REVENUES:</b>			
Permits and Fees	\$ 1,663,623	\$ 1,450,000	\$ 2,000,000
Interest and Other	72,472	12,000	35,000
<b>Total Revenues</b>	<b>\$ 1,736,094</b>	<b>\$ 1,462,000</b>	<b>\$ 2,035,000</b>
5% Statutory Deduction	\$ 0	\$ (73,100)	\$ (101,750)
<b>Net Revenues</b>	<b>\$ 1,736,094</b>	<b>\$ 1,388,900</b>	<b>\$ 1,933,250</b>
<b>NON-REVENUES:</b>			
Fund Balance	\$ 0	\$ 6,590,260	\$ 6,500,000
<b>Revenue Total</b>	<b>\$ 1,736,094</b>	<b>\$ 7,979,160</b>	<b>\$ 8,433,250</b>
<b>EXPENDITURES:</b>			
Public Safety	\$ 112,232	\$ 7,979,160	\$ 8,433,250
<b>Total Expenditures</b>	<b>\$ 112,232</b>	<b>\$ 7,979,160</b>	<b>\$ 8,433,250</b>
<b>Total Expenditures / Non-Expense</b>	<b>\$ 112,232</b>	<b>\$ 7,979,160</b>	<b>\$ 8,433,250</b>



## Summary of Revenues and Expenditures by Fund

	FY 2014-15 Actual	FY 2015-16 Budget as of 3/31/16	FY 2016-17 Adopted Budget
<b>Fund 103T Transportation Impact Fees</b>			
<b>REVENUES:</b>			
Permits and Fees	\$ 15,945,572	\$ 8,602,000	\$ 9,202,000
Interest and Other	1,289,623	681,979	405,000
<b>Total Revenues</b>	<b>\$ 17,235,195</b>	<b>\$ 9,283,979</b>	<b>\$ 9,607,000</b>
5% Statutory Deduction	\$ 0	\$ (464,199)	\$ (480,350)
<b>Net Revenues</b>	<b>\$ 17,235,195</b>	<b>\$ 8,819,780</b>	<b>\$ 9,126,650</b>
<b>NON-REVENUES:</b>			
Fund Balance	\$ 0	\$ 79,335,486	\$ 88,117,000
<b>Revenue Total</b>	<b>\$ 17,235,195</b>	<b>\$ 88,155,266</b>	<b>\$ 97,243,650</b>
<b>EXPENDITURES:</b>			
Physical Environment	\$ 0	\$ 1,220,000	\$ 20,000
Transportation	10,090,727	26,089,478	24,057,650
<b>Total Expenditures</b>	<b>\$ 10,090,727</b>	<b>\$ 27,309,478</b>	<b>\$ 24,077,650</b>
<b>NON-EXPENSE DISBURSEMENTS:</b>			
Reserves	\$ 0	\$ 60,845,788	\$ 73,166,000
<b>Total Expenditures / Non-Expense</b>	<b>\$ 10,090,727</b>	<b>\$ 88,155,266</b>	<b>\$ 97,243,650</b>

## Summary of Revenues and Expenditures by Fund

	FY 2014-15 Actual	FY 2015-16 Budget as of 3/31/16	FY 2016-17 Adopted Budget
<b>Fund 1040 School Impact Fees</b>			
<b>REVENUES:</b>			
Permits and Fees	\$ 52,322,634	\$ 90,000,000	\$ 90,000,000
Interest and Other	48,068	20,000	20,000
<b>Total Revenues</b>	<b>\$ 52,370,703</b>	<b>\$ 90,020,000</b>	<b>\$ 90,020,000</b>
5% Statutory Deduction	\$ 0	\$ (4,501,000)	\$ (4,501,000)
<b>Net Revenues</b>	<b>\$ 52,370,703</b>	<b>\$ 85,519,000</b>	<b>\$ 85,519,000</b>
<b>EXPENDITURES:</b>			
Human Services	\$ 51,735,932	\$ 84,594,000	\$ 84,594,000
<b>Total Expenditures</b>	<b>\$ 51,735,932</b>	<b>\$ 84,594,000</b>	<b>\$ 84,594,000</b>
<b>NON-EXPENSE DISBURSEMENTS:</b>			
Interfund Transfers	\$ 634,771	\$ 925,000	\$ 925,000
<b>Total Expenditures / Non-Expense</b>	<b>\$ 52,370,703</b>	<b>\$ 85,519,000</b>	<b>\$ 85,519,000</b>

## Summary of Revenues and Expenditures by Fund

	FY 2014-15 Actual	FY 2015-16 Budget as of 3/31/16	FY 2016-17 Adopted Budget
<b>Fund 104F Fire Impact Fees</b>			
<b>REVENUES:</b>			
Permits and Fees	\$ 1,298,535	\$ 1,442,000	\$ 1,400,000
Interest and Other	51,760	15,000	30,000
<b>Total Revenues</b>	<b>\$ 1,350,295</b>	<b>\$ 1,457,000</b>	<b>\$ 1,430,000</b>
5% Statutory Deduction	\$ 0	\$ (72,850)	\$ (71,500)
<b>Net Revenues</b>	<b>\$ 1,350,295</b>	<b>\$ 1,384,150</b>	<b>\$ 1,358,500</b>
<b>NON-REVENUES:</b>			
Fund Balance	\$ 0	\$ 4,320,411	\$ 3,637,102
<b>Revenue Total</b>	<b>\$ 1,350,295</b>	<b>\$ 5,704,561</b>	<b>\$ 4,995,602</b>
<b>EXPENDITURES:</b>			
Public Safety	\$ 521,632	\$ 4,410,364	\$ 2,547,000
<b>Total Expenditures</b>	<b>\$ 521,632</b>	<b>\$ 4,410,364</b>	<b>\$ 2,547,000</b>
<b>NON-EXPENSE DISBURSEMENTS:</b>			
Reserves	\$ 0	\$ 1,294,197	\$ 2,448,602
<b>Total Expenditures / Non-Expense</b>	<b>\$ 521,632</b>	<b>\$ 5,704,561</b>	<b>\$ 4,995,602</b>

## Summary of Revenues and Expenditures by Fund

	FY 2014-15 Actual	FY 2015-16 Budget as of 3/31/16	FY 2016-17 Adopted Budget
<b>Fund 1051 Parks and Recreation Scholarship</b>			
<b>REVENUES:</b>			
Interest and Other	\$ 1,202	\$ 0	\$ 400
<b>Total Revenues</b>	<b>\$ 1,202</b>	<b>\$ 0</b>	<b>\$ 400</b>
5% Statutory Deduction	\$ 0	\$ 0	\$ (20)
<b>Net Revenues</b>	<b>\$ 1,202</b>	<b>\$ 0</b>	<b>\$ 380</b>
<b>NON-REVENUES:</b>			
Fund Balance	\$ 0	\$ 45,454	\$ 46,000
<b>Revenue Total</b>	<b>\$ 1,202</b>	<b>\$ 45,454</b>	<b>\$ 46,380</b>
 <b>EXPENDITURES:</b>			
Culture & Recreation	\$ 50,610	\$ 45,454	\$ 46,380
<b>Total Expenditures</b>	<b>\$ 50,610</b>	<b>\$ 45,454</b>	<b>\$ 46,380</b>
<b>Total Expenditures / Non-Expense</b>	<b>\$ 50,610</b>	<b>\$ 45,454</b>	<b>\$ 46,380</b>

## Summary of Revenues and Expenditures by Fund

	FY 2014-15 Actual	FY 2015-16 Budget as of 3/31/16	FY 2016-17 Adopted Budget
<b>Fund 1054 911 Fee</b>			
<b>REVENUES:</b>			
Shared Revenues	\$ 3,288,601	\$ 3,760,000	\$ 3,370,000
Service Charges	2,030,299	2,240,000	2,630,000
Interest and Other	109,659	110,000	110,000
<b>Total Revenues</b>	<b>\$ 5,428,559</b>	<b>\$ 6,110,000</b>	<b>\$ 6,110,000</b>
5% Statutory Deduction	\$ 0	\$ (305,500)	\$ (305,500)
<b>Net Revenues</b>	<b>\$ 5,428,559</b>	<b>\$ 5,804,500</b>	<b>\$ 5,804,500</b>
<b>NON-REVENUES:</b>			
Fund Balance	\$ 0	\$ 14,920,547	\$ 15,698,698
<b>Revenue Total</b>	<b>\$ 5,428,559</b>	<b>\$ 20,725,047</b>	<b>\$ 21,503,198</b>
 <b>EXPENDITURES:</b>			
Public Safety	\$ 4,799,357	\$ 20,725,047	\$ 21,503,198
<b>Total Expenditures</b>	<b>\$ 4,799,357</b>	<b>\$ 20,725,047</b>	<b>\$ 21,503,198</b>
<b>Total Expenditures / Non-Expense</b>	<b>\$ 4,799,357</b>	<b>\$ 20,725,047</b>	<b>\$ 21,503,198</b>

## Summary of Revenues and Expenditures by Fund

	FY 2014-15 Actual	FY 2015-16 Budget as of 3/31/16	FY 2016-17 Adopted Budget
<b>Fund 1059 Pollutant Storage Tank</b>			
<b>REVENUES:</b>			
Service Charges	\$ 250	\$ 1,000	\$ 1,000
Fines and Forfeits	1,750	1,000	1,000
Interest and Other	670	300	300
<b>Total Revenues</b>	<b>\$ 2,670</b>	<b>\$ 2,300</b>	<b>\$ 2,300</b>
5% Statutory Deduction	\$ 0	\$ (115)	\$ (115)
<b>Net Revenues</b>	<b>\$ 2,670</b>	<b>\$ 2,185</b>	<b>\$ 2,185</b>
<b>NON-REVENUES:</b>			
Fund Balance	\$ 0	\$ 48,369	\$ 48,000
<b>Revenue Total</b>	<b>\$ 2,670</b>	<b>\$ 50,554</b>	<b>\$ 50,185</b>
<b>EXPENDITURES:</b>			
Physical Environment	\$ 7,499	\$ 50,554	\$ 50,185
<b>Total Expenditures</b>	<b>\$ 7,499</b>	<b>\$ 50,554</b>	<b>\$ 50,185</b>
<b>Total Expenditures / Non-Expense</b>	<b>\$ 7,499</b>	<b>\$ 50,554</b>	<b>\$ 50,185</b>

## Summary of Revenues and Expenditures by Fund

	FY 2014-15 Actual	FY 2015-16 Budget as of 3/31/16	FY 2016-17 Adopted Budget
<b>Fund 105P Parks and Recreation Fund</b>			
<b>REVENUES:</b>			
Ad Valorem Taxes	\$ 14,419,468	\$ 16,713,931	\$ 18,127,439
Service Charges	3,439,102	3,174,260	3,269,375
Interest and Other	361,292	441,821	206,050
<b>Total Revenues</b>	<b>\$ 18,219,862</b>	<b>\$ 20,330,012</b>	<b>\$ 21,602,864</b>
5% Statutory Deduction	\$ 0	\$ (1,016,501)	\$ (1,080,143)
<b>Net Revenues</b>	<b>\$ 18,219,862</b>	<b>\$ 19,313,511</b>	<b>\$ 20,522,721</b>
<b>NON-REVENUES:</b>			
Transfers	\$ 7,500,000	\$ 14,395,703	\$ 8,100,000
Fund Balance	0	13,808,819	10,900,000
<b>Revenue Total</b>	<b>\$ 25,719,862</b>	<b>\$ 47,518,033</b>	<b>\$ 39,522,721</b>
<b>EXPENDITURES:</b>			
Culture & Recreation	\$ 28,319,165	\$ 40,941,953	\$ 36,868,495
<b>Total Expenditures</b>	<b>\$ 28,319,165</b>	<b>\$ 40,941,953</b>	<b>\$ 36,868,495</b>
<b>NON-EXPENSE DISBURSEMENTS:</b>			
Reserves	\$ 0	\$ 6,576,080	\$ 2,654,226
<b>Total Expenditures / Non-Expense</b>	<b>\$ 28,319,165</b>	<b>\$ 47,518,033</b>	<b>\$ 39,522,721</b>

## Summary of Revenues and Expenditures by Fund

	FY 2014-15 Actual	FY 2015-16 Budget as of 3/31/16	FY 2016-17 Adopted Budget
<b>Fund 1060 Energy Efficiency Renew Energy &amp; Conservation</b>			
<b>REVENUES:</b>			
Interest and Other	\$ 9,640	\$ 1,100	\$ 1,100
<b>Total Revenues</b>	<b>\$ 9,640</b>	<b>\$ 1,100</b>	<b>\$ 1,100</b>
5% Statutory Deduction	\$ 0	\$ (55)	\$ (55)
<b>Net Revenues</b>	<b>\$ 9,640</b>	<b>\$ 1,045</b>	<b>\$ 1,045</b>
<b>NON-REVENUES:</b>			
Fund Balance	\$ 0	\$ 51,025	\$ 47,000
<b>Revenue Total</b>	<b>\$ 9,640</b>	<b>\$ 52,070</b>	<b>\$ 48,045</b>
<b>EXPENDITURES:</b>			
Physical Environment	\$ 8,349	\$ 52,070	\$ 48,045
<b>Total Expenditures</b>	<b>\$ 8,349</b>	<b>\$ 52,070</b>	<b>\$ 48,045</b>
<b>Total Expenditures / Non-Expense</b>	<b>\$ 8,349</b>	<b>\$ 52,070</b>	<b>\$ 48,045</b>



## Summary of Revenues and Expenditures by Fund

	FY 2014-15 Actual	FY 2015-16 Budget as of 3/31/16	FY 2016-17 Adopted Budget
<b>Fund 106T Aquatic Weed (Tax) Districts</b>			
<b>REVENUES:</b>			
Ad Valorem Taxes	\$ 515,008	\$ 577,210	\$ 683,392
Permits and Fees	0	13,200	13,200
Service Charges	2,981	50,000	30,000
Interest and Other	51,398	56,943	72,053
<b>Total Revenues</b>	<b>\$ 569,387</b>	<b>\$ 697,353</b>	<b>\$ 798,645</b>
5% Statutory Deduction	\$ 0	\$ (35,559)	\$ (40,639)
<b>Net Revenues</b>	<b>\$ 569,387</b>	<b>\$ 661,794</b>	<b>\$ 758,006</b>
<b>NON-REVENUES:</b>			
Fund Balance	\$ 0	\$ 3,407,912	\$ 3,395,023
Other Sources	6,651	13,822	14,089
<b>Revenue Total</b>	<b>\$ 576,038</b>	<b>\$ 4,083,528</b>	<b>\$ 4,167,118</b>
<b>EXPENDITURES:</b>			
Physical Environment	\$ 324,648	\$ 1,916,670	\$ 2,408,161
<b>Total Expenditures</b>	<b>\$ 324,648</b>	<b>\$ 1,916,670</b>	<b>\$ 2,408,161</b>
<b>NON-EXPENSE DISBURSEMENTS:</b>			
Reserves	\$ 0	\$ 2,166,855	\$ 1,758,957
Interfund Transfers	0	3	0
<b>Total Expenditures / Non-Expense</b>	<b>\$ 324,648</b>	<b>\$ 4,083,528</b>	<b>\$ 4,167,118</b>

## Summary of Revenues and Expenditures by Fund

	FY 2014-15 Actual	FY 2015-16 Budget as of 3/31/16	FY 2016-17 Adopted Budget
<b>Fund 108N Aquatic Weed (Non-Tax) Districts</b>			
<b>REVENUES:</b>			
Permits and Fees	\$ 72,238	\$ 67,349	\$ 67,094
Service Charges	17,193	30,000	30,000
Interest and Other	2,359	1,368	1,752
<b>Total Revenues</b>	<b>\$ 91,790</b>	<b>\$ 98,717</b>	<b>\$ 98,846</b>
5% Statutory Deduction	\$ 0	\$ (4,934)	\$ (4,942)
<b>Net Revenues</b>	<b>\$ 91,790</b>	<b>\$ 93,783</b>	<b>\$ 93,904</b>
<b>NON-REVENUES:</b>			
Transfers	\$ 0	\$ 3	\$ 0
Fund Balance	0	204,689	234,982
<b>Revenue Total</b>	<b>\$ 91,790</b>	<b>\$ 298,475</b>	<b>\$ 328,886</b>
<b>EXPENDITURES:</b>			
Physical Environment	\$ 27,189	\$ 106,079	\$ 111,984
<b>Total Expenditures</b>	<b>\$ 27,189</b>	<b>\$ 106,079</b>	<b>\$ 111,984</b>
<b>NON-EXPENSE DISBURSEMENTS:</b>			
Reserves	\$ 0	\$ 192,396	\$ 216,902
<b>Total Expenditures / Non-Expense</b>	<b>\$ 27,189</b>	<b>\$ 298,475</b>	<b>\$ 328,886</b>

## Summary of Revenues and Expenditures by Fund

	FY 2014-15 Actual	FY 2015-16 Budget as of 3/31/16	FY 2016-17 Adopted Budget
<b>Fund 109W Water and Navigation Funds</b>			
<b>REVENUES:</b>			
Ad Valorem Taxes	\$ 1,404,524	\$ 1,543,921	\$ 1,625,346
Service Charges	143,822	80,000	80,000
Interest and Other	110,576	47,750	142,750
<b>Total Revenues</b>	<b>\$ 1,658,921</b>	<b>\$ 1,671,671</b>	<b>\$ 1,848,096</b>
5% Statutory Deduction	\$ 0	\$ (85,076)	\$ (93,897)
<b>Net Revenues</b>	<b>\$ 1,658,921</b>	<b>\$ 1,586,595</b>	<b>\$ 1,754,199</b>
<b>NON-REVENUES:</b>			
Fund Balance	\$ 0	\$ 8,246,585	\$ 7,738,097
Other Sources	1,098	29,842	29,842
<b>Revenue Total</b>	<b>\$ 1,660,019</b>	<b>\$ 9,863,022</b>	<b>\$ 9,522,138</b>
<b>EXPENDITURES:</b>			
Physical Environment	\$ 1,466,745	\$ 2,338,689	\$ 2,252,556
<b>Total Expenditures</b>	<b>\$ 1,466,745</b>	<b>\$ 2,338,689</b>	<b>\$ 2,252,556</b>
<b>NON-EXPENSE DISBURSEMENTS:</b>			
Reserves	\$ 0	\$ 7,524,333	\$ 7,269,582
<b>Total Expenditures / Non-Expense</b>	<b>\$ 1,466,745</b>	<b>\$ 9,863,022</b>	<b>\$ 9,522,138</b>

## Summary of Revenues and Expenditures by Fund

	FY 2014-15 Actual	FY 2015-16 Budget as of 3/31/16	FY 2016-17 Adopted Budget
<b>Fund 110A MSBU Agency Funds</b>			
<b>REVENUES:</b>			
Interest and Other	\$ 69	\$ 0	\$ 0
<b>Total Revenues</b>	<b>\$ 69</b>	<b>\$ 0</b>	<b>\$ 0</b>
<b>NON-REVENUES:</b>			
Fund Balance	\$ 0	\$ 69	\$ 5,402
<b>Revenue Total</b>	<b>\$ 69</b>	<b>\$ 69</b>	<b>\$ 5,402</b>
 <b>EXPENDITURES:</b>			
<b>NON-EXPENSE DISBURSEMENTS:</b>			
Debt Service	\$ 0	\$ 69	\$ 5,402
<b>Total Expenditures / Non-Expense</b>	<b>\$ 0</b>	<b>\$ 69</b>	<b>\$ 5,402</b>

## Summary of Revenues and Expenditures by Fund

	FY 2014-15 Actual	FY 2015-16 Budget as of 3/31/16	FY 2016-17 Adopted Budget
<b>Fund 110M Municipal Service Districts</b>			
<b>REVENUES:</b>			
Ad Valorem Taxes	\$ 1,423,741	\$ 1,603,489	\$ 1,737,793
Permits and Fees	16,596,317	17,088,345	18,135,481
Service Charges	5,150	3,000	3,000
Interest and Other	331,467	129,931	139,767
<b>Total Revenues</b>	<b>\$ 18,356,675</b>	<b>\$ 18,824,765</b>	<b>\$ 20,016,041</b>
5% Statutory Deduction	\$ 0	\$ (941,240)	\$ (1,000,803)
<b>Net Revenues</b>	<b>\$ 18,356,675</b>	<b>\$ 17,883,525</b>	<b>\$ 19,015,238</b>
<b>NON-REVENUES:</b>			
Transfers	\$ 120,000	\$ 120,000	\$ 120,000
Fund Balance	0	19,628,214	19,984,164
Other Sources	15,242	0	0
<b>Revenue Total</b>	<b>\$ 18,491,918</b>	<b>\$ 37,631,739</b>	<b>\$ 39,119,402</b>
 <b>EXPENDITURES:</b>			
Physical Environment	\$ 7,951,967	\$ 9,058,830	\$ 8,937,022
Transportation	10,480,647	11,326,815	10,445,333
<b>Total Expenditures</b>	<b>\$ 18,432,614</b>	<b>\$ 20,385,645</b>	<b>\$ 19,382,355</b>
 <b>NON-EXPENSE DISBURSEMENTS:</b>			
Reserves	\$ 0	\$ 17,221,968	\$ 19,712,547
Interfund Transfers	31,614	24,126	24,500
<b>Total Expenditures / Non-Expense</b>	<b>\$ 18,464,228</b>	<b>\$ 37,631,739</b>	<b>\$ 39,119,402</b>

## Summary of Revenues and Expenditures by Fund

	FY 2014-15 Actual	FY 2015-16 Budget as of 3/31/16	FY 2016-17 Adopted Budget
<b>Fund 117M I-Drive MSTU Funds</b>			
<b>REVENUES:</b>			
Ad Valorem Taxes	\$ 4,688,900	\$ 5,612,495	\$ 6,147,529
Service Charges	639,629	639,629	679,986
Interest and Other	8,477	700	700
<b>Total Revenues</b>	<b>\$ 5,337,006</b>	<b>\$ 6,252,824</b>	<b>\$ 6,828,215</b>
5% Statutory Deduction	\$ 0	\$ (312,642)	\$ (341,411)
<b>Net Revenues</b>	<b>\$ 5,337,006</b>	<b>\$ 5,940,182</b>	<b>\$ 6,486,804</b>
<b>NON-REVENUES:</b>			
Fund Balance	\$ 0	\$ 194,928	\$ 113,330
Other Sources	44,824	0	0
<b>Revenue Total</b>	<b>\$ 5,381,829</b>	<b>\$ 6,135,110</b>	<b>\$ 6,600,134</b>
<b>EXPENDITURES:</b>			
General Government	\$ 1,724,354	\$ 1,992,369	\$ 2,147,222
Physical Environment	103,844	124,707	132,219
Transportation	3,448,512	4,018,034	4,320,693
<b>Total Expenditures</b>	<b>\$ 5,276,710</b>	<b>\$ 6,135,110</b>	<b>\$ 6,600,134</b>
<b>Total Expenditures / Non-Expense</b>	<b>\$ 5,276,710</b>	<b>\$ 6,135,110</b>	<b>\$ 6,600,134</b>

## Summary of Revenues and Expenditures by Fund

	FY 2014-15 Actual	FY 2015-16 Budget as of 3/31/16	FY 2016-17 Adopted Budget
<b>Fund 1232 Local Housing Asst (SHIP)</b>			
<b>REVENUES:</b>			
Shared Revenues	\$ 3,934,759	\$ 0	\$ 5,500,000
Interest and Other	460,776	200,000	450,000
<b>Total Revenues</b>	<b>\$ 4,395,535</b>	<b>\$ 200,000</b>	<b>\$ 5,950,000</b>
5% Statutory Deduction	\$ 0	\$ (10,000)	\$ (297,500)
<b>Net Revenues</b>	<b>\$ 4,395,535</b>	<b>\$ 190,000</b>	<b>\$ 5,652,500</b>
<b>NON-REVENUES:</b>			
Fund Balance	\$ 0	\$ 7,786,316	\$ 8,508,496
<b>Revenue Total</b>	<b>\$ 4,395,535</b>	<b>\$ 7,976,316</b>	<b>\$ 14,160,996</b>
<b>EXPENDITURES:</b>			
Economic Environment	\$ 3,571,050	\$ 7,976,316	\$ 14,160,996
<b>Total Expenditures</b>	<b>\$ 3,571,050</b>	<b>\$ 7,976,316</b>	<b>\$ 14,160,996</b>
<b>Total Expenditures / Non-Expense</b>	<b>\$ 3,571,050</b>	<b>\$ 7,976,316</b>	<b>\$ 14,160,996</b>

## Summary of Revenues and Expenditures by Fund

	FY 2014-15 Actual	FY 2015-16 Budget as of 3/31/16	FY 2016-17 Adopted Budget
<b>Fund 1241 Teen Court</b>			
<b>REVENUES:</b>			
Service Charges	\$ 526,096	\$ 500,000	\$ 500,000
Interest and Other	9,008	5,000	5,000
<b>Total Revenues</b>	<b>\$ 535,104</b>	<b>\$ 505,000</b>	<b>\$ 505,000</b>
5% Statutory Deduction	\$ 0	\$ (25,250)	\$ (25,250)
<b>Net Revenues</b>	<b>\$ 535,104</b>	<b>\$ 479,750</b>	<b>\$ 479,750</b>
<b>NON-REVENUES:</b>			
Fund Balance	\$ 0	\$ 738,730	\$ 715,076
<b>Revenue Total</b>	<b>\$ 535,104</b>	<b>\$ 1,218,480</b>	<b>\$ 1,194,826</b>
<b>EXPENDITURES:</b>			
General Government	\$ 516,833	\$ 684,945	\$ 711,304
<b>Total Expenditures</b>	<b>\$ 516,833</b>	<b>\$ 684,945</b>	<b>\$ 711,304</b>
<b>NON-EXPENSE DISBURSEMENTS:</b>			
Reserves	\$ 0	\$ 533,535	\$ 483,522
<b>Total Expenditures / Non-Expense</b>	<b>\$ 516,833</b>	<b>\$ 1,218,480</b>	<b>\$ 1,194,826</b>



## Summary of Revenues and Expenditures by Fund

	FY 2014-15 Actual	FY 2015-16 Budget as of 3/31/16	FY 2016-17 Adopted Budget
<b>Fund 1242 Crime Prevention ORD 98-01</b>			
<b>REVENUES:</b>			
Fines and Forfeits	\$ 102,996	\$ 81,229	\$ 96,000
Interest and Other	2,049	0	0
<b>Total Revenues</b>	<b>\$ 105,046</b>	<b>\$ 81,229</b>	<b>\$ 96,000</b>
5% Statutory Deduction	\$ 0	\$ (4,061)	\$ (4,800)
<b>Net Revenues</b>	<b>\$ 105,046</b>	<b>\$ 77,168</b>	<b>\$ 91,200</b>
<b>NON-REVENUES:</b>			
Fund Balance	\$ 0	\$ 26,916	\$ 0
<b>Revenue Total</b>	<b>\$ 105,046</b>	<b>\$ 104,084</b>	<b>\$ 91,200</b>
<b>EXPENDITURES:</b>			
Public Safety	\$ 191,003	\$ 104,084	\$ 91,200
<b>Total Expenditures</b>	<b>\$ 191,003</b>	<b>\$ 104,084</b>	<b>\$ 91,200</b>
<b>Total Expenditures / Non-Expense</b>	<b>\$ 191,003</b>	<b>\$ 104,084</b>	<b>\$ 91,200</b>

## Summary of Revenues and Expenditures by Fund

	FY 2014-15 Actual	FY 2015-16 Budget as of 3/31/16	FY 2016-17 Adopted Budget
<b>Fund 1243 Orange Blossom Trail NID 90-24</b>			
<b>REVENUES:</b>			
Fines and Forfeits	\$ 125,000	\$ 131,579	\$ 131,579
Interest and Other	172	0	0
<b>Total Revenues</b>	<b>\$ 125,172</b>	<b>\$ 131,579</b>	<b>\$ 131,579</b>
5% Statutory Deduction	\$ 0	\$ (6,579)	\$ (6,579)
<b>Net Revenues</b>	<b>\$ 125,172</b>	<b>\$ 125,000</b>	<b>\$ 125,000</b>
<b>NON-REVENUES:</b>			
Fund Balance	\$ 0	\$ 41,493	\$ 47,670
<b>Revenue Total</b>	<b>\$ 125,172</b>	<b>\$ 166,493</b>	<b>\$ 172,670</b>
<b>EXPENDITURES:</b>			
Public Safety	\$ 124,948	\$ 166,493	\$ 172,670
<b>Total Expenditures</b>	<b>\$ 124,948</b>	<b>\$ 166,493</b>	<b>\$ 172,670</b>
<b>Total Expenditures / Non-Expense</b>	<b>\$ 124,948</b>	<b>\$ 166,493</b>	<b>\$ 172,670</b>

## Summary of Revenues and Expenditures by Fund

	FY 2014-15 Actual	FY 2015-16 Budget as of 3/31/16	FY 2016-17 Adopted Budget
<b>Fund 1246 International Drive CRA</b>			
<b>REVENUES:</b>			
Interest and Other	\$ 1,173,069	\$ 719,214	\$ 758,685
<b>Total Revenues</b>	<b>\$ 1,173,069</b>	<b>\$ 719,214</b>	<b>\$ 758,685</b>
5% Statutory Deduction	\$ 0	\$ (35,961)	\$ (37,934)
<b>Net Revenues</b>	<b>\$ 1,173,069</b>	<b>\$ 683,253</b>	<b>\$ 720,751</b>
<b>NON-REVENUES:</b>			
Transfers	\$ 8,320,868	\$ 10,902,684	\$ 13,103,450
Fund Balance	0	43,273,860	22,310,000
<b>Revenue Total</b>	<b>\$ 9,493,937</b>	<b>\$ 54,859,797</b>	<b>\$ 36,134,201</b>
<b>EXPENDITURES:</b>			
Transportation	\$ 7,844,510	\$ 32,413,175	\$ 13,782,590
<b>Total Expenditures</b>	<b>\$ 7,844,510</b>	<b>\$ 32,413,175</b>	<b>\$ 13,782,590</b>
<b>NON-EXPENSE DISBURSEMENTS:</b>			
Reserves	\$ 0	\$ 22,446,622	\$ 22,351,611
<b>Total Expenditures / Non-Expense</b>	<b>\$ 7,844,510</b>	<b>\$ 54,859,797</b>	<b>\$ 36,134,201</b>

## Summary of Revenues and Expenditures by Fund

	FY 2014-15 Actual	FY 2015-16 Budget as of 3/31/16	FY 2016-17 Adopted Budget
<b>Fund 1247 Court Technology</b>			
<b>REVENUES:</b>			
Service Charges	\$ 2,626,670	\$ 2,300,000	\$ 2,600,000
Interest and Other	6,974	5,000	5,000
<b>Total Revenues</b>	<b>\$ 2,633,644</b>	<b>\$ 2,305,000</b>	<b>\$ 2,605,000</b>
5% Statutory Deduction	\$ 0	\$ (115,250)	\$ (130,250)
<b>Net Revenues</b>	<b>\$ 2,633,644</b>	<b>\$ 2,189,750</b>	<b>\$ 2,474,750</b>
<b>NON-REVENUES:</b>			
Transfers	\$ 2,235,256	\$ 3,133,763	\$ 2,827,695
Fund Balance	0	80,469	0
<b>Revenue Total</b>	<b>\$ 4,868,900</b>	<b>\$ 5,403,982</b>	<b>\$ 5,302,445</b>
<b>EXPENDITURES:</b>			
General Government	\$ 4,857,514	\$ 5,403,982	\$ 5,302,445
<b>Total Expenditures</b>	<b>\$ 4,857,514</b>	<b>\$ 5,403,982</b>	<b>\$ 5,302,445</b>
<b>Total Expenditures / Non-Expense</b>	<b>\$ 4,857,514</b>	<b>\$ 5,403,982</b>	<b>\$ 5,302,445</b>

## Summary of Revenues and Expenditures by Fund

	FY 2014-15 Actual	FY 2015-16 Budget as of 3/31/16	FY 2016-17 Adopted Budget
<b>Fund 1248 Court Facilities</b>			
<b>REVENUES:</b>			
Service Charges	\$ 5,376,710	\$ 5,300,000	\$ 5,300,000
Interest and Other	28,605	10,000	10,000
<b>Total Revenues</b>	<b>\$ 5,405,315</b>	<b>\$ 5,310,000</b>	<b>\$ 5,310,000</b>
5% Statutory Deduction	\$ 0	\$ (265,500)	\$ (265,500)
<b>Net Revenues</b>	<b>\$ 5,405,315</b>	<b>\$ 5,044,500</b>	<b>\$ 5,044,500</b>
<b>NON-REVENUES:</b>			
Fund Balance	\$ 0	\$ 2,321,533	\$ 607,777
<b>Revenue Total</b>	<b>\$ 5,405,315</b>	<b>\$ 7,366,033</b>	<b>\$ 5,652,277</b>
<b>EXPENDITURES:</b>			
General Government	\$ 5,186,162	\$ 7,337,255	\$ 5,413,889
<b>Total Expenditures</b>	<b>\$ 5,186,162</b>	<b>\$ 7,337,255</b>	<b>\$ 5,413,889</b>
<b>NON-EXPENSE DISBURSEMENTS:</b>			
Reserves	\$ 0	\$ 28,778	\$ 238,388
<b>Total Expenditures / Non-Expense</b>	<b>\$ 5,186,162</b>	<b>\$ 7,366,033</b>	<b>\$ 5,652,277</b>

## Summary of Revenues and Expenditures by Fund

	FY 2014-15 Actual	FY 2015-16 Budget as of 3/31/16	FY 2016-17 Adopted Budget
<b>Fund 1249 Pine Hills Neighborhood Improvement District</b>			
<b>REVENUES:</b>			
Fines and Forfeits	\$ 125,000	\$ 131,579	\$ 131,579
Interest and Other	1,860	0	0
<b>Total Revenues</b>	<b>\$ 126,860</b>	<b>\$ 131,579</b>	<b>\$ 131,579</b>
5% Statutory Deduction	\$ 0	\$ (6,579)	\$ (6,579)
<b>Net Revenues</b>	<b>\$ 126,860</b>	<b>\$ 125,000</b>	<b>\$ 125,000</b>
<b>NON-REVENUES:</b>			
Fund Balance	\$ 0	\$ 228,665	\$ 200,000
<b>Revenue Total</b>	<b>\$ 126,860</b>	<b>\$ 353,665</b>	<b>\$ 325,000</b>
<b>EXPENDITURES:</b>			
Public Safety	\$ 82,214	\$ 308,665	\$ 300,000
<b>Total Expenditures</b>	<b>\$ 82,214</b>	<b>\$ 308,665</b>	<b>\$ 300,000</b>
<b>NON-EXPENSE DISBURSEMENTS:</b>			
Reserves	\$ 0	\$ 45,000	\$ 25,000
<b>Total Expenditures / Non-Expense</b>	<b>\$ 82,214</b>	<b>\$ 353,665</b>	<b>\$ 325,000</b>

## Summary of Revenues and Expenditures by Fund

	FY 2014-15 Actual	FY 2015-16 Budget as of 3/31/16	FY 2016-17 Adopted Budget
<b>Fund 1250 Boating Improvement Program</b>			
<b>REVENUES:</b>			
Service Charges	\$ 156,817	\$ 135,344	\$ 140,758
Interest and Other	16,841	10,003	10,000
<b>Total Revenues</b>	<b>\$ 173,658</b>	<b>\$ 145,347</b>	<b>\$ 150,758</b>
5% Statutory Deduction	\$ 0	\$ (7,267)	\$ (7,538)
<b>Net Revenues</b>	<b>\$ 173,658</b>	<b>\$ 138,080</b>	<b>\$ 143,220</b>
<b>NON-REVENUES:</b>			
Fund Balance	\$ 0	\$ 1,008,600	\$ 1,136,044
<b>Revenue Total</b>	<b>\$ 173,658</b>	<b>\$ 1,146,680</b>	<b>\$ 1,279,264</b>
<b>EXPENDITURES:</b>			
Culture & Recreation	\$ 499,823	\$ 1,146,680	\$ 1,279,264
<b>Total Expenditures</b>	<b>\$ 499,823</b>	<b>\$ 1,146,680</b>	<b>\$ 1,279,264</b>
<b>Total Expenditures / Non-Expense</b>	<b>\$ 499,823</b>	<b>\$ 1,146,680</b>	<b>\$ 1,279,264</b>

## Summary of Revenues and Expenditures by Fund

	FY 2014-15 Actual	FY 2015-16 Budget as of 3/31/16	FY 2016-17 Adopted Budget
<b>Fund 1251 Local Court Programs</b>			
<b>REVENUES:</b>			
Service Charges	\$ 258,940	\$ 250,000	\$ 250,000
Interest and Other	1,639	1,000	1,000
<b>Total Revenues</b>	<b>\$ 260,579</b>	<b>\$ 251,000</b>	<b>\$ 251,000</b>
5% Statutory Deduction	\$ 0	\$ (12,550)	\$ (12,550)
<b>Net Revenues</b>	<b>\$ 260,579</b>	<b>\$ 238,450</b>	<b>\$ 238,450</b>
<b>NON-REVENUES:</b>			
Transfers	\$ 787,142	\$ 902,344	\$ 930,502
Fund Balance	0	22,232	0
<b>Revenue Total</b>	<b>\$ 1,047,721</b>	<b>\$ 1,163,026</b>	<b>\$ 1,168,952</b>
<b>EXPENDITURES:</b>			
General Government	\$ 999,435	\$ 1,046,366	\$ 1,073,534
Human Services	95,418	95,418	95,418
<b>Total Expenditures</b>	<b>\$ 1,094,853</b>	<b>\$ 1,141,784</b>	<b>\$ 1,168,952</b>
<b>NON-EXPENSE DISBURSEMENTS:</b>			
Reserves	\$ 0	\$ 21,242	\$ 0
<b>Total Expenditures / Non-Expense</b>	<b>\$ 1,094,853</b>	<b>\$ 1,163,026</b>	<b>\$ 1,168,952</b>



## Summary of Revenues and Expenditures by Fund

	FY 2014-15 Actual	FY 2015-16 Budget as of 3/31/16	FY 2016-17 Adopted Budget
<b>Fund 1252 Legal Aid Programs</b>			
<b>REVENUES:</b>			
Service Charges	\$ 258,940	\$ 250,000	\$ 250,000
Interest and Other	1,180	400	400
<b>Total Revenues</b>	<b>\$ 260,120</b>	<b>\$ 250,400</b>	<b>\$ 250,400</b>
5% Statutory Deduction	\$ 0	\$ (12,520)	\$ (12,520)
<b>Net Revenues</b>	<b>\$ 260,120</b>	<b>\$ 237,880</b>	<b>\$ 237,880</b>
<b>NON-REVENUES:</b>			
Transfers	\$ 477,113	\$ 632,332	\$ 529,137
<b>Revenue Total</b>	<b>\$ 737,233</b>	<b>\$ 870,212</b>	<b>\$ 767,017</b>
<b>EXPENDITURES:</b>			
General Government	\$ 737,233	\$ 870,212	\$ 767,017
<b>Total Expenditures</b>	<b>\$ 737,233</b>	<b>\$ 870,212</b>	<b>\$ 767,017</b>
<b>Total Expenditures / Non-Expense</b>	<b>\$ 737,233</b>	<b>\$ 870,212</b>	<b>\$ 767,017</b>

## Summary of Revenues and Expenditures by Fund

	FY 2014-15 Actual	FY 2015-16 Budget as of 3/31/16	FY 2016-17 Adopted Budget
<b>Fund 1253 Law Library</b>			
<b>REVENUES:</b>			
Service Charges	\$ 258,940	\$ 300,000	\$ 300,000
Interest and Other	201	500	500
<b>Total Revenues</b>	<b>\$ 259,141</b>	<b>\$ 300,500</b>	<b>\$ 300,500</b>
5% Statutory Deduction	\$ 0	\$ (15,025)	\$ (15,025)
<b>Net Revenues</b>	<b>\$ 259,141</b>	<b>\$ 285,475</b>	<b>\$ 285,475</b>
<b>NON-REVENUES:</b>			
Fund Balance	\$ 0	\$ 232	\$ 0
<b>Revenue Total</b>	<b>\$ 259,141</b>	<b>\$ 285,707</b>	<b>\$ 285,475</b>
<b>EXPENDITURES:</b>			
General Government	\$ 258,940	\$ 285,707	\$ 285,475
<b>Total Expenditures</b>	<b>\$ 258,940</b>	<b>\$ 285,707</b>	<b>\$ 285,475</b>
<b>Total Expenditures / Non-Expense</b>	<b>\$ 258,940</b>	<b>\$ 285,707</b>	<b>\$ 285,475</b>

## Summary of Revenues and Expenditures by Fund

	FY 2014-15 Actual	FY 2015-16 Budget as of 3/31/16	FY 2016-17 Adopted Budget
<b>Fund 1254 Juvenile Court Programs</b>			
<b>REVENUES:</b>			
Service Charges	\$ 258,940	\$ 250,000	\$ 250,000
Interest and Other	351	1,000	1,000
<b>Total Revenues</b>	<b>\$ 259,291</b>	<b>\$ 251,000</b>	<b>\$ 251,000</b>
5% Statutory Deduction	\$ 0	\$ (12,550)	\$ (12,550)
<b>Net Revenues</b>	<b>\$ 259,291</b>	<b>\$ 238,450</b>	<b>\$ 238,450</b>
<b>NON-REVENUES:</b>			
Transfers	\$ 928	\$ 36,249	\$ 33,817
Fund Balance	0	15,619	0
<b>Revenue Total</b>	<b>\$ 260,219</b>	<b>\$ 290,318</b>	<b>\$ 272,267</b>
<b>EXPENDITURES:</b>			
General Government	\$ 265,515	\$ 290,318	\$ 272,267
<b>Total Expenditures</b>	<b>\$ 265,515</b>	<b>\$ 290,318</b>	<b>\$ 272,267</b>
<b>Total Expenditures / Non-Expense</b>	<b>\$ 265,515</b>	<b>\$ 290,318</b>	<b>\$ 272,267</b>

## Summary of Revenues and Expenditures by Fund

	FY 2014-15 Actual	FY 2015-16 Budget as of 3/31/16	FY 2016-17 Adopted Budget
<b>Fund 1265 Parks &amp; Recreation Impact Fees</b>			
<b>REVENUES:</b>			
Permits and Fees	\$ 3,705,824	\$ 3,600,000	\$ 3,672,000
Interest and Other	204,811	60,000	60,000
<b>Total Revenues</b>	<b>\$ 3,910,636</b>	<b>\$ 3,660,000</b>	<b>\$ 3,732,000</b>
5% Statutory Deduction	\$ 0	\$ (183,000)	\$ (186,600)
<b>Net Revenues</b>	<b>\$ 3,910,636</b>	<b>\$ 3,477,000</b>	<b>\$ 3,545,400</b>
<b>NON-REVENUES:</b>			
Fund Balance	\$ 0	\$ 15,838,600	\$ 5,783,702
<b>Revenue Total</b>	<b>\$ 3,910,636</b>	<b>\$ 19,315,600</b>	<b>\$ 9,329,102</b>
<b>EXPENDITURES:</b>			
Culture & Recreation	\$ 3,352,994	\$ 12,909,624	\$ 7,118,181
<b>Total Expenditures</b>	<b>\$ 3,352,994</b>	<b>\$ 12,909,624</b>	<b>\$ 7,118,181</b>
<b>NON-EXPENSE DISBURSEMENTS:</b>			
Reserves	\$ 0	\$ 6,405,976	\$ 2,210,921
<b>Total Expenditures / Non-Expense</b>	<b>\$ 3,352,994</b>	<b>\$ 19,315,600</b>	<b>\$ 9,329,102</b>

## Summary of Revenues and Expenditures by Fund

	FY 2014-15 Actual	FY 2015-16 Budget as of 3/31/16	FY 2016-17 Adopted Budget
<b>Fund 1272 Driver Education Safety Trust Fund</b>			
<b>REVENUES:</b>			
Service Charges	\$ 515,314	\$ 600,000	\$ 600,000
Interest and Other	3,344	100	100
<b>Total Revenues</b>	<b>\$ 518,658</b>	<b>\$ 600,100</b>	<b>\$ 600,100</b>
5% Statutory Deduction	\$ 0	\$ (30,005)	\$ (30,005)
<b>Net Revenues</b>	<b>\$ 518,658</b>	<b>\$ 570,095</b>	<b>\$ 570,095</b>
<b>NON-REVENUES:</b>			
Fund Balance	\$ 0	\$ 44,831	\$ 0
<b>Revenue Total</b>	<b>\$ 518,658</b>	<b>\$ 614,926</b>	<b>\$ 570,095</b>
<b>EXPENDITURES:</b>			
Human Services	\$ 516,559	\$ 614,926	\$ 570,095
<b>Total Expenditures</b>	<b>\$ 516,559</b>	<b>\$ 614,926</b>	<b>\$ 570,095</b>
<b>Total Expenditures / Non-Expense</b>	<b>\$ 516,559</b>	<b>\$ 614,926</b>	<b>\$ 570,095</b>

## Summary of Revenues and Expenditures by Fund

	FY 2014-15 Actual	FY 2015-16 Budget as of 3/31/16	FY 2016-17 Adopted Budget
<b>Fund 129X Animal Services Trust Funds</b>			
<b>REVENUES:</b>			
Service Charges	\$ 2,315	\$ 1,800	\$ 1,800
Interest and Other	43,654	35,598	45,540
<b>Total Revenues</b>	<b>\$ 45,969</b>	<b>\$ 37,398</b>	<b>\$ 47,340</b>
5% Statutory Deduction	\$ 0	\$ (1,870)	\$ (2,368)
<b>Net Revenues</b>	<b>\$ 45,969</b>	<b>\$ 35,528</b>	<b>\$ 44,972</b>
<b>NON-REVENUES:</b>			
Transfers	\$ 4	\$ 0	\$ 0
Fund Balance	0	122,145	156,200
<b>Revenue Total</b>	<b>\$ 45,973</b>	<b>\$ 157,673</b>	<b>\$ 201,172</b>
<b>EXPENDITURES:</b>			
Human Services	\$ 12,762	\$ 157,673	\$ 201,172
<b>Total Expenditures</b>	<b>\$ 12,762</b>	<b>\$ 157,673</b>	<b>\$ 201,172</b>
<b>NON-EXPENSE DISBURSEMENTS:</b>			
Interfund Transfers	\$ 4	\$ 0	\$ 0
<b>Total Expenditures / Non-Expense</b>	<b>\$ 12,766</b>	<b>\$ 157,673</b>	<b>\$ 201,172</b>

## Summary of Revenues and Expenditures by Fund

	FY 2014-15 Actual	FY 2015-16 Budget as of 3/31/16	FY 2016-17 Adopted Budget
<b>Fund 130X Transportation - Deficient Segment Funds</b>			
<b>REVENUES:</b>			
Permits and Fees	\$ 510,411	\$ 0	\$ 0
Interest and Other	78,489	29,327	18,450
<b>Total Revenues</b>	<b>\$ 588,900</b>	<b>\$ 29,327</b>	<b>\$ 18,450</b>
5% Statutory Deduction	\$ 0	\$ (1,466)	\$ (924)
<b>Net Revenues</b>	<b>\$ 588,900</b>	<b>\$ 27,861</b>	<b>\$ 17,526</b>
<b>NON-REVENUES:</b>			
Fund Balance	\$ 0	\$ 5,356,211	\$ 3,359,449
<b>Revenue Total</b>	<b>\$ 588,900</b>	<b>\$ 5,384,072</b>	<b>\$ 3,376,975</b>
<b>EXPENDITURES:</b>			
Public Safety	\$ 0	\$ 8,281	\$ 0
Physical Environment	0	0	69,274
Transportation	927,760	2,928,401	170,711
<b>Total Expenditures</b>	<b>\$ 927,760</b>	<b>\$ 2,936,682</b>	<b>\$ 239,985</b>
<b>NON-EXPENSE DISBURSEMENTS:</b>			
Reserves	\$ 0	\$ 2,447,390	\$ 3,136,990
<b>Total Expenditures / Non-Expense</b>	<b>\$ 927,760</b>	<b>\$ 5,384,072</b>	<b>\$ 3,376,975</b>

## Summary of Revenues and Expenditures by Fund

	FY 2014-15 Actual	FY 2015-16 Budget as of 3/31/16	FY 2016-17 Adopted Budget
<b>Fund 1450 Lakeside Village Adequate Public Facility</b>			
<b>REVENUES:</b>			
Interest and Other	\$ 115,969	\$ 5,000	\$ 5,000
<b>Total Revenues</b>	<b>\$ 115,969</b>	<b>\$ 5,000</b>	<b>\$ 5,000</b>
5% Statutory Deduction	\$ 0	\$ (250)	\$ (250)
<b>Net Revenues</b>	<b>\$ 115,969</b>	<b>\$ 4,750</b>	<b>\$ 4,750</b>
<b>NON-REVENUES:</b>			
Fund Balance	\$ 0	\$ 1,315,130	\$ 1,265,130
<b>Revenue Total</b>	<b>\$ 115,969</b>	<b>\$ 1,319,880</b>	<b>\$ 1,269,880</b>
<b>EXPENDITURES:</b>			
Culture & Recreation	\$ 0	\$ 500,000	\$ 400,000
<b>Total Expenditures</b>	<b>\$ 0</b>	<b>\$ 500,000</b>	<b>\$ 400,000</b>
<b>NON-EXPENSE DISBURSEMENTS:</b>			
Reserves	\$ 0	\$ 819,880	\$ 869,880
<b>Total Expenditures / Non-Expense</b>	<b>\$ 0</b>	<b>\$ 1,319,880</b>	<b>\$ 1,269,880</b>



## Summary of Revenues and Expenditures by Fund

	FY 2014-15 Actual	FY 2015-16 Budget as of 3/31/16	FY 2016-17 Adopted Budget
<b>Fund 1660 Inmate Commissary Fund</b>			
<b>REVENUES:</b>			
Service Charges	\$ 1,295,814	\$ 1,224,100	\$ 1,470,100
Interest and Other	20,934	3,500	0
<b>Total Revenues</b>	<b>\$ 1,316,749</b>	<b>\$ 1,227,600</b>	<b>\$ 1,470,100</b>
5% Statutory Deduction	\$ 0	\$ (61,380)	\$ (73,505)
<b>Net Revenues</b>	<b>\$ 1,316,749</b>	<b>\$ 1,166,220</b>	<b>\$ 1,396,595</b>
<b>NON-REVENUES:</b>			
Fund Balance	\$ 0	\$ 1,629,406	\$ 1,919,065
<b>Revenue Total</b>	<b>\$ 1,316,749</b>	<b>\$ 2,795,626</b>	<b>\$ 3,315,660</b>
<b>EXPENDITURES:</b>			
Public Safety	\$ 909,177	\$ 2,795,626	\$ 3,315,660
<b>Total Expenditures</b>	<b>\$ 909,177</b>	<b>\$ 2,795,626</b>	<b>\$ 3,315,660</b>
<b>Total Expenditures / Non-Expense</b>	<b>\$ 909,177</b>	<b>\$ 2,795,626</b>	<b>\$ 3,315,660</b>

## Summary of Revenues and Expenditures by Fund

	FY 2014-15 Actual	FY 2015-16 Budget as of 3/31/16	FY 2016-17 Adopted Budget
<b>Fund 2314 Sales Tax Trust Fund</b>			
<b>REVENUES:</b>			
Shared Revenues	\$ 160,187,901	\$ 160,680,000	\$ 167,107,200
Interest and Other	1,649,949	102,000	102,000
<b>Total Revenues</b>	<b>\$ 161,837,850</b>	<b>\$ 160,782,000</b>	<b>\$ 167,209,200</b>
5% Statutory Deduction	\$ 0	\$ (8,039,100)	\$ (8,360,460)
<b>Net Revenues</b>	<b>\$ 161,837,850</b>	<b>\$ 152,742,900</b>	<b>\$ 158,848,740</b>
<b>NON-REVENUES:</b>			
Transfers	\$ 0	\$ 881,807	\$ 1,139,899
Bond / Loan Proceeds	52,415	30,110,000	0
Fund Balance	0	229,516,468	183,662,000
<b>Revenue Total</b>	<b>\$ 161,890,264</b>	<b>\$ 413,251,175</b>	<b>\$ 343,650,639</b>
<b>EXPENDITURES:</b>			
<b>NON-EXPENSE DISBURSEMENTS:</b>			
Debt Service	\$ 18,452,900	\$ 58,344,576	\$ 25,825,029
Reserves	0	162,421,413	145,477,393
Interfund Transfers	130,283,580	192,485,186	172,348,217
<b>Total Expenditures / Non-Expense</b>	<b>\$ 148,736,480</b>	<b>\$ 413,251,175</b>	<b>\$ 343,650,639</b>

## Summary of Revenues and Expenditures by Fund

	FY 2014-15 Actual	FY 2015-16 Budget as of 3/31/16	FY 2016-17 Adopted Budget
<b>Fund 2315 Orange County Promissory Note Series 2010</b>			
<b>REVENUES:</b>			
Fines and Forfeits	\$ 1,309,060	\$ 1,350,000	\$ 1,350,000
Interest and Other	81,344	53,300	55,565
<b>Total Revenues</b>	<b>\$ 1,390,404</b>	<b>\$ 1,403,300</b>	<b>\$ 1,405,565</b>
5% Statutory Deduction	\$ 0	\$ (70,165)	\$ (70,278)
<b>Net Revenues</b>	<b>\$ 1,390,404</b>	<b>\$ 1,333,135</b>	<b>\$ 1,335,287</b>
<b>NON-REVENUES:</b>			
Fund Balance	\$ 0	\$ 2,393,645	\$ 2,250,957
<b>Revenue Total</b>	<b>\$ 1,390,404</b>	<b>\$ 3,726,780</b>	<b>\$ 3,586,244</b>
<b>EXPENDITURES:</b>			
Public Safety	\$ 52,362	\$ 66,000	\$ 66,000
<b>Total Expenditures</b>	<b>\$ 52,362</b>	<b>\$ 66,000</b>	<b>\$ 66,000</b>
<b>NON-EXPENSE DISBURSEMENTS:</b>			
Debt Service	\$ 1,500,376	\$ 1,498,893	\$ 1,496,640
Reserves	0	2,161,887	2,023,604
<b>Total Expenditures / Non-Expense</b>	<b>\$ 1,552,738</b>	<b>\$ 3,726,780</b>	<b>\$ 3,586,244</b>

## Summary of Revenues and Expenditures by Fund

	FY 2014-15 Actual	FY 2015-16 Budget as of 3/31/16	FY 2016-17 Adopted Budget
<b>Fund 2316 Public Facilities Bonds</b>			
<b>REVENUES:</b>			
Interest and Other	\$ 10,443	\$ 1,000	\$ 1,000
<b>Total Revenues</b>	<b>\$ 10,443</b>	<b>\$ 1,000</b>	<b>\$ 1,000</b>
5% Statutory Deduction	\$ 0	\$ (50)	\$ (50)
<b>Net Revenues</b>	<b>\$ 10,443</b>	<b>\$ 950</b>	<b>\$ 950</b>
<b>NON-REVENUES:</b>			
Transfers	\$ 4,355,000	\$ 4,355,000	\$ 4,355,000
Fund Balance	0	4,384,141	4,379,100
<b>Revenue Total</b>	<b>\$ 4,365,443</b>	<b>\$ 8,740,091</b>	<b>\$ 8,735,050</b>
<b>EXPENDITURES:</b>			
<b>NON-EXPENSE DISBURSEMENTS:</b>			
Debt Service	\$ 4,356,875	\$ 4,361,000	\$ 4,361,000
Reserves	0	4,368,541	4,355,000
Interfund Transfers	0	10,550	19,050
<b>Total Expenditures / Non-Expense</b>	<b>\$ 4,356,875</b>	<b>\$ 8,740,091</b>	<b>\$ 8,735,050</b>

## Summary of Revenues and Expenditures by Fund

	FY 2014-15 Actual	FY 2015-16 Budget as of 3/31/16	FY 2016-17 Adopted Budget
<b>Fund 2317 Capital Improvement Bonds</b>			
<b>REVENUES:</b>			
Shared Revenues	\$ 37,922,381	\$ 36,635,000	\$ 38,100,400
Interest and Other	986	2,000	2,000
<b>Total Revenues</b>	<b>\$ 37,923,367</b>	<b>\$ 36,637,000</b>	<b>\$ 38,102,400</b>
5% Statutory Deduction	\$ 0	\$ (1,831,850)	\$ (1,905,120)
<b>Net Revenues</b>	<b>\$ 37,923,367</b>	<b>\$ 34,805,150</b>	<b>\$ 36,197,280</b>
<b>NON-REVENUES:</b>			
Fund Balance	\$ 0	\$ 7,478,091	\$ 4,557,000
<b>Revenue Total</b>	<b>\$ 37,923,367</b>	<b>\$ 42,283,241</b>	<b>\$ 40,754,280</b>
<b>EXPENDITURES:</b>			
<b>NON-EXPENSE DISBURSEMENTS:</b>			
Debt Service	\$ 3,129,663	\$ 3,156,413	\$ 3,032,013
Reserves	0	2,725,091	0
Interfund Transfers	32,989,038	36,401,737	37,722,267
<b>Total Expenditures / Non-Expense</b>	<b>\$ 36,118,701</b>	<b>\$ 42,283,241</b>	<b>\$ 40,754,280</b>

## Summary of Revenues and Expenditures by Fund

	FY 2014-15 Actual	FY 2015-16 Budget as of 3/31/16	FY 2016-17 Adopted Budget
<b>Fund 2319 Public Service Tax Bonds</b>			
<b>REVENUES:</b>			
Other General Taxes	\$ 70,017,620	\$ 64,908,960	\$ 65,558,050
Interest and Other	281,595	16,000	16,000
<b>Total Revenues</b>	<b>\$ 70,299,215</b>	<b>\$ 64,924,960</b>	<b>\$ 65,574,050</b>
5% Statutory Deduction	\$ 0	\$ (3,246,248)	\$ (3,278,703)
<b>Net Revenues</b>	<b>\$ 70,299,215</b>	<b>\$ 61,678,712</b>	<b>\$ 62,295,347</b>
<b>NON-REVENUES:</b>			
Fund Balance	\$ 0	\$ 56,368,882	\$ 56,099,600
<b>Revenue Total</b>	<b>\$ 70,299,215</b>	<b>\$ 118,047,594</b>	<b>\$ 118,394,947</b>
<b>EXPENDITURES:</b>			
General Government	\$ 155,739	\$ 128,265	\$ 251,532
<b>Total Expenditures</b>	<b>\$ 155,739</b>	<b>\$ 128,265</b>	<b>\$ 251,532</b>
<b>NON-EXPENSE DISBURSEMENTS:</b>			
Debt Service	\$ 6,478,650	\$ 6,012,250	\$ 4,546,750
Reserves	0	52,853,374	56,980,050
Interfund Transfers	52,025,279	59,053,705	56,616,615
<b>Total Expenditures / Non-Expense</b>	<b>\$ 58,659,668</b>	<b>\$ 118,047,594</b>	<b>\$ 118,394,947</b>

## Summary of Revenues and Expenditures by Fund

	FY 2014-15 Actual	FY 2015-16 Budget as of 3/31/16	FY 2016-17 Adopted Budget
<b>Fund 3366 Sales Tax 15 Equip Acquisition</b>			
<b>REVENUES:</b>			
Interest and Other	\$ 1,583	\$ 0	\$ 0
<b>Total Revenues</b>	<b>\$ 1,583</b>	<b>\$ 0</b>	<b>\$ 0</b>
<b>NON-REVENUES:</b>			
Bond / Loan Proceeds	\$ 5,412,585	\$ 0	\$ 0
Fund Balance	0	2,545,192	0
<b>Revenue Total</b>	<b>\$ 5,414,168</b>	<b>\$ 2,545,192</b>	<b>\$ 0</b>
 <b>EXPENDITURES:</b>			
Public Safety	\$ 2,868,976	\$ 2,543,610	\$ 0
<b>Total Expenditures</b>	<b>\$ 2,868,976</b>	<b>\$ 2,543,610</b>	<b>\$ 0</b>
 <b>NON-EXPENSE DISBURSEMENTS:</b>			
Interfund Transfers	\$ 0	\$ 1,582	\$ 0
<b>Total Expenditures / Non-Expense</b>	<b>\$ 2,868,976</b>	<b>\$ 2,545,192</b>	<b>\$ 0</b>

## Summary of Revenues and Expenditures by Fund

	FY 2014-15 Actual	FY 2015-16 Budget as of 3/31/16	FY 2016-17 Adopted Budget
<b>Fund 41XX Municipal Proprietary Funds</b>			
<b>REVENUES:</b>			
Interest and Other	\$ 1,196,931	\$ 0	\$ 0
<b>Total Revenues</b>	<b>\$ 1,196,931</b>	<b>\$ 0</b>	<b>\$ 0</b>

**EXPENDITURES:**

**Total Expenditures / Non-Expense**



## Summary of Revenues and Expenditures by Fund

	FY 2014-15 Actual	FY 2015-16 Budget as of 3/31/16	FY 2016-17 Adopted Budget
<b>Fund 4410 Solid Waste System</b>			
<b>REVENUES:</b>			
Permits and Fees	\$ 7,050	\$ 9,524	\$ 7,496
Service Charges	31,385,870	32,024,673	28,221,875
Interest and Other	2,776,546	2,441,576	3,089,055
<b>Total Revenues</b>	<b>\$ 34,169,466</b>	<b>\$ 34,475,773</b>	<b>\$ 31,318,426</b>
5% Statutory Deduction	\$ 0	\$ (1,723,789)	\$ (1,565,921)
<b>Net Revenues</b>	<b>\$ 34,169,466</b>	<b>\$ 32,751,984</b>	<b>\$ 29,752,505</b>
<b>NON-REVENUES:</b>			
Fund Balance	\$ 0	\$ 91,087,464	\$ 82,455,758
<b>Revenue Total</b>	<b>\$ 34,169,466</b>	<b>\$ 123,839,448</b>	<b>\$ 112,208,263</b>
<b>EXPENDITURES:</b>			
General Government	\$ (40,861)	\$ 0	\$ 0
Physical Environment	26,354,373	45,107,225	42,896,677
<b>Total Expenditures</b>	<b>\$ 26,313,512</b>	<b>\$ 45,107,225</b>	<b>\$ 42,896,677</b>
<b>NON-EXPENSE DISBURSEMENTS:</b>			
Debt Service	\$ 0	\$ 300	\$ 0
Reserves	0	78,731,923	69,311,586
<b>Total Expenditures / Non-Expense</b>	<b>\$ 26,313,512</b>	<b>\$ 123,839,448</b>	<b>\$ 112,208,263</b>

## Summary of Revenues and Expenditures by Fund

	FY 2014-15 Actual	FY 2015-16 Budget as of 3/31/16	FY 2016-17 Adopted Budget
<b>Fund 4420 Water Utilities System</b>			
<b>REVENUES:</b>			
Permits and Fees	\$ 65,508,008	\$ 24,083,083	\$ 21,140,123
Service Charges	163,773,238	164,987,075	179,387,950
Fines and Forfeits	32,175	35,154	29,100
Interest and Other	4,346,301	1,280,540	2,012,038
<b>Total Revenues</b>	<b><u>\$ 233,659,722</u></b>	<b><u>\$ 190,385,852</u></b>	<b><u>\$ 202,569,211</u></b>
5% Statutory Deduction	\$ 0	\$ (9,519,293)	\$ (10,128,461)
<b>Net Revenues</b>	<b><u>\$ 233,659,722</u></b>	<b><u>\$ 180,866,559</u></b>	<b><u>\$ 192,440,750</u></b>
<b>NON-REVENUES:</b>			
Transfers	\$ 5,977,082	\$ 470,424	\$ 513,985
Bond / Loan Proceeds	0	99,000,000	46,000,000
Fund Balance	0	61,808,889	116,051,135
<b>Revenue Total</b>	<b><u>\$ 239,636,804</u></b>	<b><u>\$ 342,145,872</u></b>	<b><u>\$ 355,005,870</u></b>
 <b>EXPENDITURES:</b>			
General Government	\$ (1,130,861)	\$ 1,000,000	\$ 1,000,000
Physical Environment	234,346,082	265,127,078	278,511,588
<b>Total Expenditures</b>	<b><u>\$ 233,215,221</u></b>	<b><u>\$ 266,127,078</u></b>	<b><u>\$ 279,511,588</u></b>
 <b>NON-EXPENSE DISBURSEMENTS:</b>			
Debt Service	\$ 2,084,767	\$ 5,853,734	\$ 8,629,837
Reserves	0	62,765,060	58,664,445
Interfund Transfers	7,400,000	7,400,000	8,200,000
<b>Total Expenditures / Non-Expense</b>	<b><u>\$ 242,699,988</u></b>	<b><u>\$ 342,145,872</u></b>	<b><u>\$ 355,005,870</u></b>

## Summary of Revenues and Expenditures by Fund

	FY 2014-15 Actual	FY 2015-16 Budget as of 3/31/16	FY 2016-17 Adopted Budget
<b>Fund 442W Water Utilities System MSTUs</b>			
<b>REVENUES:</b>			
Permits and Fees	\$ 493,318	\$ 488,230	\$ 503,893
Interest and Other	6,616	10,353	10,734
<b>Total Revenues</b>	<b>\$ 499,934</b>	<b>\$ 498,583</b>	<b>\$ 514,627</b>
5% Statutory Deduction	\$ 0	\$ (26,010)	\$ (25,731)
<b>Net Revenues</b>	<b>\$ 499,934</b>	<b>\$ 472,573</b>	<b>\$ 488,896</b>
<b>NON-REVENUES:</b>			
Fund Balance	\$ 0	\$ 559	\$ 27,774
<b>Revenue Total</b>	<b>\$ 499,934</b>	<b>\$ 473,132</b>	<b>\$ 516,670</b>
<b>EXPENDITURES:</b>			
Physical Environment	\$ 1,415	\$ 2,708	\$ 2,685
<b>Total Expenditures</b>	<b>\$ 1,415</b>	<b>\$ 2,708</b>	<b>\$ 2,685</b>
<b>NON-EXPENSE DISBURSEMENTS:</b>			
Interfund Transfers	\$ 519,576	\$ 470,424	\$ 513,985
<b>Total Expenditures / Non-Expense</b>	<b>\$ 520,992</b>	<b>\$ 473,132</b>	<b>\$ 516,670</b>

## Summary of Revenues and Expenditures by Fund

	FY 2014-15 Actual	FY 2015-16 Budget as of 3/31/16	FY 2016-17 Adopted Budget
<b>Fund 443X Convention Center Funds</b>			
<b>REVENUES:</b>			
Other General Taxes	\$ 226,178,591	\$ 230,700,000	\$ 235,300,000
Service Charges	57,929,066	48,475,351	61,029,603
Interest and Other	2,956,808	1,985,154	1,929,340
<b>Total Revenues</b>	<b>\$ 287,064,464</b>	<b>\$ 281,160,505</b>	<b>\$ 298,258,943</b>
5% Statutory Deduction	\$ 0	\$ (14,058,025)	\$ (14,912,947)
<b>Net Revenues</b>	<b>\$ 287,064,464</b>	<b>\$ 267,102,480</b>	<b>\$ 283,345,996</b>
<b>NON-REVENUES:</b>			
Bond / Loan Proceeds	\$ 177,885,920	\$ 0	\$ 0
Fund Balance	0	160,869,523	117,791,383
Other Sources	786,917	200,000	200,000
<b>Revenue Total</b>	<b>\$ 465,737,301</b>	<b>\$ 428,172,003</b>	<b>\$ 401,337,379</b>
<b>EXPENDITURES:</b>			
General Government	\$ (67,135)	\$ 0	\$ 0
Economic Environment	223,877,687	249,237,299	230,289,599
Culture & Recreation	3,029,717	7,393,754	4,706,000
<b>Total Expenditures</b>	<b>\$ 226,840,269</b>	<b>\$ 256,631,053</b>	<b>\$ 234,995,599</b>
<b>NON-EXPENSE DISBURSEMENTS:</b>			
Debt Service	\$ 259,983,140	\$ 69,819,397	\$ 69,819,397
Reserves	0	98,771,553	93,622,383
Interfund Transfers	1,836,767	2,950,000	2,900,000
<b>Total Expenditures / Non-Expense</b>	<b>\$ 488,660,176</b>	<b>\$ 428,172,003</b>	<b>\$ 401,337,379</b>

## Summary of Revenues and Expenditures by Fund

	FY 2014-15 Actual	FY 2015-16 Budget as of 3/31/16	FY 2016-17 Adopted Budget
<b>Fund 5510 Risk Management Program</b>			
<b>REVENUES:</b>			
Service Charges	\$ 19,439,383	\$ 19,595,375	\$ 19,815,325
Interest and Other	1,366,211	900,000	900,000
<b>Total Revenues</b>	<b>\$ 20,805,594</b>	<b>\$ 20,495,375</b>	<b>\$ 20,715,325</b>
5% Statutory Deduction	\$ 0	\$ (45,000)	\$ (45,000)
<b>Net Revenues</b>	<b>\$ 20,805,594</b>	<b>\$ 20,450,375</b>	<b>\$ 20,670,325</b>
<b>NON-REVENUES:</b>			
Fund Balance	\$ 0	\$ 48,629,724	\$ 48,410,000
<b>Revenue Total</b>	<b>\$ 20,805,594</b>	<b>\$ 69,080,099</b>	<b>\$ 69,080,325</b>
<b>EXPENDITURES:</b>			
General Government	\$ (38,395)	\$ 0	\$ 0
Internal Service	19,368,762	69,002,183	68,214,835
<b>Total Expenditures</b>	<b>\$ 19,330,367</b>	<b>\$ 69,002,183</b>	<b>\$ 68,214,835</b>
<b>NON-EXPENSE DISBURSEMENTS:</b>			
Reserves	\$ 0	\$ 77,916	\$ 865,490
<b>Total Expenditures / Non-Expense</b>	<b>\$ 19,330,367</b>	<b>\$ 69,080,099</b>	<b>\$ 69,080,325</b>

## Summary of Revenues and Expenditures by Fund

	FY 2014-15 Actual	FY 2015-16 Budget as of 3/31/16	FY 2016-17 Adopted Budget
<b>Fund 5530 Fleet Management Dept</b>			
<b>REVENUES:</b>			
Service Charges	\$ 14,730,852	\$ 17,527,206	\$ 15,986,525
Interest and Other	49,677	1,100	1,100
<b>Total Revenues</b>	<b>\$ 14,780,529</b>	<b>\$ 17,528,306</b>	<b>\$ 15,987,625</b>
5% Statutory Deduction	\$ 0	\$ (55)	\$ (55)
<b>Net Revenues</b>	<b>\$ 14,780,529</b>	<b>\$ 17,528,251</b>	<b>\$ 15,987,570</b>
<b>NON-REVENUES:</b>			
Fund Balance	\$ 0	\$ 3,724,031	\$ 1,860,641
<b>Revenue Total</b>	<b>\$ 14,780,529</b>	<b>\$ 21,252,282</b>	<b>\$ 17,848,211</b>
<b>EXPENDITURES:</b>			
General Government	\$ (11,047)	\$ 0	\$ 0
Internal Service	15,327,412	19,506,273	16,646,794
<b>Total Expenditures</b>	<b>\$ 15,316,365</b>	<b>\$ 19,506,273</b>	<b>\$ 16,646,794</b>
<b>NON-EXPENSE DISBURSEMENTS:</b>			
Reserves	\$ 0	\$ 1,746,009	\$ 1,201,417
<b>Total Expenditures / Non-Expense</b>	<b>\$ 15,316,365</b>	<b>\$ 21,252,282</b>	<b>\$ 17,848,211</b>

## Summary of Revenues and Expenditures by Fund

	FY 2014-15 Actual	FY 2015-16 Budget as of 3/31/16	FY 2016-17 Adopted Budget
<b>Fund 5540 Employees Benefits</b>			
<b>REVENUES:</b>			
Service Charges	\$ 82,681,705	\$ 86,633,000	\$ 94,233,519
Interest and Other	964,349	590,500	627,800
<b>Total Revenues</b>	<b>\$ 83,646,054</b>	<b>\$ 87,223,500</b>	<b>\$ 94,861,319</b>
5% Statutory Deduction	\$ 0	\$ (29,525)	\$ (31,390)
<b>Net Revenues</b>	<b>\$ 83,646,054</b>	<b>\$ 87,193,975</b>	<b>\$ 94,829,929</b>
<b>NON-REVENUES:</b>			
Fund Balance	\$ 0	\$ 59,210,990	\$ 48,262,830
<b>Revenue Total</b>	<b>\$ 83,646,054</b>	<b>\$ 146,404,965</b>	<b>\$ 143,092,759</b>
<b>EXPENDITURES:</b>			
Internal Service	\$ 90,298,986	\$ 106,311,429	\$ 108,827,227
<b>Total Expenditures</b>	<b>\$ 90,298,986</b>	<b>\$ 106,311,429</b>	<b>\$ 108,827,227</b>
<b>NON-EXPENSE DISBURSEMENTS:</b>			
Reserves	\$ 0	\$ 40,093,536	\$ 34,265,532
<b>Total Expenditures / Non-Expense</b>	<b>\$ 90,298,986</b>	<b>\$ 146,404,965</b>	<b>\$ 143,092,759</b>

## Summary of Revenues and Expenditures by Fund

	FY 2014-15 Actual	FY 2015-16 Budget as of 3/31/16	FY 2016-17 Adopted Budget
<b>Fund 58XX Other Grant Funds</b>			
<b>REVENUES:</b>			
Grants	\$ 14,973,572	\$ 65,360,081	\$ 0
Interest and Other	183,652	0	0
<b>Total Revenues</b>	<b>\$ 15,157,223</b>	<b>\$ 65,360,081</b>	<b>\$ 0</b>
<b>NON-REVENUES:</b>			
Fund Balance	\$ 0	\$ 4,427,482	\$ 0
Other Sources	0	(2,413,154)	0
<b>Revenue Total</b>	<b>\$ 15,157,223</b>	<b>\$ 67,374,409</b>	<b>\$ 0</b>
<b>EXPENDITURES:</b>			
Public Safety	\$ 14,512	\$ 0	\$ 0
Physical Environment	4,745,120	66,339,015	0
<b>Total Expenditures</b>	<b>\$ 4,759,632</b>	<b>\$ 66,339,015</b>	<b>\$ 0</b>
<b>NON-EXPENSE DISBURSEMENTS:</b>			
Interfund Transfers	\$ 4,863,507	\$ 1,035,394	\$ 0
<b>Total Expenditures / Non-Expense</b>	<b>\$ 9,623,139</b>	<b>\$ 67,374,409</b>	<b>\$ 0</b>



## Summary of Revenues and Expenditures by Fund

	FY 2014-15 Actual	FY 2015-16 Budget as of 3/31/16	FY 2016-17 Adopted Budget
<b>Fund 66XX Special Trust and Agency Funds</b>			
<b>REVENUES:</b>			
Interest and Other	\$ 180,013	\$ 0	\$ 0
<b>Total Revenues</b>	<b>\$ 180,013</b>	<b>\$ 0</b>	<b>\$ 0</b>
<b>NON-REVENUES:</b>			
Other Sources	\$223,892,006	\$ 0	\$ 0
<b>Revenue Total</b>	<b>\$224,072,019</b>	<b>\$ 0</b>	<b>\$ 0</b>

**EXPENDITURES:**

**Total Expenditures / Non-Expense**

## Summary of Revenues and Expenditures by Fund

	FY 2014-15 Actual	FY 2015-16 Budget as of 3/31/16	FY 2016-17 Adopted Budget
<b>Fund 7XXX 7000 Level (Federal) Grant - Funds</b>			
<b>REVENUES:</b>			
Grants	\$ 65,690,772	\$ 110,625,363	\$ 55,826,710
Interest and Other	5,575,158	9,739,331	5,415,000
<b>Total Revenues</b>	<b>\$ 71,265,930</b>	<b>\$ 120,364,694</b>	<b>\$ 61,241,710</b>
<b>NON-REVENUES:</b>			
Transfers	\$ 89,601	\$ 1,757,685	\$ 900,000
Fund Balance	0	1,575,858	0
Other Sources	0	(13,247,750)	0
<b>Revenue Total</b>	<b>\$ 71,355,531</b>	<b>\$ 110,450,487</b>	<b>\$ 62,141,710</b>
<b>EXPENDITURES:</b>			
General Government	\$ 491,056	\$ 1,404,421	\$ 0
Public Safety	4,079,070	7,260,029	1,190,408
Physical Environment	888,289	1,286,596	250,001
Transportation	3,715,007	3,648,167	0
Economic Environment	33,157,955	45,453,687	27,967,937
Human Services	31,320,626	37,196,057	30,291,469
Culture & Recreation	815,799	8,679,737	0
<b>Total Expenditures</b>	<b>\$ 74,467,802</b>	<b>\$ 104,928,694</b>	<b>\$ 59,699,815</b>
<b>NON-EXPENSE DISBURSEMENTS:</b>			
Reserves	\$ 0	\$ 554,299	\$ 0
Interfund Transfers	2,546,262	4,967,494	2,441,895
<b>Total Expenditures / Non-Expense</b>	<b>\$ 77,014,064</b>	<b>\$ 110,450,487</b>	<b>\$ 62,141,710</b>

## Summary of Revenues and Expenditures by Fund

	FY 2014-15 Actual	FY 2015-16 Budget as of 3/31/16	FY 2016-17 Adopted Budget
<b>Fund 8XXX 8000 Level (State) Grants - Funds</b>			
<b>REVENUES:</b>			
Grants	\$ 12,661,582	\$ 16,529,539	\$ 4,460,932
Service Charges	24	0	0
Interest and Other	23,721	0	0
<b>Total Revenues</b>	<b>\$ 12,685,327</b>	<b>\$ 16,529,539</b>	<b>\$ 4,460,932</b>
<b>NON-REVENUES:</b>			
Transfers	\$ 642,848	\$ 900,001	\$ 925,000
Fund Balance	0	1,793,305	0
Other Sources	0	(1,007,157)	0
<b>Revenue Total</b>	<b>\$ 13,328,174</b>	<b>\$ 18,215,688</b>	<b>\$ 5,385,932</b>
<b>EXPENDITURES:</b>			
Public Safety	\$ 1,051,588	\$ 1,980,198	\$ 1,071,650
Physical Environment	3,950,159	7,744,175	880,940
Transportation	99,010	248,172	0
Economic Environment	0	1,050,007	0
Human Services	3,459,683	6,943,461	3,433,342
Culture & Recreation	325	249,675	0
<b>Total Expenditures</b>	<b>\$ 8,560,765</b>	<b>\$ 18,215,688</b>	<b>\$ 5,385,932</b>
<b>NON-EXPENSE DISBURSEMENTS:</b>			
Interfund Transfers	\$ 593,999	\$ 0	\$ 0
<b>Total Expenditures / Non-Expense</b>	<b>\$ 9,154,764</b>	<b>\$ 18,215,688</b>	<b>\$ 5,385,932</b>

## Summary of Revenues and Expenditures

	FY 2014-15 Actual	FY 2015-16 Budget as of 3/31/16	FY 2016-17 Adopted Budget
<b>REVENUES:</b>			
Ad Valorem Taxes	\$ 583,818,182	\$ 674,470,828	\$ 732,590,305
Other General Taxes	348,804,163	345,518,960	349,868,050
Permits and Fees	177,539,086	165,032,558	165,687,528
Grants	93,628,179	192,925,102	60,697,761
Shared Revenues	224,757,041	219,380,020	232,410,200
Service Charges	494,767,450	490,290,252	519,622,365
Fines and Forfeits	6,849,006	6,735,741	6,515,358
Interest and Other	41,972,268	32,464,677	25,872,387
<b>Total Revenues</b>	<b>\$ 1,972,135,372</b>	<b>\$ 2,126,818,138</b>	<b>\$ 2,093,263,954</b>
5% Statutory Deduction	\$ 0	\$ (90,903,321)	\$ (95,857,250)
<b>Net Revenues</b>	<b>\$ 1,972,135,372</b>	<b>\$ 2,035,914,817</b>	<b>\$ 1,997,406,704</b>
 <b>NON-REVENUES:</b>			
Transfers	\$ 405,145,899	\$ 489,780,035	\$ 479,240,476
Bond / Loan Proceeds	183,501,219	129,110,000	46,000,000
Fund Balance	0	1,279,354,018	1,160,735,488
Other Sources	248,387,241	3,057,483	19,818,931
<b>Revenue Total</b>	<b>\$ 2,809,169,731</b>	<b>\$ 3,937,216,353</b>	<b>\$ 3,703,201,599</b>
 <b>EXPENDITURES:</b>			
General Government	\$ 201,308,261	\$ 248,349,831	\$ 239,051,303
Public Safety	522,418,905	628,146,041	627,397,335
Physical Environment	349,629,305	505,644,785	411,991,064
Transportation	197,021,141	307,305,796	249,203,931
Economic Environment	264,614,615	314,036,737	285,417,138
Human Services	168,770,423	224,137,575	212,034,008
Internal Service	124,995,159	194,819,885	193,688,856
Culture & Recreation	39,566,086	83,777,288	70,571,004
<b>Total Expenditures</b>	<b>\$ 1,868,323,896</b>	<b>\$ 2,506,217,938</b>	<b>\$ 2,289,354,639</b>
 <b>NON-EXPENSE DISBURSEMENTS:</b>			
Debt Service	\$ 295,986,370	\$ 149,046,632	\$ 117,716,068
Reserves	0	789,466,859	816,890,416
Interfund Transfers	405,130,432	492,484,924	479,240,476
<b>Total Expenditures</b>	<b>\$ 2,569,440,698</b>	<b>\$ 3,937,216,353</b>	<b>\$ 3,703,201,599</b>

## REVENUE FUNDS DESCRIPTIONS

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**FUND 023X - DONATIONS** This group of funds accounts for donations that Orange County receives from private individuals or organizations, and primarily consists of the Children and Family Services Board Fund – Fund 0235 and the Sheriff Donations Fund – Fund 0234. These are sub-funds of the general fund.

**FUND 1002 - TRANSPORTATION TRUST FUND** A two cent tax per gallon of motor fuel was authorized by the Florida Constitution in 1941 and adopted by voters in 1943. This tax is a transportation revenue source for counties only and is allocated based on a county's proportion of statewide area, population, and gas tax receipts. Twenty percent (20%) of the tax is received and recorded into the Transportation Trust Fund; the remaining portion is recorded in the Constitutional Gas Tax Fund. Proceeds must be used for the acquisition, construction, or maintenance of roads.

**FUND 1003 - CONSTITUTIONAL GAS TAX FUND** A two cent tax per gallon of motor fuel was authorized by the Florida Constitution in 1941 and adopted by voters in 1943. This tax is a transportation revenue source for counties only and is allocated based on a county's proportion of statewide area, population, and gas tax receipts. Twenty percent (20%) of the tax is received and recorded into the Transportation Trust Fund; the remaining portion is recorded in the Constitutional Gas Tax Fund. Proceeds must be used to meet transportation related debt service requirements, if applicable, for bonds administered by the State Board of Administration. Any remaining revenues are returned to the BCC and must be used for the acquisition, construction, or maintenance of roads.

**FUND 1004 - LOCAL OPTION GAS TAX** Revenue is received from a six cent tax per gallon of motor and diesel fuel sold in Orange County; up to four cents authorized by the State Legislature in 1983 and up to an additional two cents authorized in 1985. Beginning in FY 2001-02, this tax is distributed according to population estimates presented by the Bureau of Economic and Business Research. Local governments must meet State Revenue Sharing and Half-Cent Sales Tax Programs eligibility requirements in order to levy Local Option Gas Tax. Revenues are used mainly to finance right-of-way activities and construction expenditures.

**FUND 1005 - SPECIAL TAX EQUALIZATION MSTU** The Special Tax Equalization budget reflects the costs of County services charged to the Municipal Service Taxing Unit (MSTU), which encompasses the unincorporated area of Orange County. The formula for calculating these costs is outlined in the Budget in Brief section of this document. Revenue is derived from ad valorem taxes and the public services tax. Revenue is recorded in this fund and transferred to the General Fund. The millage rate for FY 2016-17 is 1.8043 mills.

**FUND 1006 - MANDATORY REFUSE FUND** Fees are collected to cover the cost of the residential waste and recycling program whereby household waste and recyclables are collected and disposed of by haulers covering five (5) districts within Orange County. Fees are collected by the Tax Collector as a non-ad valorem assessment on tax bills. Funds are received by the County Comptroller for the BCC from the Tax Collector along with ad valorem tax collections.

**FUND 1009 - ORANGE COUNTY FIRE PROTECTION & EMS/MSTU** This fund accounts for revenue generated from an ad valorem tax levy on all property in unincorporated Orange County. Revenue is used to provide fire protection and emergency medical services in unincorporated areas or in cities with which Orange County has interlocal agreements. The millage rate for FY 2016-17 is 2.2437 mills.

**FUND 1010 - AIR POLLUTION CONTROL** A non-refundable fee of \$1.00 is charged on every vehicle license registration sold, transferred or replaced. According to Florida Statute 320.03, \$0.50 of each dollar collected is returned to Orange County. Revenues are deposited into an air pollution control trust fund and may only be expended for air pollution control programs relating to the control of emissions from mobile sources, toxic and odor emissions, air quality monitoring, and facility inspections.

**FUND 1011 - BUILDING SAFETY FUND** Fees for building, electrical, mechanical, and plumbing permits issued by the Orange County Division of Building Safety are recorded in this account. Charges are based on the actual cost of plans reviewed and sites inspected plus an allowance for overhead expenses. Funds are restricted for building safety operating expenses.

**FUND 1013 - AIR QUALITY IMPROVEMENT** On December 19, 2008, the Board of County Commissioners (BCC) approved resolution 2008-M-63, which established the Air Quality Improvement Fund. The Air Quality Improvement Fund shall be used to finance air pollution control programs such as permitting, asbestos compliance and enforcement personnel, associated training and may include air related special projects such as school bus retrofits, federal grant matches for the reduction of harmful air emissions, and anti-idling projects. Funding is obtained from the collection of air permitting fees, enforcement penalty settlements, and asbestos fees.

**FUND 1014 - LAW ENFORCEMENT TRUST FUND** The Law Enforcement Trust Fund records funds collected by the Orange County Sheriff under the Florida Contraband Forfeiture Act (Florida Statutes 932.704). This act enables the Sheriff, with concurrence of the BCC, to spend funds forfeited from illegal activities.

**FUNDS 1015 & 1016 - LAW ENFORCEMENT EDUCATION FUNDS** These funds provide training funds for Sheriff's deputies and correctional officers in such areas as seminars, firearms, etc. Revenue is generated from court costs assessed against individuals convicted for the violation of a state penal or criminal statute, or convicted of violation of a municipal or county ordinance (Florida Statutes 943.25).

**FUND 1019 - PINE RIDGE TRAFFIC CONTROL** On January 15, 2008, the BCC approved a request from Waste Management, Inc., of Florida for a solid waste management facility permit construction and demolition debris landfill. The request was approved at the public hearing with revisions to condition 5 of the Board of Zoning Adjustment conditions and proposed condition 45 of the Environmental Protection Division conditions. Waste Management, Inc. shall deposit \$1,000 each month (indexed to the Consumer Price Index) into a fund, to be managed by Orange County, to be used for additional law enforcement services for traffic control at the landfill. Since December 2008, Orange County has established Fund 1019 for collection of this revenue and must establish an annual budget to pay for expenses related to traffic control at the Pine Ridge landfill. This is a sub-fund of the general fund.

**FUND 1023 - CAPITAL PROJECTS FUND** The Capital Projects Fund provides major infrastructure improvements throughout Orange County, as determined by the BCC and by approval of the Capital Improvement Program. In FY 1985-86, the BCC approved up to one-half mill of ad valorem tax as the revenue source for this fund. The millage rate has been modified over the years as other funding sources fluctuate. A millage rate of 0.2250 mills is budgeted in FY 2016-17. Specific projects are identified in the Capital Improvements Program (Fund 1023) in this document.

**FUND 1025 - ORANGE COUNTY/ORANGE BLOSSOM TRAIL (OBT) COMMUNITY REDEVELOPMENT AGENCY (CRA)** This agency was established by Orange County for the purpose of planning and implementing projects to revitalize the community along Orange Blossom Trail. Funds are generated from ad valorem tax increment financing in the OBT-CRA area. Both Orange County and the City of Orlando remit incremental ad valorem tax revenue to the CRA.

**FUND 1027 - DRUG ABUSE TRUST** this fund accounts for portions of DUI fines and drug-related misdemeanor fines collected by the Clerk of Courts and remitted to Orange County. Revenue is used for drug abuse treatment or education programs according to the provisions of Orange County Ordinance No.'s 89-5, 89-6, and 90-4. Approved budgets normally include a provision for payments to drug abuse and related program providers.

**FUND 1029 - CONSERVATION TRUST – TREE REPLACEMENT** This fund was created to receive all funds collected for tree replacement and mitigation fees. These funds will primarily be used for the purchase of trees for planting at a publicly owned and operated site or other community enhancement project. These funds can also be used for the purchase of landscape materials or equipment, or the funding of educational programs that promote, enhance or implement tree replacement goals.

**FUND 102X - CONSERVATION TRUST** this fund accounts for revenue received as compensation for development determined to cause an adverse impact upon conservation areas. The fund may be used only for purchase, improvement, creation, restoration, and replacement of natural habitat within Orange County.

**FUND 103L – LAW ENFORCEMENT IMPACT FEES** Law enforcement impact fees have been assessed on construction occurring in unincorporated Orange County since Board of County Commissioner's approval in November, 1983. They were established to require new development to bear a portion of the overall capital costs related to the additional law enforcement services made necessary by such new development and to avoid paying those costs from the county's general fund. Fee amount varies according to the use and size of each structure and the resulting demand for law enforcement services. Through FY 1997-98, fees were recorded into four area or sector funds. As of FY 1998-99, however, these revenues were consolidated into a single area/fund -- Fund 1035.

**FUND 103T – TRANSPORTATION IMPACT FEES** Transportation impact fees have been assessed on construction occurring in unincorporated Orange County since January 1986 based on Board of County Commissioners' approval in December 1985. They were implemented to cause new development to pay a pro rata share of the anticipated expansion costs of new roads needed to serve new growth. Fee amount varies according to the use and size of each structure and the resulting demand for new roadway capacity. If an applicant believes the cost of off-site roadway improvements needed to serve his proposed development is less than the fee established in the ordinance, he may, at his own expense submit an alternative fee calculation. A developer may also receive credits in the amount of off-site improvements or other payments made prior to application for a building permit.

**FUND 1040 - SCHOOL IMPACT FEES** School impact fees are collected by Orange County and remitted to the Orange County School Board for capital improvement costs of school buildings and other structures related to public education.

**FUND 104F – FIRE IMPACT FEES** Fire impact fees have been assessed on construction occurring in unincorporated Orange County since approved by the Board of County Commissioners in January 1985. The fees were established to allocate a fair share of the costs of new facilities for fire protection and emergency services to new users of such facilities and services. Fees vary according to the use and size of each structure. Through FY 1998-99, fees were recorded into five area or battalion funds. As of FY 1999-00, however, these revenues were consolidated into a single area/fund -- Fund 1046.

**FUND 1054 - 9-1-1 FEE** Revenue is received from a monthly charge applicable to wireless, prepaid wireless and non-wireless phones countywide. The rate of the fee may not exceed fifty cents per month per phone, to be paid by local subscribers served by the Enhanced 911 (E911) emergency telephone system. As of Jan 1, 2015, the state E911 Board imposed a uniform statewide forty cent monthly E911 fee upon each service subscriber, with some exceptions. Initially, wireless and non-wireless revenues were separate revenue sources received into separate funds. As of FY 2009, however, due to changes in governing statutes, the revenue sources were combined into a single fund. A majority of expenses are payments to other entities in the county operating 911 Public Service Answering Points (PSAPs).

**FUND 1059 - POLLUTANT STORAGE TANK** This fund was established for the purpose of collecting fees associated with violation of state and county laws and regulations regarding the use and maintenance of above and below ground storage tanks. All fees assessed and collected shall be used for staffing, education, program development, and program implementation of the Pollutant Storage Tank Program.

**FUND 105P - PARKS FUND** As of FY 1997-98, the BCC established a separate ad valorem tax millage to assist in funding the requirements of county parks. Revenues are received into the Parks Fund where they are appropriated to finance park lands, park operations, parks administration, and other parks expenditures. The fund 1050 millage rate for FY 2016-17 is 0.1656 mills.

**FUND 1060 - ENERGY, EFFICIENCY, RENEWABLE ENERGY & CONSERVATION FUND** This fund is used to finance carbon offsets such as energy efficiency, renewable energy, and energy conservation projects within Orange County.

**FUND 106T - FUNDS 1061 to 1082 and Fund 1092 - AQUATIC WEED (TAXING) DISTRICTS** Orange County levies a tax millage to cover weed control on special taxing districts surrounding the following lakes:

Bass Lake	Lake Jessamine	Lake Price
Big Sand Lake	Lake Killarney	Lake Rose
Lake Holden	Lake Mary	Little Lake Fairview
Lake Irma	Lake Ola	South Lake Fairview
Lake Jean	Lake Pickett	

Specific millage rates are shown in the Budget in Brief section of this document.

**FUND 1090, 1094 and 1097 to 1099 - AQUATIC WEED (NON-TAX) DISTRICTS** These budgets represent those aquatic weed control districts that are funded by contributions for Miscellaneous Orange County Lakes, Lake Odell, Lake Martha/Burkett, Lake Pearl and Lake Marilyn.

**FUNDS 1095 LAKE CONWAY AND 1096 LAKE WINDERMERE - WATER AND NAVIGATION FUNDS** These funds were established by a special act of the legislature, and millages within the districts are limited. Funds may be used to regulate and control the alteration of lakes by dredging, filling, pumping or otherwise changing the shoreline and contour. Funds can also be used to build, construct, erect, or maintain drainage facilities, and to regulate watercraft using the lake. Capital outlay includes funds for continuing stormwater projects.

**FUND 110M - FUNDS 1101-1173, 1184-1217, & 1450 - MUNICIPAL SERVICE DISTRICTS** Municipal Service Taxing Units have been established to generate funding for the following purposes:

Common Area Maintenance	Maintenance of Retention Ponds
Water Management	Plaza International
Maintenance of Non-Paved Roads	Street Lights
Sewage System	Maintenance of Drainage Improvements

Fund 1169 provides funding for improvements and maintenance to the South Orange Blossom Trail (OBT) between U.S. Interstate Highway 4 and the Martin Anderson Beachline Expressway. Fund 1170 provides funding to partially defray capital and maintenance costs for improvements within the South OBT geographical area. Fund 1172 provides funding for drainage control structures within the Orlando Central Park Development. Fund 1450 was established to be used exclusively for the acquisition, construction, and maintenance of the Lakeside adequate public facilities in accordance with Section 30-714 of Orange County Code.

**FUND 1177 - INTERNATIONAL PLANNING/ADMIN MSTU** This fund accounts for revenue generated from an ad valorem tax on tangible and real property within the MSTU. Proceeds may be used for planning and designing public transit services, paying expenses of the improvement district, promotion activities, and funding other facilities and services to benefit residents and taxpayers of the MSTU. The millage rate for FY 2016-17 is 0.2590 mills.

**FUND 1178 - INTERNATIONAL DRIVE BUS SERVICE** This fund accounts for revenue generated from an ad valorem tax levied on properties along International Drive. The MSTU was initiated by the private sector to improve transportation services. The millage rate for FY 2016-17 is 0.8237 mills.

**FUND 1179 - NORTH INTERNATIONAL DRIVE IMPROVEMENT** This fund accounts for revenue generated from an ad valorem tax levy on properties along the northern section of International Drive. Funds will be used to improve internal circulation of traffic, streetscape design, and pedestrian movement. The millage rate for FY 2016-17 is 0.1601 mills.

**FUND 1232 - LOCAL HOUSING ASSISTANCE** The State Housing Initiatives Partnership (SHIP) program funds established a dedicated source to be used by state and local governments to stimulate the construction of affordable housing. Funding was provided from a portion of documentary stamps. Revenue consists of carryover funds and anticipated grant monies.

**FUND 1241 - TEEN COURT** This fund accounts for fines collected by the Clerk of Courts and remitted to Orange County from persons convicted of violating a criminal statute or an ordinance, or by persons paying a fine for any criminal violation. Revenue is used for the operation and maintenance of Teen Court. Monies may not be used for those amenities, which are ancillary to the Teen Court program

(e.g., judges, clerk, courthouse facilities, and staff). Pursuant to and in accordance with Section 938.19, Florida Statutes, Orange County has adopted the "Orange County Teen Court Ordinance" to be effective on October 1, 2009. The ordinance imposes a \$3 court cost per case, in addition to all other fines, civil penalties, or other court costs, assessed against any person who pleads guilty or *nolo contendere* to, or is convicted of, regardless of adjudication, or adjudicated delinquent for a violation of criminal law, a delinquent act, or a violation of state criminal statute or a municipal or county ordinance, or any person who pays a fine or civil penalty for any violation as set forth in Florida Statutes Chapter 316.

**FUND 1242 - CRIME PREVENTION** The Orange County Safe Neighborhood Crime Prevention Fund was created on January 13, 1999 by Orange County Ordinance No. 98-01. This fund generates revenue from the imposition of fines collected from area arrests. Section 7 of the ordinance allocates the first \$125,000 to the Orange Blossom Trail Local Government Neighborhood Improvement District (OBTNID). The remainder of the fund is to be used by other designated neighborhood improvement districts, under the control of the Neighborhood Preservation and Revitalization Division, for crime prevention programs in Orange County.

**FUND 1243 - ORANGE BLOSSOM TRAIL NEIGHBORHOOD IMPROVEMENT DISTRICT** This district is permitted to assess ad valorem and special assessments as approved through referendum. From inception in FY 1997-98, the district's only source of revenue is a periodic journal voucher from the Crime Prevention Fund (Fund 1242), as available up to \$125,000 per year.

**FUND 1246 - INTERNATIONAL DRIVE COMMUNITY REDEVELOPMENT AREA TRUST FUND** This fund accounts for revenue generated from the creation of a Community Redevelopment Area (CRA) surrounding International Drive. The CRA was initiated to finance the improvement of certain blighted conditions identified in the area, including transportation issues. The Citizens I-Drive CRA Taskforce identifies projects eligible for CRA funding and presents them to the BCC for approval.

**FUNDS 1247, 1248, 1251-1254 - COURT FEE FUNDS** These funds have been established following the implementation of Revision 7 to Article V of the State's constitution, effective July 1, 2004. Fund 1247 created under the Glitch Bill (Senate Bill 2962) established a \$4 per page increase in recording fees to fund the court-related information technology (IT) needs of the state attorneys, public defenders, and clerk of the courts. The \$2 Court Technology Fee is Orange County's portion of the \$4 fee increase. Fund 1248 is a \$30 surcharge for any civil or criminal traffic infractions to fund state court facilities. Fund 1251-1254 is an additional court cost of \$65 for any felony, misdemeanor, or criminal traffic offense to be allocated as follows: 25% to fund innovations to supplement state funding for the elements of the state court system identified and county funding for local requirements; 25% to assist counties in providing legal aid programs; 25% to fund personnel and legal materials for the public as part of a law library; and, 25% to support juvenile programs.

**FUND 1249 - PINE HILLS NEIGHBORHOOD IMPROVEMENT DISTRICT** This district is permitted to assess ad valorem and special assessments as approved through referendum. The district's source of revenue is a periodic journal voucher from the Crime Prevention Fund (Fund 1242), as available up to \$125,000 per year.

**FUND 1250 - BOATING IMPROVEMENT** This improvement program fund accounts for monies that the Orange County Parks and Recreation Division receives from the State Department of Environmental Protection. Funds allocated for this program are to support municipalities, as well as Orange County in recreational boating needs as set forth in Florida Statutes Chapter 96-321.

**FUND 1263 - CONSERVATION TRUST – MITIGATION** This fund is similar in usage to Fund 1026 (Conservation Trust), but is accounted for in a separate fund in order to comply with legal and accounting restrictions. This fund is used to keep track of mitigation payments from the Orange County Convention Center. This fund is a sub-fund of the Conservation Trust Funds – Fund 102X.

**FUND 1265 - PARKS AND RECREATION IMPACT FEES** Parks and Recreation Impact Fees have been assessed on new residential development in unincorporated Orange County as approved by the Board of County Commissioners on February 7, 2006. The fees were established to allocate a portion of the overall capital costs related to the additional parks and recreational facilities needed to accommodate new development.

**FUND 1272 - DRIVER EDUCATION SAFETY TRUST FUND** This fund is authorized by Section 318.1215 of the Florida Statutes, known as the Dori Slosberg Driver Education Safety Act. The fund accounts for revenue generated from a \$3 fee added to civil traffic penalties. Fees are collected by Orange County and remitted to Florida Virtual Schools for use in funding direct educational expenses of driver education programs.

**FUNDS 1274 - DRAINAGE BASIN** This fund is established to provide a mechanism to allow permit applicants to contribute funds towards mitigation requirements for projects that require a state or federal permit in a specific drainage basin. The drainage basin fund is 1274 revenue received into this fund will be used for the purchase and maintenance of environmentally sensitive lands. This fund is a sub-fund of the Conservation Trust Funds – Fund 102X.

**FUND 129X - ANIMAL SERVICES TRUST FUND** This revenue source consists of contributions received from private donors for deposits into the Animal Services Trust Fund. This fund was created for the purpose of accepting contributions and disbursing funds to Animal Services for the care and treatment of animals. Any funds received subject to a condition shall be expended strictly in accordance with such condition.

**FUNDS 130X - FUNDS include 1300-1322 - DEFICIENT SEGMENT (PROPORTIONATE FAIR SHARE)** This group of funds was established to account for payments received under Orange County's Proportionate Fair Share program (previously the Pay-As-You-Go system). Per the guidelines of this program, entities wishing to develop land in areas that have no current room for capacity expansion, due to roadway deficiencies, may gain Concurrency Management approval by paying a fee that will be used in future projects



to correct the deficiencies. The fees are determined on an individual basis according to the formula outlined in Orange County Ordinance No. 30-622 or separate agreement. Revenues received in these funds must be used for the improvement of the roadway segments that they were specifically designated. Each individual fund within this grouping represents a specific roadway segment.

**FUND 1450 - LAKESIDE VILLAGE ADEQUATE PUBLIC FACILITY** This fund account is established for the Lakeside Village to be used exclusively for the acquisition, construction, and maintenance of adequate public facilities in the village according to the village specific area plan (SAP). Developers may pay a fee equal to the value of the ratio of required adequate public facilities lands established by the SAP if land requirements cannot be met within a particular development plan or the development does not contain adequate public facilities lands.

**FUND 1660 - INMATE COMMISSARY FUND** This fund is authorized by Florida Statutes Section 951.23. It is funded by profits earned in the operation of an inmate canteen or commissary. Profits shall be used for overall inmate welfare. Purchases from the fund are recommended by the Inmate Commissary Fund Committee and are reviewed by the officer-in-charge (Corrections Department Director), who shall have final authority on expenditures. This fund is operated as a budgeted, expendable trust fund.

**FUND 2314 - SALES TAX TRUST FUND** Sales Tax revenues are received through the Local Government Half-Cent Sales Tax Program, administered by the Department of Revenue. Established in 1982, the program originally allocated 9.697% of collections back to municipalities and counties. This allocation, referred to as the "ordinary" distribution, changes periodically and currently stands at 8.9744% (effective July 1, 2015). Eligibility to receive Half-Cent Sales Tax revenues is reserved for entities that qualify to receive revenue sharing program funds.

**FUND 2315 - ORANGE COUNTY PROMISSORY NOTE SERIES 2010** Sales Tax revenues are received through the Local Government Half-Cent Sales Tax Program, administered by the Department of Revenue. Established in 1982, the program originally allocated 9.697% of collections back to municipalities and counties. This allocation referred to as the "ordinary" distribution, changes periodically and currently stands at 8.9744% (effective July 1, 2015). Eligibility to receive Half-Cent Sales Tax revenues is reserved for entities that qualify to receive revenue sharing program funds.

**FUND 2316 - PUBLIC FACILITIES BONDS** This fund accounts for debt service payments on the public service tax refunding revenue bonds, series 2013. The primary revenue source is the public service tax levied by the county on utilities services sold or consumed in the unincorporated areas of the county.

**FUND 2317 - CAPITAL IMPROVEMENT BONDS** Orange County receives this revenue as a result of the Florida Revenue Sharing Act of 1972. According to the original statute, the State would distribute 2.9% of the net cigarette tax collections and 33.5% of the net intangibles tax collections to counties. As of FY 1999-2000, the State of Florida began phasing-out the intangibles tax. Then, effective July 1, 2000, the State eliminated the intangibles tax portion of the county revenue sharing program and replaced it with 2.25% of State sales tax collections. This sales tax distribution percentage changes periodically and currently stands at 2.0810% (effective July 1, 2015).

**FUND 2319 - PUBLIC SERVICE TAX BONDS** In 1991, a Public Service Tax (PST) on water, electricity, gas, fuel oil and telecommunication services became effective in unincorporated Orange County. Municipalities are empowered by Florida Statute to collect the utility tax, and the Florida Supreme Court has ruled that this statute is applicable to counties as well. (The PST for telecommunication later became the Communications Services Tax (CST) in FY 2001 and continued to be collected in this fund up until FY 2011. As of fiscal year 2011, CST is no longer collected in this fund but became a direct revenue source for other funds.)

**FUND 4410 - SOLID WASTE SYSTEM** Charges to property owners are assessed by the Solid Waste Division for collection and depositing of waste at the landfill and various transfer stations throughout Orange County. Tipping fees are assessed for solid waste delivery to each tipping site and are collected either on-site at the landfill or transfer station or by means of a monthly invoice covering all activity for a particular entity. Rates are determined with the assistance of outside consultants and are designed to cover the operating and maintenance cost of the landfill and transfer stations.

**FUND 4420 - WATER UTILITIES SYSTEM** Routine payments of water, sewer, and reclaimed water bills are recorded in this fund which consist of series of revenue accounts which identify classification of customer. Included in these charges are water conservation rates and charges assessed to residential accounts in excess of 11,000 gallons per month. Monthly minimum water charges include a fixed rate to cover water availability and water meter operation. Residential accounts pay a sewer usage fee for up to 14,000 gallons per month; commercial accounts pay for all actual monthly usage. Rates are established with the assistance of an outside consultant and are designed to cover operating and debt service expenses.

**FUND 443X - CONVENTION CENTER FUNDS** Revenue results from collection of the first 4 percent, the 5th percent and the 6th percent of the Local Option Tourist Development Tax (TDT). Orange County levies a tax on most rents, leases, lets or living accommodations which have been contracted for periods of six months or less. Up to two percent was enacted by the Florida Legislature in 1977, and then increased by one percent in 1979 and 1989. Additional increases to fund professional sports franchise facilities were allowed by statute in 1988 and 1994. In December 1994, the Orange County Board of County Commissioners (BCC) approved an increase from 4% to 5%, which became effective February 1, 1995. Prior to FY 1999-00, the fifth percent was accounted for separately in Fund 1053. In August 2000, the 5th cent of TDT was dedicated to the Convention Center's debt service. In July 2006, the BCC approved an increase from 5% to 6% which became effective September 1, 2006. The 6th percent was levied to increase funding for the promotion of tourism and to provide funding for the new events center.

**FUND 5510 - RISK MANAGEMENT PROGRAM** This is an internal services fund that accounts for workers compensation, liability, and, and property coverage for the Board of County Commissioners and all constitutional officers, except the Sheriff. Revenues are generated through user fees and charges.

**FUND 5530 - FLEET MANAGEMENT FUND** This is an internal service fund that accounts for services related to a scheduled preventive maintenance program and repair of vehicles. Revenues are generated from user fees and charges.

**FUND 5540 - EMPLOYEES BENEFIT FUND** This is an internal service fund that accounts for medical, life, and disability insurance for employees and qualified retirees of the Board of County Commissioners, and four (4) other small local governmental agencies, and all constitutional officers except the Sheriff. The cost of group insurance is jointly paid by employees, employers, and retirees. Health insurance claims incurred since January 1, 2007 are on a self-insurance basis.

**FUND 58XX - ARRA GRANT FUNDS** On February 13, 2009, the House of Representatives and Senate approved the conference report for the American Recovery and Reinvestment Act (ARRA) of 2009. The purpose of the Recovery Act is to create and save jobs, jumpstart our economy, and build the foundation for long-term economic growth.

**FUND 7000-8000 - LEVEL GRANT FUNDS** The 7000 level grant funds are received from the Federal Government. The 8000 level grants are funded by the State of Florida. Federal grants are awarded from various agencies to support programs such as Head Start, Community Services Block Grant (CSBG), Ryan White/HIV, Community Development Block Grant (CDBG), the Emergency Shelter, and the Section 8 Voucher programs. In addition, the Federal Government provides funding for the Justice Assistance Grant (JAG) programs. JAG replaced the Ed Byrne Formula Grant and the Local Law Enforcement Grant Program. The state grants support programs for children and families, parks, environmental programs and the improvements of roads, among other programs.



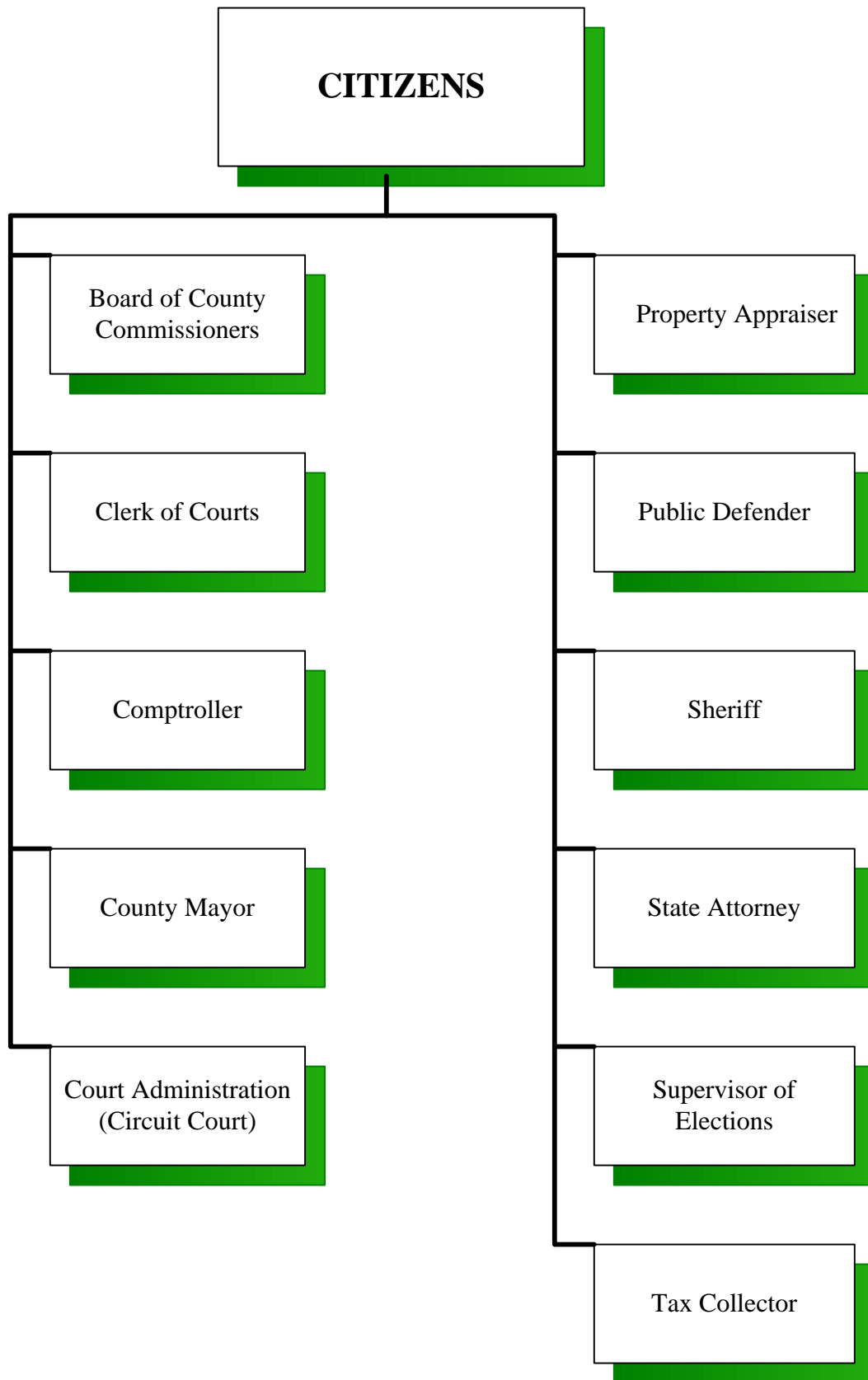
**ORANGE**  
  
**COUNTY**  

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**GOVERNMENT**  

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**F L O R I D A**



## Constitutional Officers

### **Purpose Statement:**

Constitutional Officers are elected officials whose duties and responsibilities are established by the Constitution of the State of Florida. Other Constitutional Officers such as the Clerk of Courts, Court Administration, Public Defender, and the State Attorney are primarily funded by the state effective July 1, 2004. Orange County will continue to be responsible for technology and facility budgets for court agencies represented in this document.

### **Program Descriptions:**

- The **Board of County Commissioners (BCC)** serves as the legislative, policy-making, and governing body of Orange County, and operates under the guidelines set forth in the Orange County Charter originally adopted in November 1986 and subsequently amended. The Board consists of the County Mayor, elected county-wide, and six (6) County Commissioners, elected in single member districts.
- The **Comptroller** is a Constitutional Officer elected to serve as the Chief Financial Officer of the BCC, recorder, auditor, and custodian of all county funds and all official records.
- The **County Mayor**, a position approved by the voters in 1990, serves as the Chief Executive Officer of Orange County. The Office of County Mayor provides direct staff support, community outreach, constituent, and administrative services to the County Mayor.
- The **Court Administration** program assists the Chief Judge in the performance of supervisory and administrative duties by assuming responsibility for general court management and the management of court personnel and financial affairs. The Court Administrator's Office supervises court-sponsored programs including court reporting, witness management, and court information.
- The **Property Appraiser** is an elected Constitutional Officer charged with the responsibilities as outlined in Chapter 192, Florida Statutes. In general, the Property Appraiser is responsible for identifying, locating, and fairly valuing all property, both real and personal, within the county for tax purposes.
- The **Sheriff** is a Constitutional Officer elected by the people to act as the Chief Law Enforcement Officer of Orange County in accordance with Chapter 30, Florida Statutes.
- The **Supervisor of Elections** is a Constitutional Officer elected to act as the official custodian of voter registration records and to conduct federal, state, and local elections within Orange County.
- The **Tax Collector** is an elected Constitutional Officer charged with the responsibilities of collection and distribution of taxes and fees for county government, municipalities, fire districts, drainage



districts, state agencies, and the School Board, pursuant to Chapter 192, Florida Statutes.

### **FY 2015-16 Major Accomplishments:**

#### **Comptroller**

- Assisted in the design and implementation of a new wellness initiative with BCC Human Resources for the new employer prorated Health Savings Account (HSA) funding process.
- Developed and customized several open enrollment certifications, which will result in better communications to the BCC and Comptroller employees regarding benefits during open enrollment.
- Completed major upgrade to 9.2 PeopleSoft Fluid Application and PeopleSoft 8.55.04 Tools Set, which included a change to the security configuration and user interface.
- Designed and implemented a complete rewrite of the CIGNA medical and dental open enrollment eligibility file and process logic.
- The county transitioned to a new HSA vendor, which required the Comptroller to create new eligibility files, contribution files, reports, and the updating of Wells Fargo wire templates.
- Continued implementation of the Time and Labor payroll software module to interface with the employee time capture system (KRONOS), to provide electronic loading of payroll timesheets for several BCC departments.
- Worked with BCC Human Resources to install PeopleSoft Dashboard/Work Centers, which involved a completely new security configuration for managers and supervisors for their permissions and role security.
- Created an employee eligibility database for International Association of Fire Fighters (IAFF) Longevity to ensure compliance with the IAFF Union contract, to help guarantee IAFF employees would receive Longevity payments correctly and on time, and to limit the amount of retro payments to be calculated and processed.
- Implemented Governmental Accounting Standards Board (GASB) Statements 68 and 71, "Accounting and Financial Reporting for Pensions" and "Pension Transition for Contributions made Subsequent to the Measurement Date."
- Prepared for the implementation of GASB Statement No. 72, "Fair Value Measurement and Application."
- Awarded the Certificate of Achievement for Excellence in Financial Reporting by the Government Finance Officers Association of the United States and Canada.

## Constitutional Officers

- Coordinated with county staff to enhance grant reporting requirements brought about by the new Federal Super Circular.
- Progressed into the testing phase with the Sheriff's Office in the development of an automated parking ticket issuance process.
- Assumed responsibility for uploading the interface of the Section 8, procurement card, and Minority and Women Businesses (M/WBE) files and processes that had previously been performed by the County's ISS Department.
- Completed the conversion of the procurement card system to Bank of America.
- Completed the implementation of an office succession plan for key management and supervisory positions.
- Successfully procured a vendor for collection agency services to replace expiring contract.
- Collaborated with Comptroller Information Technology Department to configure and install WordPress Photo Gallery plug-in to create a secure environment to post pictures of surplus equipment available for redistribution.
- Developed a Request for Proposal and obtained software to be used to integrate BCC meeting minutes, supporting documentation, and video, providing public facing web site for extensive searches.
- Integrated 10 years of ordinances into Municode for Orange County.
- Developed a Request for Proposal and chose a vendor to move to online tax deed auctions.

### County Mayor

#### Economic Development and Continued Job Growth

- SquareTrade, a highly rated extended-warranty service provider, opened its second U.S. location in Orange County, bringing 180 new full-time jobs to the area by the end of 2016.
- ADP (Automatic Data Processing), a comprehensive global provider of cloud-based Human Capital Management solutions, announced the creation of 1,600 jobs at its new offices in Orange County.
- CVS Health's Caremark celebrated its new facility in Orange County, which is projected to bring 500 jobs to the region.
- The International Association of Amusement Parks and Attractions (IAAPA), the largest trade association for the \$39 billion worldwide attractions industry, announced it would relocate its global headquarters office to Orange County in 2017. IAAPA also announced plans to host its annual conference and trade show at the Orange County Convention Center through 2030.
- Orange County ushered in a new era with the historic opening of the Orlando VA Medical Center's (VAMC) Veterans Health Administration (VHA) Simulation Learning, Education and Research Network (SimLEARN) National Simulation Center in Lake Nona. SimLEARN will serve as a high-tech advanced training facility for VA medical centers across the nation. SimLEARN's high-tech immersive environment uses simulation training to drive excellence in veterans' health care.
- Florida's multi-billion dollar modeling, simulation and training (MS&T) industry contributes more than

\$6 billion to Florida's annual gross state product and directly employs more than 30,000 Floridians with an average annual salary of almost \$79,000. Recognizing the importance of the MS&T cluster's presence in Central Florida, the state appropriated \$42 million over a three-year period, which will help mitigate building lease costs at the Central Florida Research Park.

- *Forbes* ranked the metropolitan statistical area No. 3 on its list of *The Best Big Cities for Jobs* in 2016 and also named Orlando one of the *Top 10 Cities Americans Are Moving to Right Now*. Additionally, U.S. News & World Report also named Orlando one of the *Top 100 Places to Live* in the nation.
- Nicknamed the "Soccer Capital of the South," Orange County has emerged as a top American soccer destination thanks to Orlando City Soccer, Orlando Pride, the U.S. Women's National Team vs. Brazil matches in 2013 and 2015, the Mexico vs. Costa Rica friendly match in 2015 and the 2016 Copa America Centenario Tournament hosted in June at Camping World Stadium.
- Camping World Stadium will host World Wrestling Entertainment's pop-culture extravaganza, *WrestleMania 33*, on April 2, 2017. *WrestleMania* has generated more than \$100 million in economic impact for its host region annually for the past four (4) years. The stadium will also be home to the NFL Pro Bowl in 2017, with the annual all-star game scheduled for January 29, 2017. According to media reports, the NFL Pro Bowl generated more than \$25 million in visitor spending in 2012 at its previous host city. The National Collegiate Athletic Association (NCAA) First and Second Rounds are also scheduled to come to Orlando's Amway Center in March 2017.
- In May, the 2016 Invictus Games took place at the ESPN Wide World of Sports Complex. Founded by His Royal Highness Prince Harry of Wales, the Invictus Games are the only international-adaptive sporting event for injured active duty and veteran service members. More than 500 competitors from 14 countries competed in 10 adaptive sports.

#### INVESTing in Orange County's Future

- Orange County Mayor Teresa Jacobs' \$300 million initiative, *INVEST in Our Home for Life*, began a series of projects across Orange County that will provide long-term benefits to its citizens. *INVEST in Our Home for Life* will provide Infrastructure, New public safety facilities, Vibrant neighborhoods and affordable family housing, Enhanced recreation opportunities, Safety improvements for pedestrians and Transportation connectivity throughout Orange County.
- Orange Code, Orange County's new code process that launched in May 2016, represents a radically simplified and sustainable way to govern how land is developed. Through this new approach, Orange County is striving to create inviting places, spaces, and neighborhoods, each with distinct features. Whether it's neighborhoods with quaint restaurants and coffee shops within walking distance, or more developed areas, Orange Code will provide the tools to achieve these unique places.

## Constitutional Officers

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- As Orange County remains focused on transparency and providing information about our communities. With the May 2016 launch of the newest web and mobile app, OCFL Atlas, citizens can now pinpoint new projects in their communities and access real-time development data, board meeting details, and project locations.

### **International Drive Visioning and Transforming the Convention Center District**

- Visit Orlando announced a new all-time record for the destination in 2015 with 66.1 million people visiting greater Orange County, solidifying the region's position as the most-visited destination in the nation.
- The Orange County Convention Center is a significant economic engine for the region's strong hospitality sector, hosting more than 200 events a year, welcoming 1.4 million attendees and contributing more than \$2 billion to the local economy. As the Convention Center enters the third year of its \$187 million capital investment project, Orange County continues to invest in fresh, high-tech meeting spaces and provides world-class amenities that are necessary to ensuring a superior client experience.
- Recognizing the importance of creating a shared vision for the International Drive Area, Mayor Jacobs appointed a Steering Review Group (SRG) composed of I-Drive-area stakeholders and landowners who are committed to maintaining I-Drive as the world's premier global destination for tourism and family entertainment. The I-Drive 2040 Vision was accepted by the Board of County Commissioners on November 3, 2015. The proposed plan for the Convention Plaza District will create a vibrant, dynamic, and safe pedestrian-centered environment with dedicated transit lanes and sidewalk enhancements for local residents, conventioners, and visitors alike.

### **Caring for Our Community**

- Much work has been done to care for Orange County's citizens impacted by homelessness. Orange County's investment of an additional \$2.5 million directly supports rapid rehousing, permanent supportive housing, and services for those with disabilities. In June 2016, the United States Interagency Council on Homelessness, in partnership with HUD, the VA, and the entire Obama administration, announced that Central Florida had effectively ended chronic homelessness among veterans.
- Through the INVEST initiative, there are multiple programs and projects aimed directly at expanding access and inventory of affordable housing. Orange County's housing initiatives will receive \$5 million over the next five years to help fund these efforts, including an Affordable Rental Housing project, which will create 70 brand new affordable housing apartments for low and very low income families, with 20 percent of the units dedicated for individuals and families experiencing homelessness. Efforts include the renovation of the Wayne Densch Center and a single-family subdivision called the New Horizons Project.
- Through a partnership approach, Orange County is helping to address Central Florida's heroin epidemic

via recommendation of the Orange County Heroin Task Force, which Mayor Jacobs convened in 2015 and which she asked Sheriff Jerry L. Demings to co-chair. The Task Force's 37 recommendations included bond increases for suspected traffickers as well as a public information outreach campaign using traditional and social media to warn citizens about the deadly nature of heroin. The Task Force also recommended the activation of a "blanket prescription" for Naloxone, a life-saving drug when faced with fatal overdoses. Since the Task Force made its recommendations, the Florida legislature passed – and Governor Rick Scott signed into law – a provision that allows pharmacists to sell Naloxone without a prescription. Mayor Jacobs has testified twice this year before Congress regarding the deadly impact heroin use poses to Orange County citizens, providing insight, recommendations, and research based on the findings of the Orange County Heroin Task Force.

### **Property Appraiser**

- Appraised more than 450,000 properties and over 62,331 tangible personal property (TPP) accounts for the 2016 preliminary tax roll. A total of 96,113 properties were physically inspected.
- Captured over \$3.4 billion dollars in new construction value and attributed neighborhood-level market trends to reach a total market value of \$159.4 billion, as of August 2016.
- The Florida Department of Revenue approved the 2016 Orange County Preliminary Tax Roll on July 21, 2016.
- Served 8.5 million visitors last calendar year (up from 8.4 million the prior year) on the Property Appraiser's award-winning website [www.ocpafl.org](http://www.ocpafl.org).
- Added several new features to the Property Appraiser's website based on constituent feedback. These include pro-forma and demographic analyses for income-producing properties.
- Continued improving the electronic field appraisal program by implementing mobile devices in the field along with industry-leading software applications. This is part of an office-wide paperless initiative.
- Continued inter-governmental cost-sharing partnerships to acquire high resolution aerial imagery of the county. Such partnerships not only lower the overall cost of data for each participant, but are also critical for several government functions, such as appraisals, public safety, growth management, utilities, and emergency response.
- Between January 2013 and July 2016, have returned \$296.7 million in value through compliance audits and homestead fraud investigations, \$126.7 million through TPP audits and \$142.4 million as a result of AG audits, for a total of \$565.8 million in value returned to the Orange County tax base.
- The customer service phone line received 60,300 customer calls with an average hold time of 30 seconds, which is below the industry standard of two (2) minutes.
- The lobby served over 7,000 visitors with an average customer wait time under 2 1/2 minutes. The overall



## Constitutional Officers

customer satisfaction rating, based on almost 3,600 survey responses, is at 99.6 percent.

- Processed 74% of all homestead exemptions for the 2016 tax year through the online E-File application, saving time and money for both the agency and property owners.
- Rolled out 24 temporary satellite offices during January and February at county-wide locations, encouraging thousands of residents to file for homestead exemptions.
- First in the industry to deliver timely and customized real estate market analysis to each property owner, highlighting the sales trends in their neighborhood.
- Presented “State of Downtown Orlando Real Estate” and “State of West Orange Real Estate” forums to discuss real estate trends in high growth areas of Orange County. This event was predominantly attended by members of the real estate, finance, and business communities.
- Staff conducted several free educational workshops on how to navigate the Property Appraiser’s website.
- Driver license services are now available in seven (7) Tax Collector offices. Driving tests are now offered at four (4) facilities - Winter Garden, Clarcona, Sand Lake, and East Orange.
- 1.9 million transactions were conducted in eight (8) Tax Collector offices through the year.
- Over \$14.1 million was collected from driver license transactions.
- Opened year-round sales of county held tax certificates in an effort to clean up the tax roll. As a result, 2132 certificates were purchased, in comparison to 277 in the last fiscal year.
- Continued to promote “Tag Express”, which allows customers to complete their registration renewal transaction online, then visit any office for same day pickup of their decal. The goal is to reduce wait times for the individual, and overall in the offices.
- Continued to make improvements to the queuing and appointment system, which enables customers to interact via text or email. This system allows visitors to the Tax Collector’s office to “get in line” through the use of their cell phone and be notified of a wait time, eliminating the need to be physically in Tax Collector’s offices for long periods of time.
- Continued our partnership with IDignity, a local non-profit, which provides ID services for the homeless population.
- Leveraged high-traffic offices to partner with Working America and other organizations, to provide Affordable Care Act registration assistance.
- Consolidated warehouse operations into the Sand Lake office location saving taxpayers \$235,351 annually.
- Consolidated back house processing functions into the West Colonial office, saving taxpayers \$48,210 annually.

### *Sheriff*

- Fully deployed 627 body worn cameras to uniform patrol first responders.
- Equipped deputies with nasal Naloxone spray to counteract opioid overdose symptoms.
- Successfully completed public/private partnership with private security firm in two (2) local communities.
- Trained all sworn and civilian agency members in cardiopulmonary resuscitation (CPR) and the use of automated external defibrillators (AEDs).

### *Supervisor of Elections*

- Conducted the Florida Presidential Preference Primary Election on March 15, 2016, and the Primary Election on August 30, 2016. Included adding polling places due to growth, an increase in early voting sites, implementing a new poll worker position that assists voters, and utilizing tablet technology outside of early voting sites and polling places.
- Implemented the unanticipated Florida Supreme Court’s order redistricting Congressional Districts and State Senate Districts. This included changes to the county precinct structure and multiple mailings of new voter information cards to affected voters.

### *Tax Collector*

- Successfully collected 98% or \$1.8 billion of the tax roll before delinquency, including \$110 million collected in person.
- Collected more than \$162 million in tangible property taxes. The field staff collected a total of \$4.8 million in delinquent accounts, as well as \$362,427 in unpaid local business tax receipts.
- Continued efforts to educate and assist churches in removing delinquent non ad-valorem property taxes and protect them from tax deed sales.
- Worked with Orange County government to eliminate the years-long backlog of county held tax certificates. Staff diligence resulted in the tax deed sale of 209 properties this year.

### **FY 2016-17 Department Objectives:**

#### *Comptroller*

- Collaborate with BCC Human Resources for a complete review of the PeopleSoft Security Roles and Permissions as it relates to W-2’s, social security numbers, and contact information.
- Implement through the Self Service module, paperless consent form for the BCC and Comptroller employees W-2’s and the Affordable Care Act 1095-C forms as part of the E-Benefits module. (The employee would consent to not receive a paper form).
- Work with BCC Information Systems and Services and Human Resources divisions in the installation and go-live of an Oracle Help Desk application that will replace 3-4 outdated applications.
- Implement a telephonic claim intake system, which will allow an employee to initiate a claim with the disability insurance provider. This will entail creating new interface file, reports, and an automated secure transmission setup for this process.
- Continue to implement the Time and Labor payroll software module to interface with the employee time capture system (KRONOS) to provide electronic loading of payroll timesheets.
- Continue a phased implementation of the Payroll Disaster Recovery Plan, which will encompass the research and possible implementation of the Wells Fargo Payment Manager module and CEO Mobile

## Constitutional Officers

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app, ensuring the continuation of business as usual if there is a disruption or disaster.

- Review, test, and update within PeopleSoft the new federally mandated 2016 Federal Labor Standards Act (FLSA) regulation for the BCC and Comptroller by December 1, 2016.
- Complete work with the Sheriff's Office on an automated parking ticket issuance process.
- Implement a paperless workflow, imaging, and approval process for accounts payable in a limited number of BCC departments as a pilot.
- Implement a program update for the Tourist Development Tax and Public Service Tax collection systems.
- Implement GASB Statement No. 74, "Financial Reporting for Postemployment Benefit Plans Other Than Pension Plans" and GASB Statement No. 75, "Accounting and Financial Reporting for Postemployment Benefits Other Than Pensions."
- Implement GASB Statement No. 77, "Tax Abatement Disclosures."
- Expand the use of electronic funds transfer (EFT) direct deposit for vendor payments including Duke Energy, OUC, E-Pass, and Section 8 payments.
- Seek updated recertification of investment policy by the Association of Public Treasurers of the US and Canada.
- Explore surplus auction alternatives for fixed assets to maximize overall efficiency.
- Implement new highly automated minute's software that integrates BCC meeting minutes, supporting documentation, and video, providing public facing website for extensive searches.
- Implement online tax deed auctions. This will completely eliminate the need to have live auctions in the Comptroller's offices.
- Improve storage strategies for over seven (7) terabytes of official records images from 1845 to present in order to shorten public search time.

### *County Mayor*

- Work towards the completion of Orange County's new multi-modal hub that will historically connect five modes of transit at the Orlando International Airport.
- Shepherd advances in transportation and commuting, including the I-4 Ultimate project and SunRail expansion.
- Capitalize on transformational opportunities with the opening of the Orlando Veterans Administration Medical Center and the U.S. Tennis Association complex in Lake Nona.
- Champion the renaissance of International Drive.

### *Property Appraiser*

- Continue to provide fair and equitable ad-valorem assessment of all properties in Orange County while ensuring transparency in the assessment process.
- Continue a commitment to excellence in appraisal by encouraging continuing education and certifications for agency staff.
- Implement innovative methods to deliver new value-added services to all constituents.

- Further lower operating costs by leveraging technology.
- Increase efforts to provide relevant and timely information to constituents. This includes using all information mediums including the website, social media, outreach, print, etc.
- Continue efforts to pursue those individuals who attempt to abuse Florida's homestead exemption laws.
- Continue multi-agency coordination and inter-governmental cost-sharing partnerships to ensure fiscal accountability and provide better public service.
- Continue to implement customer-focused services by streamlining online applications, shrinking wait times, and providing new tools/features on the website.
- Continue to support a multi-lingual customer base, as well as offer services to the hearing-impaired.
- Continue to reach constituents with the objective to inform them regarding the availability of various exemptions, as well as to educate them regarding property valuation and other relevant topics.

### *Sheriff*

- Work with the Valencia School of Public Safety to construct a new K-9 training facility.
- Recruit and hire up to 200 sworn and 80 civilian positions.
- Complete construction on the Command and Monitoring Center.
- Acquire additional leased space for property and evidence storage.
- Finish construction of an isolated sexual offender registration lobby.

### *Supervisor of Elections*

- Conduct the November 8, 2016 Presidential General Election. This election includes countywide charter amendments purposed by the County Charter Review Commission and state constitutional amendments. The use of the expanded number of early voting sites and polling places will be continued for this election.
- Prepare for two (2) countywide elections in 2018.

### *Tax Collector*

- Leverage methods of collecting unpaid local business tax receipts and delinquent tangible accounts including garnishments, seizures, auctions, and levy notices as necessary.
- Continue pursuit of reducing costs relating to printing, paper, and postage. Continue a "go green" initiative to encourage electronic communication of bills and notices.
- Work with vendors to permit ACH payment of invoices.
- Work with the county to move the Tax Collector's administrative office, which could result in significant taxpayer savings.
- Examine the potential relocation of motorist services offices to larger facilities with more parking to serve the public.

## Department: Constitutional Officers

### Expenditures by Category

	FY 2014-15 Actual	FY 2015-16 Budget as of 3/31/16	FY 2016-17 Adopted Budget	Percent Change
Personal Services	\$ 196,512,461	\$ 213,689,820	\$ 216,055,665	1.1 %
Operating Expenditures	64,756,048	76,983,291	73,577,655	(4.4)%
Capital Outlay	6,753,140	11,066,567	12,584,205	13.7 %
<b>Total Operating</b>	<b>\$ 268,021,649</b>	<b>\$ 301,739,678</b>	<b>\$ 302,217,525</b>	<b>0.2%</b>
Capital Improvements	\$ (18,000)	\$ 18,885,000	\$ 17,244,056	(8.7)%
Reserves	0	533,535	483,522	(9.4)%
Other	0	195,000	195,000	0.0%
<b>Total Non-Operating</b>	<b>\$ (18,000)</b>	<b>\$ 19,613,535</b>	<b>\$ 17,922,578</b>	<b>(8.6)%</b>
<b>Department Total</b>	<b>\$ 268,003,649</b>	<b>\$ 321,353,213</b>	<b>\$ 320,140,103</b>	<b>(0.4)%</b>

### Expenditures by Division / Program

BCC Capital Projects	\$ 0	\$ 15,000,000	\$ 15,000,000	0.0%
Board of County Commissioners	1,693,598	1,954,301	1,994,567	2.1 %
Clerk of Courts	141,014	200,000	294,056	47.0 %
Comptroller	17,798,402	18,446,243	19,124,196	3.7 %
County Mayor	572,177	704,054	720,873	2.4 %
Court Administration	2,085,608	3,436,856	1,941,006	(43.5)%
Property Appraiser	10,733,945	12,005,641	12,449,456	3.7 %
Public Defender	49,545	52,380	170,294	225.1 %
Sheriff	200,913,387	227,266,016	228,206,900	0.4 %
State Attorney	34,334	71,299	71,299	0.0%
Supervisor of Elections	9,298,721	12,772,249	9,209,456	(27.9)%
Tax Collector	24,682,917	29,444,174	30,958,000	5.1 %
<b>Department Total</b>	<b>\$ 268,003,649</b>	<b>\$ 321,353,213</b>	<b>\$ 320,140,103</b>	<b>(0.4)%</b>

### Funding Source Summary

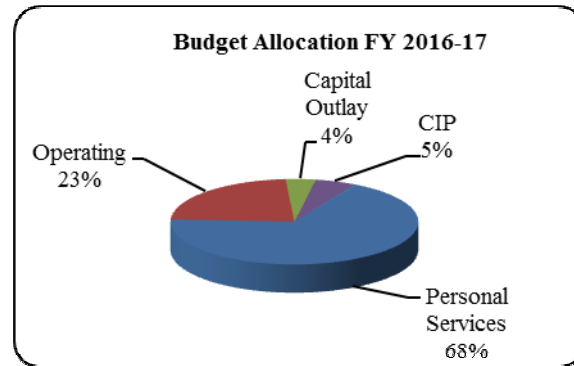
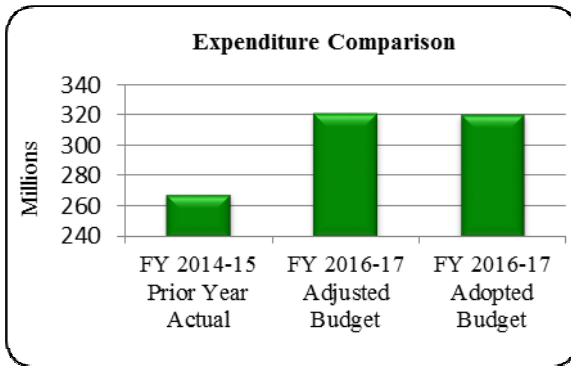
Special Revenue Funds	\$ 2,525,122	\$ 6,525,848	\$ 2,906,526	(55.5)%
General Fund and Sub Funds	251,555,531	274,853,269	276,201,216	0.5%
Capital Construction Funds	112,232	24,367,862	24,877,306	2.1%
All Other Funds	13,810,764	15,606,234	16,155,055	3.5%
<b>Department Total</b>	<b>\$ 268,003,649</b>	<b>\$ 321,353,213</b>	<b>\$ 320,140,103</b>	<b>(0.4)%</b>

### Authorized Positions

	2,851	2,866	2,879	0.5%
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## Constitutional Officers

### EXPENDITURE HIGHLIGHTS



#### *Personal, Operating, Capital Outlay, and Other Expenses –*

The FY 2016-17 personal services budget includes a 3.5% salary increase for employees. The Florida Retirement System (FRS) rates increased and are budgeted at the amounts approved by the State Legislature for employer retirement contributions. The budget for employer health insurance contributions increased from \$9,400 to \$10,200 per employee. Additionally, a one-time wellness screening incentive of \$100 per adult enrolled in the Orange County health insurance plan is budgeted with the objective of improving health and lowering insurance costs.

**Board of County Commissioners (BCC) –** The FY 2016-17 BCC total expenditure budget increased by 2.1% or \$40,266 from the FY 2015-16 budget primarily due to the personal services changes mentioned above. The chart below is a budget breakout of each BCC District that includes personal services and operating expenses.

<u>BCC Budget by District</u>	<u>FY 2016-17</u>
BCC District 1	\$ 321,628
BCC District 2	284,869
BCC District 3	312,017
BCC District 4	322,479
BCC District 5	293,634
BCC District 6	317,837
BCC General Office	<u>142,103</u>
Total of All Districts & General Office	\$ 1,994,567

**Clerk of Courts –** The FY 2016-17 budget of \$294,056 increased by 47.0% or \$94,056 from the FY 2015-16 budget. Funding of \$200,000 is included for state mandated costs associated with Article V, Revision 7 for communication services, courier messenger, and subpoena services, along with the county’s allocation for payment of filing fees and copy charges for ordinance violation cases. The remaining \$94,056 is for a capital improvement project to update security locks at a Clerk of Courts facility.

**Comptroller –** The FY 2016-17 budget of \$19.1 million increased by 3.7% or \$677,953 from the FY 2015-16 budget. The increase is a primarily a result of the personal services changes mentioned above. The budget reflects the amount charged as commissions and fees to Orange County departments and divisions for financial services provided by the Comptroller’s Office. The amount to be paid by the General Fund is \$4,418,081 for FY 2016-17. Additional revenue from non-county departments is received via charges for services from various fees and commissions, as well as interest earnings and other miscellaneous income.

**County Mayor’s Office –** The FY 2016-17 budget increased by 2.4% or \$16,819 from the FY 2015-16 budget due to salary and employer contribution to health insurance adjustments.

**Court Administration –** The FY 2016-17 budget, which includes funding for General Court Administration, Grants, Teen Court, Juvenile Alternative Sanctions, and Jury Services, decreased by 43.5% or \$1.5 million from the FY 2015-16 budget. The majority of the decrease is related to grant rollovers for various Drug Court programs, which do not occur until after the fiscal year begins and are not included in the budget at this time. Included are the state mandated costs associated with Article V, Revision 7 for communication services, courier messenger, and subpoena services.

**Property Appraiser –** The FY 2016-17 budget increased by 3.7% or \$443,815 from the FY 2015-16 budget. The amount to be paid by the General Fund is \$11,000,516 for FY 2016-17. The budget for the Property Appraiser is approved by the Florida Department of Revenue (FDOR). The BCC may provide comments on this budget to FDOR. The General Fund pays only its pro-rata share of the Property Appraiser’s total operating budget in accordance with billings received from the Property Appraiser.

**Public Defender** – The FY 2016-17 budget increased by 225.1% or \$117,914 from the FY 2015-16 budget. The budget includes \$18,000 for lease expenses for off-site training classes, and funding for state mandated costs associated with Article V, Revision 7 for communication services, courier messenger, and subpoena services. The majority of the increase is related to \$100,000 included for interior building renovations at the Juvenile Justice Center.

**Sheriff** – The FY 2016-17 operating budget increased by 1.2% or \$2.8 million. The FY 2015-16 budget was increased by \$6.2 million due to a calendar phenomenon that resulted in 27 pay periods occurring in the fiscal year. Normalizing for this adjustment, the FY 2016-17 operating budget increased by 2.8% or \$6.0 million. The General Fund contribution of \$216.8 million increased by 4.3% or \$9.0 million from the normalized FY 2015-16 budget of \$207.8 million. The FY 2015-16 budget was amended to \$214.0 million in January 2016 to account for the additional pay period mentioned above. The FY 2016-17 General Fund budget is divided into two (2) major functional areas: 1) Law Enforcement funding of \$203.0 million and 2) Court Security funding of \$13.9 million. The budget includes funding for 16 new positions: 10 patrol deputies, two (2) School Resource Officers for four (4) new schools, two (2) Crime Scene Investigators, one (1) Latent Print Examiner, and one (1) Records Technician. Also included in the budget is an additional \$1.1 million for increased workers’ compensation expenses and \$690,000 to renovate and extend the useful life of a helicopter.

<b>General Fund/Spec. Tax MSTU Expenditures:</b>	<b><u>FY 2016-17</u></b>
Personal Services	\$179,552,285
Operating Expenses	31,199,665
Capital Outlay	<u>6,060,000</u>
Total	\$216,811,950
<b>Sheriff Funding Source Summary:</b>	<b><u>FY 2016-17</u></b>
Gen'l/Spec. Tax MSTU: Law Enforcement and Court Security	\$216,811,950
Special Revenues: Law Enforcement Trust – Confiscated	1,397,000
State Law Enforcement Education Trust	314,700
Misc. Capital Construction Fund	1,250,000
Impact Fees	<u>8,433,250</u>
Subtotal Special Revenues	\$ 11,394,950
<b>TOTAL</b>	<b><u>\$228,206,900</u></b>

**State Attorney** – The FY 2016-17 budget is status quo and includes state mandated costs associated with Article V, Revision 7 for communications service, courier messenger, and subpoena services.

**Supervisor of Elections** – The FY 2016-17 budget of \$9.2 million decreased by 27.9% or \$3.6 million from the FY 2015-16 budget. The decrease reflects the 2016 Florida Presidential Primary Election, the Primary Election, and preparations for the Presidential Election that were included in the FY 2015-16 budget. The FY 2016-17 budget includes one (1) countywide election.

**Tax Collector** – The operating budget is required by state statute to be submitted to Orange County by August 1 of each year. The operating budget for the Tax Collector is approved by FDOR. The Orange County BCC has no control or authority over the Tax Collector’s operating budget. The FY 2016-17 operating budget approved by FDOR is summarized below. The budget includes a decrease of three (3) employees.

	<b><u>FY 2016-17</u></b>
Personal Services	\$16,059,759
Operating Expenses	4,933,740
Capital Outlay	<u>608,057</u>
Total	\$21,601,556

The commissions to be paid by the General Fund to the Tax Collector are budgeted at \$30,958,000 for FY 2016-17, which is a 5.1% or \$1.5 million increase due to higher property values. The charge is in accordance with a formula outlined in Florida Statute 192, whereby taxing entities pay commissions to the Tax Collector for services provided. The Tax Collector has no control over the amount charged for commissions, and the amount of commissions paid to the Tax Collector does not reflect their operating budget. The General Fund pays commissions to the Tax Collector for tax collections made for the following taxing entities: General Fund, Capital Projects Fund, Parks Fund, Orange County Public Schools, and Unincorporated Orange County (Sheriff).

**Capital Improvements** – The FY 2016-17 capital improvements budget decreased by 8.7% or \$1.6 million from the FY 2015-16 budget. Included in the proposed budget are funding to begin Sheriff related projects to construct a mounted patrol facility, a sector V substation, and a new communications center. Also included for the Sheriff’s Office is funding to upgrade the Computer Aided Dispatch System. Included for the Clerk of Courts is \$94,056 for a capital improvement project to update security locks. Included for the Public Defender is \$100,000 for renovations at the Juvenile Justice Center. The budget also includes \$15 million in funding for various infrastructure improvements in each commission district (\$5.0 million per district) as part of the \$300 million *INVEST in Our Home for Life* initiative. The initial \$15 million of the \$30 million total was included in the FY 2015-16

budget. Please refer to the detailed Capital Improvements Program section for a complete listing of projects for Constitutional Offices.

**Reserves** – The reserves budget of \$483,522 is for the Teen Court Fund.

**Other** – The FY 2016-17 other category budget of \$195,000 is funding for the Property Appraiser and is classified as non-operating under the budget submission provided to FDOR.

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## FUNDING SOURCE HIGHLIGHTS

The majority of the funding for the Constitutional Officers comes from the General Fund.

**Comptroller** – The list below identifies estimates of all sources of funding for the Comptroller’s FY 2016-17 budget:

<b>Commission &amp; Fees:</b>	<b><u>FY 2016-17</u></b>	<b>Charges for Services:</b>	<b><u>FY 2016-17</u></b>
General Fund	\$ 4,418,081	Records Fees	\$ 5,000,000
Building	234,541	Certification & Copy Fees	210,000
Fire Rescue	1,293,994	Tax Deed Fees	131,900
MSTU’s	466,662	Intangible Tax Comm.	56,700
Parks	653,195	State DOC Stamps Comm.	<u>600,100</u>
Public Works	1,100,865	Sub-Total	\$ 5,998,700
Convention Center/TDT	1,368,387		
Water Utilities	1,726,229	<b>Miscellaneous Revenue:</b>	
Solid Waste	238,959	Interest Earnings	\$ 1,000
Mandatory Garbage	44,119	Other Miscellaneous Income	<u>160,000</u>
HHS Grants	563,239	Sub-Total	\$ 161,000
HUD Grants	137,500		
FDJJ Grant	27,000		
FDEP Grant	146,400		
State DCA Grants	42,498		
Other Grants	26,795		
Other Funds	<u>476,032</u>		
Sub-Total	\$12,964,496	<b>TOTAL</b>	<b><u>\$19,124,196</u></b>

**Property Appraiser** – The list below identifies estimates of all sources of funding for the Property Appraiser's FY 2016-17 budget:

	<b><u>FY 2016-17</u></b>
General Fund	\$11,000,516
County Fire Rescue	896,242
Big Sand Lake	1,326
Lake Conway	2,650
Lake Holden	986
Lake Jessamine Special Purpose	662
Lake Pickett	216
Lake Price	136
Orange Blossom Trail Corridor	2,443
Orange Blossom Trail Neighborhood	2,373
Orlando Central Park MSTU	5,815
Windermere Navigable Canal	<u>8,878</u>
Sub-Total	\$11,922,243
Other Non-County	<u>527,213</u>
<b>TOTAL</b>	<b>\$12,449,456</b>

## Office: BCC Capital Projects

<b>Expenditures by Category</b>	<b>FY 2014-15 Actual</b>	<b>FY 2015-16 Budget as of 3/31/16</b>	<b>FY 2016-17 Adopted Budget</b>	<b>Percent Change</b>
Capital Improvements	\$ 0	\$ 15,000,000	\$ 15,000,000	0.0 %
<b>Total Non-Operating</b>	<b>\$ 0</b>	<b>\$ 15,000,000</b>	<b>\$ 15,000,000</b>	<b>0.0 %</b>
<b>Total</b>	<b>\$ 0</b>	<b>\$ 15,000,000</b>	<b>\$ 15,000,000</b>	<b>0.0 %</b>

## Office: Board of County Commissioners

<b>Expenditures by Category</b>	<b>FY 2014-15 Actual</b>	<b>FY 2015-16 Budget as of 3/31/16</b>	<b>FY 2016-17 Adopted Budget</b>	<b>Percent Change</b>
Personal Services	\$ 1,651,307	\$ 1,883,731	\$ 1,924,947	2.2 %
Operating Expenditures	42,292	70,570	69,620	(1.3)%
<b>Total Operating</b>	<b>\$ 1,693,598</b>	<b>\$ 1,954,301</b>	<b>\$ 1,994,567</b>	<b>2.1 %</b>
<b>Total</b>	<b>\$ 1,693,598</b>	<b>\$ 1,954,301</b>	<b>\$ 1,994,567</b>	<b>2.1 %</b>

<b>Authorized Positions</b>	<b>20</b>	<b>20</b>	<b>20</b>	<b>0.0 %</b>
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## Office: Clerk of Courts

<b>Expenditures by Category</b>	<b>FY 2014-15 Actual</b>	<b>FY 2015-16 Budget as of 3/31/16</b>	<b>FY 2016-17 Adopted Budget</b>	<b>Percent Change</b>
Operating Expenditures	141,014	200,000	200,000	0.0 %
<b>Total Operating</b>	<b>\$ 141,014</b>	<b>\$ 200,000</b>	<b>\$ 200,000</b>	<b>0.0 %</b>
Capital Improvements	\$ 0	\$ 0	\$ 94,056	n/a
<b>Total Non-Operating</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 94,056</b>	<b>n/a</b>
<b>Total</b>	<b>\$ 141,014</b>	<b>\$ 200,000</b>	<b>\$ 294,056</b>	<b>47.0 %</b>



## Office: Comptroller

<b>Expenditures by Category</b>	<b>FY 2014-15 Actual</b>	<b>FY 2015-16 Budget as of 3/31/16</b>	<b>FY 2016-17 Adopted Budget</b>	<b>Percent Change</b>
Personal Services	\$ 16,755,136	\$ 17,315,480	\$ 17,960,821	3.7 %
Operating Expenditures	1,043,266	1,130,763	1,163,375	2.9 %
<b>Total Operating</b>	<b>\$ 17,798,402</b>	<b>\$ 18,446,243</b>	<b>\$ 19,124,196</b>	<b>3.7 %</b>
<b>Total</b>	<b>\$ 17,798,402</b>	<b>\$ 18,446,243</b>	<b>\$ 19,124,196</b>	<b>3.7 %</b>
<b>Authorized Positions</b>	<b>230</b>	<b>230</b>	<b>230</b>	<b>0.0 %</b>

## Office: County Mayor

<b>Expenditures by Category</b>	<b>FY 2014-15 Actual</b>	<b>FY 2015-16 Budget as of 3/31/16</b>	<b>FY 2016-17 Adopted Budget</b>	<b>Percent Change</b>
Personal Services	\$ 562,416	\$ 681,428	\$ 703,147	3.2 %
Operating Expenditures	9,760	22,626	17,726	(21.7)%
<b>Total Operating</b>	<b>\$ 572,177</b>	<b>\$ 704,054</b>	<b>\$ 720,873</b>	<b>2.4 %</b>
<b>Total</b>	<b>\$ 572,177</b>	<b>\$ 704,054</b>	<b>\$ 720,873</b>	<b>2.4 %</b>
<b>Authorized Positions</b>	<b>6</b>	<b>6</b>	<b>6</b>	<b>0.0 %</b>

## Office: Court Administration

<b>Expenditures by Category</b>	<b>FY 2014-15 Actual</b>	<b>FY 2015-16 Budget as of 3/31/16</b>	<b>FY 2016-17 Adopted Budget</b>	<b>Percent Change</b>
Personal Services	\$ 801,454	\$ 899,672	\$ 936,354	4.1 %
Operating Expenditures	1,271,864	1,992,649	495,130	(75.2)%
Capital Outlay	12,290	11,000	26,000	136.4 %
<b>Total Operating</b>	<b>\$ 2,085,608</b>	<b>\$ 2,903,321</b>	<b>\$ 1,457,484</b>	<b>(49.8)%</b>
Reserves	\$ 0	\$ 533,535	\$ 483,522	(9.4)%
<b>Total Non-Operating</b>	<b>\$ 0</b>	<b>\$ 533,535</b>	<b>\$ 483,522</b>	<b>(9.4)%</b>
<b>Total</b>	<b>\$ 2,085,608</b>	<b>\$ 3,436,856</b>	<b>\$ 1,941,006</b>	<b>(43.5)%</b>
<b>Authorized Positions</b>	<b>16</b>	<b>15</b>	<b>15</b>	<b>0.0 %</b>



## Office: Property Appraiser

Expenditures by Category	FY 2014-15	FY 2015-16	FY 2016-17	Percent Change
	Actual	Budget as of 3/31/16	Adopted Budget	
Personal Services	\$ 8,904,474	\$ 10,133,734	\$ 10,580,785	4.4 %
Operating Expenditures	1,792,954	1,606,907	1,603,671	(0.2)%
Capital Outlay	36,517	70,000	70,000	0.0 %
<b>Total Operating</b>	<b>\$ 10,733,945</b>	<b>\$ 11,810,641</b>	<b>\$ 12,254,456</b>	<b>3.8 %</b>
Other	\$ 0	\$ 195,000	\$ 195,000	0.0 %
<b>Total Non-Operating</b>	<b>\$ 0</b>	<b>\$ 195,000</b>	<b>\$ 195,000</b>	<b>0.0 %</b>
<b>Total</b>	<b>\$ 10,733,945</b>	<b>\$ 12,005,641</b>	<b>\$ 12,449,456</b>	<b>3.7 %</b>
<b>Authorized Positions</b>	<b>137</b>	<b>137</b>	<b>137</b>	<b>0.0 %</b>

## Office: Public Defender

Expenditures by Category	FY 2014-15	FY 2015-16	FY 2016-17	Percent Change
	Actual	Budget as of 3/31/16	Adopted Budget	
Operating Expenditures	\$ 49,545	\$ 52,380	\$ 70,294	34.2 %
<b>Total Operating</b>	<b>\$ 49,545</b>	<b>\$ 52,380</b>	<b>\$ 70,294</b>	<b>34.2 %</b>
Capital Improvements	\$ 0	\$ 0	\$ 100,000	n/a
<b>Total Non-Operating</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 100,000</b>	<b>n/a</b>
<b>Total</b>	<b>\$ 49,545</b>	<b>\$ 52,380</b>	<b>\$ 170,294</b>	<b>225.1 %</b>

## Office: Sheriff

Expenditures by Category	FY 2014-15	FY 2015-16	FY 2016-17	Percent Change
	Actual	Budget as of 3/31/16	Adopted Budget	
Personal Services	\$ 164,082,166	\$ 178,125,438	\$ 179,552,285	0.8 %
Operating Expenditures	31,617,979	34,702,261	34,140,910	(1.6)%
Capital Outlay	5,231,242	10,553,317	12,463,705	18.1 %
<b>Total Operating</b>	<b>\$ 200,931,387</b>	<b>\$ 223,381,016</b>	<b>\$ 226,156,900</b>	<b>1.2 %</b>
Capital Improvements	\$ (18,000)	\$ 3,885,000	\$ 2,050,000	(47.2)%
<b>Total Non-Operating</b>	<b>\$ (18,000)</b>	<b>\$ 3,885,000</b>	<b>\$ 2,050,000</b>	<b>(47.2)%</b>
<b>Total</b>	<b>\$ 200,913,387</b>	<b>\$ 227,266,016</b>	<b>\$ 228,206,900</b>	<b>0.4 %</b>
<b>Authorized Positions</b>	<b>2,123</b>	<b>2,135</b>	<b>2,151</b>	<b>0.7 %</b>

## Office: State Attorney

<b>Expenditures by Category</b>	<b>FY 2014-15 Actual</b>	<b>FY 2015-16 Budget as of 3/31/16</b>	<b>FY 2016-17 Adopted Budget</b>	<b>Percent Change</b>
Operating Expenditures	\$ 34,334	\$ 57,299	\$ 57,299	0.0 %
Capital Outlay	0	14,000	14,000	0.0 %
<b>Total Operating</b>	<b>\$ 34,334</b>	<b>\$ 71,299</b>	<b>\$ 71,299</b>	<b>0.0 %</b>
<b>Total</b>	<b>\$ 34,334</b>	<b>\$ 71,299</b>	<b>\$ 71,299</b>	<b>0.0 %</b>

## Office: Supervisor of Elections

<b>Expenditures by Category</b>	<b>FY 2014-15 Actual</b>	<b>FY 2015-16 Budget as of 3/31/16</b>	<b>FY 2016-17 Adopted Budget</b>	<b>Percent Change</b>
Personal Services	\$ 3,755,507	\$ 4,650,337	\$ 4,397,326	(5.4)%
Operating Expenditures	4,070,123	7,703,662	4,801,630	(37.7)%
Capital Outlay	1,473,091	418,250	10,500	(97.5)%
<b>Total Operating</b>	<b>\$ 9,298,721</b>	<b>\$ 12,772,249</b>	<b>\$ 9,209,456</b>	<b>(27.9)%</b>
<b>Total</b>	<b>\$ 9,298,721</b>	<b>\$ 12,772,249</b>	<b>\$ 9,209,456</b>	<b>(27.9)%</b>
<b>Authorized Positions</b>	<b>46</b>	<b>46</b>	<b>46</b>	<b>0.0 %</b>

## Office: Tax Collector

<b>Expenditures by Category</b>	<b>FY 2014-15 Actual</b>	<b>FY 2015-16 Budget as of 3/31/16</b>	<b>FY 2016-17 Adopted Budget</b>	<b>Percent Change</b>
Operating Expenditures	\$ 24,682,917	\$ 29,444,174	\$ 30,958,000	5.1 %
<b>Total Operating</b>	<b>\$ 24,682,917</b>	<b>\$ 29,444,174</b>	<b>\$ 30,958,000</b>	<b>5.1 %</b>
<b>Total</b>	<b>\$ 24,682,917</b>	<b>\$ 29,444,174</b>	<b>\$ 30,958,000</b>	<b>5.1 %</b>
<b>Authorized Positions</b>	<b>273</b>	<b>277</b>	<b>274</b>	<b>(1.1)%</b>



**Fiscal Year  
2016-17**

**CAPITAL IMPROVEMENTS PROGRAM**

Projects under  
**Constitutional Officers**

Included in the BCC District Capital Projects is \$15 million, which is the second year funding of the \$30 million for various improvements in each of the six (6) Commission Districts (\$5 million per district); unspent dollars from the FY 2015-16 budget will roll as necessary. Part of Mayor Jacobs' \$300 million *INVEST in Our Home for Life* initiative, these funds will be used for one-time projects that have minimal ongoing operating expenses.

Included for the Clerk of Courts is \$94,056 for a capital improvement project to update security locks.

Included for the Public Defender is \$100,000 for renovations at the Juvenile Justice Center.

The Sheriff's Office has three (3) existing projects in the capital improvement plan. The Mounted Patrol Facility, K-9 Facility, and Sheriff's Office Command & Monitoring Center will roll unspent dollars as necessary from the FY 2015-16 budget.

	<u>Adopted FY 2016-17</u>
BCC Districts Capital Projects	\$15,000,000
Clerk of Courts - Clerk Keypad Lock Replacement	94,056
Public Defender - JJC-PD Interior Modifications	100,000
Sheriff - Mounted Patrol Facility	400,000
Sheriff - Sector V Substation	400,000
Sheriff - Communications Center	250,000
Sheriff - CAD/RMS Upgrade	<u>1,000,000</u>
Department Total	\$17,244,056

**Funding Mechanism:**

The BCC Districts and Clerk of Courts capital projects are funded from the Capital Projects Fund (1023).

The Sheriff's Office projects are funded from the Law Enforcement Impact Fee Fund (1035) and the Capital Projects Fund (1023).

The 5-Year Adopted CIP – by Department/Division report following this page utilizes figures as of 8/26/16 for the FY 2015-16 budget rather than as of 3/31/16 to accurately reflect Total Project Costs approved by the Board of County Commissioners.





**ADOPTED CIP - BY DEPARTMENT / DIVISION  
FY 2016/17 - FY 2020/21 BUDGET**

Orange County

Constitutional Officers

<i>ORG</i>	<i>FUND</i>	<i>PROJECT NAME</i>	<i>PRIOR EXPENDITURES</i>	<i>BUDGET FY 15-16</i>	<i>ADOPTED BUDGET FY 16-17</i>	<i>PROPOSED BUDGET FY 17-18</i>	<i>PROPOSED BUDGET FY 18-19</i>	<i>PROPOSED BUDGET FY 19-20</i>	<i>PROPOSED BUDGET FY 20-21</i>	<i>PROPOSED BUDGET FUTURE</i>	<i>TOTAL PROJECT COST</i>
Sheriff											
0133	1035	Mounted Patrol Facility	66,230	100,000	400,000	0	0	0	0	0	566,230
		<b>Org Subtotal</b>	<b>66,230</b>	<b>100,000</b>	<b>400,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>566,230</b>
0139	1035	Sector V Substation	0	0	400,000	0	0	0	0	0	400,000
		<b>Org Subtotal</b>	<b>0</b>	<b>0</b>	<b>400,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>400,000</b>
0143	1014	Sheriff's Off. Command & Monitor. Ctr	0	200,000	0	0	0	0	0	0	200,000
	1035	Sheriff's Off. Command & Monitor. Ctr	0	850,000	0	0	0	0	0	0	850,000
		<b>Org Subtotal</b>	<b>0</b>	<b>1,050,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,050,000</b>
0338	1023	Communications Center	0	0	250,000	0	0	0	0	0	250,000
		<b>Org Subtotal</b>	<b>0</b>	<b>0</b>	<b>250,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>250,000</b>
0339	1023	CAD/RMS Upgrade	0	0	1,000,000	2,000,000	0	0	0	0	3,000,000
		<b>Org Subtotal</b>	<b>0</b>	<b>0</b>	<b>1,000,000</b>	<b>2,000,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,000,000</b>
4431	1023	Sheriff's K-9 Facility	0	1,388,702	0	0	0	0	0	0	1,388,702
	1035	Sheriff's K-9 Facility	0	1,346,298	0	0	0	0	0	0	1,346,298
		<b>Org Subtotal</b>	<b>0</b>	<b>2,735,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,735,000</b>
		<b>DIVISION SUBTOTAL</b>	<b>66,230</b>	<b>3,885,000</b>	<b>2,050,000</b>	<b>2,000,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>8,001,230</b>
		<b>DEPARTMENT TOTAL</b>	<b>66,230</b>	<b>18,885,000</b>	<b>17,244,056</b>	<b>2,000,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>38,195,286</b>
		<b>GRAND TOTAL</b>	<b>66,230</b>	<b>18,885,000</b>	<b>17,244,056</b>	<b>2,000,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>38,195,286</b>

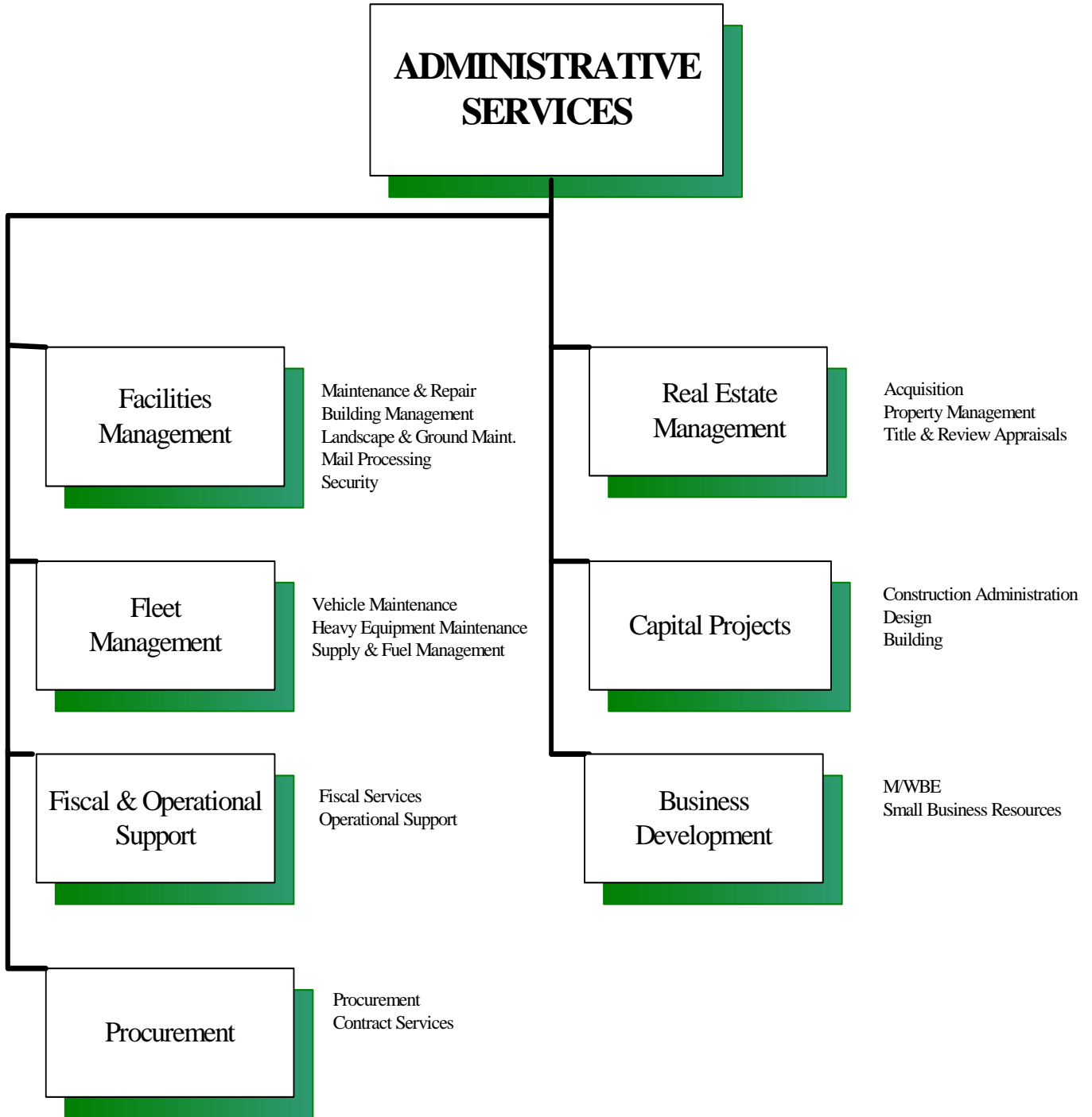




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**ORANGE**  
  
**COUNTY**  

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**GOVERNMENT**  

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**F L O R I D A**

## Administrative Services

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### Purpose Statement:

The Administrative Services Department provides essential support to the operating divisions and constitutional offices of Orange County to enable them to deliver services that meet the demands of the customers they serve. The support services include building design and construction, maintenance services, building security, property leasing and acquisition, fleet management, procurement, fiscal and operational support, and business development.

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### Program Descriptions:

- The **Business Development Division** provides resources that stimulate economic growth for small businesses. This includes processing certification and re-certification applications, registering Service Disabled Veterans, conducting site visits, conducting numerous contract compliance reviews, reviewing payment applications, serving as an advocate for Minority/Women Business Enterprise (M/WBE) firms, maintaining M/WBE and Service Disabled Veterans directories for usage by prime firms, and acting as a catalyst for engaging M/WBE firms with outreach and networking opportunities.
- The **Capital Projects Division** effectively manages and delivers Capital Improvement Projects (CIP) for numerous divisions within the county. This work includes the planning, design, and construction of new facilities, as well as the renovation of existing county facilities. Projects are delivered with energy efficiency, ease of maintenance, and end user satisfaction as cornerstones of the design.
- The **Facilities Management Division** provides a safe and healthful work environment for employees and the general public in a cost effective and energy efficient manner. This mission is accomplished by performing routine, preventive, and emergency maintenance to county facilities. Facilities maintenance also provides security guard and custodial services for all county buildings ensuring the facilities are safe, clean and attractive; as well as, protecting a significant public investment.
- The **Fiscal & Operational Support Division** provides fiscal oversight and management of Administrative Service's budget, as well as operational support for all of the divisions within the department.
- The **Fleet Management Division** ensures in-shop and road repair services are available for scheduled (preventative maintenance) and unscheduled maintenance of over 3,600 county-owned vehicles and off-road equipment. Service is provided by fleet mechanics, support personnel, and/or contracted vendors.



- The **Procurement Division** manages the county's procurement program by contracting for goods and services, including professional services and construction. This program consists of all the steps leading to determination of appropriate solicitation and contract type, selection of contractor/vendor, negotiation and award of contract, and numerous other administrative actions.
- The **Real Estate Management Division** acquires real estate and various easements to provide land needed for all Orange County infrastructure projects including, but not limited to, road-widening, drainage and utility improvements, preservation of environmentally sensitive lands, parks, fire stations, and maintenance facilities. Real Estate also provides direction on space needs for county departments and agencies. The program provides leasing services, coordinates abatement and demolition of buildings and structures, performs surplus property sales in compliance with Florida Statutes 125.35, and provides information to the public and other Orange County agencies regarding real property interests held by Orange County.

### FY 2015-16 Major Accomplishments

#### *Business Development*

- M/WBE firms obtained 84 construction prime contracts and/or sub-contracts worth \$20 million, and 258 professional services prime contracts and/or sub-contracts worth approximately \$5.6 million.
- Conducted first annual Match Maker event for certified M/WBE firms. Various user departments discussed successful procurement, insurance, bonding, and risk management experiences. Successful M/WBE's shared lessons learned with other firms, and M/WBEs were able to network with prime contractors and consultants.
- Conducted 24 educational workshops at the National Entrepreneur Center (NEC).

## Administrative Services

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### **Capital Projects**

- Completed construction on the Regional Computing Center HVAC in January 2016.
- Completed construction on the new Corrections Kitchen and Laundry Facility in March 2016.
- Completed construction on the Brandon Coates Community Park with Urban Skate Park in July 2016.

### **Facilities Management**

- Received \$25,000 in rebates from Orlando Utilities Commission (OUC) and Duke Energy for energy improvement projects.
- Successfully renegotiated county natural gas services for an annual savings of \$200,000.
- Maintained 5.3 million square feet of space and handled over 44,000 work orders in FY 2016.

### **Fleet Management**

- Named a *Top 50 Leading Fleet* by a leading industry publication and trade group.
- Opened a satellite repair facility at Utilities -- Field Services (Presidents Dr.) staffed with two (2) full time mechanics.
- Restarted Fleet software implementation project (converting to FASTER Web). Project was put on hold due to on-going fuel system upgrades.

### **Procurement**

- Awarded \$480 million in term, construction, and engineering contracts.
- Administered the procurement card program, which encompassed 40,788 transactions, and received a rebate totaling \$243,659.
- Received the *2016 Achievement of Excellence in Procurement Award* from the National Procurement Institute, which recognizes procurement practices that exceed national standards.

### **Real Estate Management**

- Coordinated acquisition of real estate for multiple *INVEST in our Home for Life* projects.
- Coordinated the buildout and relocation of EPD and others into new lease space.
- Conducted 160 plat reviews and implemented improved review process.
- Coordinated land acquisition by donation of 99 easements required by development.

### **FY 2016-17 Department Objectives:**

#### **Business Development**

- Continue to enhance the M/WBE program by implementing recommendations from the Consortium Multi-Jurisdictional Disparity Study and evaluating program effectiveness.
- Implement new technology to improve contract compliance tracking, analyze M/WBE and non-minority utilization, and process on-line certification recertification application.
- Educate M/WBE firms and small businesses to enhance their understanding about business.

### **Capital Projects**

- Improve existing Project Reporting System to better monitor project schedules and budgets.
- Continue development of a project process flow chart to map project implementation processes and link project check-lists and other required documents.
- Complete construction of Young Pine Community Park.
- Continue with the planning and design of the Parks, Fire and Community Center *INVEST in our Home for Life* projects.

### **Facilities Management**

- Continue with the implementation of the facilities condition assessment software that will be used to project capital improvements to buildings in 5, 10, 15, and 20 year increments.
- Continue to pursue energy improvement projects to reduce utility consumption in county buildings.
- Continue with the implementation of a countywide service desk for county customers to use for the submission of work order requests.

### **Fleet Management**

- Complete automated fuel system software and hardware upgrades.
- Go-live and fully implement Fleet's new database software (*FASTER – Web*).
- Complete planned facility improvement projects including phase 2 of concrete replacement, cantilevered canopy extensions for heavy equipment, air compressor system upgrades/re-piping, tire storage room upgrades, and additional roll-up bay door replacements.

### **Procurement**

- Continue progress of updating the online vendor registration system to promote a user friendly experience.
- Collaborate with Information Systems and Services (ISS) to identify automation opportunities to achieve increased efficiencies to our vendor community.
- Comprehensive review of policies and procedures to ensure compliance with upcoming federal grant requirements.

### **Real Estate Management**

- Locate appropriate building site for the Tax Collector and Property Appraiser's offices.
- Continue to review new subdivision plats and expedite the review process for development projects.
- Coordinate and conduct acquisition of real estate for *INVEST in Our Home for Life* projects and various County CIP projects.
- Implement a new lease management system.



## Administrative Services

Key Performance Measures	Notes	FY 2014-15 Actual	FY 2015-16 Target	FY 2016-17 Target
<b>Business Development</b>				
- Number of Applications Processed		81	50	120
<i>Certification Applications</i>				
- % of Applications Approved Within 60 days		100%	100%	100%
- % of M/WBE Contracts		42%	40%	20%
<i>Refers to total M/WBE contracts as compared to total contracts awarded by the County</i>				
- Utilization of Orange County Certified M/WBE Firms		25%	30%	30%
<b>Capital Projects</b>				
- % of Completed Projects Meeting Target Schedule		98%	90%	90%
- % of Completed Projects Meeting Target Budget		99%	95%	95%
<b>Facilities Management</b>				
- Number of Labor Hours Spent on Maintenance and Repair		126,711	126,000	126,000
- % of Urgent (Non-Emergency) Work Orders Resolved in 24 hr		94%	95%	95%
- Direct Labor Utilization Rate		0%	60%	60%
<i>The percentage of labor actually spent physically working on an asset</i>				
<b>Fleet Management</b>				
- Fleet Technician Productivity		86%	85%	85%
<i>Refers to percent of time Fleet Maintenance Technicians are actually signed in to work orders.</i>				
- Preventative Maintenance Completion Rate		106%	85%	85%
<i>Refers to number of Preventive Maintenance (PM) Services that are completed as scheduled for county vehicles and equipment. An effective PM program reduces downtime and cost to repair over long haul.</i>				
- Alternative Fuel Usage		0%	0%	1%
- % of Fleet Operational		92%	98%	95%
<i>Refers to both light and heavy-duty vehicles on the road.</i>				
<b>Procurement</b>				
- Number of Requisitions Processed		5,256	5,250	5,250
- % of Requisitions Processed within 10 Days		91%	92%	85%
- Number of Solicitations Issued		339	300	300
- % of IFB and RFB Solicitations Awarded on Schedule		40%	60%	60%
<i>Target is RFP within 130 Days and IFB within 90 days</i>				
- Cost Savings Comparison Based on Awarded Bid		47%	20%	20%
<i>Refers to actual cost savings of awarded bid as compared to cost of other qualified bids.</i>				
<b>Real Estate Management</b>				
- % of Title Searches Completed Within Allocated Time Frame		99%	95%	95%
- % of Acquisitions Completed Within Allocated Time Frame		90%	90%	90%

## Department: Administrative Services

### Expenditures by Category

	FY 2014-15 Actual	FY 2015-16 Budget as of 3/31/16	FY 2016-17 Adopted Budget	Percent Change
Personal Services	\$ 18,064,074	\$ 19,834,885	\$ 20,860,720	5.2 %
Operating Expenditures	39,321,746	47,387,319	43,758,688	(7.7)%
Capital Outlay	1,476,340	1,170,380	1,011,777	(13.6)%
<b>Total Operating</b>	<b>\$ 58,862,161</b>	<b>\$ 68,392,584</b>	<b>\$ 65,631,185</b>	<b>(4.0)%</b>
Capital Improvements	\$ 7,032,835	\$ 16,543,145	\$ 12,022,801	(27.3)%
Grant	220,000	224,800	224,800	0.0%
Reserves	0	1,746,009	1,201,417	(31.2)%
<b>Total Non-Operating</b>	<b>\$ 7,252,835</b>	<b>\$ 18,513,954</b>	<b>\$ 13,449,018</b>	<b>(27.4)%</b>
<b>Department Total</b>	<b>\$ 66,114,996</b>	<b>\$ 86,906,538</b>	<b>\$ 79,080,203</b>	<b>(9.0)%</b>

### Expenditures by Division / Program

Business Development	\$ 1,199,491	\$ 1,093,537	\$ 790,249	(27.7)%
Capital Projects	1,098,353	2,952,760	1,889,646	(36.0)%
Facilities Management	38,079,524	48,957,906	45,253,872	(7.6)%
Fiscal & Operational Support	1,186,550	1,236,570	1,260,003	1.9 %
Fleet Management	15,316,365	21,252,282	17,848,211	(16.0)%
Procurement	1,880,848	2,141,455	2,103,699	(1.8)%
Real Estate Management	7,353,864	9,272,028	9,934,523	7.1 %
<b>Department Total</b>	<b>\$ 66,114,996</b>	<b>\$ 86,906,538</b>	<b>\$ 79,080,203</b>	<b>(9.0)%</b>

### Funding Source Summary

Internal Service Funds	\$ 15,316,365	\$ 21,252,282	\$ 17,848,211	(16.0)%
General Fund and Sub Funds	44,153,575	51,056,877	49,918,992	(2.2)%
Capital Construction Funds	6,645,056	14,597,379	11,313,000	(22.5)%
<b>Department Total</b>	<b>\$ 66,114,996</b>	<b>\$ 86,906,538</b>	<b>\$ 79,080,203</b>	<b>(9.0)%</b>

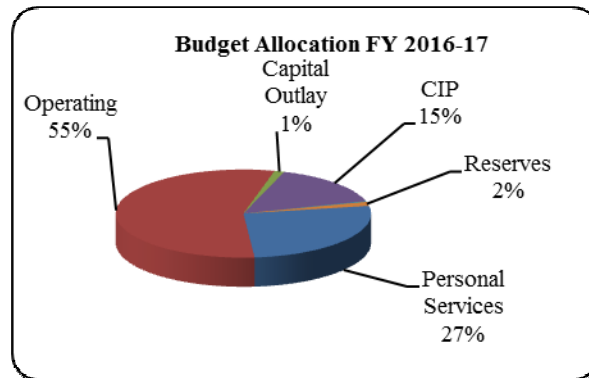
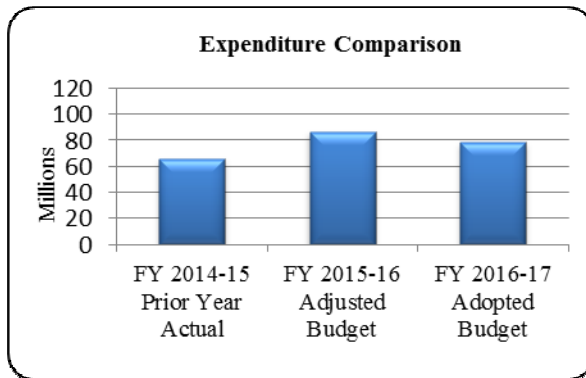
### Authorized Positions

	301	308	316	2.6%
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## Administrative Services

### EXPENDITURE HIGHLIGHTS



**Personal Services** – The FY 2016-17 personal services budget includes a 3.5% salary increase for employees. The Florida Retirement System (FRS) rates increased and were budgeted at the amounts approved by the State Legislature for employer retirement contributions. The budget for employer health insurance contributions increased from \$9,400 to \$10,200 per employee. Additionally, a one-time wellness screening incentive of \$100 per adult enrolled in the Orange County health insurance plan was budgeted with the objective of improving health and lowering insurance costs. Seven (7) new positions were included in the budget. One (1) Administrative Assistant was transferred to Facilities Management from Fiscal and Business Services.

#### **Seven (7) New Positions FY 2016-17**

- 1 - Senior HVAC Mechanic, Facilities Management
- 1 - Facilities Electrical Systems Coordinator, Facilities Management
- 1 - Contract Administrator, Facilities Management
- 1 - Inventory Control Coordinator, Facilities Management
- 1 - Operations Technician, Facilities Management
- 1 - Business Unit Financial Advisor, Fiscal and Operational Support
- 1 - Equipment Mechanic II, Fleet Management

**Operating Expenses** – The FY 2016-17 operating budget decreased by 7.7% or \$3.6 million. Significant adjustments include a \$1.5 million decrease in maintenance of building and grounds due to rollovers from the prior fiscal year primarily in Facilities Management. Research and studies decreased by \$323,732 due primarily to the pending completion of the Disparity Study in Business Development. Additional reductions totaling \$1.8 million were realized due to the recent decrease in fuel prices. Leased space costs increased by \$266,291 due to a new lease for the Sheriff's warehouse, and slight increases in various other leases. The total lease budget is \$6.8 million. Employment agency expenses increased by \$290,617 due to the hiring of temporary staff within the Real Estate Management and Capital Projects divisions to assist with additional work as a result of the **INVEST in Our Home for Life** initiative.

In the Fleet Management Division, budgeted fuel costs are \$4.1 million for unleaded and \$1.9 million for diesel. This translates to \$2.50 per gallon for unleaded and \$2.50 per gallon for diesel, which is a decrease of \$0.50 cents/gallon for unleaded and \$0.60 cents/gallon for diesel from the FY 2015-16 budget. Sublet services are budgeted at \$2.3 million and E85 ethanol at \$52,823. The parts budget decreased by \$210,854 due to a reduction in fuel/delivery costs.

**Capital Outlay** – The FY 2016-17 capital outlay budget decreased by 13.6% or \$158,603 from the FY 2015-16 budget. Significant adjustments include a decrease of \$255,395 in building expenses due to the reclassification of expense to structures and facilities expense account. Funding is included for five (5) replacement vehicles.

**Capital Improvements** – The FY 2016-17 capital improvements budget decreased by 27.3% or \$4.5 million from the FY 2015-16 budget. The budget includes funding for new capital projects: Corrections Work Release HVAC improvements, Administration Building HVAC improvements, Corrections boiler replacement, and Corrections security doors. The budget also includes funding for on-going capital improvement projects to maintain existing facilities. Please refer to the detailed Capital Improvements Program section for a complete listing of projects for the department.

**Grants** – The FY 2016-17 grants budget includes a payment of \$224,800 to the University of Central Florida for co-sponsorship of the lease for the National Entrepreneur Center located at the Fashion Square Mall, as per the agreement approved by the Board of County Commissioners on August 31, 2010.

*Reserves* – The department maintains reserves of \$1.2 million in the Fleet Management Fund.

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**FUNDING SOURCE HIGHLIGHTS**

The General Fund supplies the majority of the Administrative Services funding. Additional funding comes from the Capital Projects Fund, which is used to pay for various capital improvement projects, and from the Fleet Management Fund, which is an internal services fund that derives its revenue from usage fees. Budgeted Fleet Management revenue decreased by 11.8% due to lower services charges to customers due to lower fuel cost.

## Division: Business Development

Expenditures by Category	FY 2014-15	FY 2015-16	FY 2016-17	Percent Change
	Actual	Budget as of 3/31/16	Adopted Budget	
Personal Services	\$ 623,118	\$ 691,593	\$ 671,516	(2.9)%
Operating Expenditures	574,047	369,444	59,557	(83.9)%
Capital Outlay	2,327	32,500	59,176	82.1 %
<b>Total Operating</b>	<b>\$ 1,199,491</b>	<b>\$ 1,093,537</b>	<b>\$ 790,249</b>	<b>(27.7)%</b>
<b>Total</b>	<b>\$ 1,199,491</b>	<b>\$ 1,093,537</b>	<b>\$ 790,249</b>	<b>(27.7)%</b>
<b>Authorized Positions</b>	<b>8</b>	<b>8</b>	<b>8</b>	<b>0.0 %</b>

## Division: Capital Projects

Expenditures by Category	FY 2014-15	FY 2015-16	FY 2016-17	Percent Change
	Actual	Budget as of 3/31/16	Adopted Budget	
Personal Services	\$ 923,388	\$ 1,063,905	\$ 1,131,064	6.3 %
Operating Expenditures	68,293	283,464	256,617	(9.5)%
Capital Outlay	1,921	4,000	1,965	(50.9)%
<b>Total Operating</b>	<b>\$ 993,602</b>	<b>\$ 1,351,369</b>	<b>\$ 1,389,646</b>	<b>2.8 %</b>
Capital Improvements	\$ 104,752	\$ 1,601,391	\$ 500,000	(68.8)%
<b>Total Non-Operating</b>	<b>\$ 104,752</b>	<b>\$ 1,601,391</b>	<b>\$ 500,000</b>	<b>(68.8)%</b>
<b>Total</b>	<b>\$ 1,098,353</b>	<b>\$ 2,952,760</b>	<b>\$ 1,889,646</b>	<b>(36.0)%</b>
<b>Authorized Positions</b>	<b>10</b>	<b>12</b>	<b>12</b>	<b>0.0 %</b>

## Division: Facilities Management

Expenditures by Category	FY 2014-15	FY 2015-16	FY 2016-17	Percent Change
	Actual	Budget as of 3/31/16	Adopted Budget	
Personal Services	\$ 8,576,343	\$ 9,255,075	\$ 9,845,734	6.4 %
Operating Expenditures	21,895,547	25,866,355	23,839,286	(7.8)%
Capital Outlay	1,067,329	840,488	755,852	(10.1)%
<b>Total Operating</b>	<b>\$ 31,539,220</b>	<b>\$ 35,961,918</b>	<b>\$ 34,440,872</b>	<b>(4.2)%</b>
Capital Improvements	\$ 6,540,304	\$ 12,995,988	\$ 10,813,000	(16.8)%
<b>Total Non-Operating</b>	<b>\$ 6,540,304</b>	<b>\$ 12,995,988</b>	<b>\$ 10,813,000</b>	<b>(16.8)%</b>
<b>Total</b>	<b>\$ 38,079,524</b>	<b>\$ 48,957,906</b>	<b>\$ 45,253,872</b>	<b>(7.6)%</b>
<b>Authorized Positions</b>	<b>154</b>	<b>154</b>	<b>160</b>	<b>3.9 %</b>

## Division: Fiscal & Operational Support

Expenditures by Category	FY 2014-15	FY 2015-16	FY 2016-17	Percent Change
	Actual	Budget as of 3/31/16	Adopted Budget	
Personal Services	\$ 1,155,291	\$ 1,217,410	\$ 1,243,282	2.1 %
Operating Expenditures	27,029	16,933	14,494	(14.4)%
Capital Outlay	4,229	2,227	2,227	0.0 %
<b>Total Operating</b>	<b>\$ 1,186,550</b>	<b>\$ 1,236,570</b>	<b>\$ 1,260,003</b>	<b>1.9 %</b>
<b>Total</b>	<b>\$ 1,186,550</b>	<b>\$ 1,236,570</b>	<b>\$ 1,260,003</b>	<b>1.9 %</b>
<b>Authorized Positions</b>	<b>16</b>	<b>16</b>	<b>17</b>	<b>6.3 %</b>

## Division: Fleet Management

Expenditures by Category	FY 2014-15	FY 2015-16	FY 2016-17	Percent Change
	Actual	Budget as of 3/31/16	Adopted Budget	
Personal Services	\$ 3,684,910	\$ 3,942,631	\$ 4,104,677	4.1 %
Operating Expenditures	10,893,707	13,411,085	11,663,316	(13.0)%
Capital Outlay	349,969	206,791	169,000	(18.3)%
<b>Total Operating</b>	<b>\$ 14,928,586</b>	<b>\$ 17,560,507</b>	<b>\$ 15,936,993</b>	<b>(9.2)%</b>
Capital Improvements	\$ 387,779	\$ 1,945,766	\$ 709,801	(63.5)%
Reserves	0	1,746,009	1,201,417	(31.2)%
<b>Total Non-Operating</b>	<b>\$ 387,779</b>	<b>\$ 3,691,775</b>	<b>\$ 1,911,218</b>	<b>(48.2)%</b>
<b>Total</b>	<b>\$ 15,316,365</b>	<b>\$ 21,252,282</b>	<b>\$ 17,848,211</b>	<b>(16.0)%</b>
<b>Authorized Positions</b>	<b>63</b>	<b>65</b>	<b>66</b>	<b>1.5 %</b>

## Division: Procurement

Expenditures by Category	FY 2014-15	FY 2015-16	FY 2016-17	Percent Change
	Actual	Budget as of 3/31/16	Adopted Budget	
Personal Services	\$ 1,777,692	\$ 1,945,059	\$ 2,006,861	3.2 %
Operating Expenditures	93,113	119,546	91,838	(23.2)%
Capital Outlay	10,043	76,850	5,000	(93.5)%
<b>Total Operating</b>	<b>\$ 1,880,848</b>	<b>\$ 2,141,455</b>	<b>\$ 2,103,699</b>	<b>(1.8)%</b>
<b>Total</b>	<b>\$ 1,880,848</b>	<b>\$ 2,141,455</b>	<b>\$ 2,103,699</b>	<b>(1.8)%</b>
<b>Authorized Positions</b>	<b>28</b>	<b>29</b>	<b>29</b>	<b>0.0 %</b>

## Division: Real Estate Management

<b>Expenditures by Category</b>	<b>FY 2014-15 Actual</b>	<b>FY 2015-16 Budget as of 3/31/16</b>	<b>FY 2016-17 Adopted Budget</b>	<b>Percent Change</b>
Personal Services	\$ 1,323,332	\$ 1,719,212	\$ 1,857,586	8.0 %
Operating Expenditures	5,770,010	7,320,492	7,833,580	7.0 %
Capital Outlay	40,522	7,524	18,557	146.6 %
<b>Total Operating</b>	<b>\$ 7,133,864</b>	<b>\$ 9,047,228</b>	<b>\$ 9,709,723</b>	<b>7.3 %</b>
Grant	\$ 220,000	\$ 224,800	\$ 224,800	0.0 %
<b>Total Non-Operating</b>	<b>\$ 220,000</b>	<b>\$ 224,800</b>	<b>\$ 224,800</b>	<b>0.0 %</b>
<b>Total</b>	<b>\$ 7,353,864</b>	<b>\$ 9,272,028</b>	<b>\$ 9,934,523</b>	<b>7.1 %</b>
<b>Authorized Positions</b>	<b>22</b>	<b>24</b>	<b>24</b>	<b>0.0 %</b>

**Fiscal Year  
2016-17**

**CAPITAL IMPROVEMENTS PROGRAM**

Projects under the direction of the  
**Administrative Services Department**

The Administrative Services Department is responsible for the management of capital projects to construct, repair or enhance Orange County facilities and infrastructure.

	Adopted <u>FY 2016-17</u>
Courthouse HVAC & Building Imps	\$2,250,000
Administration Center HVAC	650,000
RCC electrical Improvements	500,000
HVAC & IAQ Related Repl/Rep.	2,112,500
Improvement to Facilities	1,123,750
County Facilities Roof Assess Retrofit	435,500
Corrections HVAC & Building Imp	2,250,000
Corrections Work Release HVAC	700,000
Corrections Boiler Replacement	200,000
Corrections Security Doors	750,000
Fleet Building Renovation	699,801
Tank Replacement	10,000
Energy Conservation Retrofit	<u>341,250</u>
Department Total	\$ 12,002,801

**Funding Mechanism:**

Projects within the Administrative Services Department are budgeted in the Facilities Management, Capital Projects, and Fleet Management divisions and are primarily related to the construction, improvement, and maintenance of facilities. Funding is provided by the Capital Projects Fund (1023) and Fleet Management Fund (5530).

The 5-Year Adopted CIP – by Department/Division report following this page utilizes figures as of 8/26/16 for the FY 2015-16 budget rather than as of 3/31/16 to accurately reflect Total Project Costs approved by the Board of County Commissioners.

**ADOPTED CIP - BY DEPARTMENT / DIVISION  
FY 2016/17 - FY 2020/21 BUDGET**

ORG	FUND	PROJECT NAME	PRIOR EXPENDITURES	BUDGET FY 15-16	ADOPTED BUDGET FY 16-17	PROPOSED BUDGET FY 17-18	PROPOSED BUDGET FY 18-19	PROPOSED BUDGET FY 19-20	PROPOSED BUDGET FY 20-21	PROPOSED BUDGET FUTURE	TOTAL PROJECT COST	
<b>Administrative Services</b>												
Capital Projects												
1708	1023	Gun Range Maintenance	2,283,515	101,391	0	0	0	0	0	0	2,384,906	
		<b>Org Subtotal</b>	<b>2,283,515</b>	<b>101,391</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,384,906</b>	
1757	1023	RCC Electrical Improvements	0	1,500,000	500,000	0	0	0	0	0	2,000,000	
		<b>Org Subtotal</b>	<b>0</b>	<b>1,500,000</b>	<b>500,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,000,000</b>	
		<b>DIVISION SUBTOTAL</b>	<b>2,283,515</b>	<b>1,601,391</b>	<b>500,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,384,906</b>	
Facilities Management												
0263	1023	Improvements to Facilities	10,666,925	3,642,462	1,123,750	2,060,000	2,500,000	2,000,000	2,000,000	0	23,993,137	
		<b>Org Subtotal</b>	<b>10,666,925</b>	<b>3,642,462</b>	<b>1,123,750</b>	<b>2,060,000</b>	<b>2,500,000</b>	<b>2,000,000</b>	<b>2,000,000</b>	<b>0</b>	<b>23,993,137</b>	
1703	1023	Administration Center HVAC	0	0	650,000	0	0	0	0	0	650,000	
		<b>Org Subtotal</b>	<b>0</b>	<b>0</b>	<b>650,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>650,000</b>	
1755	1023	Courthouse HVAC & Building Imp	0	2,445,000	2,250,000	2,000,000	2,000,000	1,465,000	0	0	10,160,000	
		<b>Org Subtotal</b>	<b>0</b>	<b>2,445,000</b>	<b>2,250,000</b>	<b>2,000,000</b>	<b>2,000,000</b>	<b>1,465,000</b>	<b>0</b>	<b>0</b>	<b>10,160,000</b>	
1756	1023	Corrections HVAC & Building Imp	0	961,000	2,250,000	2,000,000	2,000,000	949,000	0	0	8,160,000	
		<b>Org Subtotal</b>	<b>0</b>	<b>961,000</b>	<b>2,250,000</b>	<b>2,000,000</b>	<b>2,000,000</b>	<b>949,000</b>	<b>0</b>	<b>0</b>	<b>8,160,000</b>	
1758	1023	Corrections Boiler Replacement	0	0	200,000	700,000	1,300,000	0	0	0	2,200,000	
		<b>Org Subtotal</b>	<b>0</b>	<b>0</b>	<b>200,000</b>	<b>700,000</b>	<b>1,300,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,200,000</b>	
1759	1023	Corrections Work Release HVAC	0	0	700,000	1,000,000	0	0	0	0	1,700,000	
		<b>Org Subtotal</b>	<b>0</b>	<b>0</b>	<b>700,000</b>	<b>1,000,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,700,000</b>	

**ADOPTED CIP - BY DEPARTMENT / DIVISION  
FY 2016/17 - FY 2020/21 BUDGET**

ORG	FUND	PROJECT NAME	PRIOR EXPENDITURES	BUDGET FY 15-16	ADOPTED BUDGET FY 16-17	PROPOSED BUDGET FY 17-18	PROPOSED BUDGET FY 18-19	PROPOSED BUDGET FY 19-20	PROPOSED BUDGET FY 20-21	PROPOSED BUDGET FUTURE	TOTAL PROJECT COST
1760	1023	Corrections Security Doors	0	0	750,000	1,750,000	1,965,000	0	0	0	4,465,000
		<b>Org Subtotal</b>	<b>0</b>	<b>0</b>	<b>750,000</b>	<b>1,750,000</b>	<b>1,965,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,465,000</b>
2049	1023	HVAC & IAQ Related Rep/Rest	11,645,752	5,036,327	2,112,500	2,030,000	2,180,000	2,000,000	2,000,000	0	27,004,579
		<b>Org Subtotal</b>	<b>11,645,752</b>	<b>5,036,327</b>	<b>2,112,500</b>	<b>2,030,000</b>	<b>2,180,000</b>	<b>2,000,000</b>	<b>2,000,000</b>	<b>0</b>	<b>27,004,579</b>
2050	1023	Energy Conservation Retrofit	684,824	325,760	341,250	500,000	500,000	500,000	500,000	0	3,351,834
		<b>Org Subtotal</b>	<b>684,824</b>	<b>325,760</b>	<b>341,250</b>	<b>500,000</b>	<b>500,000</b>	<b>500,000</b>	<b>500,000</b>	<b>0</b>	<b>3,351,834</b>
2052	1023	County Facs Roof Assess/Rep	1,803,700	585,439	435,500	1,140,000	1,000,000	1,000,000	1,000,000	0	6,964,639
		<b>Org Subtotal</b>	<b>1,803,700</b>	<b>585,439</b>	<b>435,500</b>	<b>1,140,000</b>	<b>1,000,000</b>	<b>1,000,000</b>	<b>1,000,000</b>	<b>0</b>	<b>6,964,639</b>
		<b>DIVISION SUBTOTAL</b>	<b>24,801,201</b>	<b>12,995,988</b>	<b>10,813,000</b>	<b>13,180,000</b>	<b>13,445,000</b>	<b>7,914,000</b>	<b>5,500,000</b>	<b>0</b>	<b>88,649,189</b>
Fleet Management											
2046	5530	Tanks Replacement	73,347	175,096	10,000	10,000	10,000	10,000	0	0	288,443
		<b>Org Subtotal</b>	<b>73,347</b>	<b>175,096</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	<b>0</b>	<b>0</b>	<b>288,443</b>
2051	5530	Fleet Bldg Renovations	1,003,652	1,770,670	699,801	539,000	39,000	39,000	0	841,000	4,932,123
		<b>Org Subtotal</b>	<b>1,003,652</b>	<b>1,770,670</b>	<b>699,801</b>	<b>539,000</b>	<b>39,000</b>	<b>39,000</b>	<b>0</b>	<b>841,000</b>	<b>4,932,123</b>
		<b>DIVISION SUBTOTAL</b>	<b>1,076,999</b>	<b>1,945,766</b>	<b>709,801</b>	<b>549,000</b>	<b>49,000</b>	<b>49,000</b>	<b>0</b>	<b>841,000</b>	<b>5,220,566</b>
		<b>DEPARTMENT TOTAL</b>	<b>28,161,715</b>	<b>16,543,145</b>	<b>12,022,801</b>	<b>13,729,000</b>	<b>13,494,000</b>	<b>7,963,000</b>	<b>5,500,000</b>	<b>841,000</b>	<b>98,254,661</b>
		<b>GRAND TOTAL</b>	<b>28,161,715</b>	<b>16,543,145</b>	<b>12,022,801</b>	<b>13,729,000</b>	<b>13,494,000</b>	<b>7,963,000</b>	<b>5,500,000</b>	<b>841,000</b>	<b>98,254,661</b>



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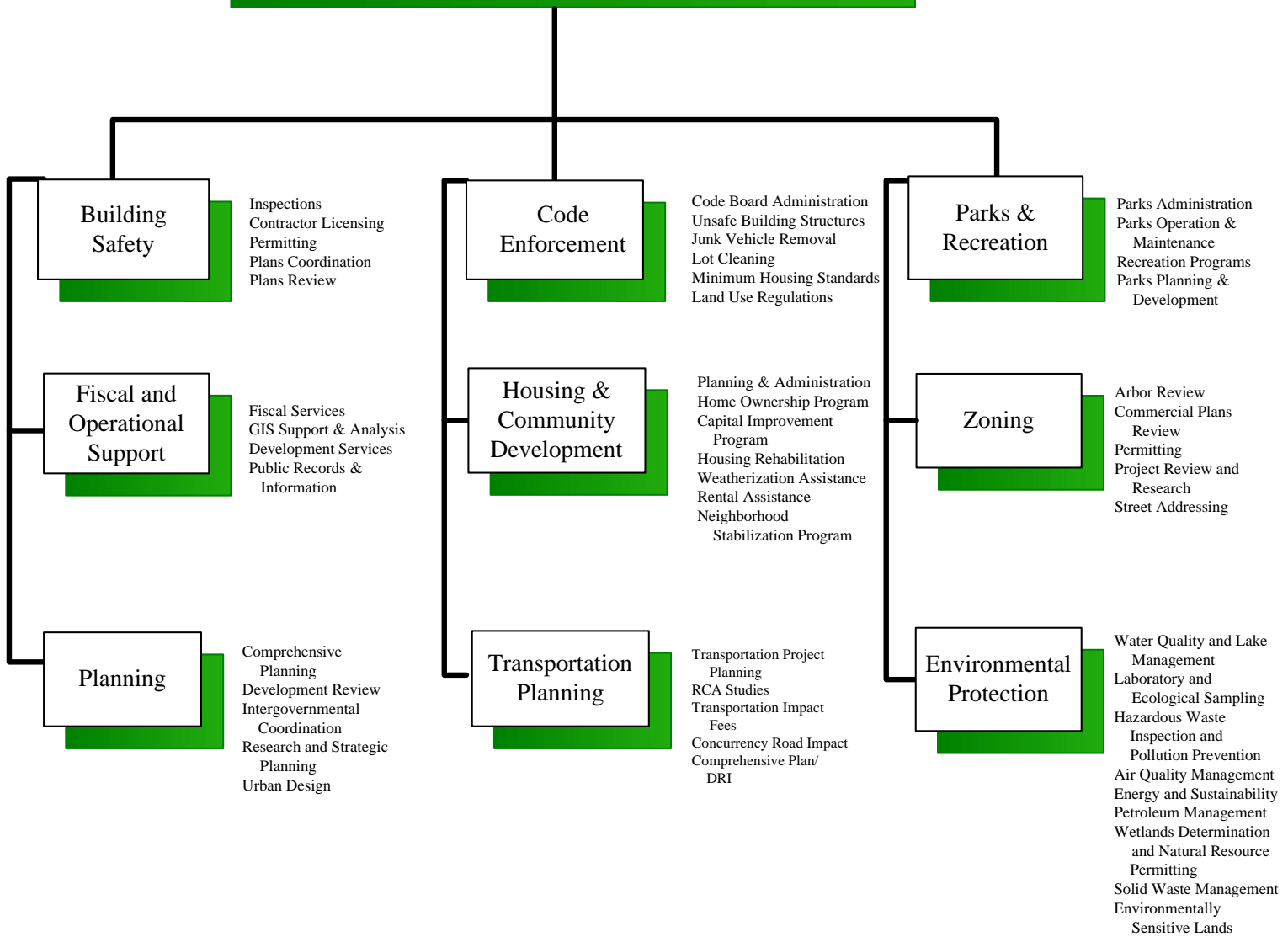
## COMMUNITY, ENVIRONMENTAL AND DEVELOPMENT SERVICES DEPARTMENT

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# COMMUNITY, ENVIRONMENTAL AND DEVELOPMENT SERVICES

Administration



## Community, Environmental and Development Services

### Purpose Statement:

The Community, Environmental and Development Services Department (CEDS) is responsible for promoting, coordinating, and implementing programs and services that maintain and enhance the quality of life in Orange County. These programs and services help guide development and transportation initiatives, monitor construction, protect the environment, maintain the character and quality of existing neighborhoods, provide unique athletic, and recreational opportunities for all ages, and encourage the preservation of open space.



### Program Descriptions:

- The **Code Enforcement Division** enhances the quality of life and the economy of Orange County by enforcing regulations that preserve and protect neighborhoods. The division promotes voluntary compliance by establishing partnerships with citizens, interest groups, and other agencies.
- The **Division of Building Safety** protects the public health and welfare through the enforcement of federal, state, and local codes and ordinances. Plan reviews, permit issuances, and inspections are performed for structural, electrical, plumbing, gas, heating, air conditioning, refrigeration, and ventilation systems for all residential and commercial construction projects to ensure compliance with these codes.
- The **Environmental Protection Division (EPD)** serves to maintain, protect, and enhance the quality of the natural environment for the use and enjoyment of Orange County citizens and visitors by providing educational and conservation programs, and through the monitoring, inspection, and enforcement of regulations governing the environment.
- The **Fiscal and Operational Support Division** is responsible for the administration and coordination of financial operations, development information and processes, impact fees and concurrency management, and Geographic Information Systems (GIS), which fosters creative and innovative solutions to improve operational efficiency, promote collaboration and resource-sharing among divisions, and improve each division's ability to focus on customer service.
- The **Housing & Community Development Division** creates and maintains a viable urban community by providing affordable housing opportunities, infrastructure improvements, human services, and expanded economic opportunities principally for low to moderate income residents of Orange County.
- The **Parks and Recreation Division** seeks to improve the quality of life in Orange County. Special events build a sense of community and provide opportunities for family engagement. Sports leagues and training give youths and adults a chance to achieve and excel. Historical properties and preservation maintain local heritage and anchor the community. The

division manages preserves and open spaces and protects the natural environment for present and future generations. Trails, gymnasiums, classes, and fitness facilities increase community health and wellness. Parks builds the citizens of tomorrow through enrichment programs.

- The **Planning Division** serves the public through implementing Orange County's Comprehensive Plan (CP) to ensure this is a place that successfully balances economic development with environmental protection, grows in a manner that enhances communities and provides choices in where to live and how to get around, and participates in the implementation of the Sustainable Orange County Plan.
- The **Transportation Planning Division** provides overall support for transportation initiatives through policy development in the CP to ensure that transportation projects address the needs of the community. The division is also responsible for coordinating transportation related issues with other departments, as well as federal and state agencies, in addition to administering the development of transportation infrastructure studies, transportation impact fees, and transportation concurrency evaluations.
- The **Zoning Division** supports the successful development of business and residential communities in Orange County through the adoption of progressive zoning regulations that benefit and protect the citizens of Orange County. The division supports the centralized permitting services initiative to enhance customer service.

### FY 2015-16 Major Accomplishments:

#### Code Enforcement

- Collected approximately \$1.2 million in fines.
- Performed more than 94,000 field inspections to ensure public safety and code compliance.
- Demolished 10 unsafe multi-family buildings in the Tymber Skan on



## Community, Environmental and Development Services

the Lake condominium complex.

- Removed over 125,000 illegal signs from the public right-of-ways, using both Code Enforcement staff and a private vendor.

### *Division of Building Safety*

- Reviewed, inspected, and provided oversight for more than \$2.3 billion worth of commercial and residential construction.
- Handled over 68,000 permitting requests, which generated over 258,000 inspection activities.
- Continued enhancements of “one-stop” permitting services and processed over 25,500 requests for services.
- Enhanced the Fast Track web portal to allow improved permitting research, credit card payments, the ability to upload/download documents, and scheduling of inspection activities for customers.



### *Environmental Protection*

- Published first Annual Sustainability Report.
- Installed new ambient air monitoring station near Interstate-4 and upgraded all monitoring data collection to digital.
- Cleaned up 40 petroleum contaminated sites and initiated new compliance assistance visits program for storage tanks operators.
- Opened the Johns Lake Conservation Area to the public with a kayak launch, picnic areas, and a fishing pier.
- Installed a stormwater treatment facility to improve the quality of water entering Lake Down.

### *Fiscal & Operational Support*

- Launched the OCFL Atlas application, which enables our constituents to view upcoming development projects throughout the County.
- Utilized the electronic document management system to continue the conversion of paper records to electronic images.
- The GIS team made significant progress in improving data accuracy for addressing to prepare for the move to next generation 911 and successfully completed over 3,000 requests for GIS data, mapping, and analysis services.

### *Housing & Community Development*

- Awarded \$818,500 in Community Development Block Grant (CDBG) federal funds to 15 nonprofit agencies for public services including child care subsidies, afterschool care for low income children, job training and placement for adults with disabilities, home delivered meals to homebound low income seniors, case management for homeless persons, and financial crisis case management.
- Awarded \$476,755 in Emergency Shelter Grants (ESG) federal funds for homeless activities to seven (7) nonprofit homeless agencies.
- Provided 650 individuals with shelter and essential services. Additionally, 45 households received homeless prevention financial assistance, and 20 households received rapid re-housing services using ESG funds.
- Awarded \$1,621,696 for public facilities and improvements utilizing CDBG CIP funding, which included \$719,887 towards the construction of a new shelter facility for victims of abuse at Harbor House; \$198,573 for a transitional housing facility for the homeless with drug and substance abuse at Aspire; \$86,900 for renovations at the Center for Independent Living; \$153,177 for ADA improvements at the Jewish Family Services; \$72,555 for roof repairs at Life Concepts (Quest); and \$218,824 for flooring replacement at the Primrose Center training facility for severely disabled adults. Provided \$500,000 in CDBG funding for the United Cerebral Palsy (UCP) building expansion in Pine Hills.
- Awarded \$1,000,628 to assist 225 households with tenant based rental assistance using Home Investment Partnership (HOME) Program funds.





## Community, Environmental and Development Services

### *Parks & Recreation*

- Held a ribbon cutting ceremony for Downey Park Inclusive Playground in November 2015; grand opening of Independence Park in November 2015; ribbon cutting for Warren Park Pickleball Courts in October 2015; and grand opening of Deputy Brandon Coates Community Park in July 2016.
- Partnered with 10 youth sport organizations to provide achievement opportunities for over 10,000 students; by providing opportunities for over 6,000 children the opportunity to participate in cheerleading, soccer, volleyball, football, and the Junior Magic Basketball program through increased seasonal sport availability with the six (6) recreation center/gymnasiums, and provided 14 after school enrichment programs and 13 summer camp programs so that more than 1,000 school aged children had a structured and safe environment.
- Provided youth open gym and free student memberships at all six (6) recreation center/gymnasiums to give 7,000 students a safe place to play and participate in sport activities during out-of-school hours.
- Partnered with the Winter Garden Police Department to host weekly after-hours “midnight basketball” for youth to have a safe place to play and be mentored in west Orange County.



### *Planning*

- Completed the I-Drive 2040 Vision Plan.
- Launched Orange Code, the County’s comprehensive update to the Land Development Code.
- Reviewed more than 1,000 development applications and conducted more than 150 community meetings.

### *Transportation Planning*

- Completed Comprehensive Plan Amendments for updates to the Transportation Element and related elements of the Orange County CP and completed 49 reviews associated with development projects.
- Initiated the Multimodal Corridor Plan Phase III to develop long term and multimodal regulatory alternatives to concurrency.
- Completed the Bicycle/Pedestrian Count Program and the UCF/Alafaya Trail Pedestrian Safety Study.

- Kicked off the Sand Lake Road RCA (Roadway Conceptual Analysis) Study.

### *Zoning*

- Processed over 60,000 service requests over the counter in the Permitting Section.
- Presented 225 cases to the Board of Zoning Adjustment (BZA) and held 20 community meetings related to BZA cases.
- Completed more than 1,300 Commercial Plan reviews.

### **FY 2016-17 Department Objectives:**

#### *Code Enforcement*

- Reduce blight from illegal right-of-way signs with the goal of removing 300,000 signs each year.
- Continue enforcement and unsafe structure abatement in the Tymber Skan on the Lake condominium development, as well as the surrounding neighborhood of Holden Heights where the highest concentration of blighted conditions exist.
- Continue development of a commercial property maintenance program to focus on general structural safety and development standards.

#### *Division of Building Safety*

- Promote a safe and stable community through the fair and uniform enforcement of the Florida Building Code.
- Strive to maintain current levels of service with over 250,000 annual inspections projected and respond within specified times as scheduled.
- Develop and implement an electronic plan review process.
- Develop and implement a process to identify and update “expired permits”.

#### *Environmental Protection*

- Continue to study, design, and construct water quality improvement projects to reduce pollutant loads to impaired waterbodies.
- Continue to enhance habitat diversity on Green PLACE properties and open additional Green PLACE properties for passive recreational use.
- Continue to work with the Sustainability Committee to implement a sustainability plan.
- Comply with the more stringent National Pollutant Discharge Elimination System permit requirements for Orange County.
- Initiate construction process for new buildings at Back to Nature Wildlife Refuge at Eagles Roost.

#### *Fiscal & Operational Support*

- Provide quality administrative support and sound financial management through professional management practices.
- Use GIS to improve how county information is made available to staff and management, refining mapping technology for emergency management, and developing analytical models, processes, and mapping to support management decision making.

## Community, Environmental and Development Services

- Promote citizen engagement and access to government information by enhancing public notifications, improving records management, providing online tools, and seeking input.

### ***Housing & Community Development***

- Utilize federal grant dollars to improve the urban infrastructure of low income communities.
- Expand economic opportunities to economically disadvantaged individuals in Orange County through jobs created as a result of federally funded projects.
- Analyze development impacts on older neighborhoods and recommend programs that preserve and strengthen these historically established communities.
- Partner with non-profit agencies that provide public services and economic opportunities required by federal grants to ensure services are received by a wide variety of those needing them.

### ***Parks & Recreation***

- Develop eight (8) new multi-purpose fields at three (3) different park locations throughout the county. The fields will meet the participation demand of growing sports such as soccer, lacrosse, and football. Completion of the new facilities is scheduled for 2017.
- Construct and open two (2) parks: Lakeside Village Neighborhood Park and Deputy Jonathan “Scott” Pine Community Park.
- Continue to maximize efficiencies of after-school and summer camp programming as needed, including the Rec Zone and Rec Squad, to meet the needs of more youth at neighborhood and community parks.
- Implement new online system for citizens to access programs, camping, and rentals.

### ***Planning***

- Complete a series of public workshops for the update of the Comprehensive Plan and a series of charrettes associated with the continued development of Orange Code.
- Continue to streamline the review process for development proposals submitted to the Development Review Committee (DRC) Office.
- Develop tools for meeting affordable housing goals set for the County.
- Adopt form-based code modules for transit station areas and greenfield development.

### ***Transportation Planning***

- Coordinate with Florida Department of Transportation (FDOT) and METROPLAN Orlando regarding needed transportation improvements to accommodate well-planned growth.
- Promote and consider alternative modes of transportation during Comprehensive Plan Amendments and land development reviews that support a future land use pattern to facilitate safe, convenient, and efficient transportation.
- Continue to apply for state and federal grants associated with transportation improvements.

### ***Zoning***

- Continue to streamline services to provide efficient customer service to citizens.
- Maintain a level of service of 10 minutes for walk-in service requests through the Permitting Section.
- Promote progressive zoning regulations that serve economic development and protect residential areas.







## Community, Environmental and Development Services

Key Performance Measures	Notes	FY 2014-15 Actual	FY 2015-16 Target	FY 2016-17 Target
<b>Building Safety</b>				
- Plans Review - Number of Plans Reviewed		5,802	5,200	6,700
<i>Plans reviewed include commercial construction plans for all new and alteration projects.</i>				
- Plans Review - Average Number Per Plans Examiner		193	175	239
- Permits - Avg # of Sub-Permits Issued per Analyst Per Day	1	0	0	26
- Permits - Number of Sub-Permits Issued	2	0	0	62,900
- Inspections - Number of Inspections Performed Per Year		224,414	235,000	310,600
- Inspections - % Completed Within 1 Day of Schedule		96%	98%	95%
<b>Code Enforcement</b>				
- Number of Inspections		97,916	100,000	100,000
- Response Time (within 48 hrs.)		75%	85%	85%
<b>Environmental Protection</b>				
- Inspections - Number of Sites Inspected		8,525	8,468	8,764
- Inspections - % of Sites in Compliance		60%	59%	63%
- Permitting - # of Permits Issued or RAI Letters Sent		699	756	828
<i>RAI - Request for Additional Information</i>				
- Permitting - % of Permits Issued or RAI's in Est. Timeframe		85%	95%	95%
<b>Housing and Community Development</b>				
- # of Homes that Received Housing Rehabilitation		154	135	100
- # of Families Assisted in Achieving Homeownership		151	120	150
- % of Orange County Authorized Section 8 Units Leased		95%	93%	95%
<b>Parks &amp; Recreation</b>				
- Number of Park Visitors		12,470,110	14,000,000	13,000,000
- Operating Expenses per Maintained Acre		\$ 13,118	\$ 16,000	\$ 15,000
- Acres of Parkland per Thousand Residents		12.00	8.00	8.00
- Parks Cost per Capita		\$ 22.11	\$ 32.00	\$ 25.00
<b>Planning</b>				
- Number of Community Meetings		130	138	160
<i>Community meetings include rezoning requests and future land use amendments.</i>				
- # of Land Development Projects Submitted for Review		989	950	1,175
<b>Transportation Planning</b>				
- Number of Concurrency Applications Reviewed		301	262	217
<i>Includes traffic studies reviewed in-house.</i>				
- Num of Land Developmt Projects Submitted for Review		5,022	4,450	4,955
<i>Includes DRC Reviews, Comprehensive Plan Amendments, BZA and P&amp;Z applications</i>				
- Number of Agreements Approved by RAC		26	24	24
<i>Roadway Agreement Committee (RAC) meets twice monthly all year long.</i>				
- # of Local Agency Prog. Agreements Executed & Grant Requests		2	3	2

1 New Measure

2 New Measure

## Department: Community, Environmental and Development Services

### Expenditures by Category

	FY 2014-15 Actual	FY 2015-16 Budget as of 3/31/16	FY 2016-17 Adopted Budget	Percent Change
Personal Services	\$ 41,874,336	\$ 52,596,615	\$ 51,571,238	(1.9)%
Operating Expenditures	53,697,351	81,512,005	68,805,061	(15.6)%
Capital Outlay	3,495,223	5,657,989	3,586,618	(36.6)%
<b>Total Operating</b>	<b>\$ 99,066,910</b>	<b>\$ 139,766,609</b>	<b>\$ 123,962,917</b>	<b>(11.3)%</b>
Capital Improvements	\$ 8,456,279	\$ 44,412,665	\$ 28,737,713	(35.3)%
Grant	1,396,401	2,496,699	3,287,249	31.7 %
Reserves	0	43,795,782	35,820,813	(18.2)%
Other	0	810,417	0	(100.0)%
<b>Total Non-Operating</b>	<b>\$ 9,852,680</b>	<b>\$ 91,515,563</b>	<b>\$ 67,845,775</b>	<b>(25.9)%</b>
<b>Department Total</b>	<b>\$ 108,919,590</b>	<b>\$ 231,282,172</b>	<b>\$ 191,808,692</b>	<b>(17.1)%</b>

### Expenditures by Division / Program

Building Safety	\$ 13,437,753	\$ 33,661,768	\$ 36,276,255	7.8 %
Code Enforcement	5,730,937	7,852,499	8,640,842	10.0 %
Environmental Protection	11,489,143	39,634,592	32,657,911	(17.6)%
Fiscal & Operational Support	5,017,430	6,978,769	6,194,602	(11.2)%
Housing and Community Development	34,878,358	50,576,467	40,450,543	(20.0)%
Parks & Recreation	33,038,714	83,955,588	59,077,467	(29.6)%
Planning	1,882,290	4,502,645	4,291,830	(4.7)%
Transportation Planning	1,627,377	2,132,357	2,103,934	(1.3)%
Zoning	1,817,588	1,987,487	2,115,308	6.4 %
<b>Department Total</b>	<b>\$ 108,919,590</b>	<b>\$ 231,282,172</b>	<b>\$ 191,808,692</b>	<b>(17.1)%</b>

### Funding Source Summary

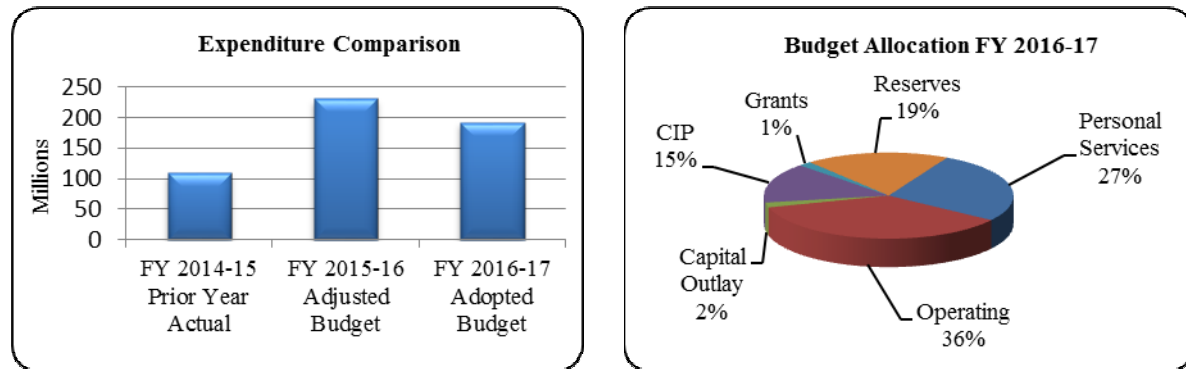
Special Revenue Funds	\$ 83,396,765	\$ 171,060,171	\$ 138,567,622	(19.0)%
General Fund and Sub Funds	21,473,366	29,182,742	29,622,193	1.5%
Capital Construction Funds	4,049,459	31,039,259	23,618,877	(23.9)%
<b>Department Total</b>	<b>\$ 108,919,590</b>	<b>\$ 231,282,172</b>	<b>\$ 191,808,692</b>	<b>(17.1)%</b>

### Authorized Positions

	718	743	758	2.0%
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## Community, Environmental and Development Services

### EXPENDITURE HIGHLIGHTS



**Personal Services** – The FY 2016-17 personal services budget includes a 3.5% salary increase for employees. The Florida Retirement System (FRS) rates increased and were included in the budget at the amounts approved by the State Legislature for employer retirement contributions. The budget for employer health insurance contributions increased from \$9,400 to \$10,200 per employee. Additionally, a one-time wellness screening incentive of \$100 per adult enrolled in the Orange County health insurance plan was budgeted with the objective of improving health and lowering insurance costs. Sixteen new positions were added to accommodate increased workloads in specific areas and one (1) vacant position was deleted.

#### 16 New Positions FY 2016-17

- 1 – Building Official, Building Safety Division
- 1 – Chief Plans Examiner, Building Safety Division
- 3 – Inspector, Building Safety Division
- 1 – Senior Permit Analyst, Building Safety Division
- 1 – Code Enforcement Inspector, Code Enforcement Division
- 1 – Environmental Team Leader, Environmental Protection Division
- 2 – Senior Environmental Specialist, Environmental Protection Division
- 2 – Parks Specialist, Parks & Recreation Division
- 1 – Assistant Manager, Planning Division
- 1 – Planner III, Planning Division
- 2 – Zoning Code Specialist II, Zoning Division

#### One (1) Deleted Position FY 2016-17

- 1 – Parks Program Administrator, Parks & Recreation Division

**Operating Expenses** – The FY 2016-17 operating expenses budget decreased by 15.6% or \$12.7 million from the FY 2015-16 budget. The majority of the decrease is due to grant rollovers for the Housing and Community Development Division, which do not occur until after the fiscal year begins and are not included in the budget at this time.

**Capital Outlay** – The FY 2016-17 capital outlay budget decreased by 36.6% or \$2.1 million from the FY 2015-16 budget. The majority of the decrease is due to grant rollovers in the Environmental Protection and Housing and Community Development Divisions, which do not occur until after the fiscal year began and were not included in the adopted budget. Included within the capital outlay budget is funding for the addition/replacement of 31 vehicles throughout the department.

**Capital Improvements** – The FY 2016-17 capital improvements budget decreased by 35.3% or \$15.7 million from the FY 2015-16 budget. The majority of the decrease is due to the timing of rebudgets for current capital projects. Funding is included for environmentally sensitive land management activities and restorations, water quality projects, Parks construction, maintenance, and renovation projects, and Building Safety and Code Enforcement Division renovations. The budget also includes funding for countywide parks projects as part of the \$300 million *INVEST in Our Home for Life* initiative. Please refer to the detailed Capital Improvements Program section for a complete listing of projects for the department.

**Grants** – The FY 2016-17 grants will be distributed primarily to Orange County citizens for housing down-payment assistance. Some not-for-profit organizations will receive Community Development Block Grant (CDBG) funding as determined through a competitive process.

**Reserves** – The FY 2016-17 reserves budget decreased by 18.2% or \$8.0 million from the FY 2015-16 budget. The Building Safety Fund reserve budget is \$16.4 million. Environmental Protection Division’s reserve budget is \$13.7 million. Parks and Recreation Division’s reserve budget is \$4.9 million, which includes \$2.7 million in the Parks and Recreation Fund and \$2.2 million in the Parks and Recreation Impact Fee Fund. Planning Division’s reserve budget is \$869,880. A significant amount of these funds have been committed for planned CIPs.

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## FUNDING SOURCE HIGHLIGHTS

The Community, Environmental and Development Services Department receives funding from various sources. For FY 2016-17 the department will receive funds from the General Fund, Special Revenue Funds, and Grants. Special Revenue Funds include such funds as the Building Fund (1011), Parks Fund (1050), the Conservation Trust Fund (1026), and the MSTU Lake Funds (1062–1096).

Beginning in FY 1997-98, the Orange County Board of County Commissioners earmarked a portion of the countywide ad valorem tax millage to provide dedicated funding for county parks and recreation programs. Other funding sources for Orange County parks include public service tax, park entrance fees, park user fees, park concession revenues, and other park charges.

**Building Permits** – Permit fees are charged for plans review and inspection services encompassing building, electrical, mechanical, and plumbing trades. Staff reviews construction plans and performs construction inspections to ensure compliance with County Code. Fees are based on the actual cost of plans reviewed and site inspections, plus an allowance for overhead expenses. The FY 2016-17 building permit fees are budgeted at \$13.5 million compared to \$13.0 million budgeted in FY 2015-16.

**Parks Impact Fee** – Effective March 10, 2006, the Orange County Board of County Commissioners (BCC) approved the Parks & Recreation Impact Fee. The BCC determined that impact fees provide a reasonable method of regulating new residential development in the unincorporated area to ensure that such new development pays a portion of the capital cost of parks and recreation facilities necessary to accommodate such new development. The capital improvements funded by parks impact fees shall provide parks and recreation facilities to new residential development within the unincorporated area. It is anticipated that collections for FY 2016-17 will be around \$3.7 million.

**Lake MSTU Funds** - The Environmental Protection Division uses Lake MSTU funds to defray the cost of herbicides in cleaning lakes and to implement various lake-enhancement projects. Revenues, expenditures, and fund balances are recorded by each MSTU. The Conservation Trust Fund provides funding for environmentally sensitive land purchases and maintenance.

**Air Pollution Control Fund** – Revenue is collected by a non-refundable fee of \$1.00 that is charged on every vehicle license registration sold, transferred, or replaced in Orange County. These charges are collected by the Tax Collector and remitted to the State Department of Environmental Regulation. Because Orange County has previously established an Air Pollution Control Fund, according to statutes, \$0.75 of each dollar collected is returned to Orange County to fund air pollution control programs.

**Miscellaneous Contractor Permits** – Revenue is collected for various permits issued by the Division of Building Safety that are not for new building construction and include permits for tents, trailers, house-moving, structure demolition, signs, re-inspection fees, and other items. The FY 2016-17 miscellaneous contractor permits revenue is budgeted at \$1,050,000.

**Planning Fees** – Fee revenue is collected for land use and Comprehensive Plan amendments, Preliminary Subdivision Plan submissions, Planning & Zoning applications, final plat applications, and other miscellaneous revenues. Charges are designed to cover actual staff time plus an allowance for overhead costs.

**Zoning Fees** – Fee revenue is collected for re-zoning requests, development reviews, street addressing, recreational vehicle storage, and Board of Zoning Adjustment Appeals. Charges are designed to cover actual staff time plus an allowance for overhead costs.

**Concurrency Fees** – Fee revenue is collected for processing requests for concurrency applications. Services include the handling of capacity encumbrance letters, capacity reservation accounts, county-wide coordination, and other agency credit accounts. Charges are designed to cover actual staff time plus an allowance for overhead costs.

**Impact Fee Administration** – Orange County receives a portion of School Impact Fee revenues for managing the fee collection. Florida Statute 163.31801 limits administrative charges for the collection of impact fees to actual costs.

## Division: Building Safety

Expenditures by Category	FY 2014-15	FY 2015-16	FY 2016-17	Percent Change
	Actual	Budget as of 3/31/16	Adopted Budget	
Personal Services	\$ 7,647,622	\$ 8,982,274	\$ 9,814,988	9.3 %
Operating Expenditures	5,321,579	8,555,103	8,640,748	1.0 %
Capital Outlay	468,552	745,448	260,090	(65.1)%
<b>Total Operating</b>	<b>\$ 13,437,753</b>	<b>\$ 18,282,825</b>	<b>\$ 18,715,826</b>	<b>2.4 %</b>
Capital Improvements	\$ 0	\$ 0	\$ 1,160,000	n/a
Reserves	0	15,378,943	16,400,429	6.6 %
<b>Total Non-Operating</b>	<b>\$ 0</b>	<b>\$ 15,378,943</b>	<b>\$ 17,560,429</b>	<b>14.2 %</b>
<b>Total</b>	<b>\$ 13,437,753</b>	<b>\$ 33,661,768</b>	<b>\$ 36,276,255</b>	<b>7.8 %</b>
<b>Authorized Positions</b>	<b>103</b>	<b>121</b>	<b>127</b>	<b>5.0 %</b>

## Division: Code Enforcement

Expenditures by Category	FY 2014-15	FY 2015-16	FY 2016-17	Percent Change
	Actual	Budget as of 3/31/16	Adopted Budget	
Personal Services	\$ 3,479,937	\$ 3,967,214	\$ 4,292,505	8.2 %
Operating Expenditures	2,232,829	3,284,248	3,161,888	(3.7)%
Capital Outlay	3,068	166,140	176,674	6.3 %
<b>Total Operating</b>	<b>\$ 5,715,833</b>	<b>\$ 7,417,602</b>	<b>\$ 7,631,067</b>	<b>2.9 %</b>
Capital Improvements	\$ 15,103	\$ 434,897	\$ 1,009,775	132.2 %
<b>Total Non-Operating</b>	<b>\$ 15,103</b>	<b>\$ 434,897</b>	<b>\$ 1,009,775</b>	<b>132.2 %</b>
<b>Total</b>	<b>\$ 5,730,937</b>	<b>\$ 7,852,499</b>	<b>\$ 8,640,842</b>	<b>10.0 %</b>
<b>Authorized Positions</b>	<b>61</b>	<b>61</b>	<b>62</b>	<b>1.6 %</b>

## Division: Environmental Protection

Expenditures by Category	FY 2014-15	FY 2015-16	FY 2016-17	Percent Change
	Actual	Budget as of 3/31/16	Adopted Budget	
Personal Services	\$ 6,359,571	\$ 9,064,340	\$ 7,686,269	(15.2)%
Operating Expenditures	2,515,411	8,400,234	6,467,245	(23.0)%
Capital Outlay	1,766,463	2,243,043	1,018,525	(54.6)%
<b>Total Operating</b>	<b>\$ 10,641,445</b>	<b>\$ 19,707,617</b>	<b>\$ 15,172,039</b>	<b>(23.0)%</b>
Capital Improvements	\$ 847,698	\$ 5,055,954	\$ 3,800,515	(24.8)%
Reserves	0	14,060,604	13,685,357	(2.7)%
Other	0	810,417	0	(100.0)%
<b>Total Non-Operating</b>	<b>\$ 847,698</b>	<b>\$ 19,926,975</b>	<b>\$ 17,485,872</b>	<b>(12.3)%</b>
<b>Total</b>	<b>\$ 11,489,143</b>	<b>\$ 39,634,592</b>	<b>\$ 32,657,911</b>	<b>(17.6)%</b>
<b>Authorized Positions</b>	<b>94</b>	<b>95</b>	<b>98</b>	<b>3.2 %</b>

## Division: Fiscal & Operational Support

Expenditures by Category	FY 2014-15	FY 2015-16	FY 2016-17	Percent Change
	Actual	Budget as of 3/31/16	Adopted Budget	
Personal Services	\$ 3,912,090	\$ 4,483,120	\$ 4,649,018	3.7 %
Operating Expenditures	1,065,212	2,368,436	1,435,371	(39.4)%
Capital Outlay	40,128	127,213	110,213	(13.4)%
<b>Total Operating</b>	<b>\$ 5,017,430</b>	<b>\$ 6,978,769</b>	<b>\$ 6,194,602</b>	<b>(11.2)%</b>
<b>Total</b>	<b>\$ 5,017,430</b>	<b>\$ 6,978,769</b>	<b>\$ 6,194,602</b>	<b>(11.2)%</b>
<b>Authorized Positions</b>	<b>62</b>	<b>62</b>	<b>62</b>	<b>0.0 %</b>

## Division: Housing and Community Development

Expenditures by Category	FY 2014-15	FY 2015-16	FY 2016-17	Percent Change
	Actual	Budget as of 3/31/16	Adopted Budget	
Personal Services	\$ 2,681,328	\$ 5,350,864	\$ 3,075,734	(42.5)%
Operating Expenditures	28,979,662	40,029,628	31,226,269	(22.0)%
Capital Outlay	25,562	198,299	25,487	(87.1)%
<b>Total Operating</b>	<b>\$ 31,686,552</b>	<b>\$ 45,578,791</b>	<b>\$ 34,327,490</b>	<b>(24.7)%</b>
Capital Improvements	\$ 1,820,405	\$ 1,946,678	\$ 2,835,804	45.7 %
Grant	1,371,401	2,496,699	3,287,249	31.7 %
Reserves	0	554,299	0	(100.0)%
<b>Total Non-Operating</b>	<b>\$ 3,191,807</b>	<b>\$ 4,997,676</b>	<b>\$ 6,123,053</b>	<b>22.5 %</b>
<b>Total</b>	<b>\$ 34,878,358</b>	<b>\$ 50,576,467</b>	<b>\$ 40,450,543</b>	<b>(20.0)%</b>
<b>Authorized Positions</b>	<b>49</b>	<b>49</b>	<b>49</b>	<b>0.0 %</b>

## Division: Parks & Recreation

Expenditures by Category	FY 2014-15	FY 2015-16	FY 2016-17	Percent Change
	Actual	Budget as of 3/31/16	Adopted Budget	
Personal Services	\$ 13,144,720	\$ 15,359,888	\$ 16,176,515	5.3 %
Operating Expenditures	12,926,478	16,558,565	16,227,796	(2.0)%
Capital Outlay	1,169,444	2,086,643	1,876,390	(10.1)%
<b>Total Operating</b>	<b>\$ 27,240,642</b>	<b>\$ 34,005,096</b>	<b>\$ 34,280,701</b>	<b>0.8 %</b>
Capital Improvements	\$ 5,773,072	\$ 36,968,436	\$ 19,931,619	(46.1)%
Grant	25,000	0	0	0.0 %
Reserves	0	12,982,056	4,865,147	(62.5)%
<b>Total Non-Operating</b>	<b>\$ 5,798,072</b>	<b>\$ 49,950,492</b>	<b>\$ 24,796,766</b>	<b>(50.4)%</b>
<b>Total</b>	<b>\$ 33,038,714</b>	<b>\$ 83,955,588</b>	<b>\$ 59,077,467</b>	<b>(29.6)%</b>
<b>Authorized Positions</b>	<b>283</b>	<b>287</b>	<b>288</b>	<b>0.3 %</b>

## Division: Planning

Expenditures by Category	FY 2014-15	FY 2015-16	FY 2016-17	Percent Change
	Actual	Budget as of 3/31/16	Adopted Budget	
Personal Services	\$ 1,713,100	\$ 2,137,503	\$ 2,398,934	12.2 %
Operating Expenditures	154,971	1,494,945	974,598	(34.8)%
Capital Outlay	14,219	43,617	48,418	11.0 %
<b>Total Operating</b>	<b>\$ 1,882,290</b>	<b>\$ 3,676,065</b>	<b>\$ 3,421,950</b>	<b>(6.9)%</b>
Capital Improvements	\$ 0	\$ 6,700	\$ 0	(100.0)%
Reserves	0	819,880	869,880	6.1 %
<b>Total Non-Operating</b>	<b>\$ 0</b>	<b>\$ 826,580</b>	<b>\$ 869,880</b>	<b>5.2 %</b>
<b>Total</b>	<b>\$ 1,882,290</b>	<b>\$ 4,502,645</b>	<b>\$ 4,291,830</b>	<b>(4.7)%</b>
<b>Authorized Positions</b>	<b>25</b>	<b>26</b>	<b>28</b>	<b>7.7 %</b>

## Division: Transportation Planning

Expenditures by Category	FY 2014-15	FY 2015-16	FY 2016-17	Percent Change
	Actual	Budget as of 3/31/16	Adopted Budget	
Personal Services	\$ 1,198,208	\$ 1,412,068	\$ 1,492,734	5.7 %
Operating Expenditures	429,169	704,489	558,724	(20.7)%
Capital Outlay	0	15,800	52,476	232.1 %
<b>Total Operating</b>	<b>\$ 1,627,377</b>	<b>\$ 2,132,357</b>	<b>\$ 2,103,934</b>	<b>(1.3)%</b>
<b>Total</b>	<b>\$ 1,627,377</b>	<b>\$ 2,132,357</b>	<b>\$ 2,103,934</b>	<b>(1.3)%</b>
<b>Authorized Positions</b>	<b>16</b>	<b>17</b>	<b>17</b>	<b>0.0 %</b>

## Division: Zoning

Expenditures by Category	FY 2014-15	FY 2015-16	FY 2016-17	Percent Change
	Actual	Budget as of 3/31/16	Adopted Budget	
Personal Services	\$ 1,737,762	\$ 1,839,344	\$ 1,984,541	7.9 %
Operating Expenditures	72,039	116,357	112,422	(3.4)%
Capital Outlay	7,787	31,786	18,345	(42.3)%
<b>Total Operating</b>	<b>\$ 1,817,588</b>	<b>\$ 1,987,487</b>	<b>\$ 2,115,308</b>	<b>6.4 %</b>
<b>Total</b>	<b>\$ 1,817,588</b>	<b>\$ 1,987,487</b>	<b>\$ 2,115,308</b>	<b>6.4 %</b>
<b>Authorized Positions</b>	<b>25</b>	<b>25</b>	<b>27</b>	<b>8.0 %</b>





**Fiscal Year  
2016-17**

**CAPITAL IMPROVEMENTS PROGRAM**

Projects under the direction of the  
**Community, Environmental and Development Services Department**

The Community, Environmental and Development Services Department is responsible for capital projects related to Building Safety, Code Enforcement, Environmental Protection, Parks and Recreation, and Housing and Community Development division projects. Responsibilities include the Building Safety and Code Enforcement building renovations, new park development, renovations and improvements to existing park facilities, perpetual maintenance of environmentally sensitive lands, and improvements to water quality in county lakes.

	Adopted <u>FY 2016-17</u>
Building Safety	\$ 1,160,000
Code Enforcement	1,009,775
Environmental Protection	3,800,515
Housing & Community Development	2,835,804
Parks & Recreation	<u>19,931,619</u>
Department Total	\$28,737,713

**Funding Mechanism:**

Projects within the Community, Environmental and Development Services Department are budgeted in the Building Safety Fund (1011), Parks Fund (1050), Conservation Trust – Mitigation Fund (1263), Parks Impact Fee Fund (1265), Econ River Drainage Basin Fund (1274), Conservation Trust Fund (1026), the Capital Projects Fund (1023), and Lakeside Village Adequate Fund (1450).

The 5-Year Adopted CIP – by Department/Division report following this page utilizes figures as of 8/26/16 for the FY 2015-16 budget rather than as of 3/31/16 to accurately reflect Total Project Costs approved by the Board of County Commissioners.

**ADOPTED CIP - BY DEPARTMENT / DIVISION  
FY 2016/17 - FY 2020/21 BUDGET**

ORG	FUND	PROJECT NAME	PRIOR EXPENDITURES	BUDGET FY 15-16	ADOPTED BUDGET FY 16-17	PROPOSED BUDGET FY 17-18	PROPOSED BUDGET FY 18-19	PROPOSED BUDGET FY 19-20	PROPOSED BUDGET FY 20-21	PROPOSED BUDGET FUTURE	TOTAL PROJECT COST	
<b><u>Community, Environmental &amp; Development Services</u></b>												
<b>Building Safety</b>												
2613	1011	Building Safety Renovations	0	0	1,160,000	0	0	0	0	0	1,160,000	
		<b>Org Subtotal</b>	<b>0</b>	<b>0</b>	<b>1,160,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,160,000</b>	
		<b>DIVISION SUBTOTAL</b>	<b>0</b>	<b>0</b>	<b>1,160,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,160,000</b>	
<b>Code Enforcement</b>												
3222	1023	Code Building Renovations	15,103	434,897	1,009,775	0	0	0	0	0	1,459,775	
		<b>Org Subtotal</b>	<b>15,103</b>	<b>434,897</b>	<b>1,009,775</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,459,775</b>	
		<b>DIVISION SUBTOTAL</b>	<b>15,103</b>	<b>434,897</b>	<b>1,009,775</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,459,775</b>	
<b>Environmental Protection</b>												
1978	1023	Environmental Sensitive Land	484,791	324,399	435,000	0	0	0	0	0	1,244,190	
	1026	Environmental Sensitive Land	870,705	840,650	850,000	0	0	0	0	0	2,561,355	
	1263	Environmental Sensitive Land	0	30,471	30,471	0	0	0	0	0	60,942	
	1274	Environmental Sensitive Land	0	15,145	15,044	0	0	0	0	0	30,189	
		<b>Org Subtotal</b>	<b>1,355,496</b>	<b>1,210,665</b>	<b>1,330,515</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,896,676</b>	
2439	1023	Water Quality Improvements	1,573,312	3,430,842	2,345,000	1,200,000	1,200,000	1,200,000	0	0	10,949,154	
	8148	Water Quality Improvements	107,155	288,841	0	0	0	0	0	0	395,996	
		<b>Org Subtotal</b>	<b>1,680,467</b>	<b>3,719,683</b>	<b>2,345,000</b>	<b>1,200,000</b>	<b>1,200,000</b>	<b>1,200,000</b>	<b>0</b>	<b>0</b>	<b>11,345,150</b>	
2659	1026	TM Ranch Acquisition	366,964	125,606	125,000	0	0	0	0	0	617,570	
		<b>Org Subtotal</b>	<b>366,964</b>	<b>125,606</b>	<b>125,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>617,570</b>	
		<b>DIVISION SUBTOTAL</b>	<b>3,402,927</b>	<b>5,055,954</b>	<b>3,800,515</b>	<b>1,200,000</b>	<b>1,200,000</b>	<b>1,200,000</b>	<b>0</b>	<b>0</b>	<b>15,859,396</b>	
<b>Fiscal &amp; Operational Support</b>												
3193	1023	Lake June Development	85,241	6,700	0	0	0	0	0	0	91,941	
		<b>Org Subtotal</b>	<b>85,241</b>	<b>6,700</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>91,941</b>	

ADOPTED CIP - BY DEPARTMENT / DIVISION  
FY 2016/17 - FY 2020/21 BUDGET

ORG	FUND	PROJECT NAME	PRIOR EXPENDITURES	BUDGET FY 15-16	ADOPTED BUDGET FY 16-17	PROPOSED BUDGET FY 17-18	PROPOSED BUDGET FY 18-19	PROPOSED BUDGET FY 19-20	PROPOSED BUDGET FY 20-21	PROPOSED BUDGET FUTURE	TOTAL PROJECT COST
		<b>DIVISION SUBTOTAL</b>	<b>85,241</b>	<b>6,700</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>91,941</b>
Housing & Community Development											
1754	1023	INVEST - Housing Initiatives	0	1,000,000	2,000,000	2,000,000	0	0	0	0	5,000,000
		<b>Org Subtotal</b>	<b>0</b>	<b>1,000,000</b>	<b>2,000,000</b>	<b>2,000,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5,000,000</b>
9093	7702	Holden Hght Ph IV-LK June	202,887	297,119	0	0	0	0	0	0	500,006
		<b>Org Subtotal</b>	<b>202,887</b>	<b>297,119</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>500,006</b>
9157	7702	Coalition for Homeless-Mens Ctr	2,906,892	101,603	0	0	0	0	0	0	3,008,495
		<b>Org Subtotal</b>	<b>2,906,892</b>	<b>101,603</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,008,495</b>
9298	7702	Holden Hght Ph IV	0	500,000	0	0	0	0	0	0	500,000
		<b>Org Subtotal</b>	<b>0</b>	<b>500,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>500,000</b>
9607	7702	Ivey Lane Community Health Ctr	0	0	500,000	0	0	0	0	0	500,000
		<b>Org Subtotal</b>	<b>0</b>	<b>0</b>	<b>500,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>500,000</b>
9662	7702	Pathways Bldg Renovations	0	0	80,000	0	0	0	0	0	80,000
		<b>Org Subtotal</b>	<b>0</b>	<b>0</b>	<b>80,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>80,000</b>
9669	7702	Jewish Family Bldg Renovations	0	0	75,804	0	0	0	0	0	75,804
		<b>Org Subtotal</b>	<b>0</b>	<b>0</b>	<b>75,804</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>75,804</b>
9670	7702	Quest North Expansion	0	0	100,000	0	0	0	0	0	100,000
		<b>Org Subtotal</b>	<b>0</b>	<b>0</b>	<b>100,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>100,000</b>
9675	7702	Harbor House Demolition	0	0	80,000	0	0	0	0	0	80,000
		<b>Org Subtotal</b>	<b>0</b>	<b>0</b>	<b>80,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>80,000</b>

**ADOPTED CIP - BY DEPARTMENT / DIVISION  
FY 2016/17 - FY 2020/21 BUDGET**

ORG	FUND	PROJECT NAME	PRIOR EXPENDITURES	BUDGET FY 15-16	ADOPTED BUDGET FY 16-17	PROPOSED BUDGET FY 17-18	PROPOSED BUDGET FY 18-19	PROPOSED BUDGET FY 19-20	PROPOSED BUDGET FY 20-21	PROPOSED BUDGET FUTURE	TOTAL PROJECT COST
9693	7702	Holden Hight Ph IV-LK June	122,969	21,543	0	0	0	0	0	0	144,512
		<b>Org Subtotal</b>	<b>122,969</b>	<b>21,543</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>144,512</b>
9958	1023	E. Orange Drop-In Center	432,045	26,412	0	0	0	0	0	0	458,457
		<b>Org Subtotal</b>	<b>432,045</b>	<b>26,412</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>458,457</b>
		<b>DIVISION SUBTOTAL</b>	<b>3,664,792</b>	<b>1,946,677</b>	<b>2,835,804</b>	<b>2,000,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>10,447,273</b>
		<b>Parks &amp; Recreation</b>									
0187	1023	INVEST - Dist 1 Dr. Phillips Ballfields	0	0	550,000	0	0	0	0	0	550,000
		<b>Org Subtotal</b>	<b>0</b>	<b>0</b>	<b>550,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>550,000</b>
1880	1050	Independence Neighborhood Park	608,163	91,837	0	0	0	0	0	0	700,000
		<b>Org Subtotal</b>	<b>608,163</b>	<b>91,837</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>700,000</b>
1885	1265	Deputy Brandon Coates Comm Park-	2,157,151	2,142,849	0	0	0	0	0	0	4,300,000
		<b>Org Subtotal</b>	<b>2,157,151</b>	<b>2,142,849</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,300,000</b>
1886	1265	Young Pine Park	824,133	3,781,869	0	0	0	0	0	0	4,606,002
		<b>Org Subtotal</b>	<b>824,133</b>	<b>3,781,869</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,606,002</b>
1941	1050	Parks Signage-Countywide	0	0	85,000	0	0	0	0	0	85,000
		<b>Org Subtotal</b>	<b>0</b>	<b>0</b>	<b>85,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>85,000</b>
1962	1265	Community Parkland	1,785,377	1,078,448	0	0	0	0	0	0	2,863,825
		<b>Org Subtotal</b>	<b>1,785,377</b>	<b>1,078,448</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,863,825</b>
1982	1050	Ft Chirstmas PO Renovation	0	50,000	0	0	0	0	0	0	50,000
		<b>Org Subtotal</b>	<b>0</b>	<b>50,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>50,000</b>

**ADOPTED CIP - BY DEPARTMENT / DIVISION  
FY 2016/17 - FY 2020/21 BUDGET**

ORG	FUND	PROJECT NAME	PRIOR EXPENDITURES	BUDGET FY 15-16	ADOPTED BUDGET FY 16-17	PROPOSED BUDGET FY 17-18	PROPOSED BUDGET FY 18-19	PROPOSED BUDGET FY 19-20	PROPOSED BUDGET FY 20-21	PROPOSED BUDGET FUTURE	TOTAL PROJECT COST
1997	1050	Neighborhood Park Dev	1,169,103	897	0	0	0	0	0	0	1,170,000
		<b>Org Subtotal</b>	<b>1,169,103</b>	<b>897</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,170,000</b>
2100	1050	Park Improvements	1,891,963	2,014,056	1,050,000	1,000,000	0	0	0	0	5,956,019
		<b>Org Subtotal</b>	<b>1,891,963</b>	<b>2,014,056</b>	<b>1,050,000</b>	<b>1,000,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5,956,019</b>
2116	1050	Park Renovations	2,171,809	1,074,543	990,000	1,000,000	0	0	0	0	5,236,352
		<b>Org Subtotal</b>	<b>2,171,809</b>	<b>1,074,543</b>	<b>990,000</b>	<b>1,000,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5,236,352</b>
2119	1265	Shingle Creek Trail	0	250,000	0	0	0	0	0	0	250,000
		<b>Org Subtotal</b>	<b>0</b>	<b>250,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>250,000</b>
2129	1023	Legacy - Pine Hills Trail	573,709	409	0	0	0	0	0	0	574,118
	1265	Legacy - Pine Hills Trail	0	800,000	0	0	0	0	0	0	800,000
		<b>Org Subtotal</b>	<b>573,709</b>	<b>800,409</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,374,118</b>
2135	1265	LEG Soccer Complex Road	0	1,500,000	0	0	0	0	0	0	1,500,000
		<b>Org Subtotal</b>	<b>0</b>	<b>1,500,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,500,000</b>
2137	1450	Lakeside Park	0	500,000	400,000	0	0	0	0	0	900,000
		<b>Org Subtotal</b>	<b>0</b>	<b>500,000</b>	<b>400,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>900,000</b>
2138	1050	Little River Park	0	200,000	0	0	0	0	0	0	200,000
		<b>Org Subtotal</b>	<b>0</b>	<b>200,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>200,000</b>
2144	1265	Parcel J Property Multipurpose Fields	0	771,790	2,178,210	0	0	0	0	0	2,950,000
		<b>Org Subtotal</b>	<b>0</b>	<b>771,790</b>	<b>2,178,210</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,950,000</b>

**ADOPTED CIP - BY DEPARTMENT / DIVISION  
FY 2016/17 - FY 2020/21 BUDGET**

ORG	FUND	PROJECT NAME	PRIOR EXPENDITURES	BUDGET FY 15-16	ADOPTED BUDGET FY 16-17	PROPOSED BUDGET FY 17-18	PROPOSED BUDGET FY 18-19	PROPOSED BUDGET FY 19-20	PROPOSED BUDGET FY 20-21	PROPOSED BUDGET FUTURE	TOTAL PROJECT COST
2145	1265	East Orange Soccer Fields	136,019	2,500,782	0	0	0	0	0	0	2,636,801
		<b>Org Subtotal</b>	<b>136,019</b>	<b>2,500,782</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,636,801</b>
2146	1050	Deputy Jonathan Scott Pine Comm Pa	0	58,101	0	0	0	0	0	0	58,101
	1265	Deputy Jonathan Scott Pine Comm Pa	35,162	2,738,669	1,963,771	0	0	0	0	0	4,737,602
		<b>Org Subtotal</b>	<b>35,162</b>	<b>2,796,770</b>	<b>1,963,771</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,795,703</b>
2147	1265	Barnett Park Soccer Fields	808,324	6,619	0	0	0	0	0	0	814,943
		<b>Org Subtotal</b>	<b>808,324</b>	<b>6,619</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>814,943</b>
2148	1050	Barber Soccer Fields	19,199	1,991,163	639,638	0	0	0	0	0	2,650,000
		<b>Org Subtotal</b>	<b>19,199</b>	<b>1,991,163</b>	<b>639,638</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,650,000</b>
2149	1023	INVEST - Dorman Stadium	0	5,000,000	0	0	0	0	0	0	5,000,000
		<b>Org Subtotal</b>	<b>0</b>	<b>5,000,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5,000,000</b>
2150	1023	INVEST - Countywide Parks Projects	0	1,500,000	6,950,000	7,500,000	0	0	0	0	15,950,000
		<b>Org Subtotal</b>	<b>0</b>	<b>1,500,000</b>	<b>6,950,000</b>	<b>7,500,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>15,950,000</b>
2151	1050	Kelly Park Restroom Facility	0	0	550,000	0	0	0	0	0	550,000
		<b>Org Subtotal</b>	<b>0</b>	<b>0</b>	<b>550,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>550,000</b>
2152	1050	Moss Park Restroom Facility	0	0	625,000	0	0	0	0	0	625,000
		<b>Org Subtotal</b>	<b>0</b>	<b>0</b>	<b>625,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>625,000</b>
2153	1265	Barnett Park Restroom Facility	0	0	325,000	0	0	0	0	0	325,000
		<b>Org Subtotal</b>	<b>0</b>	<b>0</b>	<b>325,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>325,000</b>

ADOPTED CIP - BY DEPARTMENT / DIVISION  
FY 2016/17 - FY 2020/21 BUDGET

ORG	FUND	PROJECT NAME	PRIOR EXPENDITURES	BUDGET FY 15-16	ADOPTED BUDGET FY 16-17	PROPOSED BUDGET FY 17-18	PROPOSED BUDGET FY 18-19	PROPOSED BUDGET FY 19-20	PROPOSED BUDGET FY 20-21	PROPOSED BUDGET FUTURE	TOTAL PROJECT COST
2154	1265	Blanchard Park Restroom Facility	0	0	325,000	0	0	0	0	0	325,000
		<b>Org Subtotal</b>	<b>0</b>	<b>0</b>	<b>325,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>325,000</b>
2155	1265	Horizon West Regional Park	0	0	2,300,000	0	0	0	0	0	2,300,000
		<b>Org Subtotal</b>	<b>0</b>	<b>0</b>	<b>2,300,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,300,000</b>
7382	7506	Shingle Creek Trail	1,386,041	2,513,962	0	0	0	0	0	0	3,900,003
		<b>Org Subtotal</b>	<b>1,386,041</b>	<b>2,513,962</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,900,003</b>
7383	7507	LAP - Pine Hills Trail	624,837	201,017	0	0	0	0	0	0	825,854
	7509	LAP - Pine Hills Trail	0	5,951,750	0	0	0	0	0	0	5,951,750
		<b>Org Subtotal</b>	<b>624,837</b>	<b>6,152,767</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>6,777,604</b>
7444	8190	East Orange Soccer Fields (Christms)	325	249,675	0	0	0	0	0	0	250,000
		<b>Org Subtotal</b>	<b>325</b>	<b>249,675</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>250,000</b>
7539	1023	INVEST - East Orange District Pk Rec	0	0	1,000,000	0	0	0	0	0	1,000,000
		<b>Org Subtotal</b>	<b>0</b>	<b>0</b>	<b>1,000,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,000,000</b>
		<b>DIVISION SUBTOTAL</b>	<b>14,191,315</b>	<b>36,968,436</b>	<b>19,931,619</b>	<b>9,500,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>80,591,370</b>
		<b>DEPARTMENT TOTAL</b>	<b>21,359,378</b>	<b>44,412,664</b>	<b>28,737,713</b>	<b>12,700,000</b>	<b>1,200,000</b>	<b>1,200,000</b>	<b>0</b>	<b>0</b>	<b>109,609,755</b>
		<b>GRAND TOTAL</b>	<b>21,359,378</b>	<b>44,412,664</b>	<b>28,737,713</b>	<b>12,700,000</b>	<b>1,200,000</b>	<b>1,200,000</b>	<b>0</b>	<b>0</b>	<b>109,609,755</b>





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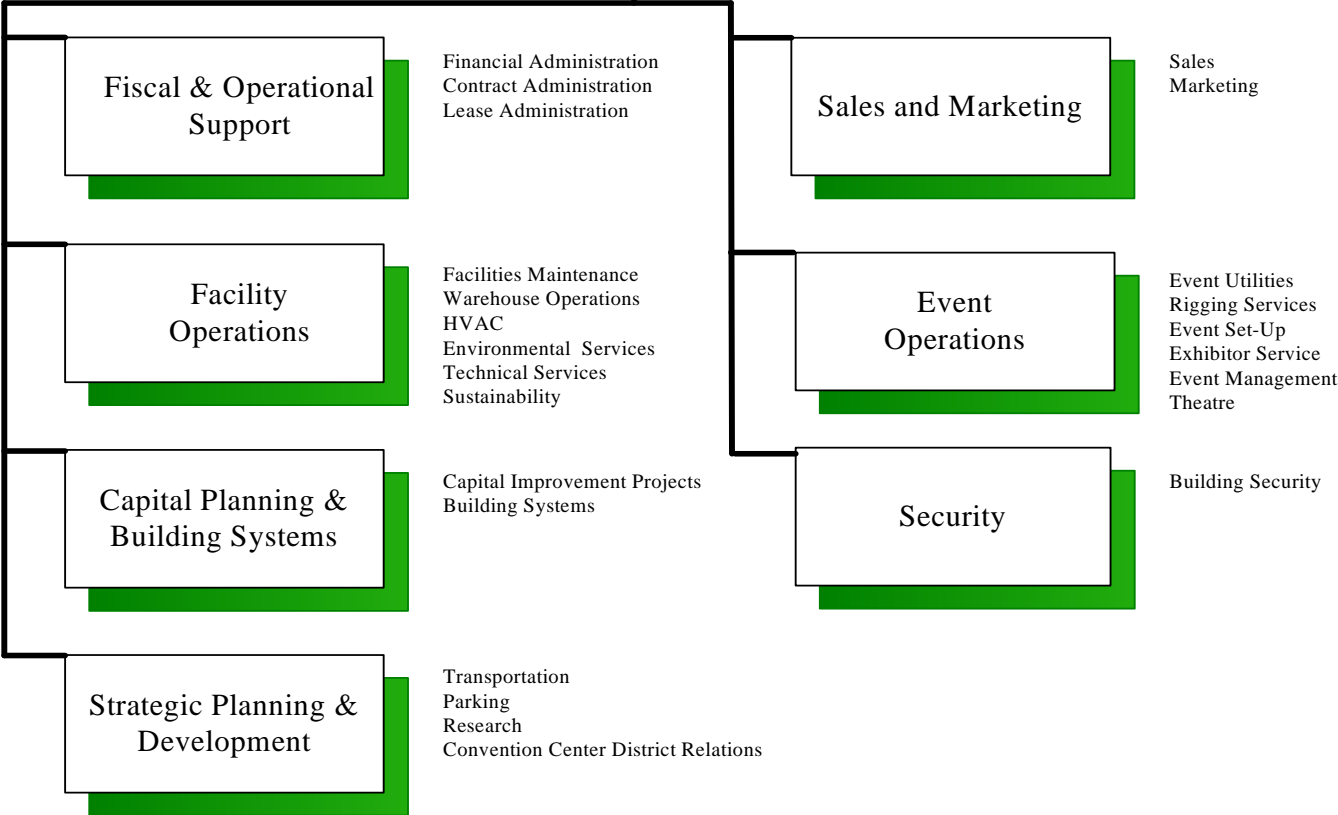
## CONVENTION CENTER

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# CONVENTION CENTER

Executive Office



# Convention Center

## Purpose Statement:

The Orange County Convention Center (OCCC), the second largest convention center in the United States, is an economic engine for Central Florida. The facility is 7.0 million square feet, of which 2.1 million square feet is exhibition space.

The mission of the Orange County Convention Center, the Center of Hospitality, is economic development. The Center infuses the local economy with new money and expanding business opportunities.

## Program Descriptions:

- The **Capital Planning and Building Systems Division** is responsible for capital projects with an emphasis being placed on life safety projects, energy management, upgrading signage and way finding to improve the guest experience, interior and exterior building improvements, and security enhancements.
- The **Event Operations Division** is comprised of three (3) sections; Event Management, Exhibitor Services, and Event Operations, and provides a variety of client/user services such as electrical, water, rigging, theatrical services, and set-up. The division is also responsible for event planning/coordination and for processing exhibitor orders. The primary customers are show managers, exhibitors, and attendees.
- The **Facility Operations Division** is responsible for providing various support services for the facility, such as building maintenance and cleaning, heating, ventilation and air conditioning, environmental services, warehouse operations, and leading sustainability efforts including coordinating with clients for “greener” meetings.
- The **Fiscal and Operational Support Division** includes the executive office, which provides overall leadership and management support for the various Center divisions. This office also networks with current and potential clients and fosters partnerships with Orange County, the Central Florida Hotel & Lodging Association, Visit Orlando, area business leaders, and other organizations. Other sections in the division provide administrative and financial support. The division is responsible for creating and monitoring lease agreements, procurement, managing service contracts, and parking operations.



- The **Sales and Marketing Division** is charged with selling the Center’s space and services. The booking of business activity occurs through sales efforts of the OCCC sales staff with the support of other Center divisions. Marketing & Communications promotes the center through advertising, promotions, and communications to past, present, and future clientele.
- The **Security Division** is responsible for the safety and security of the facility and is the liaison with local, state, and federal law enforcement agencies. This division is also responsible for life safety/fire operations, electronic surveillance, and loading dock operations. The division also provides staff as a liaison for clients and their event security.
- The **Strategic Planning and Development Division** is responsible for all phases of strategic management including planning, transportation initiatives, and research into innovation and improvement of the Center.

## FY 2015-16 Major Accomplishments:

- OCCC hosted approximately 233 events with an estimated 1.5 million attendees, which provided an estimated economic impact of \$2.4 billion. Since opening in 1983, OCCC has generated an estimated economic impact of \$37.9 billion.
- **Major first time events at the OCCC included the following:**
  - The Society of Critical Care Medicine had 5,900 attendees and \$11.6 million in economic impact.
  - DistribuTECH had 11,773 attendees and \$23.2 million in economic impact.
  - The International Health, Racquet & Sportsclub Association had 12,000 attendees and \$23.6 million in economic impact.
  - International Trademark Association had 10,160 attendees and \$20.0 million in economic impact.
  - Graph Arts Show Company had 22,000 attendees and \$43.3 million in economic impact.
- **Major returning events at the OCCC included the following:**
  - The American Society of Hematology Annual Meeting and Exposition had 25,319 delegates and \$49.9 million in economic impact.
  - International Air Conditioning, Heating, Refrigeration Exposition (AHR Expo) had 60,374 attendees and \$118.9 million in economic impact.



## Convention Center

- The American Academy of Orthopedic Surgeons had 27,714 attendees and \$54.6 million in economic impact.
- American Library Association had 19,500 delegates and \$38.4 million in economic impact.
- ASIS International had 19,000 attendees and \$37.4 million in economic impact.
- American Heart Association (17,972 attendees), SAP (19,289 attendees), International Association of Amusement Parks & Attractions (32,900 attendees), Professional Golfers Association of America (PGA) Merchandise Show (42,000 attendees), and International Sign Association (20,355 attendees).
- The North/South Building continues to be the world's largest LEED Gold Certified convention center.
- Continue to improve internal and external communications through newsletters, videos, and other media.
- Work collaboratively with state/local agency partners and area stakeholders to develop a comprehensive transportation strategy and implementation program for short, intermediate, and long-term mobility improvements within the OCCC Campus Area and the Convention Center District.
- Enhance productivity and quality of service by:
  - Utilizing technology to operate efficiently and effectively; and
  - Ensuring staff is knowledgeable and customer-oriented to increase rebooking and to preserve the Center's reputation as a premier facility and the "Center of Hospitality."



- The OCCC, as a venue certified by the Accepted Practices Exchange /American Society for Testing and Materials (APEX/ASTM) for environmentally sustainable meetings, continues to work with clients to host greener meetings.
- OCCC completed a third party audit and maintained its registration for ISO-14001 for Environmental Management System. The ISO-14001:2004 is an internationally recognized management standard designed to continually improve environmental performance. OCCC was the first convention center in the United States to receive this registration and has held this registration since 2013.
- Successfully designed, developed, and implemented an initial pilot program operating an OCCC Campus Circulator - branded "The Centerline Circulator" - for testing/evaluation during two (2) key event periods.
- Established Fire Marshall electronic approval of plans for events. This will save significant time and money by allowing decorators to collaborate with Event Managers and get the diagrams approved by the Fire Marshall electronically.

### **FY 2016-17 Department Objectives:**

- Optimize the economic impact to the community by partnering with Visit Orlando in effectively promoting and selling the Center as the premier destination for conventions, meetings, and tradeshow.
- Retain existing clients and develop new business to maximize space utilization at the Center, while securing continued convention group occupancy well into the future.
- Continue client, community stakeholder, and policy-maker discussions to finalize prioritization of Campus Master Plan recommendations and develop a funding and implementation strategy to complete projects.

## Convention Center

Key Performance Measures	Notes	FY 2014-15 Actual	FY 2015-16 Target	FY 2016-17 Target
<b>Fiscal &amp; Operational Support</b>				
- Total Number of Events Held		176	200	209
- Total Number of Attendees for Events Held		1,371,252	1,412,965	1,563,908
- Total Number of Conventions and Trade Shows		92	116	116
- Number of Convention Delegates		1,121,596	1,157,127	11,406,182
- % of Occupancy		58%	56%	66%
<p><i>Per PricewaterhouseCoopers, it has been recognized industry-wide that the "practical" maximum exhibit hall occupancy rate is approximately 70%; however, an "efficient" range is approximately 50% to 60%. Generally speaking, occupancy levels less than 50% suggest the existence of marketable opportunities or open dates, while an occupancy rate of 60% or greater increases the potential for significant lost business or "turn-aways."</i></p>				
- Operating Expense Per Delegate		\$ 62.60	\$ 57.81	\$ 52.52
- Economic Impact of the Convention Center (in billions)		\$ 2.17	\$ 2.28	\$ 2.77

**ORANGE**  
  
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**GOVERNMENT**  

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**F L O R I D A**

## Department: Convention Center

### Expenditures by Category

	FY 2014-15 Actual	FY 2015-16 Budget as of 3/31/16	FY 2016-17 Adopted Budget	Percent Change
Personal Services	\$ 29,982,603	\$ 31,176,459	\$ 33,720,256	8.2 %
Operating Expenditures	39,638,884	35,805,645	39,483,365	10.3 %
Capital Outlay	896,067	2,684,245	1,510,841	(43.7)%
<b>Total Operating</b>	<b>\$ 70,517,554</b>	<b>\$ 69,666,349</b>	<b>\$ 74,714,462</b>	<b>7.2%</b>
Capital Improvements	\$ 44,440,039	\$ 68,973,531	\$ 41,895,690	(39.3)%
Debt Service	250,080,715	69,819,397	69,819,397	0.0%
Grant	3,324,157	7,451,213	5,920,855	(20.5)%
Reserves	0	98,771,553	93,622,383	(5.2)%
Other	120,297,710	113,489,960	115,364,592	1.7 %
<b>Total Non-Operating</b>	<b>\$ 418,142,622</b>	<b>\$ 358,505,654</b>	<b>\$ 326,622,917</b>	<b>(8.9)%</b>
<b>Department Total</b>	<b>\$ 488,660,176</b>	<b>\$ 428,172,003</b>	<b>\$ 401,337,379</b>	<b>(6.3)%</b>

### Expenditures by Division / Program

Convention Center Capital Planning	\$ 44,806,555	\$ 69,715,885	\$ 42,896,120	(38.5)%
Convention Center Event Operations	13,587,675	13,572,140	15,600,554	14.9 %
Convention Center Facility Operations	34,211,760	29,401,919	32,466,173	10.4 %
Convention Center Guest & Comm. Rel	477,904	446,505	0	(100.0)%
Convention Center Non-Operating	374,412,870	290,418,723	285,404,796	(1.7)%
Convention Center Sales & Marketing	2,448,014	2,538,276	2,945,777	16.1 %
Convention Center Security	4,868,477	4,311,968	4,553,502	5.6 %
Convention Center Strategic Planning	705,008	1,884,074	2,963,191	57.3 %
Fiscal & Operational Support	13,141,912	15,882,513	14,507,266	(8.7)%
<b>Department Total</b>	<b>\$ 488,660,176</b>	<b>\$ 428,172,003</b>	<b>\$ 401,337,379</b>	<b>(6.3)%</b>

### Funding Source Summary

Enterprise Funds	\$ 488,660,176	\$ 428,172,003	\$ 401,337,379	(6.3)%
<b>Department Total</b>	<b>\$ 488,660,176</b>	<b>\$ 428,172,003</b>	<b>\$ 401,337,379</b>	<b>(6.3)%</b>

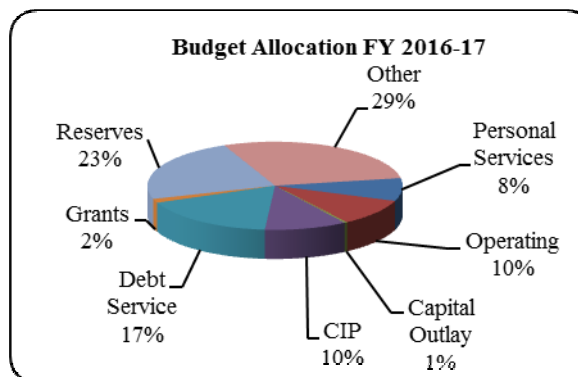
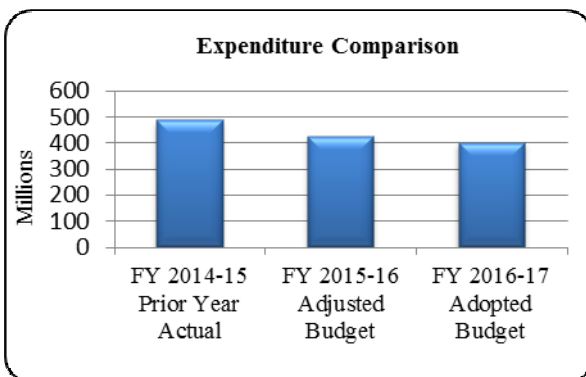
### Authorized Positions

	435	435	437	0.5%
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## Convention Center

### EXPENDITURE HIGHLIGHTS



**Personal Services** – The FY 2016-17 personal services budget includes a 3.5% salary increase for employees. The Florida Retirement System (FRS) rates increased and were budgeted at the amounts approved by the State Legislature for employer retirement contributions. The budget for employer health insurance contributions increased from \$9,400 to \$10,200 per employee. Additionally, a one-time wellness screening incentive of \$100 per adult enrolled in the Orange County health insurance plan was budgeted with the objective of improving health and lowering insurance costs. The department authorized position count increased by a net of two (2) and includes three (3) new positions and one (1) deleted position.

#### **Three (3) New Positions FY 2016-17**

- 2 – Electrician Technician II, Facility Operation Division
- 1 – Marketing Supervisor, Sales and Marketing Division

#### **One (1) Deleted Position FY 2016-17**

- 1 – Manager, Guest and Community Relations Division

**Operating Expenses** – The FY 2016-17 operating budget increased by 10.3% or \$3.7 million from the FY 2015-16 budget. The primary reason for the increase is building maintenance, which increased by \$1.7 million. In addition, contractual services increased by \$1.1 million, operating supplies by \$410,914, and equipment by \$30,420, due to increased event activities projected for FY 2016-17.

**Capital Outlay** – The FY 2016-17 capital outlay budget decreased by 43.7% or \$1.2 million from the FY 2015-16 budget. The decrease is due to one-time purchases of bulk equipment and rolling stock in the current year. The capital outlay budget included funding for the addition and replacement of equipment, computer equipment, and artwork.

**Capital Improvements** – The FY 2016-17 capital improvements budget decreased by 39.3% or \$27.1 million from the FY 2015-16 budget. The Board of County Commissioners (BCC) approved a major renovation plan in FY 2012-13 to keep the Center attractive to clients. The five (5) year plan (2017-21) of \$191.4 million completes the renovation and provides ongoing improvements that will assist in remaining competitive in the marketplace. An emphasis was placed on modernization, enhancing sustainability initiatives related to energy management and conservation efforts, and upgrading signage to improve the guest experience. Please refer to the detailed Capital Improvements Program section for a complete listing of projects for the department.

**Debt Service** – The FY 2016-17 debt service budget of \$69.8 million remains unchanged from the FY 2015-16 budget and is based on the authorized debt service schedule for the Convention Center.

**Grants** – The FY 2016-17 grants budget decreased by 20.5% or \$1.5 million from the FY 2015-16 budget. The decrease is due to the timing of grant payments for Cultural Tourism. The FY 2015-16 budget included expenditures for grants approved in prior fiscal years, but not yet paid due to the timing of the contractual obligations. Grants for Cultural Tourism and Cultural Facilities are budgeted based on the formula funding amount of 3.0% of the first four cents of the Tourist Development Tax (TDT). Additionally, grants include funding for the National Football League (NFL) Pro Bowl of \$1.0 million, funding for the Florida Classic football game of \$137,500, and funding for an incentive for a National Collegiate Athletic Association (NCAA) sporting event of \$137,500.

**Reserves** – The FY 2016-17 reserves budget decreased by 5.2% or \$5.1 million from the prior level. The reserves amount of \$93.6 million includes restricted reserves to meet bond covenant requirements, reserves for future capital outlay, reserves for debt service, and reserves for contingency.

**Other** – The FY 2016-17 other category budget increased by 1.7% or \$1.9 million from the FY 2015-16 budget. The increase is due to improved economic conditions that have positively impacted the TDT fund. Funds are included for Visit Orlando in the amount of \$49.9 million for tourism promotion - an increase of \$766,666, which is funded from the first four cents (\$33.2 million) and the sixth cent (\$16.8 million) of the TDT. Funds are budgeted for payments to the City of Orlando for the Venues projects from the first four cents (\$40.1 million) and a portion of the sixth cent of the TDT (\$22.4 million), for a total of \$62.5 million. Finally, funds are budgeted for the Orange County Regional History Center in the amount of \$2.9 million.

**TDT Expenditure Budget Summary**

Budget Summary (in millions)	FY 2016-17 Adopted Budget
Debt Service	\$ 69.8
Convention Center Operations <sup>1</sup>	10.0
Convention Center Capital	41.9
Visit Orlando (O/ OCCVB) Funding (first four cents)	33.2
Visit Orlando (O/ OCCVB) Funding (sixth cent)	16.8
Contract TDT Payment for Venues	62.5
Arts	4.7
History Center	2.9
TDT Collection Services Fees	0.5
Grants (Florida Classic Football Game, National Football League Pro Bowl, and NCAA Sporting Event)	1.4
<b>TOTAL<sup>2</sup></b>	<b>\$ 243.7</b>

<sup>1</sup>Approved to receive up to an additional \$5 million from reserves if necessary.

<sup>2</sup>The total exceeds the TDT revenue budget by \$8.4 million. TDT reserves are being used to cash fund the CIP projects.

**FUNDING SOURCE HIGHLIGHTS**

Funding for Convention Center operations primarily consists of revenues from facility rentals, services, food and beverage, parking, supplements from TDT, interest, and reserves. The Convention Center’s anticipated revenues from operations are increasing in several areas based on projected show activity with anticipated changes detailed below. Additionally, TDT revenues are projected to increase from the FY 2015-16 level based on projections for hotel occupancy and room rates.

Major Revenues	FY 2015-16 Budget as of 3/31/16	FY 2016-17 Adopted Budget	\$ Change	% Change
Cash Brought Forward	\$ 160,869,523	\$ 117,791,383	\$ (43,078,140)	-26.8%
Statutory Deduction	(14,058,025)	(14,912,947)	(854,922)	6.1%
Local Option TDT <sup>1</sup>	230,700,000	235,300,000	4,600,000	2.0%
Rental Space	12,470,446	16,632,017	4,161,571	33.4%
Utility Services	11,618,691	15,720,927	4,102,236	35.3%
Event Tech. Svc Labor	4,211,070	5,399,871	1,188,801	28.2%
Parking Lot	5,249,700	6,388,650	1,138,950	21.7%
Catering	9,374,200	11,368,186	1,993,986	21.3%
Equipment Rental	3,237,744	3,848,525	610,781	18.9%
Other (Int. and Miscellaneous)	4,498,654	3,800,767	(697,887)	-15.5%
<b>Total</b>	<b>\$ 428,172,003</b>	<b>\$ 401,337,379</b>	<b>\$ (26,834,624)</b>	<b>-6.3%</b>

<sup>1</sup>Each Cent of the 6-Cent TDT is budgeted (to the nearest dollar) to collect \$38,450,000 in FY 2016 and \$39,216,667 in FY 2017.

## Division: Convention Center Capital Planning

Expenditures by Category	FY 2014-15	FY 2015-16	FY 2016-17	Percent Change
	Actual	Budget as of 3/31/16	Adopted Budget	
Personal Services	\$ 349,123	\$ 721,115	\$ 953,587	32.2 %
Operating Expenditures	17,393	21,239	41,180	93.9 %
Capital Outlay	0	0	5,663	n/a
<b>Total Operating</b>	<b>\$ 366,516</b>	<b>\$ 742,354</b>	<b>\$ 1,000,430</b>	<b>34.8 %</b>
Capital Improvements	\$ 44,440,039	\$ 68,973,531	\$ 41,895,690	(39.3)%
<b>Total Non-Operating</b>	<b>\$ 44,440,039</b>	<b>\$ 68,973,531</b>	<b>\$ 41,895,690</b>	<b>(39.3)%</b>
<b>Total</b>	<b>\$ 44,806,555</b>	<b>\$ 69,715,885</b>	<b>\$ 42,896,120</b>	<b>(38.5)%</b>
<b>Authorized Positions</b>	<b>11</b>	<b>11</b>	<b>11</b>	<b>0.0 %</b>

## Division: Convention Center Event Operations

Expenditures by Category	FY 2014-15	FY 2015-16	FY 2016-17	Percent Change
	Actual	Budget as of 3/31/16	Adopted Budget	
Personal Services	\$ 11,497,094	\$ 11,748,067	\$ 13,269,234	12.9 %
Operating Expenditures	1,984,470	1,393,099	2,068,642	48.5 %
Capital Outlay	106,111	430,974	262,678	(39.1)%
<b>Total Operating</b>	<b>\$ 13,587,675</b>	<b>\$ 13,572,140</b>	<b>\$ 15,600,554</b>	<b>14.9 %</b>
<b>Total</b>	<b>\$ 13,587,675</b>	<b>\$ 13,572,140</b>	<b>\$ 15,600,554</b>	<b>14.9 %</b>
<b>Authorized Positions</b>	<b>152</b>	<b>152</b>	<b>153</b>	<b>0.7 %</b>

## Division: Convention Center Facility Operations

Expenditures by Category	FY 2014-15	FY 2015-16	FY 2016-17	Percent Change
	Actual	Budget as of 3/31/16	Adopted Budget	
Personal Services	\$ 8,067,213	\$ 7,401,584	\$ 7,920,016	7.0 %
Operating Expenditures	25,861,164	21,711,235	24,240,657	11.7 %
Capital Outlay	283,383	289,100	305,500	5.7 %
<b>Total Operating</b>	<b>\$ 34,211,760</b>	<b>\$ 29,401,919</b>	<b>\$ 32,466,173</b>	<b>10.4 %</b>
<b>Total</b>	<b>\$ 34,211,760</b>	<b>\$ 29,401,919</b>	<b>\$ 32,466,173</b>	<b>10.4 %</b>
<b>Authorized Positions</b>	<b>119</b>	<b>119</b>	<b>121</b>	<b>1.7 %</b>

### Division: Convention Center Guest & Comm. Rel

<b>Expenditures by Category</b>	<b>FY 2014-15 Actual</b>	<b>FY 2015-16 Budget as of 3/31/16</b>	<b>FY 2016-17 Adopted Budget</b>	<b>Percent Change</b>
Personal Services	\$ 444,698	\$ 424,981	\$ 0	(100.0)%
Operating Expenditures	33,205	21,524	0	(100.0)%
<b>Total Operating</b>	<b>\$ 477,904</b>	<b>\$ 446,505</b>	<b>\$ 0</b>	<b>(100.0)%</b>
<b>Total</b>	<b>\$ 477,904</b>	<b>\$ 446,505</b>	<b>\$ 0</b>	<b>(100.0)%</b>
<b>Authorized Positions</b>	<b>6</b>	<b>5</b>	<b>0</b>	<b>(100.0)%</b>

### Division: Convention Center Non-Operating

<b>Expenditures by Category</b>	<b>FY 2014-15 Actual</b>	<b>FY 2015-16 Budget as of 3/31/16</b>	<b>FY 2016-17 Adopted Budget</b>	<b>Percent Change</b>
Operating Expenditures	710,288	888,100	679,069	(23.5)%
<b>Total Operating</b>	<b>\$ 710,288</b>	<b>\$ 888,100</b>	<b>\$ 679,069</b>	<b>(23.5)%</b>
Debt Service	\$ 250,080,715	\$ 69,819,397	\$ 69,819,397	0.0 %
Grant	3,324,157	7,449,713	5,919,355	(20.5)%
Reserves	0	98,771,553	93,622,383	(5.2)%
Other	120,297,710	113,489,960	115,364,592	1.7 %
<b>Total Non-Operating</b>	<b>\$ 373,702,582</b>	<b>\$ 289,530,623</b>	<b>\$ 284,725,727</b>	<b>(1.7)%</b>
<b>Total</b>	<b>\$ 374,412,870</b>	<b>\$ 290,418,723</b>	<b>\$ 285,404,796</b>	<b>(1.7)%</b>

### Division: Convention Center Sales & Marketing

<b>Expenditures by Category</b>	<b>FY 2014-15 Actual</b>	<b>FY 2015-16 Budget as of 3/31/16</b>	<b>FY 2016-17 Adopted Budget</b>	<b>Percent Change</b>
Personal Services	\$ 1,201,787	\$ 1,317,101	\$ 1,616,469	22.7 %
Operating Expenditures	1,246,228	1,221,175	1,329,308	8.9 %
<b>Total Operating</b>	<b>\$ 2,448,014</b>	<b>\$ 2,538,276</b>	<b>\$ 2,945,777</b>	<b>16.1 %</b>
<b>Total</b>	<b>\$ 2,448,014</b>	<b>\$ 2,538,276</b>	<b>\$ 2,945,777</b>	<b>16.1 %</b>
<b>Authorized Positions</b>	<b>15</b>	<b>15</b>	<b>18</b>	<b>20.0 %</b>

## Division: Convention Center Security

Expenditures by Category	FY 2014-15	FY 2015-16	FY 2016-17	Percent Change
	Actual	Budget as of 3/31/16	Adopted Budget	
Personal Services	\$ 4,120,709	\$ 4,032,033	\$ 4,006,249	(0.6)%
Operating Expenditures	689,295	256,935	387,253	50.7 %
Capital Outlay	58,473	23,000	160,000	595.7 %
<b>Total Operating</b>	<b>\$ 4,868,477</b>	<b>\$ 4,311,968</b>	<b>\$ 4,553,502</b>	<b>5.6 %</b>
<b>Total</b>	<b>\$ 4,868,477</b>	<b>\$ 4,311,968</b>	<b>\$ 4,553,502</b>	<b>5.6 %</b>
<b>Authorized Positions</b>	<b>72</b>	<b>67</b>	<b>67</b>	<b>0.0 %</b>

## Division: Convention Center Strategic Planning

Expenditures by Category	FY 2014-15	FY 2015-16	FY 2016-17	Percent Change
	Actual	Budget as of 3/31/16	Adopted Budget	
Personal Services	\$ 609,256	\$ 1,136,698	\$ 1,579,149	38.9 %
Operating Expenditures	95,753	747,376	1,357,042	81.6 %
Capital Outlay	0	0	27,000	n/a
<b>Total Operating</b>	<b>\$ 705,008</b>	<b>\$ 1,884,074</b>	<b>\$ 2,963,191</b>	<b>57.3 %</b>
<b>Total</b>	<b>\$ 705,008</b>	<b>\$ 1,884,074</b>	<b>\$ 2,963,191</b>	<b>57.3 %</b>
<b>Authorized Positions</b>	<b>10</b>	<b>17</b>	<b>18</b>	<b>5.9 %</b>

## Division: Fiscal & Operational Support

Expenditures by Category	FY 2014-15	FY 2015-16	FY 2016-17	Percent Change
	Actual	Budget as of 3/31/16	Adopted Budget	
Personal Services	\$ 3,692,724	\$ 4,394,880	\$ 4,375,552	(0.4)%
Operating Expenditures	9,001,088	9,544,962	9,380,214	(1.7)%
Capital Outlay	448,101	1,941,171	750,000	(61.4)%
<b>Total Operating</b>	<b>\$ 13,141,912</b>	<b>\$ 15,881,013</b>	<b>\$ 14,505,766</b>	<b>(8.7)%</b>
Grant	\$ 0	\$ 1,500	\$ 1,500	0.0 %
<b>Total Non-Operating</b>	<b>\$ 0</b>	<b>\$ 1,500</b>	<b>\$ 1,500</b>	<b>0.0 %</b>
<b>Total</b>	<b>\$ 13,141,912</b>	<b>\$ 15,882,513</b>	<b>\$ 14,507,266</b>	<b>(8.7)%</b>
<b>Authorized Positions</b>	<b>50</b>	<b>49</b>	<b>49</b>	<b>0.0 %</b>

**Fiscal Year  
2016-17**

**CAPITAL IMPROVEMENTS PROGRAM**

Projects under the direction of the  
**Orange County Convention Center**

Capital projects include Convention Center Improvements (energy conservation upgrades and enhanced security improvements, etc.) and renovations of the North/South and West Concourses.

	Adopted <u>FY 2016-17</u>
Convention Center Improvements	\$13,296,051
North/South Concourse Renovations	7,986,375
West Concourse Renovations	<u>20,613,264</u>
 Department Total	 \$41,895,690

**Funding Mechanism:**

Funding for Convention Center projects comes from Orange County's Tourist Development Tax.

The 5-Year Adopted CIP – by Department/Division report following this page utilizes figures as of 8/26/16 for the FY 2015-16 budget rather than as of 3/31/16 to accurately reflect Total Project Costs approved by the Board of County Commissioners.

**ADOPTED CIP - BY DEPARTMENT / DIVISION  
FY 2016/17 - FY 2020/21 BUDGET**

<b>ORG</b>	<b>FUND</b>	<b>PROJECT NAME</b>	<b>PRIOR EXPENDITURES</b>	<b>BUDGET FY 15-16</b>	<b>ADOPTED BUDGET FY 16-17</b>	<b>PROPOSED BUDGET FY 17-18</b>	<b>PROPOSED BUDGET FY 18-19</b>	<b>PROPOSED BUDGET FY 19-20</b>	<b>PROPOSED BUDGET FY 20-21</b>	<b>PROPOSED BUDGET FUTURE</b>	<b>TOTAL PROJECT COST</b>	
<b>Convention Center</b>												
Convention Center												
0934	4430	Convention Center Imp	2,411,630	768	0	0	0	0	0	0	2,412,398	
		<b>Org Subtotal</b>	<b>2,411,630</b>	<b>768</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,412,398</b>	
0960	4430	Convention Center Imp	33,669,003	22,344,473	13,296,051	4,840,931	12,498,611	3,813,815	5,405,382	0	95,868,266	
		<b>Org Subtotal</b>	<b>33,669,003</b>	<b>22,344,473</b>	<b>13,296,051</b>	<b>4,840,931</b>	<b>12,498,611</b>	<b>3,813,815</b>	<b>5,405,382</b>	<b>0</b>	<b>95,868,266</b>	
0965	4430	North/South Concourse Renovations	6,817,247	19,837,299	7,986,375	3,706,800	4,641,353	14,711,580	15,609,525	0	73,310,179	
		<b>Org Subtotal</b>	<b>6,817,247</b>	<b>19,837,299</b>	<b>7,986,375</b>	<b>3,706,800</b>	<b>4,641,353</b>	<b>14,711,580</b>	<b>15,609,525</b>	<b>0</b>	<b>73,310,179</b>	
0966	4430	West Concourse Renovations	111,803,676	26,790,991	20,613,264	24,433,390	28,244,595	15,107,443	16,485,093	0	243,478,452	
		<b>Org Subtotal</b>	<b>111,803,676</b>	<b>26,790,991</b>	<b>20,613,264</b>	<b>24,433,390</b>	<b>28,244,595</b>	<b>15,107,443</b>	<b>16,485,093</b>	<b>0</b>	<b>243,478,452</b>	
		<b>DIVISION SUBTOTAL</b>	<b>154,701,556</b>	<b>68,973,531</b>	<b>41,895,690</b>	<b>32,981,121</b>	<b>45,384,559</b>	<b>33,632,838</b>	<b>37,500,000</b>	<b>0</b>	<b>415,069,295</b>	
		<b>DEPARTMENT TOTAL</b>	<b>154,701,556</b>	<b>68,973,531</b>	<b>41,895,690</b>	<b>32,981,121</b>	<b>45,384,559</b>	<b>33,632,838</b>	<b>37,500,000</b>	<b>0</b>	<b>415,069,295</b>	
		<b>GRAND TOTAL</b>	<b>154,701,556</b>	<b>68,973,531</b>	<b>41,895,690</b>	<b>32,981,121</b>	<b>45,384,559</b>	<b>33,632,838</b>	<b>37,500,000</b>	<b>0</b>	<b>415,069,295</b>	

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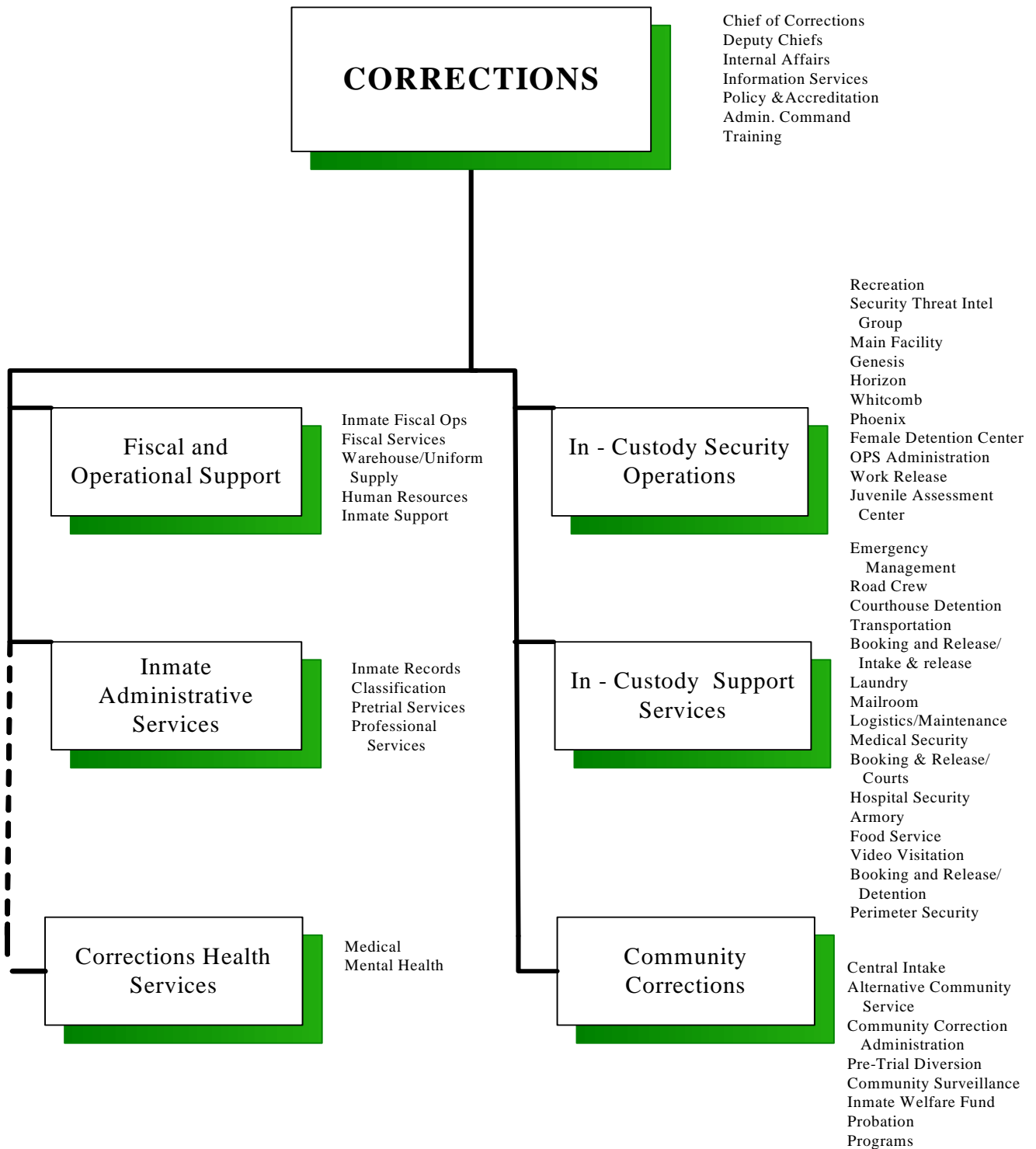
**ORANGE**  
  
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Note: Corrections Health Services is budgeted under the Corrections Department; however, the division is managed by the Health Services Department (see Section 10).

# Corrections

## Purpose Statement:

The Orange County Corrections Department (OCCD) serves and protects the citizens of Orange County by providing for the care, custody, and control of legally incarcerated inmates in a safe and secure environment, and provides services for those individuals supervised in community programs. Primary services include booking, classifications, inmate records management, detention, release, transportation, and enforcement of court ordered sanctions for offenders supervised in the community. In addition, several units provide administrative support, including fiscal operations, training, investigations, and inspections.

## Program Descriptions:

- The **Corrections Admin/Command** is comprised of the Office of the Chief, Deputy Chiefs, Internal Affairs, Information Services, the Policy and Inspections Team, the Inmate Welfare Fund, and Training. This program also provides command services for all six (6) of the department's divisions.
- The **Inmate Administrative Services Division** provides support services that include inmate records and classifications, pre-trial services, and professional services.
- The **Corrections Health Services Division** provides medical, dental, and mental health services to inmates. This includes provision of medications, maintenance of health, and the control of pre-existing illness. Specialty and necessary hospital care is arranged when clinically necessary. *Note: Corrections Health Services is managed by the Health Services Department (Section 10).*
- The **In-Custody Support Services Division** provides security and support for the daily needs/care of inmates. The division is responsible for booking and release, detention, emergency management, courthouse detention, hospital security, transportation, laundry services, food service, armory, video visitation, mailroom, maintenance, medical security, perimeter security, and the road crew. *Note: The Inmate road crew program provides inmate labor in partnership with the Orange County Public Works Department.*
- The **In-Custody Security Operations Division** operates in the various facilities that comprise the Orange County Jail including Main Facility, Genesis, Horizon, Phoenix, Whitcomb, the Female Detention Center, Security Threat Intel Group, Recreation, and the Work Release Center. Inmates are classified from minimum to maximum security and include acute/chronic mentally ill offenders and inmates with special medical needs.
- The **Community Corrections Division (CCD)** provides supervision to qualified or court-ordered offenders in community-based settings as an alternative to incarceration in secure facilities. The division also oversees inmate programs. The operational units



include Community Corrections, Administration, Central Intake, Alternative Community Service, Probation, Community Surveillance, Pre-Trial Diversion, and Inmate Programs. Offenders are assisted in transitioning back into the community through employment, intervention programs, and support services. The Inmate Programs Unit is also managed within CCD.

- The **Fiscal and Operational Support Division** provides fiscal and administrative services for the entire department. The operational units include Fiscal Services, Inmate Fiscal Operations, and Warehouse/Uniform Supply. The division also provides financial services at the Work Release Center and in the CCD Cost of Supervision area.

## FY 2015-16 Major Accomplishments:

### Corrections Admin Command

- Prepared for department's initial technical assistance Prison Rape Elimination Act (PREA) audit as a first step towards a first ever full PREA compliance audit.
- Finalized and included into annual training program, the Core Competency roadmap to all corrections staff to continue educating staff and enhance their opportunities in the corrections profession.
- Launched *Chief's Big Ideas* in Leadership 15 week course designed to help develop leadership talent within the organization; training 30 supervisory level staff.

### Inmate Administrative Services

- Pretrial Services Unit screened 42,742 inmates and interviewed 23,051 inmates booked into the jail from October 1, 2015 through June 30, 2016. Screenings are conducted to gather key information to assist the judiciary with making meaningful detention and release decisions during first appearances.
- Partnered with the National Institute of Corrections to conduct an on-site technical assistance review of the department's classification processes. Subject matter experts performed an in-depth review resulting in validation of our objective jail classification tool and recommendations to further enhance classification operations.
- Facilitated regular population review meetings, utilizing a multi-discipline team process with representatives across all areas of the department to ensure appropriate

## Corrections

oversight of the inmate population and efficient use of facilities and resources.

### *Corrections Health Services*

- Participated in the Mayors Heroin Task Force and initiated a Vivitrol pilot program in conjunction with Corrections and community Florida Alcohol and Drug Abuse Association providers to offer opioid blocking treatment for qualified interested heroin addicts. The program includes referral to residential care providers for follow-up.
- Provided in-house physical therapy and occupational therapy services to improve patient care and reduce inmate transports.
- Utilized grant money to fund a Naloxone pilot project for inmates wanting the heroin antidote, including education on use of the product and provision of Naloxone for post release use, if needed.
- Worked with Homeless Network to identify and document homeless population's needs and obtain available resources for them which supports the Corrections Reentry Program.

### *In-Custody Security Services*

- Special Response Team (SRT) conducted 247 high risk transports to area courts, hospitals, and other correctional agencies without incident. Additionally, the team placed first overall at the National Mock Prison Riot Competition held in West Virginia while competing against national and international agencies.
- The Security Intelligence Unit (SIU) conducted 2,934 inmate drug tests. SIU also effectively managed gang and security threat group activities by conducting more than 740 gang related investigations to reduce potential security threats and assist local law enforcement.
- Correctional Officers supervised, provided security, and escorted over 8,000 inmates to designated areas for attorney and official visits in secure facilities.

### *In-Custody Support Operations*

- Transported 49,706 inmates a total of 144,526 miles safely and securely to the Orange County Courthouses and various locations throughout Orange County.
- Inmate Road Crews contributed over 28,000 hours of labor to the community, valued at more than \$319,000.
- Processed approximately two (2) million pounds of inmate laundry ensuring the inmate population has clean and sanitized clothing and bedding, promoting good health, and preventing the spread of disease.
- The inmate kitchen served 3,130,620 meals to the inmate population.
- Opened the new Kitchen & Laundry facilities, which will enable the department to handle increased population and provide services for the next 20 plus years.

### *Community Corrections*

- Coordinated and assigned Alternative Community Service (ACS) workers to perform 215,439 community labor hours of work, valued at \$2.4 million with approximately 91,000 hours performed at Orange County Government worksites.
- In cooperation with Valencia College, implemented a Basic Inmate Construction Program to provide post release employment with companies working on the I-4 Ultimate Project.

- Coordinated efforts with the Goodwill Job Club program helping 228 Work Release Center inmates gain employment.
- Requested and received the County Court Judges' cooperation to add a special condition to probation orders requiring offenders to participate in a cognitive thinking program geared towards reducing recidivism.

### *Fiscal and Operational Support*

- Collected more than \$1.8 million for the housing of federal inmates from the U.S. Marshall Service and Immigrations and Customs Enforcement.
- Processed more than 34,000 Community Corrections Division offender transactions and collected over \$2.3 million in offender fees.
- Collected over \$990,000 in one-time booking and daily subsistence fees for inmates housed at the 33<sup>rd</sup> Street jail complex and collected more than \$160,000 in daily subsistence fees for inmates housed at the Work Release Center.
- Processed more than 68,000 inmate deposit transactions at the jail, valued at more than \$4.0 million with an accuracy rate of 99.99%.

### **FY 2016-17 Department Objectives:**

#### *Corrections Admin Command*

- Develop and implement a defined employee mentorship program to assist with filling of positions caused by our high attrition rate and augment our succession planning initiatives.
- Review department staffing in an effort to improve operational efficiency and to develop retention strategies to minimize staff turnover and decrease position vacancies.

#### *Inmate Administrative Services*

- Evaluate and initiate action plans for continued implementation of recommendations provided from the National Institute of Corrections (NIC) technical assistance visit to include: interviewing of all inmates during the initial classification process and participation in the NIC Inmate Behavior Management training.
- Work with the County's ISS Team to improve the law enforcement intake sign-in system and streamline staff input processing to help ensure arrest affidavits submitted by the law enforcement officers are processed more efficiently.
- Identify professional development and certification opportunities for Inmate Administration staff and supervisors.

#### *Corrections Health*

- Continue to monitor the State Methadone Authority to ascertain when it might start accepting new applications for methadone licensing to enable Orange County to bring back internal methadone treatment and, in turn, reduce inmate transports into the community.
- Initiate electronic signature for inmate consent forms to reduce paper use and scanning time.
- Initiate new Vis Dental application within our Electronic Medical Records for OCCD Dental Department to provide improved dental care to our inmate patients.
- Track recidivism rates for Vivitrol treated inmates.

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### *In-Custody Security Operations*

- Continue enhancing the security and safety at the jail by integrating body scanning technology with current search procedures at inmate and workers entry points at the Phoenix Facility.
- Continue to implement core competencies and jail leadership principles into our performance evaluations, staff development, and career enhancement processes.

### *Community Corrections*

- Implement a cognitive behavioral change program and other evidenced based programs in Community Corrections.
- Implement a drug education program to include a Vivitrol education program in Community Corrections.



### *Fiscal & Operational Support*

- Finalize implementation of the Maximo Inventory System for uniform supply to improve inventory, ordering, overall efficiency, and accountability for items purchased and issued to staff.
- Gain approval to implement automated banking services to more efficiently handle deposit and withdrawal transactions and improve service to inmates and their families.
- Finalize implementation of an electronic document filing system in the warehouse and uniform supply.

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Key Performance Measures	Notes	FY 2014-15 Actual	FY 2015-16 Target	FY 2016-17 Target
<b>Community Corrections</b>				
- Average Daily Offenders Supervised		4,842	5,000	4,700
	<i>Offenders are individuals in the Community Corrections program and are not housed at the jail.</i>			
- Average Daily Caseload Supervised		6,440	6,500	6,300
	<i>Includes the number of persons supervised in the Community Corrections program.</i>			
- Labor Hours Provided in Community		200,250	200,000	212,000
- Fees Collected		\$ 2,359,887	\$ 2,365,200	\$ 2,250,000
<b>Corrections Health Services</b>				
- Number of Inmate Encounters		120,983	130,000	121,750
- Cost Per Inmate per Encounter		\$ 171	\$ 146	\$ 170
- % of Inmate Sick Calls Triageed within 24 hours		98%	97%	97%
<b>In-Custody Security Operations</b>				
- Number of Inmates Booked		44,460	48,000	44,000
- Average Daily Inmate Population Detained by OCCD		2,805	3,000	2,800
	<i>Determined by recording the number of inmates housed at the jail at 4 a.m. each day.</i>			
- Average Number of Meals Served Daily		8,084	9,000	8,000
- Inmate Per Diem Cost		\$ 131.54	\$ 124.00	\$ 138.00
- Number of Inmates Transported		49,713	50,000	48,000
	<i>Number of Inmates transported between Corrections facilities, the courthouse and other destinations</i>			
- Number of Inmate Transport Accidents		1	0	0

## Department: Corrections

### Expenditures by Category

	FY 2014-15 Actual	FY 2015-16 Budget as of 3/31/16	FY 2016-17 Adopted Budget	Percent Change
Personal Services	\$ 116,683,478	\$ 120,967,771	\$ 124,564,050	3.0 %
Operating Expenditures	22,278,459	25,938,425	25,740,461	(0.8)%
Capital Outlay	2,329,370	1,870,276	872,847	(53.3)%
<b>Total Operating</b>	<b>\$ 141,291,307</b>	<b>\$ 148,776,472</b>	<b>\$ 151,177,358</b>	<b>1.6%</b>
Capital Improvements	\$ 7,449,191	\$ 10,002,933	\$ 4,296,230	(57.1)%
Other	80,803	58,636	0	(100.0)%
<b>Total Non-Operating</b>	<b>\$ 7,529,994</b>	<b>\$ 10,061,569</b>	<b>\$ 4,296,230</b>	<b>(57.3)%</b>
<b>Department Total</b>	<b>\$ 148,821,301</b>	<b>\$ 158,838,041</b>	<b>\$ 155,473,588</b>	<b>(2.1)%</b>

### Expenditures by Division / Program

Community Corrections	\$ 6,948,444	\$ 9,694,363	\$ 10,246,766	5.7 %
Corrections Admin / Command	6,706,365	6,966,992	7,625,472	9.5 %
Corrections CIP	7,449,191	10,002,933	4,296,230	(57.1)%
Corrections Health Services	21,327,817	22,216,982	22,369,550	0.7 %
Fiscal & Operational Support	5,379,500	6,123,442	6,293,108	2.8 %
In-Custody Security Operations	49,572,274	52,631,574	53,095,008	0.9 %
In-Custody Support Services	41,980,701	40,917,303	41,093,909	0.4 %
Inmate Administrative Services	9,457,008	10,284,452	10,453,545	1.6 %
<b>Department Total</b>	<b>\$ 148,821,301</b>	<b>\$ 158,838,041</b>	<b>\$ 155,473,588</b>	<b>(2.1)%</b>

### Funding Source Summary

Special Revenue Funds	\$ 1,513,219	\$ 3,571,935	\$ 3,876,713	8.5%
General Fund and Sub Funds	140,010,721	145,266,713	147,300,645	1.4%
Capital Construction Funds	7,297,361	9,999,393	4,296,230	(57.0)%
<b>Department Total</b>	<b>\$ 148,821,301</b>	<b>\$ 158,838,041</b>	<b>\$ 155,473,588</b>	<b>(2.1)%</b>

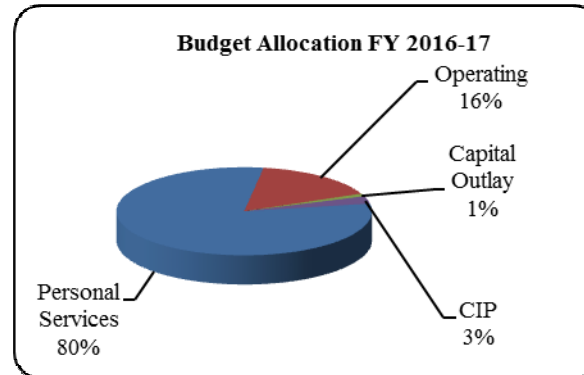
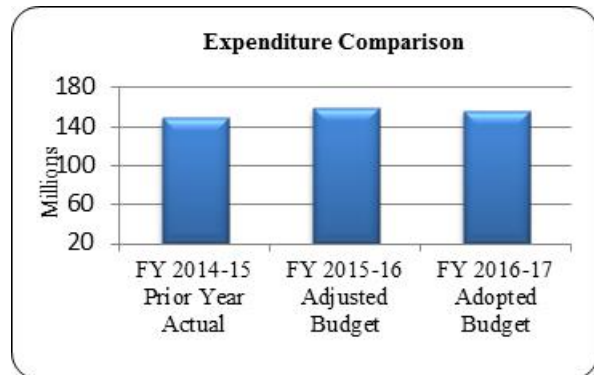
### Authorized Positions

	1,770	1,766	1,766	0.0%
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### EXPENDITURE HIGHLIGHTS



**Personal Services** – The FY 2016-17 personal services budget includes a 3.5% salary increase for employees. The Florida Retirement System (FRS) rates increased and were budgeted at the amounts approved by the State Legislature for employer retirement contributions. The budget for employer health insurance contributions increased from \$9,400 to \$10,200 per employee. Additionally, a one-time wellness screening incentive of \$100 per adult enrolled in the Orange County health insurance plan was budgeted with the objective of improving health and lowering insurance costs.

**Operating Expenses** – The operating budget decreased by 0.8% or \$197,964. Significant adjustments include a decrease of \$687,013 in food and dietary based on historical expenses. The total amount budgeted for food and dietary is \$3.1 million and includes an added contingency for a potential increase in the inmate population. Payments to other government agencies decreased by \$100,000 due to adjustments to inmate programs in the Inmate Welfare Fund. These reductions were offset by increases in miscellaneous operating supplies of \$554,035, primarily in the Inmate Welfare Fund and the Law Enforcement Education funds to provide for programming and training needs. Included is funding for chemical munitions, range safety needs, targets, and ammunition. Clothing and wearing apparel increased by \$168,777 to replace and update staff uniforms.

**Capital Outlay** – The capital outlay budget decreased by 53.3% or \$997,429. Significant adjustments include a reduction of \$716,949 in building material and facility expenses due mostly to the completion of the Corrections Kitchen and Laundry project. Rolling stock decreased by \$96,986 and includes funding for the purchase of seven (7) replacement vehicles. The total amount budgeted for vehicles is \$216,813. Funding is included in the computer equipment budget for a laser printer, computer replacements, upgrades for a live scan fingerprint machine, the one-time purchase of a learning management system, and a multi-function range simulator.

**Capital Improvements** – The FY 2016-17 capital improvements budget decreased by 57.1% or \$5.7 million from the FY 2015-16 budget. The decrease is due to the completion of the Kitchen and Laundry project that was budgeted in FY 2015-16. Funding is included for three (3) new capital improvement projects: replacement of hardware for the video visitation center, needed security improvements to the north and south perimeter building, and recreation yard refurbishing for the Main, Genesis, and Phoenix facilities. Funding is also included for several continuing projects including improvements to Corrections facilities. Please refer to the detailed Capital Improvements Program section for a complete listing of projects for the department.

**Other** – The FY 2016-17 other category budget decreased by \$58,636 from the FY 2015-16 budget. The FY 2015-16 funding came from the Federal Government through the State Criminal Alien Assistance Program (SCAAP) which was a reimbursable grant used to offset the cost of housing aliens at the Orange County jail. This grant was allocated through the federal appropriations act and there is no guarantee that funding will be allocated in FY 2016-17.

### FUNDING SOURCE HIGHLIGHTS

The majority of the funding for Corrections comes from the General Fund. The department also receives funding for staff training from the Corrections-Law Enforcement Education Fund, and for inmate programs from the Inmate Welfare Fund. Funding for Corrections capital projects comes from the Capital Projects fund. Grant funds have decreased as availability of federal funding from the Department of Justice's State Criminal Alien Assistance Program (SCAAP) is unknown at this time.

The Corrections-Law Enforcement Education and Sheriff-Law Enforcement Education Funds are funded by a \$2.50 and \$2.00 additional court cost for each violation of a state penal or criminal statute, an Orange County ordinance, or citation for a non-criminal traffic infraction. These funds are equally divided and disbursed, one-half to the Sheriff for training and education of county law enforcement officers and one-half to Corrections for training and education of county corrections staff. The FY 2016-17 estimated revenue from fees for the Corrections-Law Enforcement Education portion is \$325,000.

The Inmate Welfare Fund receives revenue from the sale of commissary and personal items to inmates. The revenue is remitted from the private commissary provider in the form of sales commissions. This revenue is used to fund various programs for the overall benefit of inmates. Programs include faith-based programs and inmate community re-entry programs. Commissions from commissary sales for FY 2016-17 are estimated at \$1.1 million. Additional revenue is received through the collection of inmate booking and subsistence fees. These fees are collected to off-set jail costs and to supplement funding of inmate programs. The one-time booking fee is \$6.00 and the daily subsistence fee is \$2.25 for FY 2016-17.

## Division: Community Corrections

<b>Expenditures by Category</b>	<b>FY 2014-15 Actual</b>	<b>FY 2015-16 Budget as of 3/31/16</b>	<b>FY 2016-17 Adopted Budget</b>	<b>Percent Change</b>
Personal Services	\$ 6,542,538	\$ 7,308,255	\$ 7,450,037	1.9 %
Operating Expenditures	405,905	2,386,108	2,796,729	17.2 %
<b>Total Operating</b>	<b>\$ 6,948,444</b>	<b>\$ 9,694,363</b>	<b>\$ 10,246,766</b>	<b>5.7 %</b>
<b>Total</b>	<b>\$ 6,948,444</b>	<b>\$ 9,694,363</b>	<b>\$ 10,246,766</b>	<b>5.7 %</b>
<b>Authorized Positions</b>	<b>116</b>	<b>115</b>	<b>115</b>	<b>0.0 %</b>

## Division: Corrections Admin / Command

<b>Expenditures by Category</b>	<b>FY 2014-15 Actual</b>	<b>FY 2015-16 Budget as of 3/31/16</b>	<b>FY 2016-17 Adopted Budget</b>	<b>Percent Change</b>
Personal Services	\$ 2,565,163	\$ 2,664,070	\$ 3,317,569	24.5 %
Operating Expenditures	4,026,526	3,927,813	4,035,969	2.8 %
Capital Outlay	114,676	375,109	271,934	(27.5)%
<b>Total Operating</b>	<b>\$ 6,706,365</b>	<b>\$ 6,966,992</b>	<b>\$ 7,625,472</b>	<b>9.5 %</b>
<b>Total</b>	<b>\$ 6,706,365</b>	<b>\$ 6,966,992</b>	<b>\$ 7,625,472</b>	<b>9.5 %</b>
<b>Authorized Positions</b>	<b>35</b>	<b>41</b>	<b>41</b>	<b>0.0 %</b>

## Division: Corrections CIP

<b>Expenditures by Category</b>	<b>FY 2014-15 Actual</b>	<b>FY 2015-16 Budget as of 3/31/16</b>	<b>FY 2016-17 Adopted Budget</b>	<b>Percent Change</b>
Capital Improvements	\$ 7,449,191	\$ 10,002,933	\$ 4,296,230	(57.1)%
<b>Total Non-Operating</b>	<b>\$ 7,449,191</b>	<b>\$ 10,002,933</b>	<b>\$ 4,296,230</b>	<b>(57.1)%</b>
<b>Total</b>	<b>\$ 7,449,191</b>	<b>\$ 10,002,933</b>	<b>\$ 4,296,230</b>	<b>(57.1)%</b>

## Division: Corrections Health Services

Expenditures by Category	FY 2014-15	FY 2015-16	FY 2016-17	Percent Change
	Actual	Budget as of 3/31/16	Adopted Budget	
Personal Services	\$ 11,922,259	\$ 12,715,960	\$ 13,005,449	2.3 %
Operating Expenditures	9,364,459	9,361,722	9,329,101	(0.3)%
Capital Outlay	41,099	139,300	35,000	(74.9)%
<b>Total Operating</b>	<b>\$ 21,327,817</b>	<b>\$ 22,216,982</b>	<b>\$ 22,369,550</b>	<b>0.7 %</b>
<b>Total</b>	<b>\$ 21,327,817</b>	<b>\$ 22,216,982</b>	<b>\$ 22,369,550</b>	<b>0.7 %</b>
<b>Authorized Positions</b>	<b>165</b>	<b>161</b>	<b>161</b>	<b>0.0 %</b>

## Division: Fiscal & Operational Support

Expenditures by Category	FY 2014-15	FY 2015-16	FY 2016-17	Percent Change
	Actual	Budget as of 3/31/16	Adopted Budget	
Personal Services	\$ 3,183,998	\$ 3,444,865	\$ 3,620,126	5.1 %
Operating Expenditures	2,178,478	2,661,207	2,672,982	0.4 %
Capital Outlay	17,024	17,370	0	(100.0)%
<b>Total Operating</b>	<b>\$ 5,379,500</b>	<b>\$ 6,123,442</b>	<b>\$ 6,293,108</b>	<b>2.8 %</b>
<b>Total</b>	<b>\$ 5,379,500</b>	<b>\$ 6,123,442</b>	<b>\$ 6,293,108</b>	<b>2.8 %</b>
<b>Authorized Positions</b>	<b>61</b>	<b>61</b>	<b>61</b>	<b>0.0 %</b>

## Division: In-Custody Security Operations

Expenditures by Category	FY 2014-15	FY 2015-16	FY 2016-17	Percent Change
	Actual	Budget as of 3/31/16	Adopted Budget	
Personal Services	\$ 48,335,457	\$ 51,506,233	\$ 51,590,122	0.2 %
Operating Expenditures	1,156,015	1,062,511	1,303,286	22.7 %
Capital Outlay	0	4,194	201,600	4,706.9 %
<b>Total Operating</b>	<b>\$ 49,491,471</b>	<b>\$ 52,572,938</b>	<b>\$ 53,095,008</b>	<b>1.0 %</b>
Other	\$ 80,803	\$ 58,636	\$ 0	(100.0)%
<b>Total Non-Operating</b>	<b>\$ 80,803</b>	<b>\$ 58,636</b>	<b>\$ 0</b>	<b>(100.0)%</b>
<b>Total</b>	<b>\$ 49,572,274</b>	<b>\$ 52,631,574</b>	<b>\$ 53,095,008</b>	<b>0.9 %</b>
<b>Authorized Positions</b>	<b>761</b>	<b>739</b>	<b>739</b>	<b>0.0 %</b>

## Division: In-Custody Support Services

<b>Expenditures by Category</b>	<b>FY 2014-15 Actual</b>	<b>FY 2015-16 Budget as of 3/31/16</b>	<b>FY 2016-17 Adopted Budget</b>	<b>Percent Change</b>
Personal Services	\$ 34,993,321	\$ 33,406,496	\$ 35,530,046	6.4 %
Operating Expenditures	4,830,809	6,176,504	5,210,050	(15.6)%
Capital Outlay	2,156,571	1,334,303	353,813	(73.5)%
<b>Total Operating</b>	<b>\$ 41,980,701</b>	<b>\$ 40,917,303</b>	<b>\$ 41,093,909</b>	<b>0.4 %</b>
<b>Total</b>	<b>\$ 41,980,701</b>	<b>\$ 40,917,303</b>	<b>\$ 41,093,909</b>	<b>0.4 %</b>
<b>Authorized Positions</b>	<b>468</b>	<b>487</b>	<b>487</b>	<b>0.0 %</b>

## Division: Inmate Administrative Services

<b>Expenditures by Category</b>	<b>FY 2014-15 Actual</b>	<b>FY 2015-16 Budget as of 3/31/16</b>	<b>FY 2016-17 Adopted Budget</b>	<b>Percent Change</b>
Personal Services	\$ 9,140,741	\$ 9,921,892	\$ 10,050,701	1.3 %
Operating Expenditures	316,267	362,560	392,344	8.2 %
Capital Outlay	0	0	10,500	n/a
<b>Total Operating</b>	<b>\$ 9,457,008</b>	<b>\$ 10,284,452</b>	<b>\$ 10,453,545</b>	<b>1.6 %</b>
<b>Total</b>	<b>\$ 9,457,008</b>	<b>\$ 10,284,452</b>	<b>\$ 10,453,545</b>	<b>1.6 %</b>
<b>Authorized Positions</b>	<b>164</b>	<b>162</b>	<b>162</b>	<b>0.0 %</b>

**Fiscal Year  
2016-17**

**CAPITAL IMPROVEMENTS PROGRAM**

Projects under the direction of the  
**Corrections Department**

The Board of County Commissioners is charged with the responsibility of providing and maintaining correctional facilities for Orange County and for systems that support the facilities and their operations.

	Adopted <u>FY 2016-17</u>
Perimeter Security Project	\$ 2,507,230
OCCD Improvements to Facilities	1,099,000
Rec Yard Perimeter Fencing Main	240,000
Video Visitation System Replacement	400,000
North & South Perimeter Security Building	<u>50,000</u>
Department Total	\$ 4,296,230

**Funding Mechanism:**

The 5-Year Adopted CIP – by Department/Division report following this page utilizes figures as of 8/26/16 for the FY 2015-16 budget rather than as of 3/31/16 to accurately reflect Total Project Costs approved by the Board of County Commissioners.

**ADOPTED CIP - BY DEPARTMENT / DIVISION  
FY 2016/17 - FY 2020/21 BUDGET**

<b>ORG</b>	<b>FUND</b>	<b>PROJECT NAME</b>	<b>PRIOR EXPENDITURES</b>	<b>BUDGET FY 15-16</b>	<b>ADOPTED BUDGET FY 16-17</b>	<b>PROPOSED BUDGET FY 17-18</b>	<b>PROPOSED BUDGET FY 18-19</b>	<b>PROPOSED BUDGET FY 19-20</b>	<b>PROPOSED BUDGET FY 20-21</b>	<b>PROPOSED BUDGET FUTURE</b>	<b>TOTAL PROJECT COST</b>	
<b>Corrections</b>												
Corrections CIP												
4022	1023	Perimeter Security Project	1,768,650	4,430,917	2,507,230	0	0	0	0	0	8,706,797	
		<b>Org Subtotal</b>	<b>1,768,650</b>	<b>4,430,917</b>	<b>2,507,230</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>8,706,797</b>	
4026	1023	Rec Yards/Perimeter Fencing Mainten	0	0	240,000	400,000	200,000	0	0	0	840,000	
		<b>Org Subtotal</b>	<b>0</b>	<b>0</b>	<b>240,000</b>	<b>400,000</b>	<b>200,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>840,000</b>	
4027	1023	Video Visitation System Replacement	0	0	400,000	400,000	0	0	0	0	800,000	
		<b>Org Subtotal</b>	<b>0</b>	<b>0</b>	<b>400,000</b>	<b>400,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>800,000</b>	
4028	1023	North & South Perimeter Security Bldg	0	0	50,000	350,000	100,000	0	0	0	500,000	
		<b>Org Subtotal</b>	<b>0</b>	<b>0</b>	<b>50,000</b>	<b>350,000</b>	<b>100,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>500,000</b>	
		<b>DIVISION SUBTOTAL</b>	<b>1,768,650</b>	<b>4,430,917</b>	<b>3,197,230</b>	<b>1,150,000</b>	<b>300,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>10,846,797</b>	
Corrections Expansion												
4009	1023	Inmate Management System (IMS)	5,039,122	986,878	0	0	0	0	0	0	6,026,000	
		<b>Org Subtotal</b>	<b>5,039,122</b>	<b>986,878</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>6,026,000</b>	
		<b>DIVISION SUBTOTAL</b>	<b>5,039,122</b>	<b>986,878</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>6,026,000</b>	
Corrections Other												
4015	1023	Medical Management System	2,423,744	126,559	0	0	0	0	0	0	2,550,303	
		<b>Org Subtotal</b>	<b>2,423,744</b>	<b>126,559</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,550,303</b>	
4020	1023	Kitchen & Laundry Imp	10,673,155	1,126,846	0	0	0	0	0	0	11,800,001	
		<b>Org Subtotal</b>	<b>10,673,155</b>	<b>1,126,846</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>11,800,001</b>	

ADOPTED CIP - BY DEPARTMENT / DIVISION  
 FY 2016/17 - FY 2020/21 BUDGET

ORG	FUND	PROJECT NAME	PRIOR EXPENDITURES	BUDGET FY 15-16	ADOPTED BUDGET FY 16-17	PROPOSED BUDGET FY 17-18	PROPOSED BUDGET FY 18-19	PROPOSED BUDGET FY 19-20	PROPOSED BUDGET FY 20-21	PROPOSED BUDGET FUTURE	TOTAL PROJECT COST
4024	1015	OCCD Impr. To Facilities	302,920	3,540	0	0	0	0	0	0	306,460
	1023	OCCD Impr. to Facilities	121,374	2,778,193	1,099,000	144,000	0	0	0	0	4,142,567
		<b>Org Subtotal</b>	<b>424,294</b>	<b>2,781,733</b>	<b>1,099,000</b>	<b>144,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,449,027</b>
4025	1023	OCCD Case Management System	0	550,000	0	0	0	0	0	0	550,000
		<b>Org Subtotal</b>	<b>0</b>	<b>550,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>550,000</b>
		<b>DIVISION SUBTOTAL</b>	<b>13,521,193</b>	<b>4,585,138</b>	<b>1,099,000</b>	<b>144,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>19,349,331</b>
		<b>DEPARTMENT TOTAL</b>	<b>20,328,966</b>	<b>10,002,933</b>	<b>4,296,230</b>	<b>1,294,000</b>	<b>300,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>36,222,129</b>



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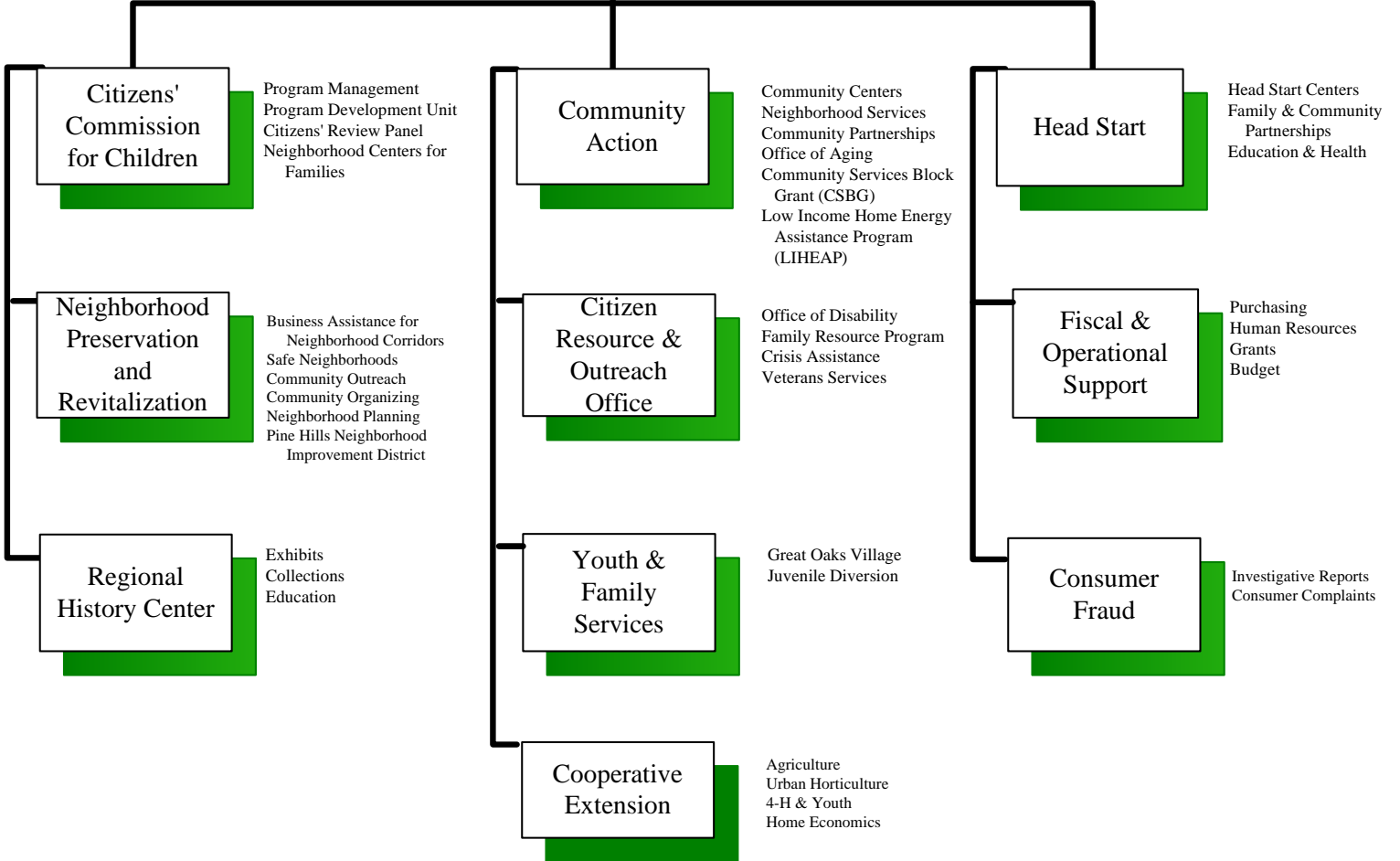
## **FAMILY SERVICES DEPARTMENT**

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# FAMILY SERVICES

Administration



## Family Services

### Purpose Statement:

The Family Services Department provides services that preserve and enhance the quality of life in the community by protecting and promoting the health and welfare of citizens through the effective planning, implementation and management of human services, and by providing cultural and historical opportunities. Focusing on children and family services, community partnerships, education and culture, and seniors, this multi-disciplinary, diverse department serves to meet the challenges of life present in a rapidly changing metropolitan area.

### Program Descriptions:

- The **Citizens' Commission for Children (CCC) Division** funds, evaluates, monitors, and administers contracts that specifically address the needs of children, youth, and families in Orange County. CCC funds 13 Neighborhood Centers for Families (NCFs) that consist of numerous collaborative agencies that use the one stop shop for Human Services Family Support Model. Also, the CCC funds the After School Zone (ASZ) program at 28 Orange County middle schools. The CCC also provides oversight and management for the Citizens' Review Panel (CRP), which facilitates a funding process for funding human service programs throughout Orange County.
- The **Community Action Division** is responsible for 11 community centers throughout Orange County. Seven (7) community centers are fully operated by Community Action, and four (4) are operated through partnerships with the CCC, Head Start, and Parks & Recreation. The community centers managed by Community Action are one-stop facilities that house necessary services to meet the needs of low income citizens through education, recreation, social services, and financial resources. Community Action is a recipient of a Community Services Block Grant (CSBG) used to assist families in becoming self-sufficient. The division also administers a Low Income Home Energy Assistance Program (LIHEAP) that is used to assist low income households in paying their home energy bills, and a Weatherization program to assist low income families in reducing their energy burden.
- The **Consumer Fraud Division** processes consumer complaints and initiates investigations into alleged unfair and deceptive business practices and attempts to resolve them. The division also issues civil citations against unlicensed contractors operating in unincorporated Orange County. It refers complaints to other agencies, as appropriate, and educates and informs Orange County citizens on consumer issues through meetings, media interviews, telephone inquiries, and the development and distribution of informational brochures.
- The **Cooperative Extension Division** provides practical research based education and consultation to address local needs in the areas of agriculture,



horticulture, natural resources, family and consumer sciences, and 4-H youth development. Teaching sustainable, educational, environmental and family resources management reduces the use of water and energy and increases the economic viability of local communities.

- The **Fiscal and Operational Support Division** provides administrative services for the entire department. Its areas of responsibility include the administration and coordination of fiscal resources and technology functions in order to increase efficiency and program coordination.
- The **Citizen Resource & Outreach Office** promotes self-sufficiency by providing a number of services including financial assistance to citizens experiencing temporary crisis, benefit and claims assistance to veterans, supportive housing assistance to chronically homeless and disabled, and educational outreach and referral services to those with disabilities. It also provides referrals to internal and external organizations based on need and eligibility.
- The **Head Start** programs promote school readiness by enhancing the social and cognitive development of children through the provision of educational, health, nutritional, social, and other services to enrolled children and families. Parents are engaged in their children's learning while assistance is also being provided to them, ensuring progress toward their educational, literacy, and employment goals. Significant emphasis is placed on the involvement of parents in the administration of local Head Start programs through the Policy Council.
- The **Neighborhood Preservation and Revitalization Division** strives to strengthen Orange County neighborhoods by encouraging the development of neighborhood organizations and by providing citizens and businesses with the resources to revitalize, strengthen, and preserve the physical quality of their neighborhoods.
- The **Orange County Regional History Center** collects and preserves materials pertaining to Orange County and its environs, and interprets the history of the area through exhibitions, educational programs,

## Family Services

publications, and community events. The Orange County Regional History Center is funded in part by Orange County Government through the Family Services Department and the Tourist Development Tax, the Historical Society of Central Florida, and United Arts of Central Florida.

- The **Youth and Family Services (Y&FS) Division** provides a safety net for children and families in crisis in Orange County. Services include foster care group homes, youth shelter, family counseling, parent education, juvenile probation services, family stabilization services, and mental health counseling for youth. The Juvenile Assessment Center also provides an array of social service programs that link services amongst the division.

### **FY 2015-16 Major Accomplishments:**

#### ***Citizens' Commission for Children (CCC) Division***

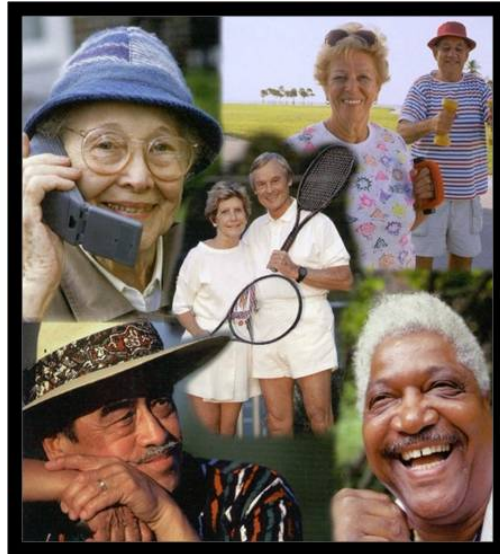
- Served over 14,785 unduplicated youth in the After School Zone, including the Summer Zone.
- As a result of the partnership between Bright House Networks and After School Alliance, eight (8) After School Zone sites received an award to provide a Lights On After School Science, Technology, Engineering, and Mathematics (STEM) experience provided by the Orlando Science Center and were featured on the After School Alliance website.
- The After School Zone presented its best practices at the Florida After School Alliance Conference, the 18th National Beyond School Hours conference, and the National Afterschool Association Convention, sharing the After School Zone's efforts toward preventing the summer reading slide (when reading competency wanes over the summer months), along with the Zone's support of 21<sup>st</sup> century learning through its Entrepreneurs program.
- The Neighborhood Center for Families served over 20,000 unduplicated citizens and tripled the number of participants in the *English As A Second Language* (ESOL) classes in Pine Hills, Union Park, and Oak Ridge.

#### ***Citizen Resource and Outreach Office***

- The Veterans' Services Program filed approximately 1,100 new claims for veterans to assist them in obtaining benefits from the Veterans Administration.
- The Shelter Plus Care Program reduced the number of chronically homeless households by 12 by providing supportive housing and case management assistance.
- Created a partnership with Coalition for the Homeless that will focus on rapidly rehousing families with minor children.
- Provided assistance to more than 2,300 families at risk of becoming homeless by answering more than 15,000 calls for assistance and providing more than \$1 million in direct constituent assistance and case management services.

#### ***Community Action***

- The Low Income Home Energy Assistance Program (LIHEAP) and the Community Services Block Grant (CSBG) Self Sufficiency Program provided assistance to 8,522 clients.
- Implemented Weatherization Assistance Program (WAP) in Community Action.
- Successfully implemented all national Organizational Standards for Community Action programs, the first public program in the State of Florida.



#### ***Consumer Fraud***

- Issued 20 citations to unlicensed contractors operating in unincorporated Orange County.
- Began the enforcement of Chapter 35 of the Orange County Code dealing with non-consent towing resulting in a marked reduction of complaints. A total of 125 cases generated between tow yards and site inspections were performed by the office.
- Mediated over 631 consumer complaints filed by County citizens and visitors.
- Recovered over \$4.2 million in non-litigated restitutions mainly from timeshare contracts cancellations.

#### ***Cooperative Extension***

- Coordinated 515 volunteers who donated 69,572 hours of service at an in-kind value of \$1.5 million to the citizens of Orange County. Volunteers included Master Gardeners, 4-H youth and adults, home and community educators, advisory committees, and Lakewatch volunteers.
- Conducted 1,201 nutrition education classes utilizing an USDA grant focusing on children of low income families. The curriculum used has been shown to increase FCAT test scores in elementary school age children.

## Family Services

### *Head Start*

- Received the 2016 Edward Zigler Award from the National Head Start Association for the Asthma-Friendly Initiative with all 20 Head Start centers meeting the requirements to be Asthma-Friendly Child Care Centers.
- Received \$20,000 dollars from Nemours to place gardens at each Head Start center.
- Received \$10,000 from Sanford Harmony to support the social and emotional development of children.

### *Neighborhood Preservation & Revitalization*

- Assisted 16 businesses through the Business Assistance for Neighborhood Corridors (BANC) pilot program to help revitalize business corridors in older neighborhoods.
- Provided 47 grants to neighborhood organizations for beautification, wall repair, and neighborhood enhancement projects.
- Managed an Off-Duty Deputy program that has helped to deter crime, particularly residential burglaries, by providing nearly 4,000 hours in patrols.
- Sponsored 12 community clean-up areas.

### *Orange County Regional History Center*

- Served 90,000 residents and visitors through programs and exhibits provided both on-site and throughout Florida.
- Curriculum-based programming was provided throughout the school year to 23,000 children from public, private, and home schools in Orange, Osceola, Lake, and Seminole Counties.
- Seventy-five summer camp scholarships were awarded through corporate sponsorships and supported children attending from the Pine Hills, Holden Heights, and Parramore communities.
- Worked with various community organizations including the Polasek Museum, Crealde School of Art, Nap Ford Charter School, and others to create exhibits relating to local history.

### *Youth & Family Services*

- For the second year in a row, the entire \$2,686,000 of emergency shelter funding earmarked for Orange County was utilized on the GOV campus. As a result, the County General Revenue support necessary continues to decrease drastically.
- Family Preservation and Stabilization assisted the Department of Children and Families (DCF) in the reduction of the number of removals of children from the parents/caregiver by providing case management and safety management services.
- The Youth & Family Services Division had five (5) programs receive Council on Accreditation reaccreditation. There were no out of compliance ratings in any of the fundamental practice standards.
- Family Counseling received an award from the Florida Network for Counselor of the Year. The Florida Network assessed all counselors state wide prior to presenting this award to the program.

### **FY 2016-17 Department Objectives:**

#### *Citizen Resource & Outreach Office*

- The Veterans' Services Program will create a partnership with Heart of Florida United Way's Mission United Program in order to provide a resource for veterans in need of various types of assistance, including financial.
- The Shelter Plus Care program will begin assisting chronically homeless families with minor children by providing case management services and housing location assistance.
- The Office on Disability will conduct free disability awareness forums and trainings within the community on topics affecting the lives and living conditions of persons with disabilities.
- The Office on Disability will create a disability training awareness program for Orange County employees.



#### *Citizens' Commission for Children*

- Evaluate and refine the Family Support Model as implemented by the Neighborhood Centers of Families (NCF's).
- Implement best practice standards for programs and services in the NCF's, After School Zone, and the Citizens' Review Panel (CRP) funded programs.

#### *Community Action*

- Enroll clients in a variety of occupational skills training courses offered through local vocational technical schools.
- Implement basic to intermediate computer courses for vocational clients.
- Implement skills programs to assist clients with obtaining and retaining successful employment.
- Continue to implement the Weatherization Assistance Program.

#### *Consumer Fraud*

- Act as chief consumer advocate for the citizens of Orange County.
- Mediate consumer complaints filed by Orange County citizens, visitors, and the traveling public.
- File violations of state rules, laws, and regulations, or refer these violations to the appropriate authority for proper disposition.



## Family Services

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- Continue engagement with community groups and partnerships to enhance consumer education through programs and seminars.

### *Cooperative Extension*

- Continue to develop the Extension Education Center's Exploration Gardens and provide commercial and residential horticulture classes in the landscapes and gardens, which will improve the economic well-being of the agricultural/horticultural industry and the citizens of Orange County.
- Continue to provide environmental education information on sustainable living practices and natural resource conservation.
- Expand Dirt to Dinner programs to promote local economic development through the support of local food systems and promote healthy nutrition and lifestyles to reduce individual and community health care costs.
- Collaborate with Head Start and Nemours in developing outdoor classroom garden at all 20 sites.

### *Head Start*

- Develop and implement a systematic approach in all components of the program that create opportunities for the engagement and empowerment of fathers/father figures.
- Increase and enhance the opportunities for professional development to: improve school readiness, foster a variety of community partnerships, increase opportunities for family engagement, and maintain qualified staff.
- Assist in the acculturation process and success of new families moving to the county by implementing strategies to enhance parents' learning experiences and their ability to be confident leaders for their families.
- Enhance the linkages to community resources to increase the capacity to support the employment, development, and leadership of single parent females.

### *Neighborhood Preservation & Revitalization*

- Market the BANC program to revitalize business property in older commercial corridors.
- Implement programs and projects of the Pine Hills Neighborhood Improvement District.
- Recharge the Safe Neighborhoods program by engaging citizens in community crime prevention efforts.
- Collaborate to bring crime prevention programs and services to Holden Heights.

### *Orange County Regional History Center*

- Continue to collect and preserve materials pertaining to Orange County and its environs and interpret the history of the area.
- Provide residents with public and school programming including monthly weekend programs for families, and evening programs throughout the year for seniors, adults, and additional target audiences.
- Continue to provide scholarships for economically challenged youth in our community through grants and sponsorships.

- Continue to partner with community organizations and neighborhoods to enhance awareness of the area's history and develop a sense-of-place for residents while providing technical and curatorial support. This will be accomplished in part by a new consortium of local cultural organizations led by the History Center.

### *Youth and Family Services*

- Obtain ADA compliance in the Great Oaks Village (GOV) cottage. The ADA cottage will provide the campus flexibility for both children and staff.
- The Juvenile Assessment Center (JAC) will conduct assessments and hold community meetings to detect and close service gaps in our community.
- The Oaks will begin developing an Ecomap with each of the families they work with. This will assist the families in setting up informal and formal supports that will help with the reduction in recidivism.
- Family Preservation and Stabilization will begin staffing all of the cases with the Community Based Care of Central Florida at case closure to ensure a successful transition for the families.

## Family Services

Key Performance Measures	Notes	FY 2014-15 Actual	FY 2015-16 Target	FY 2016-17 Target
<b>Citizens' Commission for Children</b>				
- Number of NCF Clients Served		21,587	15,000	16,000
- % of Clients on Track to Meet Program Guidelines		95%	94%	94%
- Cost Per Client Contact Hour		\$ 55.27	\$ 49.00	\$ 54.00
<b>Community Action</b>				
- Number of Clients Served		18,841	11,000	11,000
- Number of Community Center Visits		765,086	475,000	475,000
- % of Satisfied Clients		98%	95%	95%
<b>Consumer Fraud</b>				
- Number of Cases Investigated		2,107	1,000	1,000
- Number of Customer Contacts		5,836	7,000	7,000
<b>Cooperative Extension Services</b>				
- Total Number of Participants in All Educational Programs		251,812	250,000	250,000
- Gain in Knowledge of Sample Participants		93%	90%	90%
<i>Results are based on surveys and scores from pre and post tests.</i>				
- Number of Clients Provided Environmental Education		123,302	120,000	120,000
<b>Head Start</b>				
- Average Daily Attendance (% of Enrollees)		92%	90%	90%
- % of Program Areas Meeting or Exceeding Critical Outcomes		99%	100%	100%
- Cost Per Child		\$ 9,660	\$ 9,780	\$ 9,780
<b>Regional History Center</b>				
- Number of Visitors		65,437	85,000	85,000
- % Satisfaction from Visitors' Surveys		94%	91%	91%
- Operating Cost Per Visitor		\$ 33.27	\$ 27.05	\$ 28.50
<b>Neighborhood Preservation &amp; Revitalization</b>				
- Grant Funds Awarded		\$ 282,038	\$ 360,000	\$ 360,000
- Number of Grants Awarded		66	80	80
- Number of Community Meetings Attended		346	300	300
- Number of Citizen Volunteer Hours		2,965	2,000	2,000
- Number of Off-Duty Deputy Hours		4,776	4,680	4,680
<b>Youth and Family Services</b>				
- Number of Clients Served		6,474	5,500	5,000
- % of Service Measures Meeting or Exceed. Critical Outcomes		100%	90%	90%





## Department: Family Services

<b>Expenditures by Category</b>				
	<b>FY 2014-15 Actual</b>	<b>FY 2015-16 Budget as of 3/31/16</b>	<b>FY 2016-17 Adopted Budget</b>	<b>Percent Change</b>
Personal Services	\$ 29,228,218	\$ 36,538,744	\$ 33,745,241	(7.6)%
Operating Expenditures	16,426,844	25,822,548	20,839,593	(19.3)%
Capital Outlay	486,715	893,426	696,840	(22.0)%
<b>Total Operating</b>	<b>\$ 46,141,777</b>	<b>\$ 63,254,718</b>	<b>\$ 55,281,674</b>	<b>(12.6)%</b>
Capital Improvements	\$ 1,929,813	\$ 483,307	\$ 300,000	(37.9)%
Grant	11,416,493	12,841,407	13,635,062	6.2 %
Reserves	0	45,000	25,000	(44.4)%
Other	2,465,459	4,908,858	2,441,895	(50.3)%
<b>Total Non-Operating</b>	<b>\$ 15,811,765</b>	<b>\$ 18,278,572</b>	<b>\$ 16,401,957</b>	<b>(10.3)%</b>
<b>Department Total</b>	<b>\$ 61,953,542</b>	<b>\$ 81,533,290</b>	<b>\$ 71,683,631</b>	<b>(12.1)%</b>

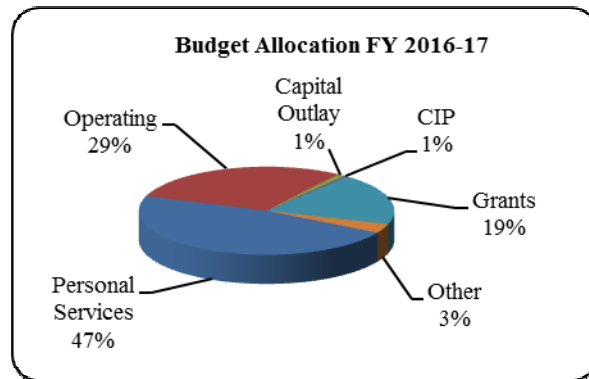
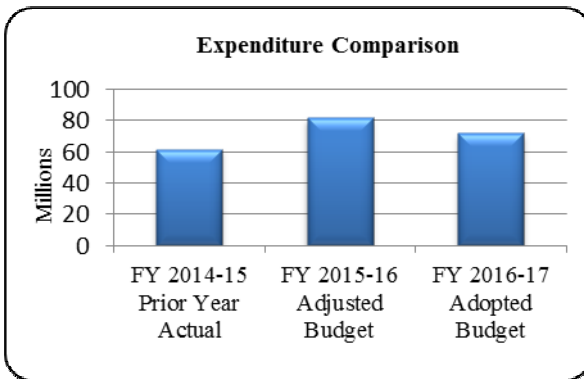
<b>Expenditures by Division / Program</b>				
Citizen Resource & Outreach Office	\$ 4,102,797	\$ 4,476,158	\$ 4,479,851	0.1 %
Citizens' Commission for Children	12,786,890	14,368,244	14,745,760	2.6 %
Community Action	8,116,992	9,984,549	7,543,682	(24.4)%
Consumer Fraud	269,246	293,900	308,832	5.1 %
Cooperative Extension Services	1,034,288	1,441,162	1,288,768	(10.6)%
Fiscal & Operational Support	1,312,150	1,601,192	1,640,866	2.5 %
Head Start	15,270,837	18,985,732	16,627,249	(12.4)%
Neighborhood Preservation & Revitalization	2,224,580	3,211,784	3,036,324	(5.5)%
Regional History Center	1,937,558	2,959,309	2,865,741	(3.2)%
Youth and Family Services	14,898,205	24,211,260	19,146,558	(20.9)%
<b>Department Total</b>	<b>\$ 61,953,542</b>	<b>\$ 81,533,290</b>	<b>\$ 71,683,631</b>	<b>(12.1)%</b>

<b>Funding Source Summary</b>				
Special Revenue Funds	\$ 25,405,940	\$ 37,656,158	\$ 27,889,775	(25.9)%
General Fund and Sub Funds	34,695,612	43,508,327	43,493,856	0.0%
Capital Construction Funds	1,851,990	368,805	300,000	(18.7)%
<b>Department Total</b>	<b>\$ 61,953,542</b>	<b>\$ 81,533,290</b>	<b>\$ 71,683,631</b>	<b>(12.1)%</b>

<b>Authorized Positions</b>				
	621	631	633	0.3%

## Family Services

### EXPENDITURE HIGHLIGHTS



**Personal Services** – The FY 2016-17 personal services budget includes a 3.5% salary increase for employees. The Florida Retirement System (FRS) rates increased and were budgeted at the amounts approved by the State Legislature for employer retirement contributions. The budget for employer health insurance contributions increased from \$9,400 to \$10,200 per employee. Additionally, a one-time wellness screening incentive of \$100 per adult enrolled in the Orange County health insurance plan was budgeted with the objective of improving health and lowering insurance costs. There was one (1) new position approved for FY 2016-17. In addition, one (1) Senior Fiscal Coordinator position was transferred in from the Fire Rescue Department. The department net position change is two (2).

#### **One (1) New Position FY 2016-17**

1 – Family Services Program Manager, Community Action

**Operating Expenses** – The FY 2016-17 operating expenses budget decreased by 19.3% or \$5.0 million from the FY 2015-16 budget. The FY 2016-17 budget does not reflect carryover grant funds or new grant awards, which were recognized after the budget was adopted and is the primary reason for the reduction. The required Department of Juvenile Justice (DJJ) payments are budgeted at \$5.0 million, which is a \$1.0 million decrease compared to the FY 2015-16 budget and reflects the cost-sharing legislation passed in 2016.

**Capital Outlay** – The FY 2016-17 capital outlay budget decreased by 22.0% or \$196,586 from the FY 2015-16 budget. The budget decreased by \$100,000 due to the purchase of the Adsystem software for case management services for the Citizen Resource and Outreach Office. The rolling stock budget includes funding for three (3) new vehicles and two (2) replacement vehicles.

**Capital Improvements** – The FY 2016-17 capital improvements budget decreased by 37.9% or \$183,307 from the FY 2015-16 budget. Included in the FY 2016-17 CIP budget is funding for the design and relocation of the East Orange Head Start and the renovation of the Wittenstein Cottage. Please refer to the detailed Capital Improvement Program section for a complete listing of projects for the department.

**Grants** – The FY 2016-17 grants budget increased by 6.2% or \$793,655 from the FY 2015-16 budget. Grants are awarded to outside agencies to provide services that help meet the needs of Orange County citizens and their families.

**Citizens Review Panel (CRP):** The CRP is responsible for making funding recommendations for the allocation of Orange County human services dollars. The CRP board consists of 20 county volunteers. The CRP volunteers attend agency site visits, which include program and budget reviews. Once this process is complete, the CRP funding recommendations are submitted to the Board of County Commissioners for final action. The budget for FY 2016-17 is \$3.4 million, which includes \$213,948 for contractual services and \$3,162,252 in grants.

	<u>FY 2016-17</u>
Adult Literacy League, Inc.	\$ 100,000
Aspire Health Partners, Inc.	327,524
Center for Independent Living in Central Florida, Inc.	50,000
Central Florida Young Men's Christian Association, Inc.	110,000
Coalition for the Homeless, Inc. ( <i>Homeless Initiative</i> )	192,583
Community Coordinated Care for Children, Inc.	150,642
Devereux foundation, Inc.	50,000
Friends of Children and Families, Inc.	50,000

Goodwill Industries of Central Florida, Inc.	150,000
Harbor House ( <i>Homeless Initiative</i> )	219,586
Heart of Florida United Way, Inc.	177,268
LifeStream Behavioral Center ( <i>Homeless Initiative</i> )	450,308
New Journey Youth Center	50,000
Orlando Health, Inc.	90,497
Pathways Drop In Center, Inc.	104,000
Primrose Center, Inc.	48,434
Second Harvest Food Bank of Central Florida, Inc.	50,000
Seniors First, Inc.	336,218
Specialized Treatment & Education Prevention Services, Inc.	27,516
The Samaritan Resource Center ( <i>Homeless Initiative</i> )	100,000
The Salvation Army – Orlando ( <i>Homeless Initiative</i> )	100,000
The Salvation Army – Orlando	50,000
United Cerebral Palsy of Central Florida, Inc.	50,000
Volunteer for Community Impact, Inc.	29,522
TBD	<u>98,154</u>
Total	\$ 3,162,252

Neighborhood Center for Families (NCFs): A collaborative effort with partners providing holistic, family-focused services to children within the context of the family. Programs and services are directed toward measurable outcomes and utilize best practices. This system of support emphasizes prevention and early intervention.

	<u>FY 2016-17</u>
Association to Preserve Eatonville Community	\$ 118,248
Aspire Health Partners, Inc.	1,254,250
Boys & Girls Clubs of Central Florida	488,523
Children’s Home Society	244,752
Christian Services Center of Central Florida	43,320
Community Coordinated Care for Children, Inc.	2,123,995
Every Kid Outreach	28,358
Goodwill Industries of Central Florida	370,266
Orange County Health Department	270,137
Orange County Public Schools	362,101
Redeeming Light Community Services	53,426
Seniors First, Inc.	81,164
Volunteer for Community Impact, Inc.	11,438
TBD	<u>228,339</u>
Total	\$ 5,678,317

After School/Summer Programs: Provides Orange County school children with a safe haven that includes educational and recreational alternatives in their daily lives.

	<u>FY 2016-17</u>
Boys & Girls Clubs of Central Florida	\$ 1,488,175
YMCA	<u>1,539,557</u>
Total	\$ 3,027,732

Healthy Start Initiative: The State’s most comprehensive maternal and infant health care program. Its mission is to improve maternal and child health in Orange County through community partnerships. Services for new mothers and infants include: breastfeeding support, family planning counseling, nutrition education, baby care instructions, and parenting classes. The budget for FY 2016-17 is \$39,398.

Compact Orlando/Orange: Provides Jones High School students with mentoring and tutoring services to raise reading and test-taking abilities in regards to the FCAT. The FY 2016-17 budget is \$42,654.

Howard Phillips Center: Located at Arnold Palmer Hospital for Children and Women, it provides dignity and healing for children, families and individuals who face overwhelming challenges like child abuse, sexual trauma, and developmental disabilities. The FY 2016-17 budget is \$23,639.

Harbor House: Harbor House of Central Florida, Inc. provides shelter nights for victims of domestic violence and their children. Funding has been included for additional shelter nights and the Intimate Partner Violence Enhanced Services Team and Crisis Response Team Program. The FY 2016-17 budget is \$275,000.

Victim Service Center: The Victim Service Center of Orange County provides information and assistance to victims of crime and enhances community awareness of the impact of crimes on victims. The FY 2016-17 budget is \$232,070.

Human Services Agencies – Small Grants: The County created a small grant program that provides funding in smaller amounts. The FY 2016-17 budget is \$250,000.

Historical Society of Central Florida, Inc.: The Historical Society, in partnership with the Orange County Board of County Commissioners, provides operational support and services to the Regional History Center. The FY 2016-17 budget is \$629,000.

Human Trafficking Program: This is a pilot program to accommodate individuals with residential, rehabilitation, mental health, and intensive clinical services. The FY 2016-17 budget is \$250,000.

Community Based Care of Central Florida (CBC): The CBC of Central Florida provides residential group care pass-through under terms of the Department of Children and Families contract. The FY 2016-17 budget is \$25,000.

**Reserves** – The reserves budget of \$25,000 for FY 2016-17 is for the Pine Hills Neighborhood Improvement Fund.

**Other** – The FY 2016-17 other category budget includes an interfund transfer of \$2.4 million from the Emergency Shelter grant to the General Fund to help offset costs related to Great Oaks Village.

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## **FUNDING SOURCE HIGHLIGHTS**

The FY 2016-17 budget for the Family Services Department includes funds from the General Fund, various grants, the Tree Replacement Trust Fund, and the Children Services Board. The General Fund decreased by \$14,471 in FY 2016-17. The Special Revenue Funds decreased by 25.9% or \$9.8 million due to a result of the timing in which grants are awarded. Most State grants are received on July 1. The balance of these grants is rolled over to the following fiscal year after the budget is adopted.

## Division: Citizen Resource & Outreach Office

<b>Expenditures by Category</b>	<b>FY 2014-15 Actual</b>	<b>FY 2015-16 Budget as of 3/31/16</b>	<b>FY 2016-17 Adopted Budget</b>	<b>Percent Change</b>
Personal Services	\$ 2,214,123	\$ 2,535,721	\$ 2,714,927	7.1 %
Operating Expenditures	1,850,174	1,815,696	1,757,024	(3.2)%
Capital Outlay	0	124,741	7,900	(93.7)%
<b>Total Operating</b>	<b>\$ 4,064,297</b>	<b>\$ 4,476,158</b>	<b>\$ 4,479,851</b>	<b>0.1 %</b>
Grant	\$ 38,500	\$ 0	\$ 0	0.0 %
<b>Total Non-Operating</b>	<b>\$ 38,500</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>0.0 %</b>
<b>Total</b>	<b>\$ 4,102,797</b>	<b>\$ 4,476,158</b>	<b>\$ 4,479,851</b>	<b>0.1 %</b>
<b>Authorized Positions</b>	<b>46</b>	<b>46</b>	<b>47</b>	<b>2.2 %</b>

## Division: Citizens' Commission for Children

<b>Expenditures by Category</b>	<b>FY 2014-15 Actual</b>	<b>FY 2015-16 Budget as of 3/31/16</b>	<b>FY 2016-17 Adopted Budget</b>	<b>Percent Change</b>
Personal Services	\$ 1,073,219	\$ 1,229,375	\$ 1,165,393	(5.2)%
Operating Expenditures	334,375	571,272	604,115	5.7 %
Capital Outlay	1,303	245,190	245,190	0.0 %
<b>Total Operating</b>	<b>\$ 1,408,897</b>	<b>\$ 2,045,837</b>	<b>\$ 2,014,698</b>	<b>(1.5)%</b>
Capital Improvements	\$ 0	\$ 135,000	\$ 0	(100.0)%
Grant	11,377,993	12,187,407	12,731,062	4.5 %
<b>Total Non-Operating</b>	<b>\$ 11,377,993</b>	<b>\$ 12,322,407</b>	<b>\$ 12,731,062</b>	<b>3.3 %</b>
<b>Total</b>	<b>\$ 12,786,890</b>	<b>\$ 14,368,244</b>	<b>\$ 14,745,760</b>	<b>2.6 %</b>
<b>Authorized Positions</b>	<b>17</b>	<b>17</b>	<b>17</b>	<b>0.0 %</b>

## Division: Community Action

Expenditures by Category	FY 2014-15	FY 2015-16	FY 2016-17	Percent Change
	Actual	Budget as of 3/31/16	Adopted Budget	
Personal Services	\$ 2,851,760	\$ 4,229,281	\$ 3,784,727	(10.5)%
Operating Expenditures	3,290,161	5,557,363	3,610,974	(35.0)%
Capital Outlay	45,257	49,598	147,981	198.4 %
<b>Total Operating</b>	<b>\$ 6,187,178</b>	<b>\$ 9,836,242</b>	<b>\$ 7,543,682</b>	<b>(23.3)%</b>
Capital Improvements	\$ 1,929,813	\$ 148,307	\$ 0	(100.0)%
<b>Total Non-Operating</b>	<b>\$ 1,929,813</b>	<b>\$ 148,307</b>	<b>\$ 0</b>	<b>(100.0)%</b>
<b>Total</b>	<b>\$ 8,116,992</b>	<b>\$ 9,984,549</b>	<b>\$ 7,543,682</b>	<b>(24.4)%</b>
<b>Authorized Positions</b>	<b>59</b>	<b>63</b>	<b>63</b>	<b>0.0 %</b>

## Division: Consumer Fraud

Expenditures by Category	FY 2014-15	FY 2015-16	FY 2016-17	Percent Change
	Actual	Budget as of 3/31/16	Adopted Budget	
Personal Services	\$ 257,251	\$ 280,597	\$ 297,013	5.9 %
Operating Expenditures	11,996	13,303	11,819	(11.2)%
<b>Total Operating</b>	<b>\$ 269,246</b>	<b>\$ 293,900</b>	<b>\$ 308,832</b>	<b>5.1 %</b>
<b>Total</b>	<b>\$ 269,246</b>	<b>\$ 293,900</b>	<b>\$ 308,832</b>	<b>5.1 %</b>
<b>Authorized Positions</b>	<b>4</b>	<b>4</b>	<b>4</b>	<b>0.0 %</b>

## Division: Cooperative Extension Services

Expenditures by Category	FY 2014-15	FY 2015-16	FY 2016-17	Percent Change
	Actual	Budget as of 3/31/16	Adopted Budget	
Personal Services	\$ 806,733	\$ 1,012,704	\$ 1,034,495	2.2 %
Operating Expenditures	201,124	344,570	224,385	(34.9)%
Capital Outlay	26,432	83,888	29,888	(64.4)%
<b>Total Operating</b>	<b>\$ 1,034,288</b>	<b>\$ 1,441,162</b>	<b>\$ 1,288,768</b>	<b>(10.6)%</b>
<b>Total</b>	<b>\$ 1,034,288</b>	<b>\$ 1,441,162</b>	<b>\$ 1,288,768</b>	<b>(10.6)%</b>
<b>Authorized Positions</b>	<b>21</b>	<b>21</b>	<b>21</b>	<b>0.0 %</b>

## Division: Fiscal & Operational Support

Expenditures by Category	FY 2014-15	FY 2015-16	FY 2016-17	Percent Change
	Actual	Budget as of 3/31/16	Adopted Budget	
Personal Services	\$ 1,265,984	\$ 1,513,391	\$ 1,569,761	3.7 %
Operating Expenditures	43,764	68,951	67,205	(2.5)%
Capital Outlay	2,402	18,850	3,900	(79.3)%
<b>Total Operating</b>	<b>\$ 1,312,150</b>	<b>\$ 1,601,192</b>	<b>\$ 1,640,866</b>	<b>2.5 %</b>
<b>Total</b>	<b>\$ 1,312,150</b>	<b>\$ 1,601,192</b>	<b>\$ 1,640,866</b>	<b>2.5 %</b>
<b>Authorized Positions</b>	<b>19</b>	<b>20</b>	<b>20</b>	<b>0.0 %</b>

## Division: Head Start

Expenditures by Category	FY 2014-15	FY 2015-16	FY 2016-17	Percent Change
	Actual	Budget as of 3/31/16	Adopted Budget	
Personal Services	\$ 12,049,066	\$ 14,589,260	\$ 12,860,530	(11.8)%
Operating Expenditures	3,084,993	4,245,739	3,637,219	(14.3)%
Capital Outlay	136,778	150,733	79,500	(47.3)%
<b>Total Operating</b>	<b>\$ 15,270,837</b>	<b>\$ 18,985,732</b>	<b>\$ 16,577,249</b>	<b>(12.7)%</b>
Capital Improvements	\$ 0	\$ 0	\$ 50,000	n/a
<b>Total Non-Operating</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 50,000</b>	<b>n/a</b>
<b>Total</b>	<b>\$ 15,270,837</b>	<b>\$ 18,985,732</b>	<b>\$ 16,627,249</b>	<b>(12.4)%</b>
<b>Authorized Positions</b>	<b>288</b>	<b>290</b>	<b>292</b>	<b>0.7 %</b>

## Division: Neighborhood Preservation & Revitalization

Expenditures by Category	FY 2014-15	FY 2015-16	FY 2016-17	Percent Change
	Actual	Budget as of 3/31/16	Adopted Budget	
Personal Services	\$ 1,041,991	\$ 1,147,083	\$ 1,186,960	3.5 %
Operating Expenditures	1,178,346	2,018,141	1,822,804	(9.7)%
Capital Outlay	4,243	1,560	1,560	0.0 %
<b>Total Operating</b>	<b>\$ 2,224,580</b>	<b>\$ 3,166,784</b>	<b>\$ 3,011,324</b>	<b>(4.9)%</b>
Reserves	\$ 0	\$ 45,000	\$ 25,000	(44.4)%
<b>Total Non-Operating</b>	<b>\$ 0</b>	<b>\$ 45,000</b>	<b>\$ 25,000</b>	<b>(44.4)%</b>
<b>Total</b>	<b>\$ 2,224,580</b>	<b>\$ 3,211,784</b>	<b>\$ 3,036,324</b>	<b>(5.5)%</b>
<b>Authorized Positions</b>	<b>16</b>	<b>16</b>	<b>16</b>	<b>0.0 %</b>



## Division: Regional History Center

Expenditures by Category	FY 2014-15	FY 2015-16	FY 2016-17	Percent Change
	Actual	Budget as of 3/31/16	Adopted Budget	
Personal Services	\$ 827,067	\$ 923,458	\$ 947,595	2.6 %
Operating Expenditures	1,046,063	1,365,508	1,262,703	(7.5)%
Capital Outlay	64,428	41,343	26,443	(36.0)%
<b>Total Operating</b>	<b>\$ 1,937,558</b>	<b>\$ 2,330,309</b>	<b>\$ 2,236,741</b>	<b>(4.0)%</b>
Grant	\$ 0	\$ 629,000	\$ 629,000	0.0 %
<b>Total Non-Operating</b>	<b>\$ 0</b>	<b>\$ 629,000</b>	<b>\$ 629,000</b>	<b>0.0 %</b>
<b>Total</b>	<b>\$ 1,937,558</b>	<b>\$ 2,959,309</b>	<b>\$ 2,865,741</b>	<b>(3.2)%</b>
<b>Authorized Positions</b>	<b>19</b>	<b>15</b>	<b>15</b>	<b>0.0 %</b>

## Division: Youth and Family Services

Expenditures by Category	FY 2014-15	FY 2015-16	FY 2016-17	Percent Change
	Actual	Budget as of 3/31/16	Adopted Budget	
Personal Services	\$ 6,841,025	\$ 9,077,874	\$ 8,183,840	(9.8)%
Operating Expenditures	5,385,848	9,822,005	7,841,345	(20.2)%
Capital Outlay	205,873	177,523	154,478	(13.0)%
<b>Total Operating</b>	<b>\$ 12,432,746</b>	<b>\$ 19,077,402</b>	<b>\$ 16,179,663</b>	<b>(15.2)%</b>
Capital Improvements	\$ 0	\$ 200,000	\$ 250,000	25.0 %
Grant	0	25,000	275,000	1,000.0 %
Other	2,465,459	4,908,858	2,441,895	(50.3)%
<b>Total Non-Operating</b>	<b>\$ 2,465,459</b>	<b>\$ 5,133,858</b>	<b>\$ 2,966,895</b>	<b>(42.2)%</b>
<b>Total</b>	<b>\$ 14,898,205</b>	<b>\$ 24,211,260</b>	<b>\$ 19,146,558</b>	<b>(20.9)%</b>
<b>Authorized Positions</b>	<b>132</b>	<b>139</b>	<b>138</b>	<b>(0.7)%</b>

**Fiscal Year  
2016-17**

**CAPITAL IMPROVEMENTS PROGRAM**

Projects under the direction of the  
**Family Services Department**

The Family Services Department is responsible for providing services that preserve and enhance the quality of life in the community. Any remaining funds will be rolled over, as needed, to FY 2016-17 during the Annual Budget Amendment process in January 2017.

	Adopted <u>FY 2016-17</u>
East Orange Head Start	\$ 50,000
Wittenstein Cottage Improvements	<u>250,000</u>
Department Total	\$ 300,000

**Funding Mechanism:**

Funding for the Family Services Department projects is provided from the Capital Projects Fund 1023.

The 5-Year Adopted CIP – by Department/Division report following this page utilizes figures as of 8/26/16 for the FY 2015-16 budget rather than as of 3/31/16 to accurately reflect Total Project Costs approved by the Board of County Commissioners.

**ADOPTED CIP - BY DEPARTMENT / DIVISION  
FY 2016/17 - FY 2020/21 BUDGET**

ORG	FUND	PROJECT NAME	PRIOR EXPENDITURES	BUDGET FY 15-16	ADOPTED BUDGET FY 16-17	PROPOSED BUDGET FY 17-18	PROPOSED BUDGET FY 18-19	PROPOSED BUDGET FY 19-20	PROPOSED BUDGET FY 20-21	PROPOSED BUDGET FUTURE	TOTAL PROJECT COST	
<b>Family Services</b>												
Citizen's Commission for Children												
2553	1023	Union Park NCF Relocation	0	135,000	0	0	0	0	0	0	135,000	
		<b>Org Subtotal</b>	<b>0</b>	<b>135,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>135,000</b>	
		<b>DIVISION SUBTOTAL</b>	<b>0</b>	<b>135,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>135,000</b>	
Community Action												
0398	1023	Holden Heights Community Cntr	2,266,195	33,805	0	0	0	0	0	0	2,300,000	
	1025	Holden Heights Community Cntr	485,498	114,502	0	0	0	0	0	0	600,000	
		<b>Org Subtotal</b>	<b>2,751,693</b>	<b>148,307</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,900,000</b>	
		<b>DIVISION SUBTOTAL</b>	<b>2,751,693</b>	<b>148,307</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,900,000</b>	
Head Start												
7582	1023	East Orange Head Start	0	0	50,000	250,000	0	0	0	0	300,000	
		<b>Org Subtotal</b>	<b>0</b>	<b>0</b>	<b>50,000</b>	<b>250,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>300,000</b>	
		<b>DIVISION SUBTOTAL</b>	<b>0</b>	<b>0</b>	<b>50,000</b>	<b>250,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>300,000</b>	
Youth & Family Services												
2554	1023	Wittenstein Cottage Improvements	0	200,000	250,000	0	0	0	0	0	450,000	
		<b>Org Subtotal</b>	<b>0</b>	<b>200,000</b>	<b>250,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>450,000</b>	
		<b>DIVISION SUBTOTAL</b>	<b>0</b>	<b>200,000</b>	<b>250,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>450,000</b>	
		<b>DEPARTMENT TOTAL</b>	<b>2,751,693</b>	<b>483,307</b>	<b>300,000</b>	<b>250,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,785,000</b>	
		<b>GRAND TOTAL</b>	<b>2,751,693</b>	<b>483,307</b>	<b>300,000</b>	<b>250,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,785,000</b>	





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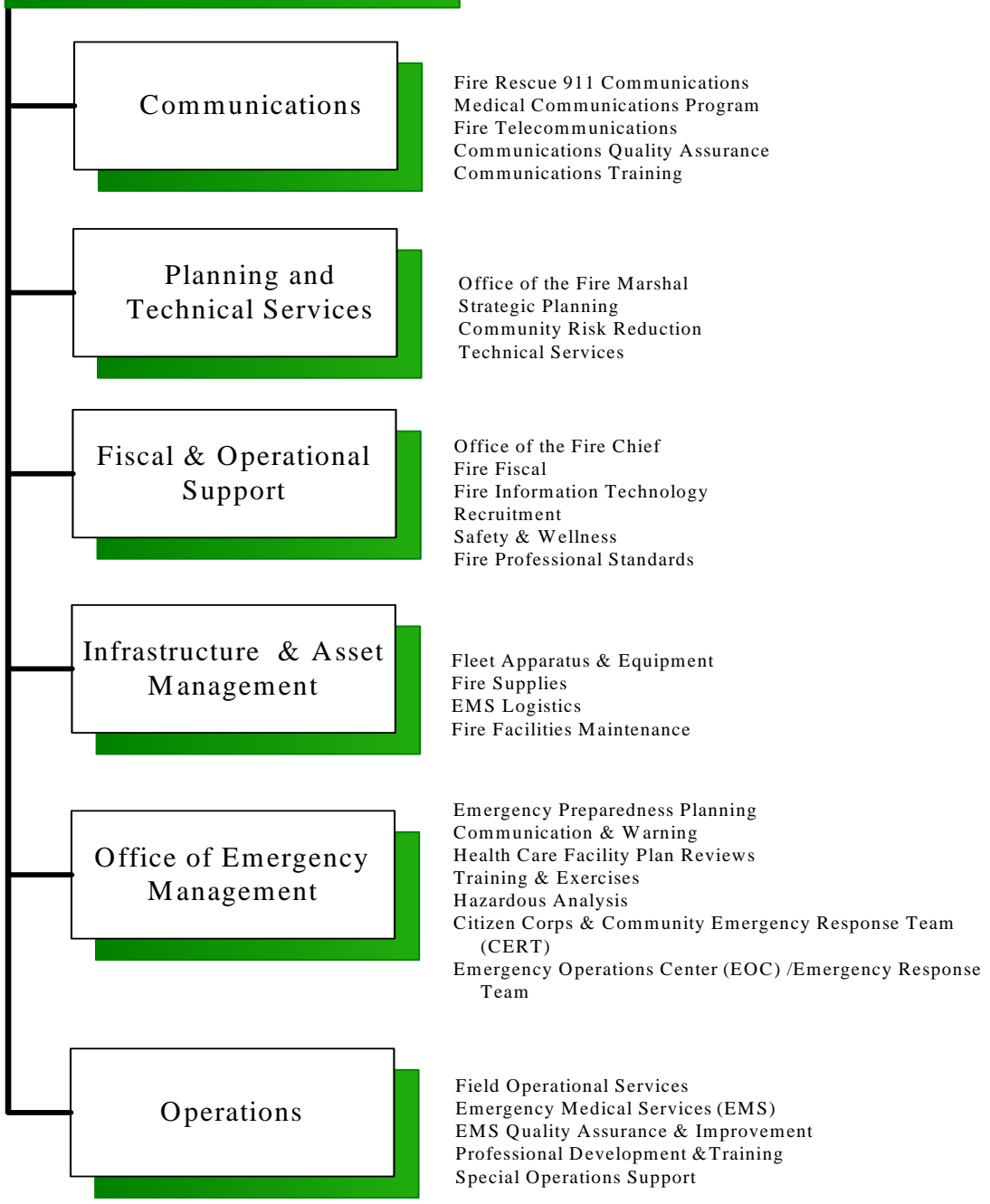
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# FIRE RESCUE DEPARTMENT



## Fire Rescue

### Purpose Statement:

The Fire Rescue Department protects the public health and safety of Orange County citizens and visitors by providing fire prevention and control, emergency medical response, and post-fire services to save lives while reducing property loss and interruption of private and public services. The department coordinates with all emergency response agencies (local, state, and federal) to fulfill its mission through mitigation, planning, response, and recovery. Countywide fire protection is also provided for all forest and wetlands within Orange County through an agreement with the Florida Forest Service.

### Program Descriptions:

- The **Communications Division**, provides public safety dispatch services for the Orange County Fire Rescue Department (OCFRD) and three (3) municipalities through contractual arrangements. Services include processing of emergency and non-emergency calls; providing lifesaving medical instructions over the phone to callers in need; coordinating the dispatch and assignment of field apparatus; managing hospital emergency room and Emergency Medical Services (EMS) Medical Director availability for the entire county; coordinating patient flow in the event of any mass casualty incidents in the county; and, functioning as the liaison between Orange County and the State Warning Point for all major incidents.
- The **Fiscal & Operational Support Division** is comprised of the administration functions, which oversees the fiscal element and has the overall financial responsibility for all divisions within the department. This division also manages all promotional processes within the department, including career planning, recruitment, and the funding for IT equipment. The department's safety and wellness programs and public information services are also managed by this workgroup.
- The **Infrastructure & Asset Management Division** is responsible for equipment, maintenance and support of all fire stations and the fire vehicle fleet. In addition to these functions, the division is responsible for land procurement, construction, renovation of fire stations, and the supply needs for the entire department.
- The **Office of Emergency Management (OEM) Division**, by federal, state, and local laws, is responsible for the protection of life and property through a comprehensive emergency management program. This program consists of actions and activities that prepare for, prevent respond, recover from, and mitigate disasters and/or emergencies in an all-hazards (i.e., fires, hurricanes, tornadoes, terrorist attacks, hazardous materials, and floods) approach within Orange County.
- The **Operations Division** responds to emergency calls with personnel who are trained both as firefighters and Paramedics/Emergency Medical Technicians (EMT's). The division provides primary patient transportation



throughout Orange County. The division has mutual aid agreements and/or first response arrangements with other municipalities. Operations is also responsible for conducting both certified and non-certified recruit training and is responsible for the training of all field personnel - from orientation through probationary status to ongoing career training and officer development.

- The **Planning & Technical Services Division** provides fire and life safety code review and inspection, fire rescue 911 communications, and strategic planning and analysis services to the department and the community. The division oversees the Office of the Fire Marshal, which bases the majority of its work on Chapter 633 of the Florida Statutes, directing every jurisdiction to adopt minimum fire codes and establish uniform fire safety rules for certain occupancies. The division also manages the Strategic Planning and Professional Compliance areas of the department. Strategic Planning is responsible for data collection, analysis, distribution, and presentation for use in pre-planning, decision-making, and policy formulation for the department. The Strategic Planning area also ensures continued compliance with agency accreditation and industry standards.

### FY 2015-16 Major Accomplishments:

#### Communications

- Procured the Fire Priority Dispatch System (EFD) which is designed to increase call processing effectiveness and assures measurable standards of equalized care to the public. It combines the latest technology in systematic call interrogation with the ability to logically prioritize dispatch responses and give lifesaving pre-arrival instructions immediately to the caller.
- Procured Phoenix G2 Fire Station Alerting System which notifies all on duty personnel of emergency incident dispatch information in a manner that promotes the fastest turnout times with reduced firefighter stress.
- Implemented Location Verification Quality Assurance which will assist in confirming the actual location of the caller with the emergency. Confirmation will include cross streets, business name, apartment complex name, subdivision name, 9-1-1 Map verification, and call back number.



## Fire Rescue

- Upgraded to Paramount v 13 ProQA Software which is a Medical Priority Dispatch System (MPDS) software. It features information on reduced hands-on-chest time to result in more lives saved.

### ***Fiscal & Operational Support***

- Processed over 50,000 EMS transports for billing with a collection of over \$16 million.
- Processed over 1,824 employment applications.
- Hired approximately 111 certified, civilian, and on-call personnel.
- Conducted six (6) promotional processes.

### ***Infrastructure Support***

- Began the evaluation of installing three (3) extractor / dryer sites as part of the wellness initiative to reduce carcinogens.
- Procured and deployed heavy apparatus in support of the frontline operation personnel.
- Purchased 250 new sets of bunker gear.
- Procured and distributed pediatric resuscitation systems on all rescue and front run suppression units. The use of the HandTevy system will result in increased patient safety and fewer medical errors when responding to pediatric calls.



### ***Office of Emergency Management***

- Provided an estimated 32 community presentations and participated in eight (8) community outreach events.
- Received a \$225,615 Emergency Management Performance Grant for planning, training, exercises, and equipment to continue preparing for threats and hazards.
- Sponsored training sessions where 1,438 participants received disaster preparedness.
- Provided six (6) staff members to the Orlando Emergency Operations Center (EOC) as liaison coordination for an estimated cost of \$4,500 for nine (9) days of activation, during the Orlando Pulse Nightclub Shooting Incident on June 12, 2016.

### ***Operations***

- Completed approximately 380,000 hours of training throughout the Fire Rescue Department.
- Dramatically reduced “turnout time”, resulting in an improvement in the time it takes firefighters to respond to an emergency following the receipt of an alarm.
- Developed a Rescue Diver Program, providing specialized SCUBA Divers to rapidly rescue victims from underwater emergencies.
- Collaborated with the Orange County Sheriff’s Office to continue to deliver hands-on joint operations Active Shooter training to over 3,000 firefighters and deputies.



### ***Planning & Technical Services***

- Conducted Over 11,000 Fire Safety Inspections:
  - ✓ Over 6,800 new construction inspections; and
  - ✓ Over 4,000 existing building inspections, with nearly 55% being high hazard buildings.
- Procured new Fire Inspection Reporting Software to improve fire inspection reporting capabilities and accountability.
- Procured a new False Alarm Billing Computer System to increase efficiency of administering the false alarm ordinance.  
Developed a partnership with the Florida Fire Sprinkler Coalition and Habitat for Humanity to install fire sprinklers in Habitat for Humanity homes.

### ***FY 2016-17 Department Objectives:***

#### ***Communications***

- Implement new Fire Station Alerting (FSA) System to provide notification to all on duty personnel of emergency incident dispatch information in a manner that promotes the fastest turnout times with reduced firefighter stress.
- Submit documentation for renewal of our International Academies of Emergency Dispatch (IAED) accreditation.
- Develop and deliver a Dispatch Supervisor Academy to provide the students with the knowledge necessary to meet the expectations of Orange County Fire Rescue (OCFRD) as dispatch supervisors. The scope of the training is to provide potential dispatch supervisors with the knowledge necessary to be successful leaders and supervisors in emergency and non-emergency settings.
- Recertify over 25 employees in Emergency Medical Dispatch (EMD).

## Fire Rescue

### *Fiscal & Operational Support*

- Continue to provide strong fiscal management and operational support while maintaining a high level of service to the citizens and visitors of Orange County.

### *Infrastructure Support*

- Complete design documents for four (4) new fire stations:
  - ✓ 32 Orange/Lake
  - ✓ 67 Dean/University
  - ✓ 68 Goldenrod/Lake Underhill
  - ✓ 87 Avalon Park
- Coordinate the installation of direct exhaust capture systems that capture pollutants from idling fire apparatus in station bays.
- Coordinate the evaluation of fuel tanks in preparation of automating each fuel station throughout the department.
- Ensure that the apparatus and units within Fire Fleet meet the requirements for an updated and improved Insurance Service Office (ISO) rating.

### *Office of Emergency Management (OEM/EM)*

- Ensure county staff, community response partners, and citizens are prepared in the event of a disaster.
- Provide basic and advanced training opportunities in All-Hazards Incident Management to first responders.
- Educate residents, visitors, and businesses on preparedness by distributing information and other items to the community.
- Conduct Community Emergency Response Team trainings in the community.



### *Operations*

- Deploy a mechanical CPR device to rescue units to provide enhanced resuscitation therapy to cardiac arrest victims, resulting in improved patient outcomes.
- Continue to collaborate with regional partners to design and develop a state of the art regional public safety training facility.
- Deploy a 7<sup>th</sup> Battalion to provide an effective span of control and Incident Command response as new *INVEST In Our Home For Life* initiative fire stations are constructed.
- Develop a procedure for the decontamination of firefighter protective equipment following structure fires to protect firefighters from the products of combustion.

### *Planning & Technical Services*

- Achieve fire department reaccreditation through the Commission on Fire Accreditation International (CFAI).
- Complete a community risk analysis of unincorporated Orange County.
- Continue to grow community partnerships in addressing Community Risk Reduction programs.
- Develop and implement a multi-family residential inspection program utilizing in-service companies and personnel.



## Fire Rescue

Key Performance Measures	Notes	FY 2014-15 Actual	FY 2015-16 Target	FY 2016-17 Target
<b>Office of Emergency Management</b>				
- Required Hazardous Material Site Inspections Completed		92	100	125
- Number of Citizens Trained		243	100	125
<i>Citizens are trained on disaster preparedness and basic response skills such as fire safety and first aid.</i>				
<b>Fire Communication</b>				
- Total Number of 911 Calls Received		119,172	121,555	115,000
<i>National Fire Protection Association (NFPA1221 Standard)</i>				
- % of 911 Calls Answered in 15 Seconds		95%	95%	95%
<i>(NFPA1221 Standard)</i>				
- Emergency Medical Dispatch Protocol Compliance		97%	95%	95%
<i>International Academy of Emergency Dispatch (IAED)</i>				
- % of Incidents Dispatched in 60 Seconds		90%	80%	90%
<i>(NFPA1221 Standard)</i>				
<b>Fire Infrastructure &amp; Asset Management</b>				
- % of Other Vehicles* PM Meeting Completion Time Standards		94%	90%	90%
<i>*Vehicles are Emergency Vehicles excluding Fire Engines; PM or Preventive Maintenance</i>				
- % of Fire Engine PM Meeting Completion Time Standards		91%	90%	90%
<b>Fire Operations</b>				
- Total Number of Fire Service Alarms		20,810	19,425	21,707
- Total Number of EMS Alarms		90,081	89,775	104,978
- Number of Units Responding to Incidents		236,956	219,578	264,613
- % Compliance w/ Unit Turn Out Time in 80 Sec. for Fire Calls		91%	80%	90%
<i>Emergency response standard is based on the Orange County Comprehensive Plan</i>				
- % Compliance w/ Unit Turn Out Time in 60 Sec. for EMS Calls		80%	75%	90%
<i>Emergency response standard is based on the Orange County Comprehensive Plan.</i>				
- % Compliance w/ Arrival Time in 9.5 Min. Rural Response		80%	75%	75%
<i>Emergency response standard is based on the Orange County Comprehensive Plan</i>				
- % Compliance w/ Arrival Time in 8 Min. Urban Response		66%	80%	80%
<i>Emergency response standard is based on the Orange County Comprehensive Plan.</i>				
<b>Fire Planning &amp; Technical Services</b>				
- Total Number of Plans Reviewed		11,387	11,725	11,725
- % of New Constr. Plans Review Completed in 21 Days		90%	90%	90%
- % of Interior Alterations Plans Review Completed in 7 days		88%	90%	90%
- % of Fire Protection Sys. Plans Review Completed in 10 Days		81%	80%	80%
- % of Priority 1 Inspections complete within 45 days		100%	100%	100%

## Department: Fire Rescue

### Expenditures by Category

	FY 2014-15 Actual	FY 2015-16 Budget as of 3/31/16	FY 2016-17 Adopted Budget	Percent Change
Personal Services	\$ 104,092,667	\$ 116,307,642	\$ 125,524,701	7.9 %
Operating Expenditures	20,633,106	26,527,025	24,945,392	(6.0)%
Capital Outlay	7,150,280	7,043,480	3,779,007	(46.3)%
<b>Total Operating</b>	<b>\$ 131,876,053</b>	<b>\$ 149,878,147</b>	<b>\$ 154,249,100</b>	<b>2.9%</b>
Capital Improvements	\$ 1,831,844	\$ 19,142,421	\$ 15,897,000	(17.0)%
Reserves	0	21,466,447	29,914,186	39.4 %
Other	0	883,389	1,139,899	29.0 %
<b>Total Non-Operating</b>	<b>\$ 1,831,844</b>	<b>\$ 41,492,257</b>	<b>\$ 46,951,085</b>	<b>13.2%</b>
<b>Department Total</b>	<b>\$ 133,707,896</b>	<b>\$ 191,370,404</b>	<b>\$ 201,200,185</b>	<b>5.1%</b>

### Expenditures by Division / Program

Fire CIP Projects	\$ 1,849,857	\$ 20,483,618	\$ 20,892,602	2.0 %
Fire Communication	3,990,127	5,132,901	4,956,058	(3.4)%
Fire Infrastructure & Asset Management	19,156,332	20,557,642	16,614,245	(19.2)%
Fire Operations	92,922,248	104,893,027	113,045,783	7.8 %
Fire Planning & Technical Services	2,802,836	3,564,061	3,959,726	11.1 %
Fiscal & Operational Support	11,876,091	35,218,193	40,796,639	15.8 %
Office of Emergency Management	1,086,435	1,496,262	910,432	(39.2)%
State Fire Control	23,970	24,700	24,700	0.0%
<b>Department Total</b>	<b>\$ 133,707,896</b>	<b>\$ 191,370,404</b>	<b>\$ 201,200,185</b>	<b>5.1%</b>

### Funding Source Summary

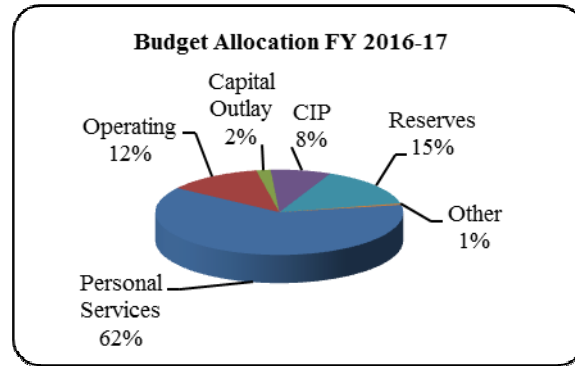
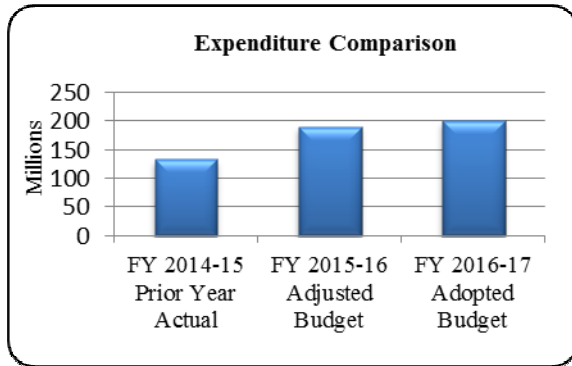
Special Revenue Funds	\$ 129,325,653	\$ 170,939,934	\$ 184,065,613	7.7%
General Fund and Sub Funds	965,326	1,063,627	1,056,970	(0.6)%
Capital Construction Funds	3,416,917	19,366,843	16,077,602	(17.0)%
<b>Department Total</b>	<b>\$ 133,707,896</b>	<b>\$ 191,370,404</b>	<b>\$ 201,200,185</b>	<b>5.1%</b>

### Authorized Positions

	1,174	1,190	1,246	2.1%
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## Fire Rescue

### EXPENDITURE HIGHLIGHTS



**Personal Services** – The FY 2016-17 personal services budget includes a 3.5% salary increase for employees. The Florida Retirement System (FRS) rates increased and were budgeted at the amounts approved by the State Legislature for employer retirement contributions. The budget for employer health insurance contributions increased from \$9,400 to \$10,200 per employee. Additionally, a one-time wellness screening incentive of \$100 per adult enrolled in the Orange County health insurance plan was budgeted with the objective of improving health and lowering insurance costs.

The FY 2016-17 authorized position count of 1,246 is a net increase of 56 and includes 45 grant positions that are currently funded through the 2013 Staffing for Adequate Fire & Emergency Response (2013-SAFER) grant. Unspent SAFER grant funds will be carried forward to FY 2016-17 to support the SAFER positions until the grant funding lapses in March 2017. Additionally, 31 new grant positions have been added and will be funded through the 2015-SAFER grant. One (1) Senior Fiscal Coordinator position was transferred to the Family Services Department. Lastly, 26 new positions were created to promote operational efficiencies, maintain the current level of service, and to add personnel for an additional fire station being built as part of the *INVEST in Our Home for Life* initiative.

#### **26 New Positions FY 2016-17**

- 2 – Inventory Specialist, Fire Infrastructure & Asset Management
- 4 – Engineer PM 56, Fire Operations
- 4 – Lieutenant, Fire Operations
- 4 – Captain, Fire Operations
- 4 – Battalion Chief 56, Fire Operations
- 5 – Inspector I, Fire Planning and Technical Services
- 1 – Research Statistician, Fire Planning and Technical Services
- 1 – Sr. Fiscal Coordinator, Fiscal & Operational Support
- 1 – Sr. Fiscal Coordinator, Office of Emergency Management

**Operating Expenses** – The FY 2016-17 operating expenses budget decreased by 6.0% or \$1.6 million from the FY 2015-16 budget. The department is continuously reviewing internal processes in order to increase efficiency while maintaining the current level of service in order to meet revenue availability. Significant decreases include maintenance of building improvements and grounds by \$678,116, training costs by \$258,974, utilities by \$247,016 to align with historical expenses, and diesel fuel by \$305,983 due to the decline in the price of fuel. Increases included risk management charges by \$437,635 and Property Appraiser and Tax Collector fees by \$120,631.

The State Fire Control budget contains Orange County's share of the Orange-Osceola Urban Forestry and Cooperative Forestry Assistance Program (\$1,800) and Orange County's fire control assessment (\$22,900), based on an estimated 327,142 protected acres at \$0.07 per acre.

**Capital Outlay** – The FY 2016-17 capital outlay budget decreased by 46.3% or \$3.3 million from the FY 2015-16 budget. The budget of \$3.8 million includes funding for the replacement of 17 emergency response vehicles and seven (7) additional vehicles. The budget funds the necessary equipment for front-line units, 41 electronic CPR devices for better patient outcomes, the replacement of the electronic patient care reporting system (ePCR), a new Fleet Management Information System based on recommendations from the Fleet Management Study, as well as the final payment for the stretchers used for Emergency Medical Services (EMS) transport that were replaced in the prior year.

**Capital Improvements** – The FY 2016-17 capital improvements budget decreased by 17.0% or \$3.2 million. Fire Station #32 is budgeted at \$2.6 million, necessary modifications and improvements to existing facilities are budgeted for \$2.4 million, and Computer-Aided Dispatch enhancements is budgeted at \$500,000. The budget also includes funding for three (3) new fire stations, fire apparatus and equipment, and an allocation for a regional fire training facility as part of the *INVEST in Our Home*

*for Life* initiative. Please refer to the detailed Capital Improvements Program section for a complete listing of projects for the department.

**Reserves** – The FY 2016-17 reserves budget includes an MSTU reserve level of \$27.5 million. The Fire Impact Fee fund reserves are budgeted at \$2.4 million for FY 2016-17.

**Other** – The FY 2016-17 other category budget of \$1.1 million was established for interfund transfers based on a payment schedule to repay financed heavy apparatus units over a five year period.

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## **FUNDING SOURCE HIGHLIGHTS**

The majority of the funding for Fire Rescue is derived from Special Revenue Funds. Ad valorem revenue is the largest revenue source for the Department and is budgeted to increase \$10.8 million or 8.9% to \$131.3 million. Fees are also part of Special Revenue Funds that provide supplemental funding to operate the Fire Rescue Department. These fees include Emergency Medical Services (EMS) transport service fees, false alarm fees, hazardous material recovery fees, and Fire Marshal fees. The FY 2016-17 revenue budget includes an increase of \$972,143 for EMS transport fees for a total budget amount of \$16.2 million, which is aligned with historical revenue collection. EMS Transport fees have increased by 3.0% to keep pace with the industry.

The General Fund and various grants provide funding for the Office of Emergency Management under the Fire Rescue Department.

Capital Construction Funds are supported by sales tax and commercial and residential Fire Impact fees, which are budgeted at \$16.1 million to fund Fire Rescue capital expenses.



## Division: Fire CIP Projects

Expenditures by Category	FY 2014-15 Actual	FY 2015-16 Budget as of 3/31/16	FY 2016-17 Adopted Budget	Percent Change
Operating Expenditures	\$ 18,013	\$ 47,000	\$ 47,000	0.0 %
<b>Total Operating</b>	<b>\$ 18,013</b>	<b>\$ 47,000</b>	<b>\$ 47,000</b>	<b>0.0 %</b>
Capital Improvements	\$ 1,831,844	\$ 19,142,421	\$ 15,897,000	(17.0)%
Reserves	0	1,294,197	4,948,602	282.4 %
<b>Total Non-Operating</b>	<b>\$ 1,831,844</b>	<b>\$ 20,436,618</b>	<b>\$ 20,845,602</b>	<b>2.0 %</b>
<b>Total</b>	<b>\$ 1,849,857</b>	<b>\$ 20,483,618</b>	<b>\$ 20,892,602</b>	<b>2.0 %</b>

## Division: Fire Communication

Expenditures by Category	FY 2014-15 Actual	FY 2015-16 Budget as of 3/31/16	FY 2016-17 Adopted Budget	Percent Change
Personal Services	\$ 3,678,513	\$ 4,355,669	\$ 4,418,356	1.4 %
Operating Expenditures	228,509	253,325	282,378	11.5 %
Capital Outlay	83,105	523,907	255,324	(51.3)%
<b>Total Operating</b>	<b>\$ 3,990,127</b>	<b>\$ 5,132,901</b>	<b>\$ 4,956,058</b>	<b>(3.4)%</b>
<b>Total</b>	<b>\$ 3,990,127</b>	<b>\$ 5,132,901</b>	<b>\$ 4,956,058</b>	<b>(3.4)%</b>
<b>Authorized Positions</b>	<b>55</b>	<b>59</b>	<b>58</b>	<b>(1.7)%</b>

## Division: Fire Infrastructure & Asset Management

Expenditures by Category	FY 2014-15 Actual	FY 2015-16 Budget as of 3/31/16	FY 2016-17 Adopted Budget	Percent Change
Personal Services	\$ 2,938,113	\$ 3,036,407	\$ 3,337,972	9.9 %
Operating Expenditures	9,636,339	12,294,578	10,882,990	(11.5)%
Capital Outlay	6,581,880	5,226,657	2,393,283	(54.2)%
<b>Total Operating</b>	<b>\$ 19,156,332</b>	<b>\$ 20,557,642</b>	<b>\$ 16,614,245</b>	<b>(19.2)%</b>
<b>Total</b>	<b>\$ 19,156,332</b>	<b>\$ 20,557,642</b>	<b>\$ 16,614,245</b>	<b>(19.2)%</b>
<b>Authorized Positions</b>	<b>40</b>	<b>42</b>	<b>44</b>	<b>4.8 %</b>

## Division: Fire Operations

Expenditures by Category	FY 2014-15	FY 2015-16	FY 2016-17	Percent Change
	Actual	Budget as of 3/31/16	Adopted Budget	
Personal Services	\$ 91,855,777	\$ 102,301,258	\$ 110,480,293	8.0 %
Operating Expenditures	1,041,051	2,474,641	2,340,790	(5.4)%
Capital Outlay	25,420	117,128	224,700	91.8 %
<b>Total Operating</b>	<b>\$ 92,922,248</b>	<b>\$ 104,893,027</b>	<b>\$ 113,045,783</b>	<b>7.8 %</b>
<b>Total</b>	<b>\$ 92,922,248</b>	<b>\$ 104,893,027</b>	<b>\$ 113,045,783</b>	<b>7.8 %</b>
<b>Authorized Positions</b>	<b>998</b>	<b>1,007</b>	<b>1,054</b>	<b>1.6 %</b>

## Division: Fire Planning & Technical Services

Expenditures by Category	FY 2014-15	FY 2015-16	FY 2016-17	Percent Change
	Actual	Budget as of 3/31/16	Adopted Budget	
Personal Services	\$ 2,742,235	\$ 3,256,840	\$ 3,776,141	15.9 %
Operating Expenditures	60,601	293,268	170,985	(41.7)%
Capital Outlay	0	13,953	12,600	(9.7)%
<b>Total Operating</b>	<b>\$ 2,802,836</b>	<b>\$ 3,564,061</b>	<b>\$ 3,959,726</b>	<b>11.1 %</b>
<b>Total</b>	<b>\$ 2,802,836</b>	<b>\$ 3,564,061</b>	<b>\$ 3,959,726</b>	<b>11.1 %</b>
<b>Authorized Positions</b>	<b>42</b>	<b>41</b>	<b>48</b>	<b>17.1 %</b>

## Division: Fiscal & Operational Support

Expenditures by Category	FY 2014-15	FY 2015-16	FY 2016-17	Percent Change
	Actual	Budget as of 3/31/16	Adopted Budget	
Personal Services	\$ 2,335,050	\$ 2,707,065	\$ 2,872,459	6.1 %
Operating Expenditures	9,213,485	10,414,914	10,940,597	5.0 %
Capital Outlay	327,556	1,040,575	878,100	(15.6)%
<b>Total Operating</b>	<b>\$ 11,876,091</b>	<b>\$ 14,162,554</b>	<b>\$ 14,691,156</b>	<b>3.7 %</b>
Reserves	\$ 0	\$ 20,172,250	\$ 24,965,584	23.8 %
Other	0	883,389	1,139,899	29.0 %
<b>Total Non-Operating</b>	<b>\$ 0</b>	<b>\$ 21,055,639</b>	<b>\$ 26,105,483</b>	<b>24.0 %</b>
<b>Total</b>	<b>\$ 11,876,091</b>	<b>\$ 35,218,193</b>	<b>\$ 40,796,639</b>	<b>15.8 %</b>
<b>Authorized Positions</b>	<b>32</b>	<b>34</b>	<b>34</b>	<b>0.0 %</b>



## Division: Office of Emergency Management

<b>Expenditures by Category</b>	<b>FY 2014-15 Actual</b>	<b>FY 2015-16 Budget as of 3/31/16</b>	<b>FY 2016-17 Adopted Budget</b>	<b>Percent Change</b>
Personal Services	\$ 542,979	\$ 650,403	\$ 639,480	(1.7)%
Operating Expenditures	411,138	724,599	255,952	(64.7)%
Capital Outlay	132,318	121,260	15,000	(87.6)%
<b>Total Operating</b>	<b>\$ 1,086,435</b>	<b>\$ 1,496,262</b>	<b>\$ 910,432</b>	<b>(39.2)%</b>
<b>Total</b>	<b>\$ 1,086,435</b>	<b>\$ 1,496,262</b>	<b>\$ 910,432</b>	<b>(39.2)%</b>
<b>Authorized Positions</b>	<b>7</b>	<b>7</b>	<b>8</b>	<b>14.3 %</b>

## Division: State Fire Control

<b>Expenditures by Category</b>	<b>FY 2014-15 Actual</b>	<b>FY 2015-16 Budget as of 3/31/16</b>	<b>FY 2016-17 Adopted Budget</b>	<b>Percent Change</b>
Operating Expenditures	\$ 23,970	\$ 24,700	\$ 24,700	0.0 %
<b>Total Operating</b>	<b>\$ 23,970</b>	<b>\$ 24,700</b>	<b>\$ 24,700</b>	<b>0.0 %</b>
<b>Total</b>	<b>\$ 23,970</b>	<b>\$ 24,700</b>	<b>\$ 24,700</b>	<b>0.0 %</b>

**Fiscal Year  
2016-17**

**CAPITAL IMPROVEMENTS PROGRAM**

Projects under the direction of the  
**Fire Rescue Department**

The Fire Rescue Department annually evaluates equipment and facility needs, and recommends funding for projects to provide for the public safety of the citizens of Orange County. Project funding includes \$2.6 million for Fire Station #32, \$2.4 million for necessary modifications and improvements to existing facilities, and \$500,000 for location based GPS dispatching technology. The remaining funding is for fire apparatus and equipment, new fire stations, and funding for the planned training facility provided by the **INVEST in Our Home for Life** initiative as listed below.

	Adopted <u>FY 2016-17</u>
Fire Station #32 (Orange/Lake)	\$ 2,575,000
Facilities Management	2,446,000
Enhance CAD	500,000
<b><u>INVEST Projects:</u></b>	
Fire Station #67 (near Dean/University)	3,996,000
Fire Station #87 (Avalon area)	2,380,000
Fire Apparatus and Equipment	2,000,000
Fire Station #68 (near Goldenrod/Lk Underhill)	1,000,000
Training Facility	<u>1,000,000</u>
Department Total	\$ 15,897,000

**Funding Mechanism:**

Funding for projects that are not specifically growth-related is derived from the Orange County Fire MSTU. Projects that can be identified as providing for growth-related needs may use funding from Fire Impact Fees collected from building permits issued for new construction. Additional funding of \$10,376,000 has been provided by the **INVEST in Our Home for Life** initiative.

Operating expenses associated with Fire Rescue capital projects consist of personnel to staff new fire stations, vehicle maintenance on new rescue units, maintenance on equipment, and general facility maintenance.

The 5-Year Adopted CIP – by Department/Division report following this page utilizes figures as of 8/26/16 for the FY 2015-16 budget rather than as of 3/31/16 to accurately reflect Total Project Costs approved by the Board of County Commissioners.

**ADOPTED CIP - BY DEPARTMENT / DIVISION  
FY 2016/17 - FY 2020/21 BUDGET**

ORG	FUND	PROJECT NAME	PRIOR EXPENDITURES	BUDGET FY 15-16	ADOPTED BUDGET FY 16-17	PROPOSED BUDGET FY 17-18	PROPOSED BUDGET FY 18-19	PROPOSED BUDGET FY 19-20	PROPOSED BUDGET FY 20-21	PROPOSED BUDGET FUTURE	TOTAL PROJECT COST	
<b>Fire Rescue</b>												
0697	1023	INVEST - FS #67 (Univ./Lake Twylo A)	0	2,450,000	3,996,000	0	0	0	0	0	6,446,000	
		<b>Org Subtotal</b>	<b>0</b>	<b>2,450,000</b>	<b>3,996,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>6,446,000</b>	
0714	1046	Station Alerting	0	1,800,000	0	0	0	0	0	0	1,800,000	
		<b>Org Subtotal</b>	<b>0</b>	<b>1,800,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,800,000</b>	
0727	1009	Training Facility	493,999	2,250	0	0	0	0	0	0	496,249	
	1023	INVEST - Training Facility	0	1,000,000	1,000,000	1,000,000	1,000,000	0	0	0	5,000,000	
	1046	Training Facility	0	1,800,000	0	0	0	0	0	0	1,800,000	
		<b>Org Subtotal</b>	<b>493,999</b>	<b>2,802,250</b>	<b>1,000,000</b>	<b>1,000,000</b>	<b>1,000,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>7,296,249</b>	
0771	1009	Enhance CAD	1,615,253	87,837	500,000	0	0	0	0	0	2,203,090	
	1046	Enhance CAD	0	575,000	0	0	0	0	0	0	575,000	
		<b>Org Subtotal</b>	<b>1,615,253</b>	<b>662,837</b>	<b>500,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,778,090</b>	
0772	1009	Facilities Management	3,246,270	3,492,498	1,740,000	1,500,000	1,500,000	1,500,000	0	0	14,478,768	
	1023	Facilities Management	52,620	122,090	706,000	0	0	0	0	0	1,040,710	
		<b>Org Subtotal</b>	<b>3,298,890</b>	<b>3,614,588</b>	<b>2,446,000</b>	<b>1,500,000</b>	<b>1,500,000</b>	<b>1,500,000</b>	<b>0</b>	<b>0</b>	<b>15,519,478</b>	
0774	1046	Fire Station #28	772,868	188,364	0	0	0	0	0	0	961,232	
		<b>Org Subtotal</b>	<b>772,868</b>	<b>188,364</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>961,232</b>	
0795	1023	INVEST - FS #87 (Avalon Park Area)	0	1,300,000	2,380,000	2,046,000	0	0	0	0	5,726,000	
		<b>Org Subtotal</b>	<b>0</b>	<b>1,300,000</b>	<b>2,380,000</b>	<b>2,046,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5,726,000</b>	
0798	1009	Fire Station #32 (Orange Lake)	1,240,202	79,382	75,000	75,000	75,000	75,000	0	0	1,694,584	
	1046	Fire Station #32 (Orange Lake)	63,405	50,000	2,500,000	500,000	0	0	0	0	4,613,405	
		<b>Org Subtotal</b>	<b>1,303,607</b>	<b>129,382</b>	<b>2,575,000</b>	<b>575,000</b>	<b>75,000</b>	<b>75,000</b>	<b>75,000</b>	<b>0</b>	<b>6,307,989</b>	

**ADOPTED CIP - BY DEPARTMENT / DIVISION  
FY 2016/17 - FY 2020/21 BUDGET**

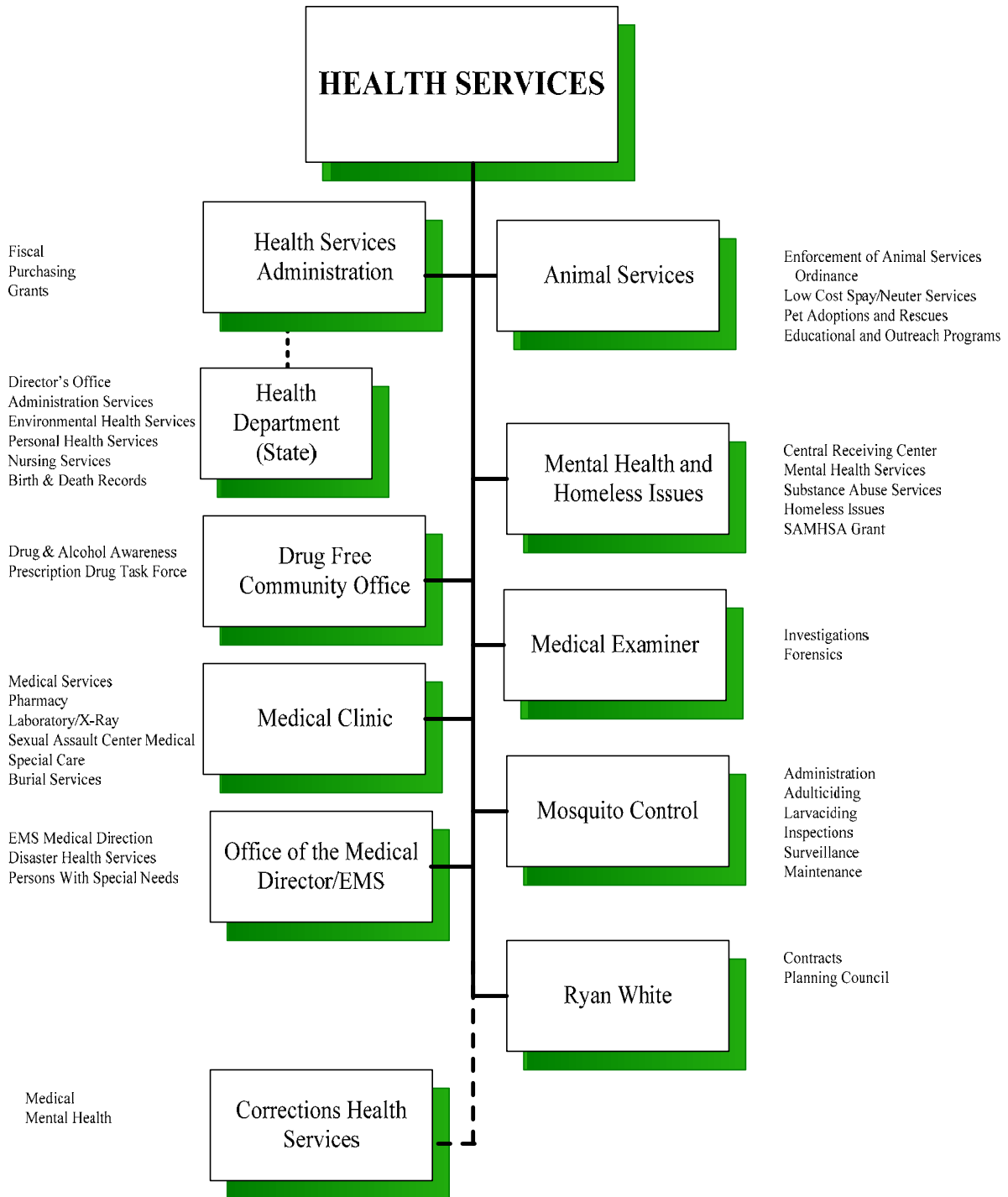
ORG	FUND	PROJECT NAME	PRIOR EXPENDITURES	BUDGET FY 15-16	ADOPTED BUDGET FY 16-17	PROPOSED BUDGET FY 17-18	PROPOSED BUDGET FY 18-19	PROPOSED BUDGET FY 19-20	PROPOSED BUDGET FY 20-21	PROPOSED BUDGET FUTURE	TOTAL PROJECT COST
0801	1023	INVEST - FS #68 (Gold. & Silver Point)	0	1,500,000	1,000,000	1,460,000	1,766,000	0	0	0	5,726,000
		<b>Org Subtotal</b>	<b>0</b>	<b>1,500,000</b>	<b>1,000,000</b>	<b>1,460,000</b>	<b>1,766,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5,726,000</b>
0802	1023	INVEST - Fire Apparatus & Equipment	0	4,745,000	2,000,000	357,000	0	0	0	0	7,102,000
		<b>Org Subtotal</b>	<b>0</b>	<b>4,745,000</b>	<b>2,000,000</b>	<b>357,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>7,102,000</b>
		<b>DIVISION SUBTOTAL</b>	<b>7,484,617</b>	<b>19,192,421</b>	<b>15,897,000</b>	<b>8,098,000</b>	<b>4,841,000</b>	<b>2,575,000</b>	<b>1,575,000</b>	<b>0</b>	<b>59,663,038</b>
		<b>DEPARTMENT TOTAL</b>	<b>7,484,617</b>	<b>19,192,421</b>	<b>15,897,000</b>	<b>8,098,000</b>	<b>4,841,000</b>	<b>2,575,000</b>	<b>1,575,000</b>	<b>0</b>	<b>59,663,038</b>
		<b>GRAND TOTAL</b>	<b>7,484,617</b>	<b>19,192,421</b>	<b>15,897,000</b>	<b>8,098,000</b>	<b>4,841,000</b>	<b>2,575,000</b>	<b>1,575,000</b>	<b>0</b>	<b>59,663,038</b>

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## HEALTH SERVICES DEPARTMENT

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Note: Corrections Health Services is managed by the Health Services Department; however, funding is budgeted under the Corrections Department (see Section 7).

## Health Services

### Purpose Statement:

The Health Services Department provides services that promote the health and welfare of Orange County citizens. Through effective planning, management, and delivery of health and human services, quality of life in our community is enhanced. The Corrections Health Services (CHS) Division provides medical and mental health services to inmates housed at the jail. Although CHS is a component of Corrections, the division reports to the Health Services Department.



Tuesday, and Wednesday evenings. In addition, the Outlook Clinic for Anxiety and Depression is co-located at OCMC and provides mental health services for the uninsured. The OCMC also offers X-Ray and pharmacy services to its patients.

### Program Descriptions:

- The **Animal Services Division** provides critical services for the protection of the health and safety of Orange County citizens and its pet population. Services include: enforcing state statutes and county codes, providing a low-cost spay/neuter program, promoting pet adoptions, and offering extensive community education and outreach initiatives.
- The **Drug Free Community Office** works in collaboration with prevention, enforcement, and treatment agencies throughout Orange County to implement a comprehensive strategic plan that strives to engage, advocate, and bring awareness about alcohol and other substance abuse issues in the community. The Orange County Drug Free Coalition has over 100 volunteers with each member providing their time and expertise in prevention, enforcement, and treatment to build a safe, healthy, and drug free community.
- The **Emergency Medical Services (EMS)** program facilitates the delivery of out-of-hospital emergency medical care by all providers in Orange County. In addition, EMS coordinates disaster health services during disasters.
- The **Health Services Administration** provides administrative services for the entire Orange County department as well as coordinating projects with the Florida Department of Health. The areas of responsibility include the administration and coordination of fiscal resources and technology functions in order to increase efficiency and program coordination.
- The **Medical Clinic Division** provides a full array of healthcare services in partnership with the Primary Care Access Network (PCAN). This partnership represents our community's safety-net providers and other organizations dedicated to improving access to healthcare for uninsured residents of Orange County. In addition to contract oversight to support PCAN's health care clinics, the Orange County Medical Clinic (OCMC) offers a full array of specialty medical services through a paid and volunteer network of providers, including burial program services, nursing case management, Orlando Regional Healthcare's Internal Medicine Residency program, Florida Hospital's Heart Failure Clinic, and Shepherd's Hope after hours clinics on Monday, Tuesday, and Wednesday evenings. In addition, the Outlook Clinic for Anxiety and Depression is co-located at OCMC and provides mental health services for the uninsured. The OCMC also offers X-Ray and pharmacy services to its patients.
- The **Medical Examiner's Office** performs quality and efficient medico-legal investigations to determine the cause and manner of specified deaths. The office also performs investigations when a body is brought into the state without proper medical certification, or when a body is to be cremated, dissected, or buried at sea. Florida Statute, Chapter 406, mandates all of the above functions.
- The **Mental Health & Homeless Issues Division** serves to address mental health, substance abuse, and homeless system issues. The division works closely with providers and other governments, and has responsibilities to lobby for additional State and Federal funding for mental health and homeless services system projects.
- The **Mosquito Control Division** provides control of disease transmitting and nuisance mosquitoes in Orange County. The principles of Integrated Mosquito Management (IMM) are utilized to control mosquito populations. IMM incorporates all available technologies and methodologies to control mosquitoes while attempting to reduce dependence on traditional chemical control. This includes eliminating mosquito breeding sites and using safe, environmentally-sound, bio-control agents. Surveillance for mosquito-borne diseases, such as Eastern Equine Encephalitis, St. Louis Encephalitis, West Nile Encephalitis are conducted year-round with an increased focus on Zika virus monitoring and education for the public.
- The **Ryan White Office** addresses the health needs of persons living with Human Immunodeficiency Virus (HIV) by funding primary health care and support services for qualified individuals residing in Orange, Seminole, Osceola, and Lake Counties through a network of 13 Acquired Immune Deficiency Syndrome (AIDS) service organizations. Program dollars are targeted for underserved groups, such as people who may be uninsured or unable to pay for expensive HIV/AIDS medications and treatments.



## Health Services

### **FY 2015-16 Major Accomplishments:**

#### ***Animal Services Division***

- Visited by 104,947 citizens and received 52,252 citizen service requests. The division provided 37,904 actions to resolve complaints, impounded 19,353 animals, and saved more than 10,000 pets.
- The shelter successfully reunited 1,636 lost pets with their families.
- The three (3) shelter veterinarians performed a total of 9,525 sterilization surgeries.
- Matched 7,842 homeless shelter pets with new homes by increasing awareness for adoption through expanded shelter hours, billboard and radio advertising and media partnerships.

#### ***Drug Free Community Office***

- Coordinated the Orange County Heroin Task Force which was co-chaired by Orange County Sheriff Jerry L. Demings. The Task Force met for over six (6) months and developed 37 recommendations in the area of law enforcement, prevention, education, healthcare and treatment.
- Orange County's Drug Free Coalition was selected to host a Substance Abuse and Mental Health Services Administration (SAMHSA) Communities Talk: Town Hall Meeting to Prevent Underage Drinking in Orange County. The event included keynote speaker Dr. Peter DeBenedittis who developed Alcohol Media Literacy evidence-based curriculum and panel members from Orange County Public Schools, Orange County Sheriff's Office Narcotics Unit and Quest Counseling.
- Coordinated the Mayor's Orange County Experience citizens program with over 30 citizens participating. Citizens spent approximately 33 hours engaging and visiting county departments and divisions during the 12-week course.
- Implemented the fourth year of the Florida Department of Children and Families Partnership for Success grant to prevent and reduce underage drinking among the 10-17 year old population.

#### ***Emergency Medical Services***

- Health & Medical Emergency Support Function 8 (ESF-8) modularized the Provider Sponsored Network (PSN) and response, cache of equipment, quickening response and reduced costs, due to less time spent on the rehab of equipment when finished. This modular



concept also expands capability to other shelters, if needed.

- Provided Disaster Response coverage for the 2016 Invictus Games and interfaced with local, state and federal agencies to ensure the safety of the games. Also, coordinated the response of the State Medical Response Team for the week during the games, provided the Incident Command System (ICS) structure and all of the command and control.

#### ***Medical Clinic***

- Successfully integrated an assistance interviewer at the Orlando Health downtown hospital location to assist with patient discharges to the Internal Medicine Residency Program.
- Developed Collaborative relationship with I-Dignity to expedite patients needing to obtain identification.
- Pharmacy provided \$1.2 million in savings to Orange County through the Patient Assistance Program.

#### ***Medical Examiner's Office***

- Between Orange and Osceola Counties there were 1,291 bodies autopsied, 329 bodies inspected, 185 cases investigated but bodies not viewed, and 6,956 cremations approved.
- Instituted joint law enforcement and medical examiner conferences for our jurisdictional area.
- Partnered with the Lion's Eye Institute to maximize opportunities to recover anatomical gifts for the purpose of transplantation, therapy, research, and education.

#### ***Mental Health and Homelessness Division***

- Procured the Spirit Project and Community Resource Software for a proposed "no wrong door" approach that better serves the youth and families in Orange County as recommended by the Youth Mental Health Implementation.
- Implemented services for the homeless into the best practice continuum and partnered with the Homeless Services Network to coordinated assessment and system alignment.

#### ***Mosquito Control Division***

- Responded to over 2,000 service requests and suspect disease cases.
- Participated in 15 public events to educate citizens such as the Zika Information Session to discuss ongoing mosquito control efforts and preparedness.

#### ***Ryan White Office***

- Received \$9.8 million in Federal funding to provide services to the local community, a 5% increase from the prior grant year.
- Provided core and support services to approximately 4,500 consumers living with HIV/AIDS in order to improve health outcomes.
- Met and exceeded expenditure targets of utilizing 95% of grant funding by providing over \$8.7 million in direct service delivery.
- Implemented new data management system able to better track consumer information and outcome data.

## Health Services

### **FY 2016-17 Department Objectives:**

#### ***Animal Services Division***

- Increase community programs to educate citizens on responsible pet ownership and prevent the further reproduction of unwanted pets.
- Continue to provide citizens with low-cost spay and neuter surgeries for pets through the mobile clinic.
- Continue to improve relationships with contracted rescue groups and encourage new groups to join the team.
- Further enhance the adoption program so more successful matches are facilitated.



#### ***Drug Free Community Office***

- Work with Orange County Heroin Task Force members, advisory committee members, community-based treatment and prevention agencies, law enforcement agencies, faith-based organizations, parents, caregivers, young adults, and advocates on the implementation of the 37 Task Force recommendations.
- Work with law enforcement to increase enforcement details regarding compliance checks, party patrols, Driving Under the Influence (DUI) saturation patrols, and illegal synthetic drugs.
- Work with community partners to implement an awareness campaign and training materials for parents, retailers and teens on the increase of e-cigarette use among youth, dangers of use and Food and Drug Administration (FDA) regulations.
- Continue to work with the Orange County Adult and Juvenile Drug Courts to increase substance abuse treatment for non-violent felons/offenders entering the criminal justice system.

#### ***Emergency Medical Services***

- Continue to support agencies requesting disaster support such as the Walt Disney World (WDW) marathons and community exercises.
- Evaluate and provide a medical support structure to upcoming events such as the Electric Daisy Carnival and the National Football League (NFL) Pro Bowl.

#### ***Medical Clinic Division***

- Streamline processes and training to improve employee productivity and accuracy.
- Successfully transition to new lab service provider-quest.

#### ***Medical Examiner's Office***

- Provide high quality death investigations in accordance with Florida Statutes, Florida Administrative Code, and Florida Medical Examiners' Practice Guidelines.
- Maintain National Association of Medical Examiners (NAME) accreditation status during transition to leadership of a new Chief Medical Examiner.
- Update technology needs by purchasing and installing two (2) wireless digital reader x-ray panel systems that will increase the x-ray processing speeds significantly.
- Enhance mass fatality response capabilities by purchasing equipment and providing training to staff and area partners.

#### ***Mental Health and Homeless Division***

- Develop a Formal Management Network as recommended by the Youth Mental Health Commission, which would be a preferred provider network of mental health and substance abuse providers who are using evidence based practices, assessing youth needs with a common assessment, credentialing community providers, and exploring new ways to blend and braid current funding to provide more effective services to youth and families.
- Establish additional housing opportunities and supportive services for chronically homeless individuals and families with disabilities.

#### ***Mosquito Control Division***

- Aggressively test for pesticide resistance by conducting bottle bioassays each quarter.
- Develop a more streamlined training plan for seasonal technicians.
- Work with industry partners to develop new surveillance and treatment options.

#### ***Ryan White Office***

- Continue to coordinate and collaborate with other Ryan White Programs and community organizations in the area in order to decrease service gaps, increase consumer engagement, and improve health outcomes along the HIV care continuum.
- Increase number of consumers linked and retained in care.
- Improve program accountability and communication through the collaboration and coordination with internal and external stakeholders.

## Health Services

Key Performance Measures	Notes	FY 2014-15 Actual	FY 2015-16 Target	FY 2016-17 Target
<b>Animal Services</b>				
- Number of Animal Intakes		19,353	20,000	20,000
- Number of Animals Saved		10,421	10,000	11,000
- Number of Spay/Neuter Surgeries		9,238	9,000	10,000
<b>Drug Free Community Office</b>				
- Number of Law Enforcement Alcohol Compliance Checks		632	650	240
- % of Clients that Complete the Drug Court Program		63%	75%	75%
<i>Quarterly data N/A. Only annual data available.</i>				
- Number of Presentations, Forums, Trainings, and Seminars		128	100	100
<b>Medical Examiner</b>				
- Number of Autopsies		1,843	1,725	1,900
- Completion of Death Certificates in Less Than 72 Hours		99%	98%	98%
- Cost Per Autopsy		\$ 2,337	\$ 2,522	\$ 2,329
<b>Medical Clinic</b>				
- Number of Patient Visits		101,453	130,000	130,000
- % of Patients Reporting Health Improvements		97%	95%	95%
- Operating Cost Per Patient		\$ 185	\$ 165	\$ 165
- Value of Volunteer Medical Care		\$ 2,020,252	\$ 1,600,000	\$ 1,600,000
<b>Mosquito Control</b>				
- Number of Acres Sprayed by Ground Sprayers		123,481	145,718	160,289
- % of Complaint Calls Investigated within 2 Working Days		100%	90%	90%
- % of Ground Spraying Responses Completed within 5 Days		100%	90%	90%

## Department: Health Services

### Expenditures by Category

	FY 2014-15 Actual	FY 2015-16 Budget as of 3/31/16	FY 2016-17 Adopted Budget	Percent Change
Personal Services	\$ 15,195,329	\$ 17,327,727	\$ 17,645,566	1.8 %
Operating Expenditures	51,535,746	57,673,198	46,731,148	(19.0)%
Capital Outlay	836,849	1,173,068	391,203	(66.7)%
<b>Total Operating</b>	<b>\$ 67,567,925</b>	<b>\$ 76,173,993</b>	<b>\$ 64,767,917</b>	<b>(15.0)%</b>
Capital Improvements	\$ 0	\$ 1,225,000	\$ 0	(100.0)%
Grant	9,898,451	14,649,639	19,341,486	32.0 %
Other	4	0	0	0.0%
<b>Total Non-Operating</b>	<b>\$ 9,898,455</b>	<b>\$ 15,874,639</b>	<b>\$ 19,341,486</b>	<b>21.8%</b>
<b>Department Total</b>	<b>\$ 77,466,379</b>	<b>\$ 92,048,632</b>	<b>\$ 84,109,403</b>	<b>(8.6)%</b>

### Expenditures by Division / Program

Animal Services	\$ 6,607,492	\$ 9,381,021	\$ 7,903,051	(15.8)%
Drug Free Community Office	1,595,078	1,810,643	1,175,468	(35.1)%
Health EMS	1,341,159	1,618,561	1,518,511	(6.2)%
Health Services Administration	1,007,229	1,083,731	1,230,189	13.5 %
Medical Clinic	36,947,383	39,598,613	37,877,378	(4.3)%
Medical Examiner	3,840,038	4,405,103	4,425,812	0.5 %
Mental Health & Homeless Issues	12,739,862	15,961,584	12,509,128	(21.6)%
Mosquito Control	2,067,800	2,266,797	2,240,386	(1.2)%
Public Health	1,379,411	1,753,229	1,765,449	0.7 %
Ryan White Grants	9,940,930	14,169,350	13,464,031	(5.0)%
<b>Department Total</b>	<b>\$ 77,466,379</b>	<b>\$ 92,048,632</b>	<b>\$ 84,109,403</b>	<b>(8.6)%</b>

### Funding Source Summary

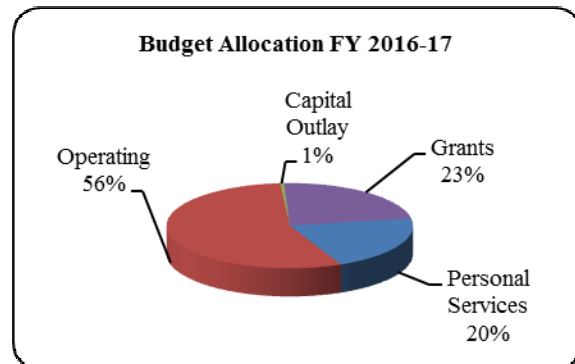
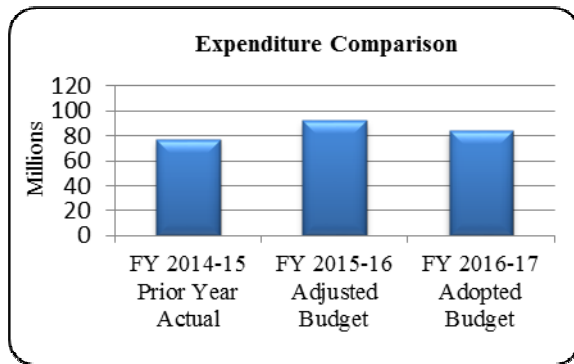
Special Revenue Funds	\$ 16,049,462	\$ 20,727,672	\$ 15,031,819	(27.5)%
General Fund and Sub Funds	61,416,917	70,095,960	69,077,584	(1.5)%
Capital Construction Funds	0	1,225,000	0	(100.0)%
<b>Department Total</b>	<b>\$ 77,466,379</b>	<b>\$ 92,048,632</b>	<b>\$ 84,109,403</b>	<b>(8.6)%</b>

### Authorized Positions

	246	251	251	0.0%
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## Health Services

### EXPENDITURE HIGHLIGHTS



**Personal Services** – The FY 2016-17 personal services budget includes a 3.5% salary increase for employees. The Florida Retirement System (FRS) rates increased and were budgeted at the amounts approved by the State Legislature for employer retirement contributions. The budget for employer health insurance contributions increased from \$9,400 to \$10,200 per employee. Additionally, a one-time wellness screening incentive of \$100 per adult enrolled in the Orange County health insurance plan was budgeted with the objective of improving health and lowering insurance costs.

**Operating Expenses** – The FY 2016-17 operating expenses budget decreased by 19.0% or \$10.9 million from the FY 2015-16 budget. The FY 2016-17 budget does not reflect carryover grant funds or new grant awards, which were recognized after the budget was adopted and is the primary reason for the reduction. Medicaid remains budgeted at \$20.0 million for FY 2016-17. The Primary Care Access Network (PCAN) budget is \$13.3 million (\$5.3 million in the grants category), which reflects a decrease of \$1.7 million from the FY 2015-16 budget. The Mental Health & Homeless Issues Division operating budget is \$5.6 million for residential treatment at the Central Receiving Center (CRC).

**Capital Outlay** – The FY 2016-17 capital outlay budget decreased by 66.7% or \$812,865 from the FY 2015-16 budget. The decrease is primarily due to reductions in rolling stock, software, and computer equipment purchases.

**Capital Improvements** – The FY 2016-17 capital improvements budget decreased by 100.0% or \$1.2 million. The FY 2015-16 funding was allocated for Animal Services facility improvements projects and for two (2) Spay/Neuter Clinics.

**Grants** – The FY 2016-17 grants budget increased by 32.0% or \$4.7 million from the FY 2015-16 budget. The FY 2016-17 budget does not reflect carryover grant funds, which were recognized after the budget was adopted. Grants are awarded to outside agencies to provide services that help meet the needs of Orange County citizens and their families.

The Animal Services Division grant budget is \$258,215, which includes funding for heartworm protection, adoption, rescues, and spay and neuter projects.

The Medical Clinic Division grant budget is \$5.3 million which includes \$5.2 million for payments to PCAN providers. In addition, there is \$105,000 budgeted for the Florida Hospital After Hours Medical Care program for uninsured patients at \$75,000 and Health Care Centers for the Homeless (HCCH) pharmacists at \$30,000.

The Mental Health and Homeless Issues Division grant budget is \$5.7 million, which includes \$498,170 for substance abuse and mental health treatment, open table partnerships, and training for law enforcement officers. In addition, there is \$264,852 for addiction receiving facility services, \$1.5 million for Wraparound Orange services, and \$3.4 million for homeless initiatives such as emergency sheltering programs, mobile crisis, permanent supportive housing, rapid re-housing, and support services.

Ryan White HIV prevention and treatment services include case management, food preparation, mental health counseling, housing assistance, transportation, substance abuse counseling, and nursing assistance. The budget for FY 2016-17 is \$8.1 million.

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**FUNDING SOURCE HIGHLIGHTS**

The FY 2016-17 budget for the Health Services Department primarily includes funds from the General Fund. This funding decreased by 1.5% or \$1.0 million due to the rollover of funds in the Mental Health and Homeless Issues Division and the Animal Services Division.

Mosquito Control is funded by the General Fund, but through an interfund transfer in order to track expenses as required by Florida Statue 388.311.

The Special Revenue Funds decreased by 27.5% or \$5.7 million due to the completion of one-time grants and the result of the timing in which grants were awarded. The balance of these grants was rolled over to the following fiscal year after the budget was adopted.

## Division: Animal Services

Expenditures by Category	FY 2014-15	FY 2015-16	FY 2016-17	Percent Change
	Actual	Budget as of 3/31/16	Adopted Budget	
Personal Services	\$ 4,909,586	\$ 5,479,718	\$ 5,712,718	4.3 %
Operating Expenditures	1,666,493	2,052,912	1,740,668	(15.2)%
Capital Outlay	29,306	460,513	191,450	(58.4)%
<b>Total Operating</b>	<b>\$ 6,605,386</b>	<b>\$ 7,993,143</b>	<b>\$ 7,644,836</b>	<b>(4.4)%</b>
Capital Improvements	\$ 0	\$ 1,225,000	\$ 0	(100.0)%
Grant	2,102	162,878	258,215	58.5 %
Other	4	0	0	0.0 %
<b>Total Non-Operating</b>	<b>\$ 2,106</b>	<b>\$ 1,387,878</b>	<b>\$ 258,215</b>	<b>(81.4)%</b>
<b>Total</b>	<b>\$ 6,607,492</b>	<b>\$ 9,381,021</b>	<b>\$ 7,903,051</b>	<b>(15.8)%</b>
<b>Authorized Positions</b>	<b>93</b>	<b>95</b>	<b>95</b>	<b>0.0 %</b>

## Division: Drug Free Community Office

Expenditures by Category	FY 2014-15	FY 2015-16	FY 2016-17	Percent Change
	Actual	Budget as of 3/31/16	Adopted Budget	
Personal Services	\$ 240,078	\$ 252,788	\$ 263,268	4.1 %
Operating Expenditures	1,343,621	1,473,694	912,200	(38.1)%
Capital Outlay	11,378	84,161	0	(100.0)%
<b>Total Operating</b>	<b>\$ 1,595,078</b>	<b>\$ 1,810,643</b>	<b>\$ 1,175,468</b>	<b>(35.1)%</b>
<b>Total</b>	<b>\$ 1,595,078</b>	<b>\$ 1,810,643</b>	<b>\$ 1,175,468</b>	<b>(35.1)%</b>
<b>Authorized Positions</b>	<b>3</b>	<b>3</b>	<b>3</b>	<b>0.0 %</b>

## Division: Health EMS

Expenditures by Category	FY 2014-15	FY 2015-16	FY 2016-17	Percent Change
	Actual	Budget as of 3/31/16	Adopted Budget	
Personal Services	\$ 826,652	\$ 959,279	\$ 923,605	(3.7)%
Operating Expenditures	345,692	439,337	490,201	11.6 %
Capital Outlay	168,815	219,945	104,705	(52.4)%
<b>Total Operating</b>	<b>\$ 1,341,159</b>	<b>\$ 1,618,561</b>	<b>\$ 1,518,511</b>	<b>(6.2)%</b>
<b>Total</b>	<b>\$ 1,341,159</b>	<b>\$ 1,618,561</b>	<b>\$ 1,518,511</b>	<b>(6.2)%</b>
<b>Authorized Positions</b>	<b>10</b>	<b>9</b>	<b>9</b>	<b>0.0 %</b>



## Division: Health Services Administration

Expenditures by Category	FY 2014-15	FY 2015-16	FY 2016-17	Percent Change
	Actual	Budget as of 3/31/16	Adopted Budget	
Personal Services	\$ 940,766	\$ 986,573	\$ 1,211,930	22.8 %
Operating Expenditures	63,431	96,158	17,259	(82.1)%
Capital Outlay	3,032	1,000	1,000	0.0 %
<b>Total Operating</b>	<b>\$ 1,007,229</b>	<b>\$ 1,083,731</b>	<b>\$ 1,230,189</b>	<b>13.5 %</b>
<b>Total</b>	<b>\$ 1,007,229</b>	<b>\$ 1,083,731</b>	<b>\$ 1,230,189</b>	<b>13.5 %</b>
<b>Authorized Positions</b>	<b>10</b>	<b>12</b>	<b>13</b>	<b>8.3 %</b>

## Division: Medical Clinic

Expenditures by Category	FY 2014-15	FY 2015-16	FY 2016-17	Percent Change
	Actual	Budget as of 3/31/16	Adopted Budget	
Personal Services	\$ 2,462,096	\$ 2,791,635	\$ 2,750,572	(1.5)%
Operating Expenditures	34,298,878	36,567,787	29,819,208	(18.5)%
Capital Outlay	80,181	134,191	15,598	(88.4)%
<b>Total Operating</b>	<b>\$ 36,841,154</b>	<b>\$ 39,493,613</b>	<b>\$ 32,585,378</b>	<b>(17.5)%</b>
Grant	\$ 106,228	\$ 105,000	\$ 5,292,000	4,940.0 %
<b>Total Non-Operating</b>	<b>\$ 106,228</b>	<b>\$ 105,000</b>	<b>\$ 5,292,000</b>	<b>4,940.0 %</b>
<b>Total</b>	<b>\$ 36,947,383</b>	<b>\$ 39,598,613</b>	<b>\$ 37,877,378</b>	<b>(4.3)%</b>
<b>Authorized Positions</b>	<b>45</b>	<b>44</b>	<b>44</b>	<b>0.0 %</b>

## Division: Medical Examiner

Expenditures by Category	FY 2014-15	FY 2015-16	FY 2016-17	Percent Change
	Actual	Budget as of 3/31/16	Adopted Budget	
Personal Services	\$ 2,982,081	\$ 3,335,216	\$ 3,489,474	4.6 %
Operating Expenditures	806,186	1,039,540	920,288	(11.5)%
Capital Outlay	51,771	30,347	16,050	(47.1)%
<b>Total Operating</b>	<b>\$ 3,840,038</b>	<b>\$ 4,405,103</b>	<b>\$ 4,425,812</b>	<b>0.5 %</b>
<b>Total</b>	<b>\$ 3,840,038</b>	<b>\$ 4,405,103</b>	<b>\$ 4,425,812</b>	<b>0.5 %</b>
<b>Authorized Positions</b>	<b>34</b>	<b>34</b>	<b>34</b>	<b>0.0 %</b>



## Division: Mental Health & Homeless Issues

<b>Expenditures by Category</b>	<b>FY 2014-15 Actual</b>	<b>FY 2015-16 Budget as of 3/31/16</b>	<b>FY 2016-17 Adopted Budget</b>	<b>Percent Change</b>
Personal Services	\$ 705,311	\$ 935,915	\$ 761,995	(18.6)%
Operating Expenditures	6,290,509	5,965,874	6,061,779	1.6 %
Capital Outlay	97,600	1	0	(100.0)%
<b>Total Operating</b>	<b>\$ 7,093,420</b>	<b>\$ 6,901,790</b>	<b>\$ 6,823,774</b>	<b>(1.1)%</b>
Grant	\$ 5,646,442	\$ 9,059,794	\$ 5,685,354	(37.2)%
<b>Total Non-Operating</b>	<b>\$ 5,646,442</b>	<b>\$ 9,059,794</b>	<b>\$ 5,685,354</b>	<b>(37.2)%</b>
<b>Total</b>	<b>\$ 12,739,862</b>	<b>\$ 15,961,584</b>	<b>\$ 12,509,128</b>	<b>(21.6)%</b>
<b>Authorized Positions</b>	<b>10</b>	<b>11</b>	<b>10</b>	<b>(9.1)%</b>

## Division: Mosquito Control

<b>Expenditures by Category</b>	<b>FY 2014-15 Actual</b>	<b>FY 2015-16 Budget as of 3/31/16</b>	<b>FY 2016-17 Adopted Budget</b>	<b>Percent Change</b>
Personal Services	\$ 1,426,822	\$ 1,601,175	\$ 1,607,603	0.4 %
Operating Expenditures	358,093	519,435	574,383	10.6 %
Capital Outlay	282,884	146,187	58,400	(60.1)%
<b>Total Operating</b>	<b>\$ 2,067,800</b>	<b>\$ 2,266,797</b>	<b>\$ 2,240,386</b>	<b>(1.2)%</b>
<b>Total</b>	<b>\$ 2,067,800</b>	<b>\$ 2,266,797</b>	<b>\$ 2,240,386</b>	<b>(1.2)%</b>
<b>Authorized Positions</b>	<b>30</b>	<b>30</b>	<b>30</b>	<b>0.0 %</b>

## Division: Public Health

<b>Expenditures by Category</b>	<b>FY 2014-15 Actual</b>	<b>FY 2015-16 Budget as of 3/31/16</b>	<b>FY 2016-17 Adopted Budget</b>	<b>Percent Change</b>
Operating Expenditures	\$ 1,379,411	\$ 1,753,229	\$ 1,765,449	0.7 %
<b>Total Operating</b>	<b>\$ 1,379,411</b>	<b>\$ 1,753,229</b>	<b>\$ 1,765,449</b>	<b>0.7 %</b>
<b>Total</b>	<b>\$ 1,379,411</b>	<b>\$ 1,753,229</b>	<b>\$ 1,765,449</b>	<b>0.7 %</b>

## Division: Ryan White Grants

Expenditures by Category	FY 2014-15 Actual	FY 2015-16 Budget as of 3/31/16	FY 2016-17 Adopted Budget	Percent Change
Personal Services	\$ 701,937	\$ 985,428	\$ 924,401	(6.2)%
Operating Expenditures	4,983,432	7,765,232	4,429,713	(43.0)%
Capital Outlay	111,882	96,723	4,000	(95.9)%
<b>Total Operating</b>	<b>\$ 5,797,252</b>	<b>\$ 8,847,383</b>	<b>\$ 5,358,114</b>	<b>(39.4)%</b>
Grant	\$ 4,143,678	\$ 5,321,967	\$ 8,105,917	52.3 %
<b>Total Non-Operating</b>	<b>\$ 4,143,678</b>	<b>\$ 5,321,967</b>	<b>\$ 8,105,917</b>	<b>52.3 %</b>
<b>Total</b>	<b>\$ 9,940,930</b>	<b>\$ 14,169,350</b>	<b>\$ 13,464,031</b>	<b>(5.0)%</b>
<b>Authorized Positions</b>	<b>11</b>	<b>13</b>	<b>13</b>	<b>0.0 %</b>



**Fiscal Year  
2016-17**

**CAPITAL IMPROVEMENTS PROGRAM**

Projects under the direction of the  
**Health Services Department**

No new funds have been allocated for this department. Any remaining funds will be rolled over, as needed, to FY 2016-17 during the Annual Budget Amendment process in January 2017.

**Funding Mechanism:**

Funding for the Health Services Department projects is provided from the Capital Projects Fund 1023.

The 5-Year Adopted CIP – by Department/Division report following this page utilizes figures as of 8/26/16 for the FY 2015-16 budget rather than as of 3/31/16 to accurately reflect Total Project Costs approved by the Board of County Commissioners.

ADOPTED CIP - BY DEPARTMENT / DIVISION  
FY 2016/17 - FY 2020/21 BUDGET

ORG	FUND	PROJECT NAME	PRIOR EXPENDITURES	BUDGET FY 15-16	ADOPTED BUDGET FY 16-17	PROPOSED BUDGET FY 17-18	PROPOSED BUDGET FY 18-19	PROPOSED BUDGET FY 19-20	PROPOSED BUDGET FY 20-21	PROPOSED BUDGET FUTURE	TOTAL PROJECT COST	
<b>Health Services</b>												
Animal Services												
0251	1023	Animal Svcs Facility Imp	0	125,000	0	0	0	0	0	0	125,000	
		<b>Org Subtotal</b>	<b>0</b>	<b>125,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>125,000</b>	
2393	1023	Spay/Neuter Clinics	0	1,100,000	0	0	0	0	0	0	1,100,000	
		<b>Org Subtotal</b>	<b>0</b>	<b>1,100,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,100,000</b>	
		<b>DIVISION SUBTOTAL</b>	<b>0</b>	<b>1,225,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,225,000</b>	
		<b>DEPARTMENT TOTAL</b>	<b>0</b>	<b>1,225,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,225,000</b>	
		<b>GRAND TOTAL</b>	<b>0</b>	<b>1,225,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,225,000</b>	





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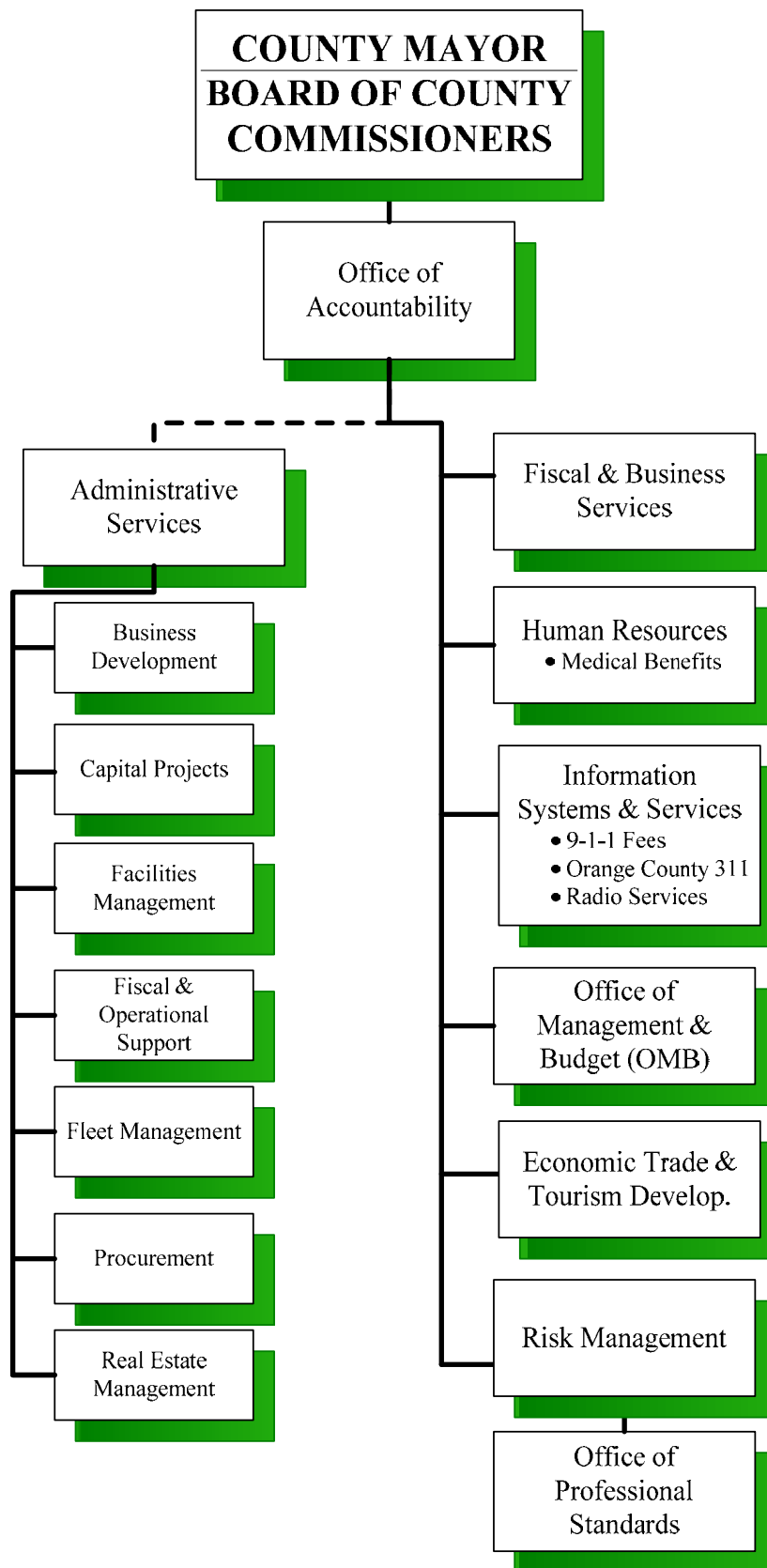
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Note: Administrative Services Department budget is shown under Section 4.

## Office of Accountability

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### Purpose Statement:

The Office of Accountability was established for the promotion of fiscal responsibility. The Chief Accountability Officer ensures that the best financial management practices are followed and that fiscal transparency to our citizens is enhanced.

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### Program Descriptions:

- The **Economic Trade and Tourism Development Office** funds programs and services aimed at diversifying the local economy, attracting and growing high value companies, and promoting job growth that results in an overall increase in the average salary of Orange County citizens. In addition to the traditional focus on attracting new businesses, business retention, and marketing (“outside in” economic development), there is a strong focus on entrepreneurship (“inside-out” economic development).
- The **Fiscal and Business Services Office (FBS)** is responsible for administering Orange County’s debt management program and fostering creative and innovative initiatives that assist Orange County in meeting its management efficiency and improvement objectives by providing the highest quality financial analysis, transactional performance, and business leadership.
- The **Human Resources Division (HR)** is responsible for assisting all operating departments under the Board of County Commissioners (BCC) and several elected officials in the delivery of personnel services by providing a stable and qualified work force in compliance with state and federal regulations. It is also responsible for planning, organizing, and directing negotiations with union representatives pursuant to laws and ordinances governing work, working conditions, wages, and salaries. The division, in collaboration with all operating departments, is responsible for identifying and establishing processes to resolve organizational and employee issues. It provides for organizational development initiatives, employee training and development, and establishes a competitive pay system for all categories of employees. Additionally, the division coordinates and facilitates employee benefits, manages official employee records, and maintains the human resources information system. The *Medical Benefits Program* is also administered by the division. The program includes the following insurance coverages under the Orange County Wellness for Life plan: self-insured medical, dental, vision, short and long-term disability, life, and accidental death and dismemberment.
- The **Information Systems and Services (ISS) Division** provides an effective, cost-efficient operation with an excellent return on investment by delivering new technologies and a state of the art network server infrastructure. ISS is the single point of contact for reporting related problems through the Service Center. The Service Center immediately handles the more common problems and refers those problems beyond its area of expertise to technical experts in ISS and to vendors.
- The **Office of Management and Budget (OMB)** is responsible for preparing and monitoring Orange County’s annual operating budget and capital improvements program in accordance with applicable laws, statutes, and policies of the BCC. In addition, OMB forecasts multi-year revenues and expenditures and provides management analysis assistance on special projects requested by the County Mayor and County Administrator’s Office. OMB provides centralized coordination of operational and strategic performance measurement activities, assists departments in the development and revision of fees for service, and provides assistance in coordinating the development of Orange County’s Full Cost Allocation Plan. Grants coordination services are also provided to assist departments in the consolidation and coordination of grant related activities according to an established grants process.
- The **Office of Professional Standards** is tasked with maintaining the integrity of Orange County Government and its employees through conducting full, fair, and objective investigations related to employee misconduct and Equal Employment Opportunity Commission (EEOC) complaints. In addition to investigations, Professional Standards tracks the arrests of Orange County employees, performs pre-employment background screening of new employees, and provides trained mediation support to employee workplace issues, as well as specialized training and program evaluation activities to help protect Orange County from potential liability.
- The **Risk Management Division** is responsible for the administration of the self-insurance program for the BCC and Constitutional Officers (except the Sheriff’s Office). In addition to monitoring all workers’ compensation, liability, and property claims, this program is also responsible for reducing the cost of workers’ compensation and liability claims through aggressive claims/case management in conjunction with the county’s third-party administrator. The program also reviews and analyzes the appropriate mix of risk retention and transfer and oversees the underwriting and purchase of the county’s commercial insurance program. A comprehensive safety program is provided that includes training, technical support, inspections, investigations, and an occupational medicine program. The program also provides project management for remediation projects, conducts/reviews environmental site assessments for



## Office of Accountability

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all county-owned and leased real property, performs asbestos and lead-based paint inspections, and manages the petroleum storage tank compliance program for all county-owned underground and above ground storage tanks.

### **FY 2015-16 Major Accomplishments:**

#### ***Economic Trade and Tourism Development***

- Coordinated and executed Mayor Jacob's annual Economic Summit and the Florida Simulation Summit with over 400 attendees.
- Oversaw the approval of eight (8) economic development projects representing over 1,300 jobs.
- Managed partnerships and executed agreements with Orange County funded programs including: University of Central Florida Incubator, Institute for Economic Competitiveness, Venture lab, Small Business Development Center, UCF Incubator Soft Landing Program, Central Florida International Trade Office, GrowFL, Metro Orlando Defense Task Force, Hispanic Business Initiative Fund, Black Business Investment Fund, National Center for Simulation, the Metro Orlando Economic Development Commission (EDC), and the National Entrepreneur Center.
- Continued to work with the Metro Orlando EDC to launch an Orlando business branding campaign to include development of marketing materials, video spots, and marketing missions to New York and Chicago.

#### ***Fiscal and Business Services***

- Completed the 2015A Sales Tax Refunding Bond, which resulted in \$3.8 million of net present value savings.
- Issued the 2016 Water & Wastewater Utility Revenue Bonds, which provided \$89 million in funding for Water Utility capital improvement projects at a very favorable interest rate of 2.5%.
- Completed the 2016 Tourist Development Tax (TDT) refunding of the 2006 TDT bonds, resulting in a net present value savings of \$17.4 million.
- Received AAA ratings from Fitch and S&P for the 2016 Water Utility Bonds.
- Received ratings upgrades from AA+ to AAA from Fitch Ratings on the Sales Tax Bonds and Public Service Tax Bonds.

#### ***Human Resources Division***

- Implemented statutorily required employee and Internal Revenue Service (IRS) notifications in compliance with the Affordable Care Act (ACA).
- Implemented changes to county policy to address the ways technology is used and accessed by employees across the county.
- Launched an electronic management dashboard that reports key human resources metrics such as new hires, separations, and employee turnover.
- Redesigned and launched a new county intranet site (OrangeNet) in partnership with ISS, which enhances navigation, increases accuracy of information, and increases the availability of important information in an electronic format.

#### ***Information Systems and Services (ISS)***

- Continued to improve the Orange County website and redesigned the Orange County Intranet site (OrangeNet).
- Continued implementing upgrades to the Utilities Customer Information System, Public Records Tracking, and the Integrated Criminal Justice Information System (ICJIS).
- Created a free smartphone application, Orange County News, which provides citizens with breaking news and information about their government. Orange County is the first government organization in Florida to offer citizens breaking news and information about their government on their mobile devices.

#### ***Office of Management and Budget***

- Successfully developed the \$3.7 billion FY 2016-17 budget that was adopted by the BCC.
- Provided ongoing coordination of the Mayor's \$300 million *INVEST In Our Home for Life* initiative to provide additional funding for roadways, parks, fire stations, affordable housing, and other needed capital improvements.
- Received the Government Finance Officers Association (GFOA) of the United States and Canada distinguished budget award for the 30<sup>th</sup> consecutive year.
- Successfully completed all of the required statutory regulations related to the budget for FY 2015-16.
- Received Truth in Millage (TRIM) compliance certification from the State for FY 2015-16.
- Analyzed the impact of current economic conditions on Orange County's financials to ensure the viability of current and future budgets.
- Reviewed and monitored legislation and determined impacts to Orange County.

#### ***Office of Professional Standards***

- Completed 31 misconduct investigations.
- Completed five (5) EEOC position papers.
- Completed 1,366 background investigations.

#### ***Risk Management***

- Inspected over 900 county-owned and leased facilities using Occupational Safety and Health Administration (OSHA) guidelines for workplace safety over the course of FY 2015-16. Orange County had an overall compliance rate of 95% with recommendations made during the initial and follow-up inspections.
- Conducted Violence in the Workplace (including Active Shooter) training to County employees.

### **FY 2016-17 Department Objectives:**

#### ***Economic Trade and Tourism Development***

- Work with stakeholders to include leadership from Tavistock, Suburban Land Reserve, Orlando EDC, and Port Canaveral to attract a high-impact economic development project to catalyze growth in the Innovation Way development.
- Mitigate issues that threaten to relocate Orange County's military commands, which would devastate the modeling, simulation, and training (MS&T) industry.
- Manage Mayor Jacob's Modeling, Simulation and Training (MS&T) Blue Ribbon Commission as an

## Office of Accountability

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advocacy group for the industry to include hosting a simulation summit to promote commercial applications for the MS&T.

- Serve as Orange County's representative on the Metro Orlando Defense Task Force (MODTF), which is the tactical arm to protect the MS&T industry.

### *Fiscal and Business Services*

- Monitor changing financial markets to identify potential costs savings for bonds issued by Orange County.
- Continue working with county departments to provide creative financial alternatives and smart recommendations for financing decisions.
- Continue monitoring TDT collections.
- Complete the Community Venues (Dr. Phillips Performing Arts Center and Citrus Bowl) plan of finance.

### *Human Resources Division*

- Expand employee development programs focused on organizational compliance and supervisory development.
- Negotiate and implement multi-year collective bargaining unit agreements with American Federation of State, County and Municipal Employees (AFSCME), Fraternal Order of Police (FOP), International Association of Fire Fighters (IAFF), and Laborers' International Union of North America (LIUNA).
- Enhance and expand wellness initiatives that promote employee health.
- Monitor health care reform legislation to ensure continued compliance with the Affordable Care Act (ACA).

### *Information Systems and Services (ISS)*

- Continue to improve the Orange County internet website to include more information about economic development, volunteer opportunities, and links to social media.
- Continue to enhance automation of the land development process including online submittals and reviews.
- Continue to enhance the Orange County News smart phone application.
- Continue to maintain and support the existing Integrated Criminal Justice Information System (ICJIS).

### *Office of Management and Budget*

- Develop a FY 2017-18 budget that is fiscally sound and meets the expectations of the citizens of Orange County.
- Continue to monitor and analyze legislation and economic developments.
- Monitor revenues and expenditures for the entire county to ensure long-term financial health.
- Continue to monitor and track capital improvement projects that are in the five (5) year capital improvements plan.
- Continuously track, analyze, and report on the performance of key county revenues.

- Continue to assist Orange County departments in obtaining new grant funding.
- Work with departments in developing, maintaining, and improving performance measures.

### *Risk Management*

- Continue Risk Management's loss prevention training to include the completion of violence in the workplace, social media, email exposures, and liability courses for all employees of the Board of County Commissioners (BCC) and Constitutional Officers.
- Continue to evaluate risk retention levels to optimize risk transfer levels.

**Office of Accountability**

Key Performance Measures	Notes	FY 2014-15 Actual	FY 2015-16 Target	FY 2016-17 Target
<b>Human Resources</b>				
- Number of Classes		293	200	279
- Number of Class Participants		5,913	4,326	5,006
- Average Operating Cost Per Participant		\$ 25	\$ 23	\$ 30
- Number of Recruitments Initiated (Countywide)		1,054	567	709
- Number of Applications Received (Countywide)		72,727	57,904	73,380
- Number of Applicants Interviewed (Countywide)		3,122	2,130	2,663
- Number of Applicants Screened and Forwarded to Depts		25,580	26,636	33,295
- Number of Employment Offers Extended (Countywide)		1,482	1,161	1,451
- Number of Work Days from Recruitment Initiation to Hire		89	70	70
<b>Information Systems and Services</b>				
- Number of 311 Calls Answered		185,891	180,000	180,000
- Percent of 311 Calls Answered within 30 Seconds		97%	90%	90%
- Percent of 311 Calls Responded to within 48 Hours		84%	80%	80%
- Number of ISS Incidents		33,091	40,000	40,000
- Percent of ISS Incidents Closed within 24 Hours		85%	90%	90%
- Percent of ISS Projects Completed on Time		94%	90%	90%
- Percent of ISS Projects Completed on Budget		100%	90%	90%
<b>Professional Standards</b>				
- Number of Background Investigations		1,451	1,100	1,100
- % of Background Investigations Done Within 15 Days		63%	75%	75%
- % of Misconduct Investigations Done Within 45 Days		13%	65%	65%
- Number of Misconduct Investigations		30	40	40
<b>Risk Management Program</b>				
- Number of Workers' Compensation Claims		974	1,115	1,115
- Total Workers' Comp Claims Incurred (Paid+Reserves) (in mil)		\$ 3.1	\$ 3.9	\$ 3.9
<i>Annual actual and target figures are based on 12 months of loss development. Incurred values will increase with future claim development.</i>				
- Average Cost Per Workers' Compensation Claim		\$ 3,225	\$ 3,500	\$ 3,500
- Workers' Compensation Claims as a % of Total Payroll		0.57%	1.00%	1.00%
- Number of General Liability Claims		434	500	500
- Total Liability Claim Dollars Incurred (in millions)		\$ 0.8	\$ 1.4	\$ 1.4
- Average Cost Per Liability Claim		\$ 1,870	\$ 2,800	\$ 2,800
- Number of Auto-Related Claims		209	200	200
- Total Auto Liability Claim Dollars Incurred		\$ 321,636	\$ 550,000	\$ 550,000
- Average Cost Per Auto Liability Claim		\$ 1,539	\$ 2,750	\$ 2,750
- Vehicle Accident Rate Per 1 Million Miles Driven		15.5	15.0	15.0
<i>Annual actual and target figures are based on 12 months of loss development. Incurred values will increase with future claim development.</i>				
- Number of Property Loss Claims		73	70	100
- Total Property Loss Claim Dollars Incurred		\$ 1,033,638	\$ 1,000,000	\$ 1,500,000
- Average Cost Per Property Loss Claim		\$ 14,159	\$ 14,285	\$ 15,000
- Cost of Property Loss Insurance per \$100 of Insurable Value		\$ 0.12	\$ 0.13	\$ 0.13
<i>Annual actual and target figures are based on 12 months of loss development. Incurred values will increase with future claim development.</i>				

## Department: Office of Accountability

### Expenditures by Category

	FY 2014-15 Actual	FY 2015-16 Budget as of 3/31/16	FY 2016-17 Adopted Budget	Percent Change
Personal Services	\$ 29,489,236	\$ 61,292,916	\$ 65,551,410	6.9 %
Operating Expenditures	124,205,744	167,907,452	165,952,559	(1.2)%
Capital Outlay	1,402,575	2,793,920	3,174,778	13.6 %
<b>Total Operating</b>	<b>\$ 155,097,555</b>	<b>\$ 231,994,288</b>	<b>\$ 234,678,747</b>	<b>1.2%</b>
Capital Improvements	\$ 3,394,166	\$ 18,854,000	\$ 17,604,376	(6.6)%
Debt Service	1,500,376	1,498,893	1,496,640	(0.2)%
Grant	1,559,239	6,705,342	7,124,560	6.3 %
Reserves	0	42,333,339	37,154,626	(12.2)%
<b>Total Non-Operating</b>	<b>\$ 6,453,780</b>	<b>\$ 69,391,574</b>	<b>\$ 63,380,202</b>	<b>(8.7)%</b>
<b>Department Total</b>	<b>\$ 161,551,336</b>	<b>\$ 301,385,862</b>	<b>\$ 298,058,949</b>	<b>(1.1)%</b>

### Expenditures by Division / Program

911 System	\$ 4,799,357	\$ 20,725,047	\$ 21,503,198	3.8 %
Economic Trade & Tourism Development	2,977,052	8,099,085	8,562,919	5.7 %
Fiscal and Business Services	406,070	446,809	442,423	(1.0)%
Human Resources	4,413,428	5,199,486	4,846,776	(6.8)%
Information Systems and Services	37,412,057	49,100,409	48,067,613	(2.1)%
Management and Budget	1,192,845	1,409,794	1,431,995	1.6 %
Medical Benefits Fund	90,298,986	146,404,965	143,092,759	(2.3)%
Professional Standards	721,174	920,168	1,030,941	12.0 %
Risk Management Operations	1,759,868	1,967,355	2,831,641	43.9 %
Risk Management Program	17,570,499	67,112,744	66,248,684	(1.3)%
<b>Department Total</b>	<b>\$ 161,551,336</b>	<b>\$ 301,385,862</b>	<b>\$ 298,058,949</b>	<b>(1.1)%</b>

### Funding Source Summary

Special Revenue Funds	\$ 4,799,357	\$ 20,725,047	\$ 21,503,198	3.8%
Internal Service Funds	109,629,352	215,485,064	212,173,084	(1.5)%
General Fund and Sub Funds	43,160,461	55,975,590	56,572,653	1.1%
Debt Service Funds	1,552,738	3,726,780	3,586,244	(3.8)%
Capital Construction Funds	2,409,428	5,473,381	4,223,770	(22.8)%
<b>Department Total</b>	<b>\$ 161,551,336</b>	<b>\$ 301,385,862</b>	<b>\$ 298,058,949</b>	<b>(1.1)%</b>

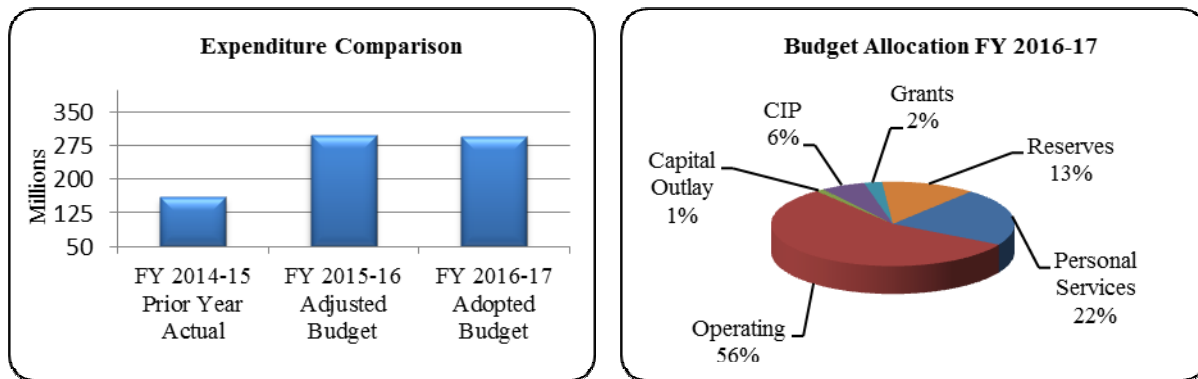
### Authorized Positions

	290	291	292	0.3%
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# Office of Accountability

## EXPENDITURE HIGHLIGHTS



**Personal Services** – The FY 2016-17 personal services budget includes a 3.5% salary increase for employees. The Florida Retirement System (FRS) rates increased and were budgeted at the amounts approved by the State Legislature for employer retirement contributions. The budget for employer health insurance contributions increased from \$9,400 to \$10,200 per employee. Additionally, a one-time wellness screening incentive of \$100 per adult enrolled in the Orange County health insurance plan was budgeted with the objective of improving health and lowering insurance costs. Two (2) new positions were included for FY 2016-17. In addition, one (1) Fiscal and Business Services’ position was transferred out to the Administrative Services Department. The net position change is one (1).

**Two (2) New Positions FY 2016-17**

- 1 – HR Assistant, Human Resources
- 1 – Background Examiner, Professional Standards

**Operating Expenses** – The FY 2016-17 operating expenses budget decreased by 1.2% or \$2.0 million from the FY 2015-16 budget due primarily to decreases in the Risk Management program. In addition, there were decreases in budgets for contractual services and software licensing fees for the Information Systems and Services (ISS) Division, and maintenance of equipment and contractual services for the 9-1-1 System. The table below summarizes all changes to Risk Management.

	<b>FY 2015-16 Budget as of 3/31/16</b>	<b>FY 2016-17 Adopted Budget</b>	<b>Change from FY 2015-16 Budget</b>	<b>% Change from FY 2015-16</b>
<b><u>Risk Management</u></b>				
Personal Services - Operations	\$ 1,677,341	\$ 1,732,618	\$ 55,277	3.3%
Workers' Comp	36,208,371	39,254,617	3,046,246	8.4%
Claims Administration	3,978,088	2,200,000	(1,778,088)	-44.7%
General, Auto & Property Liability	16,855,954	16,458,067	(397,887)	-2.4%
Occupational Medicine	3,308,810	2,000,000	(1,308,810)	-39.6%
Other Insurance & Bonds	5,893,143	5,200,000	(693,143)	-11.8%
Payments to Other Gov. Agencies	400,000	400,000	-	0.0%
Other Operating Expenditures	680,476	969,533	289,057	42.5%
Reserve for Contingency	77,916	865,490	787,574	1010.8%
<b>Total Budget</b>	<b>\$ 69,080,099</b>	<b>\$ 69,080,325</b>	<b>\$ 226</b>	<b>0.0%</b>

**Capital Outlay** – The FY 2016-17 capital outlay budget increased by 13.6% or \$380,858 from the FY 2015-16 budget. Larger expenses in this category include ISS software requirements due to new mandates in Payment Card Industry (PCI) compliance and Health Insurance Portability and Accountability Act (HIPAA) laws.

**Capital Improvements** – The FY 2016-17 capital improvements budget decreased by 6.6% or \$1.2 million from the FY 2015-16 budget. The budget includes funding for the replacement of three (3) backup power generators for Radio Services, technology hardware replacement, network infrastructure, telecommunications, and 9-1-1 technology upgrades. Please refer to the detailed Capital Improvements Program section for a complete listing of projects.

**Debt Service** – The FY 2016-17 debt service budget of \$1.5 million is for the annual principal and interest expenses for the Radio System Conversion project.

**Grant** – The FY 2016-17 grant budget of \$7.1 million is for the Economic Trade and Tourism Development Office. Included in this total is \$750,000 for the first of four annual payments to the University of Central Florida (UCF) for construction of its downtown campus. In exchange for the \$3.0 million total contribution, UCF has agreed to grant Orange County a long term lease for its property on Lake Ellenor Drive in south Orlando. Please see the grants agreement and program support table on page 11-11 for a listing of recipient organizations and grant amounts.

**Reserves** – The FY 2016-17 reserves budget decreased by 12.2% or \$5.2 million from the prior level and includes reserves in the Medical Benefits Fund of \$34.3 million, in the Radio Services Debt Service Fund of \$2.0 million, and in the Risk Management Fund of \$865,490.

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## **FUNDING SOURCE HIGHLIGHTS**

The majority of the funding for the Office of Accountability is derived from Internal Services Funds – the Medical Benefits Fund and Risk Management Fund account for 71.2% of funding. Medical Benefits Fund revenue is largely derived from insurance premiums paid by Orange County, other government agency participants, and employees covered by the plan. Risk Management Fund revenue is derived from charges to county departments and participating Constitutional Offices for insurance coverage for workers' compensation, property and auto liability, as well as general liability coverage.

Additional revenue sources include 9-1-1 fees and a traffic surcharge fee. Orange County is empowered to levy a fee of up to \$0.40 per month per phone line (up to a maximum of 25 access lines per account bill rendered) to be paid by local subscribers within Orange County served by the "9-1-1" emergency telephone system. Additionally, in 2014, the State reduced the monthly "E9-1-1" fee on wireless subscribers in the state from \$0.50 to \$0.40 and, for the first time, established a collection procedure relating to this fee for prepaid wireless users. The revenue received is restricted and is used for allowable operating costs directly associated with the 9-1-1 programs and for reimbursement to the Public Safety Answering Points (PSAPs) call centers throughout Orange County.

Also received are revenues from a traffic violation surcharge, which is assessed at a rate of \$12.50 per moving violation. Of that amount, Orange County receives \$12.00 (the Clerk of Courts receives \$0.50 per violation for processing expenses). The traffic violation surcharge funds debt service for Orange County's intergovernmental radio system.



Economic Trade & Tourism Development Office

	FY 2015-16 Budget as of 3/31/16	FY 2016-17 Adopted Budget	Change from 3/31/16	% Change from FY 2015-16
<b>Grants Agreements &amp; Program Support</b>				
<u>Quality Target Industries (QTI) &amp; Quick Action Closing Fund (QACF)</u>				
Banker Steel	\$ 6,000	\$ -	\$ (6,000)	-100.0%
Bogen Communications, Inc.	-	3,325	3,325	N/A
Contract Obligation	4,500,000	4,500,000	-	0.0%
Camber Corporation - Project Vortex	-	2,850	2,850	N/A
DaVita Rx	15,000	18,300	3,300	22.0%
D&S Consultants, Inc.	10,000	-	(10,000)	-100.0%
Design Interactive, Inc.	-	4,000	4,000	N/A
CAE USA	6,750	-	(6,750)	-100.0%
Centene	11,250	5,625	(5,625)	-50.0%
Cole Engineering Inc.	8,000	8,000	-	0.0%
Comtech	3,000	-	(3,000)	-100.0%
DiSTI Corporation	6,000	3,000	(3,000)	-50.0%
Digital Risk QACF	75,000	75,000	-	0.0%
Digital Risk	13,800	2,550	(11,250)	-81.5%
Funky Eyes	9,000	-	(9,000)	-100.0%
G5 Engineering Solutions, Inc.	5,000	-	(5,000)	-100.0%
GameSim	2,000	5,000	3,000	150.0%
International Cruise & Excursions, Inc (ICE)	22,500	-	(22,500)	-100.0%
John Bean Technologies	4,500	13,500	9,000	200.0%
LightPath Technologies	1,800	-	(1,800)	-100.0%
Mitsubishi 2	35,000	-	(35,000)	-100.0%
National Air Cargo	26,400	-	(26,400)	-100.0%
NeoSystems	1,950	3,750	1,800	92.3%
Orion	1,500	2,250	750	50.0%
Pelliconi & C., SPA	3,600	1,500	(2,100)	-58.3%
Prime Therapeutics	25,050	28,200	3,150	12.6%
Publix	4,350	6,000	1,650	37.9%
Ravago Americas	3,125	-	(3,125)	-100.0%
Signature Systems	9,750	-	(9,750)	-100.0%
SAIC Manufacturing Supp & Engineering	28,000	38,500	10,500	37.5%
SAIC Info Tech Regional HQ	25,000	12,500	(12,500)	-50.0%
SAIC IT	17,500	22,750	5,250	30.0%
Square Trade - Project Spring	-	2,850	2,850	N/A
Total Quality Logistics, LLC (TQL)	6,000	-	(6,000)	-100.0%
TravelClick, Inc.	-	34,800	34,800	N/A
Vox International	69,800	69,800	-	0.0%
Wheeled Coach New	9,750	9,750	-	0.0%
Wyndham Vacation Ownership	69,300	-	(69,300)	-100.0%
<b>Subtotal QTIs &amp; QACF</b>	<b>\$ 5,035,675</b>	<b>\$ 4,873,800</b>	<b>\$ (161,875)</b>	<b>-3.2%</b>
<u>Grants</u>				
Black Business Investment Fund (BBIF)	\$ 141,207	\$ 144,031	\$ 2,824	2.0%
Darden Economic Development Grant	365,000	350,000	(15,000)	-4.1%
Economic Development Fund	25,000	25,000	-	0.0%
FireSpring	100,000	-	(100,000)	-100.0%
Hispanic Business Initiative Fund (HBIF)	128,460	131,029	2,569	2.0%
JetBlue Economic Development Grant	50,000	-	(50,000)	-100.0%
Mitsubishi Economic Dev. Grant	55,000	50,000	(5,000)	-9.1%
National Center for Simulation	35,000	35,700	700	2.0%
Orlando IX	20,000	-	(20,000)	-100.0%
UCF Downtown Campus	-	750,000	750,000	N/A
UCF GrowFL	25,000	25,500	500	2.0%
UCF National Entrepreneur Cntr - Foreign Trade	65,000	66,300	1,300	2.0%
UCF Technology Incubator	125,000	127,500	2,500	2.0%
UCF Small Business Dev. Center	100,000	102,000	2,000	2.0%
UCF Institute for Econ. Competitiveness	200,000	204,000	4,000	2.0%
UCF Small Bus. Advisory Board Council	100,000	102,000	2,000	2.0%
UCF Orange County Venture Lab	125,000	127,500	2,500	2.0%
UCF Soft Landing Incubation Program	10,000	10,200	200	2.0%
<b>Subtotal Grants</b>	<b>\$ 1,669,667</b>	<b>\$ 2,250,760</b>	<b>\$ 581,093</b>	<b>34.8%</b>
<b>TOTAL</b>	<b>\$ 6,705,342</b>	<b>\$ 7,124,560</b>	<b>\$ 419,218</b>	<b>6.3%</b>

## Division: 911 System

Expenditures by Category	FY 2014-15	FY 2015-16	FY 2016-17	Percent Change
	Actual	Budget as of 3/31/16	Adopted Budget	
Personal Services	\$ 362,764	\$ 459,359	\$ 479,106	4.3 %
Operating Expenditures	3,435,687	6,818,525	7,643,486	12.1 %
Capital Outlay	16,168	66,544	0	(100.0)%
<b>Total Operating</b>	<b>\$ 3,814,618</b>	<b>\$ 7,344,428</b>	<b>\$ 8,122,592</b>	<b>10.6 %</b>
Capital Improvements	\$ 984,738	\$ 13,380,619	\$ 13,380,606	0.0 %
<b>Total Non-Operating</b>	<b>\$ 984,738</b>	<b>\$ 13,380,619</b>	<b>\$ 13,380,606</b>	<b>0.0 %</b>
<b>Total</b>	<b>\$ 4,799,357</b>	<b>\$ 20,725,047</b>	<b>\$ 21,503,198</b>	<b>3.8 %</b>
<b>Authorized Positions</b>	<b>6</b>	<b>6</b>	<b>6</b>	<b>0.0 %</b>

## Division: Economic Trade & Tourism Development

Expenditures by Category	FY 2014-15	FY 2015-16	FY 2016-17	Percent Change
	Actual	Budget as of 3/31/16	Adopted Budget	
Personal Services	\$ 201,967	\$ 200,769	\$ 197,382	(1.7)%
Operating Expenditures	1,215,847	1,192,974	1,240,977	4.0 %
<b>Total Operating</b>	<b>\$ 1,417,814</b>	<b>\$ 1,393,743</b>	<b>\$ 1,438,359</b>	<b>3.2 %</b>
Grant	\$ 1,559,239	\$ 6,705,342	\$ 7,124,560	6.3 %
<b>Total Non-Operating</b>	<b>\$ 1,559,239</b>	<b>\$ 6,705,342</b>	<b>\$ 7,124,560</b>	<b>6.3 %</b>
<b>Total</b>	<b>\$ 2,977,052</b>	<b>\$ 8,099,085</b>	<b>\$ 8,562,919</b>	<b>5.7 %</b>
<b>Authorized Positions</b>	<b>2</b>	<b>2</b>	<b>2</b>	<b>0.0 %</b>

## Division: Fiscal and Business Services

Expenditures by Category	FY 2014-15	FY 2015-16	FY 2016-17	Percent Change
	Actual	Budget as of 3/31/16	Adopted Budget	
Personal Services	\$ 353,110	\$ 382,780	\$ 378,394	(1.1)%
Operating Expenditures	52,960	64,029	64,029	0.0 %
<b>Total Operating</b>	<b>\$ 406,070</b>	<b>\$ 446,809</b>	<b>\$ 442,423</b>	<b>(1.0)%</b>
<b>Total</b>	<b>\$ 406,070</b>	<b>\$ 446,809</b>	<b>\$ 442,423</b>	<b>(1.0)%</b>
<b>Authorized Positions</b>	<b>4</b>	<b>4</b>	<b>3</b>	<b>(25.0)%</b>

## Division: Human Resources

Expenditures by Category	FY 2014-15	FY 2015-16	FY 2016-17	Percent Change
	Actual	Budget as of 3/31/16	Adopted Budget	
Personal Services	\$ 3,182,091	\$ 3,605,874	\$ 3,872,654	7.4 %
Operating Expenditures	848,017	1,101,055	961,349	(12.7)%
Capital Outlay	28,769	14,825	12,773	(13.8)%
<b>Total Operating</b>	<b>\$ 4,058,877</b>	<b>\$ 4,721,754</b>	<b>\$ 4,846,776</b>	<b>2.6 %</b>
Capital Improvements	\$ 354,552	\$ 477,732	\$ 0	(100.0)%
<b>Total Non-Operating</b>	<b>\$ 354,552</b>	<b>\$ 477,732</b>	<b>\$ 0</b>	<b>(100.0)%</b>
<b>Total</b>	<b>\$ 4,413,428</b>	<b>\$ 5,199,486</b>	<b>\$ 4,846,776</b>	<b>(6.8)%</b>
<b>Authorized Positions</b>	<b>42</b>	<b>41</b>	<b>42</b>	<b>2.4 %</b>

## Division: Information Systems and Services

Expenditures by Category	FY 2014-15	FY 2015-16	FY 2016-17	Percent Change
	Actual	Budget as of 3/31/16	Adopted Budget	
Personal Services	\$ 14,921,463	\$ 16,812,960	\$ 17,591,435	4.6 %
Operating Expenditures	17,608,774	20,932,365	19,583,859	(6.4)%
Capital Outlay	1,326,569	2,698,655	3,148,305	16.7 %
<b>Total Operating</b>	<b>\$ 33,856,805</b>	<b>\$ 40,443,980</b>	<b>\$ 40,323,599</b>	<b>(0.3)%</b>
Capital Improvements	\$ 2,054,877	\$ 4,995,649	\$ 4,223,770	(15.5)%
Debt Service	1,500,376	1,498,893	1,496,640	(0.2)%
Reserves	0	2,161,887	2,023,604	(6.4)%
<b>Total Non-Operating</b>	<b>\$ 3,555,252</b>	<b>\$ 8,656,429</b>	<b>\$ 7,744,014</b>	<b>(10.5)%</b>
<b>Total</b>	<b>\$ 37,412,057</b>	<b>\$ 49,100,409</b>	<b>\$ 48,067,613</b>	<b>(2.1)%</b>
<b>Authorized Positions</b>	<b>193</b>	<b>194</b>	<b>194</b>	<b>0.0 %</b>

## Division: Management and Budget

Expenditures by Category	FY 2014-15	FY 2015-16	FY 2016-17	Percent Change
	Actual	Budget as of 3/31/16	Adopted Budget	
Personal Services	\$ 1,164,167	\$ 1,377,805	\$ 1,400,160	1.6 %
Operating Expenditures	24,720	27,489	27,335	(0.6)%
Capital Outlay	3,958	4,500	4,500	0.0 %
<b>Total Operating</b>	<b>\$ 1,192,845</b>	<b>\$ 1,409,794</b>	<b>\$ 1,431,995</b>	<b>1.6 %</b>
<b>Total</b>	<b>\$ 1,192,845</b>	<b>\$ 1,409,794</b>	<b>\$ 1,431,995</b>	<b>1.6 %</b>
<b>Authorized Positions</b>	<b>14</b>	<b>14</b>	<b>14</b>	<b>0.0 %</b>

## Division: Medical Benefits Fund

Expenditures by Category	FY 2014-15	FY 2015-16	FY 2016-17	Percent Change
	Actual	Budget as of 3/31/16	Adopted Budget	
Operating Expenditures	\$ 90,298,986	\$ 106,311,429	\$ 108,827,227	2.4 %
<b>Total Operating</b>	<b>\$ 90,298,986</b>	<b>\$ 106,311,429</b>	<b>\$ 108,827,227</b>	<b>2.4 %</b>
Reserves	\$ 0	\$ 40,093,536	\$ 34,265,532	(14.5)%
<b>Total Non-Operating</b>	<b>\$ 0</b>	<b>\$ 40,093,536</b>	<b>\$ 34,265,532</b>	<b>(14.5)%</b>
<b>Total</b>	<b>\$ 90,298,986</b>	<b>\$ 146,404,965</b>	<b>\$ 143,092,759</b>	<b>(2.3)%</b>

## Division: Professional Standards

Expenditures by Category	FY 2014-15	FY 2015-16	FY 2016-17	Percent Change
	Actual	Budget as of 3/31/16	Adopted Budget	
Personal Services	\$ 463,587	\$ 567,657	\$ 645,044	13.6 %
Operating Expenditures	235,723	349,315	382,897	9.6 %
Capital Outlay	21,864	3,196	3,000	(6.1)%
<b>Total Operating</b>	<b>\$ 721,174</b>	<b>\$ 920,168</b>	<b>\$ 1,030,941</b>	<b>12.0 %</b>
<b>Total</b>	<b>\$ 721,174</b>	<b>\$ 920,168</b>	<b>\$ 1,030,941</b>	<b>12.0 %</b>
<b>Authorized Positions</b>	<b>8</b>	<b>9</b>	<b>10</b>	<b>11.1 %</b>

## Division: Risk Management Operations

Expenditures by Category	FY 2014-15	FY 2015-16	FY 2016-17	Percent Change
	Actual	Budget as of 3/31/16	Adopted Budget	
Personal Services	\$ 1,563,879	\$ 1,677,341	\$ 1,732,618	3.3 %
Operating Expenditures	190,742	205,898	227,333	10.4 %
Capital Outlay	5,247	6,200	6,200	0.0 %
<b>Total Operating</b>	<b>\$ 1,759,868</b>	<b>\$ 1,889,439</b>	<b>\$ 1,966,151</b>	<b>4.1 %</b>
Reserves	\$ 0	\$ 77,916	\$ 865,490	1,010.8 %
<b>Total Non-Operating</b>	<b>\$ 0</b>	<b>\$ 77,916</b>	<b>\$ 865,490</b>	<b>1,010.8 %</b>
<b>Total</b>	<b>\$ 1,759,868</b>	<b>\$ 1,967,355</b>	<b>\$ 2,831,641</b>	<b>43.9 %</b>
<b>Authorized Positions</b>	<b>21</b>	<b>21</b>	<b>21</b>	<b>0.0 %</b>

## Division: Risk Management Program

Expenditures by Category	FY 2014-15 Actual	FY 2015-16 Budget as of 3/31/16	FY 2016-17 Adopted Budget	Percent Change
Personal Services	\$ 7,276,210	\$ 36,208,371	\$ 39,254,617	8.4 %
Operating Expenditures	10,294,289	30,904,373	26,994,067	(12.7)%
<b>Total Operating</b>	<b>\$ 17,570,499</b>	<b>\$ 67,112,744</b>	<b>\$ 66,248,684</b>	<b>(1.3)%</b>
<b>Total</b>	<b>\$ 17,570,499</b>	<b>\$ 67,112,744</b>	<b>\$ 66,248,684</b>	<b>(1.3)%</b>

**Fiscal Year  
2016-17**

**CAPITAL IMPROVEMENTS PROGRAM**

Projects under the direction of  
**Office of Accountability**

The Office of Accountability is responsible for the direction of projects falling under the Information Systems & Services Division in FY 2016-17. These projects pay for the maintenance and upgrade of the 9-1-1 system, the radio communications system, and network and telecommunications infrastructure.

	Adopted <u>FY 2016-17</u>
Information Systems & Services	\$ <u>17,604,376</u>
Department Total	\$ 17,604,376

**Funding Mechanism:**

Funding for 9-1-1 projects is provided by the 9-1-1/E9-1-1 Fee Fund. All other funding is derived from the Capital Projects Fund (1023).

The 5-Year Adopted CIP – by Department/Division report following this page utilizes figures as of 8/26/16 for the FY 2015-16 budget rather than as of 3/31/16 to accurately reflect Total Project Costs approved by the Board of County Commissioners.

**ADOPTED CIP - BY DEPARTMENT / DIVISION  
FY 2016/17 - FY 2020/21 BUDGET**

ORG	FUND	PROJECT NAME	PRIOR EXPENDITURES	BUDGET FY 15-16	ADOPTED BUDGET FY 16-17	PROPOSED BUDGET FY 17-18	PROPOSED BUDGET FY 18-19	PROPOSED BUDGET FY 19-20	PROPOSED BUDGET FY 20-21	PROPOSED BUDGET FUTURE	TOTAL PROJECT COST
<b>Office of Accountability</b>											
<b>Human Resources</b>											
0299											
	1023	Payroll/HR System	4,515,792	477,732	0	0	0	0	0	0	4,993,524
		<b>Org Subtotal</b>	<b>4,515,792</b>	<b>477,732</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,993,524</b>
		<b>DIVISION SUBTOTAL</b>	<b>4,515,792</b>	<b>477,732</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,993,524</b>
<b>Information Systems &amp; Services</b>											
0297											
	1054	911 System Upgrade	4,038,976	13,380,619	13,380,606	0	0	0	0	0	30,800,201
		<b>Org Subtotal</b>	<b>4,038,976</b>	<b>13,380,619</b>	<b>13,380,606</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>30,800,201</b>
0573											
	1023	Radio Tower Generator Replacements	0	480,000	321,000	0	0	0	0	0	801,000
		<b>Org Subtotal</b>	<b>0</b>	<b>480,000</b>	<b>321,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>801,000</b>
0584											
	1023	Network Infrastructure	3,593,971	972,974	850,000	850,000	850,000	850,000	850,000	0	8,816,945
		<b>Org Subtotal</b>	<b>3,593,971</b>	<b>972,974</b>	<b>850,000</b>	<b>850,000</b>	<b>850,000</b>	<b>850,000</b>	<b>850,000</b>	<b>0</b>	<b>8,816,945</b>
0593											
	1023	Technology Hardware Replacement	5,414,487	2,545,924	1,752,870	5,000,000	5,000,000	5,000,000	5,000,000	0	29,713,281
		<b>Org Subtotal</b>	<b>5,414,487</b>	<b>2,545,924</b>	<b>1,752,870</b>	<b>5,000,000</b>	<b>5,000,000</b>	<b>5,000,000</b>	<b>5,000,000</b>	<b>0</b>	<b>29,713,281</b>
0862											
	1023	National Mutual Aid Radio Upgrade	0	0	739,900	0	0	0	0	0	739,900
		<b>Org Subtotal</b>	<b>0</b>	<b>0</b>	<b>739,900</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>739,900</b>
2028											
	1023	Telecommunications System Up	2,858,412	996,751	560,000	560,000	560,000	560,000	560,000	0	6,655,163
		<b>Org Subtotal</b>	<b>2,858,412</b>	<b>996,751</b>	<b>560,000</b>	<b>560,000</b>	<b>560,000</b>	<b>560,000</b>	<b>560,000</b>	<b>0</b>	<b>6,655,163</b>
		<b>DIVISION SUBTOTAL</b>	<b>15,905,846</b>	<b>18,376,268</b>	<b>17,604,376</b>	<b>6,410,000</b>	<b>6,410,000</b>	<b>6,410,000</b>	<b>6,410,000</b>	<b>0</b>	<b>77,526,490</b>
		<b>DEPARTMENT TOTAL</b>	<b>20,421,638</b>	<b>18,854,000</b>	<b>17,604,376</b>	<b>6,410,000</b>	<b>6,410,000</b>	<b>6,410,000</b>	<b>6,410,000</b>	<b>0</b>	<b>82,520,014</b>
		<b>GRAND TOTAL</b>	<b>20,421,638</b>	<b>18,854,000</b>	<b>17,604,376</b>	<b>6,410,000</b>	<b>6,410,000</b>	<b>6,410,000</b>	<b>6,410,000</b>	<b>0</b>	<b>82,520,014</b>







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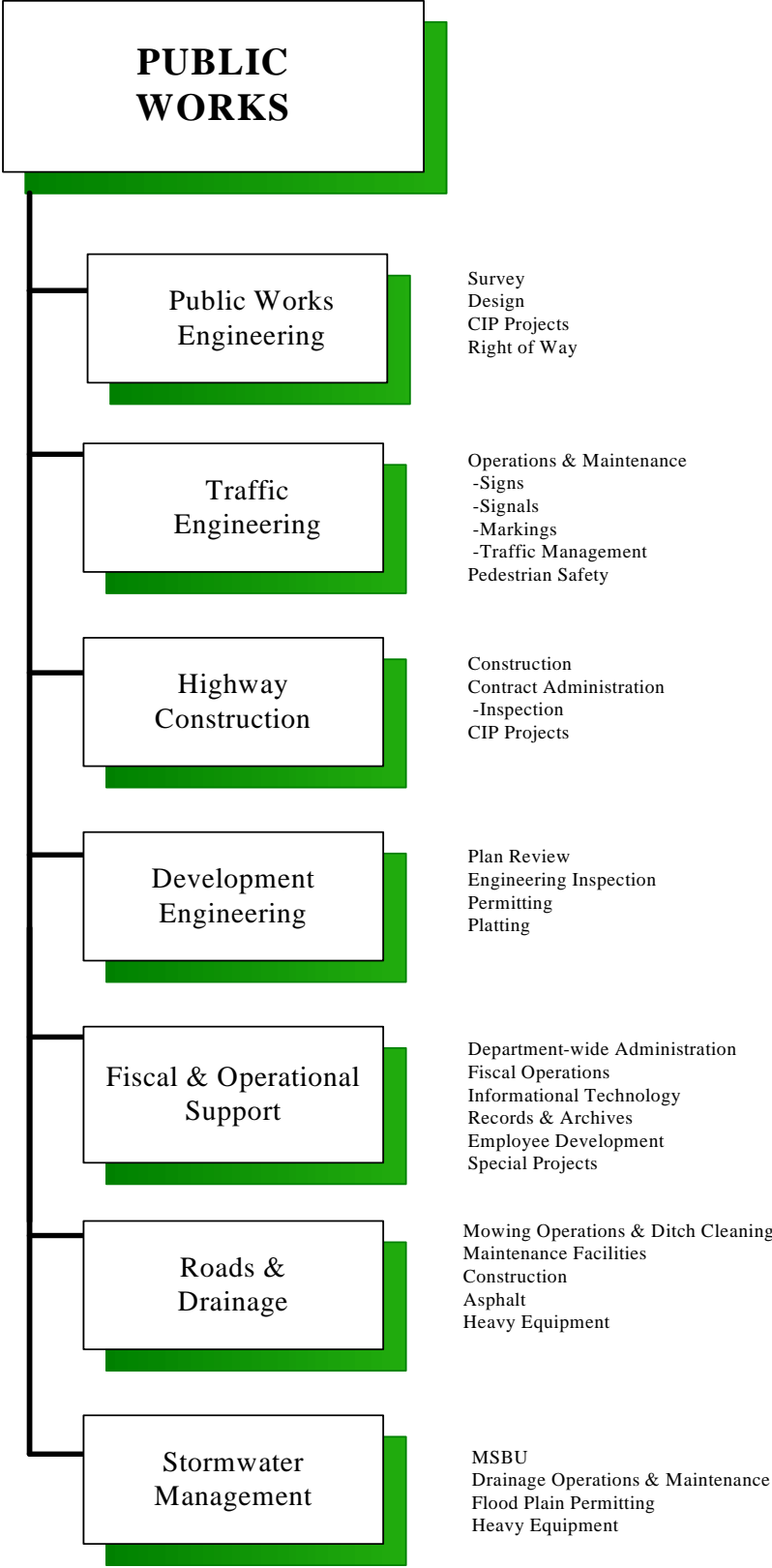
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## Public Works

### Purpose Statement:

The Public Works Department provides for the design, construction, and maintenance of roadways, pedestrian walks, and traffic control devices for the safe, efficient, and effective travel of the residents of Orange County and the general public. In addition, the department collaborates with community and industry groups and related agencies in determining infrastructure needs. The department also identifies, provides, and maintains the county's stormwater infrastructure to control and manage stormwater runoff to prevent localized flooding of properties due to storms.

### Program Descriptions:

- The **Development Engineering Division** provides regulatory responsibilities for platting, review of development plans, and permitting for development to ensure compliance with all applicable state regulations and county codes.
- The **Fiscal & Operational Support Division** is responsible for the support of the Public Works Department's fiscal operations, inventory control, public records, emergency response, customer service, and geographical information and mapping functions.
- The **Highway Construction Division** provides construction, inspection, and contract administration services for roadway, sidewalks, and drainage projects throughout unincorporated Orange County.
- The **Public Works Engineering Division** manages capital improvement projects through the utilization of professional engineering, surveying, and project management services. In addition to major road projects, programs include intersection improvements, new sidewalks American Disabilities Act (ADA) rehabilitation of rights-of-way, median tree program, roadway lighting program and bridge replacement.
- The **Roads & Drainage Division** provides for the maintenance of roads in the unincorporated areas of Orange County. Services include resurfacing of residential streets, maintenance of unpaved roads and bridges, right-of-way mowing, sidewalk repair, concrete work, and roadway underdrain maintenance.
- The **Stormwater Management Division** is responsible for the planning, engineering design, operation and maintenance of the primary drainage systems within unincorporated Orange County. This includes stormwater ponds, canals, pump stations, major control structures, drainwells, and dams. In addition, the division administers the Federal Emergency Management Agency's (FEMA) National Flood Insurance (NFIP) and Community Rating System (CRS) Programs.
- The **Traffic Engineering Division** provides for safe and efficient traffic movement on Orange County maintained roads by installing and maintaining traffic control devices and analyzing traffic movement and accident data.



### FY 2015-16 Major Accomplishments:

#### *Highway Construction Division*

- Initiated construction on the following roadway projects: West Kaley Avenue and South Rio Grande Intersection Improvements, Lake Pickett Road at East State Road 50 Intersection Improvements, and Seidel Road Phases 4A and 4B.
- Initiated construction on the Pine Hills Trail (from Alhambra Drive to Silver Star Road).
- Initiated and completed the Lake Underhill Road at Woodbury Road Intersection and Wyndham Sea Harbor Drive Intersection.
- Completed construction on County Road (C.R.) 535 (Fiquette Road) from south of Fossick Road to south of Overstreet Road and Wetherbee Roadway Improvements (from Balcombe Road to Orange Avenue).
- Continued construction on the International Drive Pedestrian Bridge project (from Convention Center to Hyatt Regency Hotel) and the International Drive road widening from Westwood Boulevard South to Westwood Boulevard North.
- Constructed approximately seven (7) miles of new sidewalks throughout Orange County and more than 50 curb ramps.

#### *Public Works Engineering Division*

- Managed engineering design for major roadways, intersections, bridges, new sidewalks, ADA rehabilitation for rights-of-way, landscaping, developer projects, and trails.
- Managed the right-of-way acquisition process for major roadways, intersections, and bridges.
- Programmed roadway lighting for 13 miles of County roads.
- Began implementing a new county-wide Vertical Benchmark Network Project. The new benchmarks will meet the current Federal Emergency Management Agency (FEMA) and National Geodetic Survey (NGS) standards for vertical control and will be included in the county's GIS Database.

#### *Roads & Drainage Division*

- Retrofitted more than 24 miles of sidewalk.
- Responded to over 6,100 citizen complaints.
- Trimmed/removed approximately 48,800 trees.
- Swept close to 23,526 curb miles of roadway.
- Repaired nearly 5,300 potholes.
- Mowed approximately 27,600 acres of right-of-way.

## Public Works

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- Cleaned approximately 46 miles of stormwater pipes and slip lined more than 12.5 miles with cure-in-place lining.
- Cleaned about seven (7) miles of roadside ditches.
- Resurfaced around 390 lane miles of arterial, collector, and subdivisions roads.
- Constructed about three (3) miles of stormwater conveyance pipes.

### ***Stormwater Management Division***

- Mowed approximately 14,660 acres of County right-of-way/easements consisting of 13,800 acres of ponds and 860 acres of primary canals.
- Trimmed or removed over 9,300 trees.
- Chemically sprayed approximately 919 miles of fences/curbs/edges.
- Repaired over 23,800 linear feet of fencing along ponds and right-of-way.
- Reviewed 375 floodplain permit determinations and inquiries.

### ***Traffic Engineering Division***

- Reviewed 17 traffic signal plans.
- Performed 76 traffic calming studies.
- Performed 12 Stealth Radar Studies and installed 33 temporary speed monitor trailers
- Completed 13 new traffic calming installation projects.
- Resolved 771 timing complaints.
- Resolved 3,836 service calls and 38 emergency incidents.
- Fabricated and laminated over 13,000 signs.
- Installed signs for 35 new subdivisions
- Refreshed 191 lane-miles of striping.
- Installed school radar signs at 11 schools.

### **FY 2016-17 Department Objectives:**

#### ***Highway Construction Division***

- Initiate construction of West Kaley Avenue and South Rio Grande Avenue Intersection Improvements, Lake Pickett Road (State Road 50 to North of Odyssey Lake Way), Destination Parkway/Canadian Court (Universal Boulevard to International Drive) Box Culvert, Reams Road Improvements (Fiquette Road to Apopka-Vineland Rd), Bonnie Brook Pump Station, Moss Park Road at Innovation Way Intersection Improvements, Apopka-Vineland Road Sportsplex Intersection, Lake Anderson Alum Treatment, Shingle Creek Bridge Bike Trail, and Seidel Road Phases 1A, 2A, and 3A.

#### ***Public Works Engineering Division***

- Implement Intersection and Pedestrian Safety Program projects identified in the *INVEST in our Home for Life* initiative and capital improvements projects (CIP) program.
- Continue to administer the roadway projects included in the *INVEST in our Home for Life* initiative and CIP program.

- Continue to administer the sidewalk program and install approximately 10 miles of pedestrian sidewalks throughout Orange County.
- Continue to develop and implement the ADA Transition Plan throughout our road network.
- Install 16 miles of roadway lights.
- Support other county departments by providing design services, right-of-way acquisition services and bid package preparation for water quality projects, community development projects, and recreational trails.
- Continue to implement the county-wide Vertical Benchmark Network Project, which will assist meeting the current FEMA and NGS standards for vertical control.



#### ***Roads & Drainage Division***

- Promote the health, safety, and welfare of Orange County residents through the maintenance of roadway and secondary drainage facilities.
- Provide leadership and support responsibility for recovery operations to open roads and minimize secondary flooding during emergencies.

#### ***Stormwater Management Division***

- Continue to improve stormwater management in Orange County by completing updated Watershed Master Plans for each of the county's 12 basins.
- Continue Geographic Information System (GIS) inventory of pump stations, drainwells, rain gauges, and pond and mowing contracts.
- Continue the development of a web-based viewer for Stormwater's GIS-based watershed information.
- Complete Stormwater's Pond Sustainability Pilot Project.
- Continue bathymetric surveys of county ponds to improve maintenance efforts and comply with water management permits.
- Continue to develop a Watershed Atlas Map of county's Primary Drainage System.
- Participate in FEMA programs such as Community Rating System (CRS) that result in monetary savings to residents.
- Work with GIS staff to create an accurate layer of primary canal systems.

## Public Works

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### *Traffic Engineering Division*

- Develop pedestrian-friendly roadways with proper placement of pedestrian cross walks, signs, and signals.
- Conduct traffic studies and provide speed recommendations on critical intersections and roadways in order to increase vehicular and pedestrian safety.
- Continue to work with community groups and organizations on traffic calming, pedestrian safety, and school related issues.
- Support the school crossing guards program.
- Reduce travel time on Orange County roads by properly timing traffic signals to provide maximum efficiency.



## Public Works

Key Performance Measures	Notes	FY 2014-15 Actual	FY 2015-16 Target	FY 2016-17 Target
<b>Development Engineering</b>				
- Number of Projects Reviewed		1,440	1,860	1,424
- % of Projects Reviewed within Specified Time Frame		90%	92%	90%
- Cost Per Plan Reviewed		\$ 671	\$ 558	\$ 639
<b>Public Works Engineering</b>				
- % of CIP Budget Expended as Scheduled		24%	70%	70%
- Number of Transportation CIP Projects in Progress		134	163	160
- Number of Transportation Projects Bid		77	112	108
<b>Public Works Stormwater Mgt.</b>				
- Number of Flood Plain Permit Applications		387	380	380
- % of CIP Budget Expended & Encumbered		95%	90%	90%
- Number of Drainwells, Control Structures, and Pump Stations		158	156	161
- Number of Miles of Primary Canals Maintained		95	95	95
- Number of Ponds Maintained		1,735	1,721	1,824
- MSBU Ponds Maintained		1,358	1,346	1,449
- Non-MSBU Ponds Maintained		377	375	375
<b>Roads &amp; Drainage</b>				
- Total Number of County Lane Miles Maintained		5,670	5,670	5,670
- Arterial Lane Miles Maintained		1,670	1,670	1,670
- Residential Lane Miles Maintained		4,000	4,000	4,000
- % Arterial Lane Miles Rated in Good Condition		85%	85%	85%
- % Residential Lane Miles Rated in Good Condition		88%	88%	88%
- Lane Miles Identified for Resurfacing		343	390	390
- Number of Miles of Secondary Canals Maintained		90	90	90
- % of CIP Budget Expended and Encumbered		100%	90%	90%
<b>Traffic Engineering</b>				
- Number of Traffic Signal Warrant Studies Completed		19	19	19
- Average Days to Complete Traffic Signal Warrant Studies		45	45	45
- Cost Per Traffic Signal Warrant Study		\$ 782	\$ 840	\$ 840

## Department: Public Works

### Expenditures by Category

	FY 2014-15 Actual	FY 2015-16 Budget as of 3/31/16	FY 2016-17 Adopted Budget	Percent Change
Personal Services	\$ 28,973,557	\$ 33,145,790	\$ 34,659,677	4.6 %
Operating Expenditures	54,867,520	61,207,304	59,118,490	(3.4)%
Capital Outlay	2,521,112	6,453,336	4,875,804	(24.4)%
<b>Total Operating</b>	<b>\$ 86,362,189</b>	<b>\$ 100,806,430</b>	<b>\$ 98,653,971</b>	<b>(2.1)%</b>
Capital Improvements	\$ 72,701,063	\$ 168,332,695	\$ 112,217,515	(33.3)%
Debt Service	1,591	506	8,013	1,483.6 %
Grant	40,000	40,000	40,000	0.0%
Reserves	0	96,700,654	111,838,879	15.7 %
Other	120,000	120,000	120,000	0.0%
<b>Total Non-Operating</b>	<b>\$ 72,862,654</b>	<b>\$ 265,193,855</b>	<b>\$ 224,224,407</b>	<b>(15.4)%</b>
<b>Department Total</b>	<b>\$ 159,224,843</b>	<b>\$ 366,000,285</b>	<b>\$ 322,878,378</b>	<b>(11.8)%</b>

### Expenditures by Division / Program

Development Engineering	\$ 2,717,713	\$ 2,762,423	\$ 2,882,701	4.4 %
Fiscal & Operational Support	10,291,664	11,662,582	11,604,758	(0.5)%
Highway Construction	1,932,484	2,227,117	2,272,896	2.1 %
Public Works Engineering	32,683,663	113,335,745	71,378,052	(37.0)%
Public Works Reserves	3,260,966	98,646,654	113,608,879	15.2 %
Public Works Stormwater Mgt.	17,657,668	28,389,208	22,098,365	(22.2)%
Roads & Drainage	76,164,910	87,877,768	81,238,639	(7.6)%
Traffic Engineering	14,515,774	21,098,788	17,794,088	(15.7)%
<b>Department Total</b>	<b>\$ 159,224,843</b>	<b>\$ 366,000,285</b>	<b>\$ 322,878,378</b>	<b>(11.8)%</b>

### Funding Source Summary

Special Revenue Funds	\$ 133,945,727	\$ 232,272,096	\$ 200,279,025	(13.8)%
Capital Construction Funds	25,279,116	133,728,189	122,599,353	(8.3)%
<b>Department Total</b>	<b>\$ 159,224,843</b>	<b>\$ 366,000,285</b>	<b>\$ 322,878,378</b>	<b>(11.8)%</b>

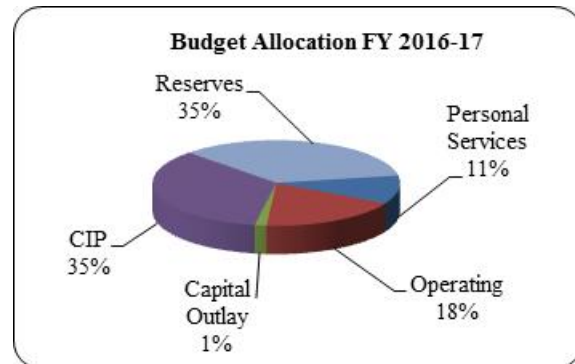
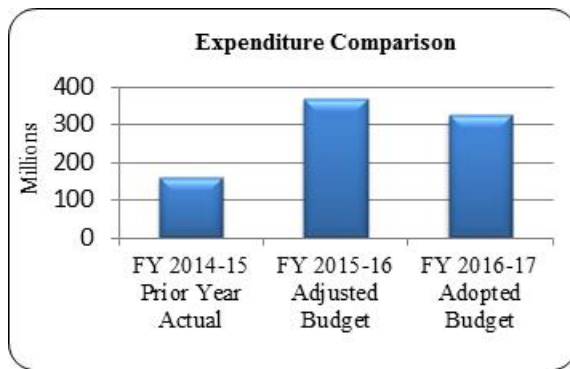
### Authorized Positions

	524	536	542	1.1%
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## Public Works

### EXPENDITURE HIGHLIGHTS



**Personal Services** – The FY 2016-17 personal services budget includes a 3.5% salary increase for employees. The Florida Retirement System (FRS) rates increased and were budgeted at the amounts approved by the State Legislature for employer retirement contributions. The budget for employer health insurance contributions increased from \$9,400 to \$10,200 per employee. Additionally, a one-time wellness screening incentive of \$100 per adult enrolled in the Orange County health insurance plan was budgeted with the objective of improving health and lowering insurance costs. The Public Works authorized position count increased by six (6) positions. The new positions are to accommodate increased workload in specific areas.

#### **Six (6) New Positions FY 2016-17**

- 1 – Chief Engineering Inspector, Development Engineering
- 1 – Sr. Fiscal Coordinator, Fiscal & Operational Support
- 1 – Chief Engineering Inspector, Highway Construction
- 1 – Equipment Operator IV, Roads & Drainage
- 1 – Equipment Operator IV, Stormwater Management
- 1 – Contractor Administrator, Traffic Engineering

**Operating Expenses** – The FY 2016-17 operating expenses budget decreased by 3.4% or \$2.1 million from the FY 2015-16 budget due to encumbrance rollovers from the prior FY 2014-15 that were expended in FY 2015-16. The operating budget of \$59.1 million will allow Public Works to maintain its current level of service.

**Capital Outlay** – The FY 2016-17 capital outlay budget decreased by 24.4% or \$1.6 million from the FY 2015-16 budget. The budget fluctuates each year based upon equipment needs. Items included in this budget are stormwater structures and facilities, rolling stock, computer equipment, and software.

**Capital Improvements** – The FY 2016-17 capital improvements budget decreased by 33.3% or \$56.1 million from the FY 2015-16 budget primarily due to the timing of project schedules. Included in the FY 2016-17 CIP budget is funding for new and expanded roadways, repaving existing roadways, pedestrian safety, stormwater, drainage, and traffic improvements. The budget also includes funding for several roadway improvement and intersection/pedestrian safety projects as part of the *INVEST in Our Home for Life* initiative. Please refer to the detailed Capital Improvements Program section for a complete listing of projects for the department.

**Debt Service** – The FY 2016-17 debt service budget of \$8,013 is for the principal and interest expenses for office equipment capital leases.

**Grant** – The FY 2016-17 grant budget is unchanged from the FY 2015-16 budget and includes a \$40,000 grant to Bike/Walk Central Florida for pedestrian safety initiatives.

**Reserves** – The FY 2016-17 reserves budget increased by 15.7% or \$15.1 million from FY 2015-16 levels. The majority of the Public Works reserves reside in the Transportation Impact Fee funds. Public Works continues to draw down these reserves to construct new and widened roadways.

**Other** – The FY 2016-17 other category budget includes a \$120,000 interfund transfer from the Transportation Trust Fund to the Apopka Vineland Landscaping MSTU to fund maintenance activities.

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**FUNDING SOURCE HIGHLIGHTS**

The majority of the funding for the Public Works operating budget comes from Orange County's sales tax revenue and several gas tax revenue sources. On the capital side, the department funds its projects with impact fees, gas taxes, ad valorem capital projects funds, and various state and federal grants.

## Division: Development Engineering

Expenditures by Category	FY 2014-15	FY 2015-16	FY 2016-17	Percent Change
	Actual	Budget as of 3/31/16	Adopted Budget	
Personal Services	\$ 2,440,314	\$ 2,421,513	\$ 2,525,193	4.3 %
Operating Expenditures	206,111	220,910	207,508	(6.1)%
Capital Outlay	71,289	120,000	150,000	25.0 %
<b>Total Operating</b>	<b>\$ 2,717,713</b>	<b>\$ 2,762,423</b>	<b>\$ 2,882,701</b>	<b>4.4 %</b>
<b>Total</b>	<b>\$ 2,717,713</b>	<b>\$ 2,762,423</b>	<b>\$ 2,882,701</b>	<b>4.4 %</b>
<b>Authorized Positions</b>	<b>33</b>	<b>30</b>	<b>31</b>	<b>3.3 %</b>

## Division: Fiscal & Operational Support

Expenditures by Category	FY 2014-15	FY 2015-16	FY 2016-17	Percent Change
	Actual	Budget as of 3/31/16	Adopted Budget	
Personal Services	\$ 2,520,879	\$ 3,345,912	\$ 3,578,931	7.0 %
Operating Expenditures	7,530,694	7,760,054	7,726,135	(0.4)%
Capital Outlay	169,510	386,215	296,454	(23.2)%
<b>Total Operating</b>	<b>\$ 10,221,082</b>	<b>\$ 11,492,181</b>	<b>\$ 11,601,520</b>	<b>1.0 %</b>
Capital Improvements	\$ 70,582	\$ 169,995	\$ 0	(100.0)%
Debt Service	0	406	3,238	697.5 %
<b>Total Non-Operating</b>	<b>\$ 70,582</b>	<b>\$ 170,401</b>	<b>\$ 3,238</b>	<b>(98.1)%</b>
<b>Total</b>	<b>\$ 10,291,664</b>	<b>\$ 11,662,582</b>	<b>\$ 11,604,758</b>	<b>(0.5)%</b>
<b>Authorized Positions</b>	<b>32</b>	<b>42</b>	<b>43</b>	<b>2.4 %</b>

## Division: Highway Construction

Expenditures by Category	FY 2014-15	FY 2015-16	FY 2016-17	Percent Change
	Actual	Budget as of 3/31/16	Adopted Budget	
Personal Services	\$ 1,789,027	\$ 1,969,589	\$ 2,079,547	5.6 %
Operating Expenditures	143,458	208,510	193,349	(7.3)%
Capital Outlay	0	49,018	0	(100.0)%
<b>Total Operating</b>	<b>\$ 1,932,484</b>	<b>\$ 2,227,117</b>	<b>\$ 2,272,896</b>	<b>2.1 %</b>
<b>Total</b>	<b>\$ 1,932,484</b>	<b>\$ 2,227,117</b>	<b>\$ 2,272,896</b>	<b>2.1 %</b>
<b>Authorized Positions</b>	<b>24</b>	<b>23</b>	<b>24</b>	<b>4.3 %</b>

## Division: Public Works Engineering

Expenditures by Category	FY 2014-15	FY 2015-16	FY 2016-17	Percent Change
	Actual	Budget as of 3/31/16	Adopted Budget	
Personal Services	\$ 2,733,800	\$ 3,054,047	\$ 3,222,295	5.5 %
Operating Expenditures	138,463	812,383	1,146,892	41.2 %
Capital Outlay	45,185	49,032	51,350	4.7 %
<b>Total Operating</b>	<b>\$ 2,917,448</b>	<b>\$ 3,915,462</b>	<b>\$ 4,420,537</b>	<b>12.9 %</b>
Capital Improvements	\$ 29,766,215	\$ 109,420,283	\$ 66,957,515	(38.8)%
<b>Total Non-Operating</b>	<b>\$ 29,766,215</b>	<b>\$ 109,420,283</b>	<b>\$ 66,957,515</b>	<b>(38.8)%</b>
<b>Total</b>	<b>\$ 32,683,663</b>	<b>\$ 113,335,745</b>	<b>\$ 71,378,052</b>	<b>(37.0)%</b>
<b>Authorized Positions</b>	<b>36</b>	<b>39</b>	<b>39</b>	<b>0.0 %</b>

## Division: Public Works Reserves

Expenditures by Category	FY 2014-15	FY 2015-16	FY 2016-17	Percent Change
	Actual	Budget as of 3/31/16	Adopted Budget	
Operating Expenditures	\$ 3,140,966	\$ 1,826,000	\$ 1,650,000	(9.6)%
<b>Total Operating</b>	<b>\$ 3,140,966</b>	<b>\$ 1,826,000</b>	<b>\$ 1,650,000</b>	<b>(9.6)%</b>
Reserves	\$ 0	\$ 96,700,654	\$ 111,838,879	15.7 %
Other	120,000	120,000	120,000	0.0 %
<b>Total Non-Operating</b>	<b>\$ 120,000</b>	<b>\$ 96,820,654</b>	<b>\$ 111,958,879</b>	<b>15.6 %</b>
<b>Total</b>	<b>\$ 3,260,966</b>	<b>\$ 98,646,654</b>	<b>\$ 113,608,879</b>	<b>15.2 %</b>

## Division: Public Works Stormwater Mgt.

Expenditures by Category	FY 2014-15	FY 2015-16	FY 2016-17	Percent Change
	Actual	Budget as of 3/31/16	Adopted Budget	
Personal Services	\$ 5,295,381	\$ 5,932,545	\$ 6,180,995	4.2 %
Operating Expenditures	4,887,706	5,666,505	5,296,370	(6.5)%
Capital Outlay	904,501	1,486,670	1,721,000	15.8 %
<b>Total Operating</b>	<b>\$ 11,087,588</b>	<b>\$ 13,085,720</b>	<b>\$ 13,198,365</b>	<b>0.9 %</b>
Capital Improvements	\$ 6,570,080	\$ 15,303,488	\$ 8,900,000	(41.8)%
<b>Total Non-Operating</b>	<b>\$ 6,570,080</b>	<b>\$ 15,303,488</b>	<b>\$ 8,900,000</b>	<b>(41.8)%</b>
<b>Total</b>	<b>\$ 17,657,668</b>	<b>\$ 28,389,208</b>	<b>\$ 22,098,365</b>	<b>(22.2)%</b>
<b>Authorized Positions</b>	<b>105</b>	<b>106</b>	<b>107</b>	<b>0.9 %</b>

## Division: Roads & Drainage

Expenditures by Category	FY 2014-15	FY 2015-16	FY 2016-17	Percent Change
	Actual	Budget as of 3/31/16	Adopted Budget	
Personal Services	\$ 10,521,149	\$ 12,396,925	\$ 12,812,866	3.4 %
Operating Expenditures	32,692,398	35,105,423	33,875,498	(3.5)%
Capital Outlay	1,124,810	3,475,559	2,095,500	(39.7)%
<b>Total Operating</b>	<b>\$ 44,338,357</b>	<b>\$ 50,977,907</b>	<b>\$ 48,783,864</b>	<b>(4.3)%</b>
Capital Improvements	\$ 31,824,961	\$ 36,899,761	\$ 32,450,000	(12.1)%
Debt Service	1,591	100	4,775	4,675.0 %
<b>Total Non-Operating</b>	<b>\$ 31,826,553</b>	<b>\$ 36,899,861</b>	<b>\$ 32,454,775</b>	<b>(12.0)%</b>
<b>Total</b>	<b>\$ 76,164,910</b>	<b>\$ 87,877,768</b>	<b>\$ 81,238,639</b>	<b>(7.6)%</b>
<b>Authorized Positions</b>	<b>233</b>	<b>235</b>	<b>236</b>	<b>0.4 %</b>

## Division: Traffic Engineering

Expenditures by Category	FY 2014-15	FY 2015-16	FY 2016-17	Percent Change
	Actual	Budget as of 3/31/16	Adopted Budget	
Personal Services	\$ 3,673,008	\$ 4,025,259	\$ 4,259,850	5.8 %
Operating Expenditures	6,127,724	9,607,519	9,022,738	(6.1)%
Capital Outlay	205,817	886,842	561,500	(36.7)%
<b>Total Operating</b>	<b>\$ 10,006,549</b>	<b>\$ 14,519,620</b>	<b>\$ 13,844,088</b>	<b>(4.7)%</b>
Capital Improvements	\$ 4,469,226	\$ 6,539,168	\$ 3,910,000	(40.2)%
Grant	40,000	40,000	40,000	0.0 %
<b>Total Non-Operating</b>	<b>\$ 4,509,226</b>	<b>\$ 6,579,168</b>	<b>\$ 3,950,000</b>	<b>(40.0)%</b>
<b>Total</b>	<b>\$ 14,515,774</b>	<b>\$ 21,098,788</b>	<b>\$ 17,794,088</b>	<b>(15.7)%</b>
<b>Authorized Positions</b>	<b>61</b>	<b>61</b>	<b>62</b>	<b>1.6 %</b>

**Fiscal Year  
2016-17**

**CAPITAL IMPROVEMENTS PROGRAM**

**Projects under the direction of the  
Public Works Department**

This department is responsible for the provision of transportation and drainage facilities in Orange County. Projects may include the upgrade of existing facilities or the acquisition/construction of new facilities. Specifically, projects include road construction, signal installations, drainage structure improvements, purchase of soils, lab and engineering services, and construction of sidewalks and bike paths.

Included in the FY 2016-17 Public Works CIP budget is \$13.2 million for the second year of Mayor Jacob's \$300 million *INVEST in Our Home for Life* initiative. In total, this initiative will direct \$200 million toward roadway improvements and \$15 million toward intersections and pedestrian safety in the Public Works budget.

	Adopted <u>FY 2016-17</u>
Engineering	\$66,957,515
Roads and Drainage	32,450,000
Stormwater	8,900,000
Traffic Engineering	<u>3,910,000</u>
Department Total	\$112,217,515

**Funding Mechanism:**

Funding for these projects is derived from a variety of gas tax revenues, such as the Local Option Gas Tax, Constitutional Gas Tax, and County Gas Tax. Funds for Stormwater Management and some roadway projects are also available from ad valorem taxes dedicated to infrastructure needs (Capital Projects Fund). Growth related transportation needs are funded from impact fees collected from building permits issued on new construction. Funding for the Roadway Median Tree Program is coming from the Tree Replacement Trust Fund and the Transportation Trust Fund.

The 5-Year Adopted CIP – by Department/Division report following this page utilizes figures as of 8/26/16 for the FY 2015-16 budget rather than as of 3/31/16 to accurately reflect Total Project Costs approved by the Board of County Commissioners.

**ADOPTED CIP - BY DEPARTMENT / DIVISION  
FY 2016/17 - FY 2020/21 BUDGET**

ORG	FUND	PROJECT NAME	PRIOR EXPENDITURES	BUDGET FY 15-16	ADOPTED BUDGET FY 16-17	PROPOSED BUDGET FY 17-18	PROPOSED BUDGET FY 18-19	PROPOSED BUDGET FY 19-20	PROPOSED BUDGET FY 20-21	PROPOSED BUDGET FUTURE	TOTAL PROJECT COST	
<b>Public Works</b>												
<b>Engineering</b>												
2722												
	1002	Intersection WID/CW	2,998,899	298,037	0	0	0	0	0	0	3,296,936	
	1003	Intersection WID/CW	1,960,780	4,042,508	3,000,100	3,000,100	3,000,100	3,000,100	3,000,100	0	21,003,788	
	1004	Intersection WID/CW	0	4,493	0	0	0	0	0	0	4,493	
	1308	Intersection WID/CW	0	2,727	0	0	0	0	0	0	2,727	
	1311	Intersection WID/CW	0	84,635	105	0	0	0	0	0	84,740	
	1312	Intersection WID/CW	0	484,285	602	0	0	0	0	0	484,887	
	1327	Intersection WID/CW	0	41,911	0	0	0	0	0	0	41,911	
		<b>Org Subtotal</b>	<b>4,959,679</b>	<b>4,958,596</b>	<b>3,000,807</b>	<b>3,000,100</b>	<b>3,000,100</b>	<b>3,000,100</b>	<b>3,000,100</b>	<b>0</b>	<b>24,919,482</b>	
2752	1023	INVEST - R. Crotty Pkwy (436-Dean)	0	0	0	2,900,000	565,000	3,535,000	0	0	7,000,000	
	1032	Richard Crotty Pkwy (436-Dean)	9,837,457	2,019,772	4,000,000	778,461	1,735,000	2,485,000	6,000,000	43,350,000	70,205,690	
		<b>Org Subtotal</b>	<b>9,837,457</b>	<b>2,019,772</b>	<b>4,000,000</b>	<b>3,678,461</b>	<b>2,300,000</b>	<b>6,020,000</b>	<b>6,000,000</b>	<b>43,350,000</b>	<b>77,205,690</b>	
2766	1003	ROW & Drainage	278,237	10,141	5,000	5,000	5,000	5,000	5,000	0	313,378	
		<b>Org Subtotal</b>	<b>278,237</b>	<b>10,141</b>	<b>5,000</b>	<b>5,000</b>	<b>5,000</b>	<b>5,000</b>	<b>5,000</b>	<b>0</b>	<b>313,378</b>	
2841	1003	Sidewalk Program C-W	8,729,671	2,805,536	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	0	21,535,207	
	1023	Sidewalk Program C-W	986,911	38,279	0	0	0	0	0	0	1,025,190	
		<b>Org Subtotal</b>	<b>9,716,582</b>	<b>2,843,815</b>	<b>2,000,000</b>	<b>2,000,000</b>	<b>2,000,000</b>	<b>2,000,000</b>	<b>2,000,000</b>	<b>0</b>	<b>22,560,397</b>	
2851	1002	ADA Compliance Retrofit	208,328	2,991,672	1,000,000	2,000,000	2,000,000	2,000,000	2,000,000	0	12,200,000	
	1318	ADA Compliance Retrofit	0	8,281	0	0	0	0	0	0	8,281	
		<b>Org Subtotal</b>	<b>208,328</b>	<b>2,999,953</b>	<b>1,000,000</b>	<b>2,000,000</b>	<b>2,000,000</b>	<b>2,000,000</b>	<b>2,000,000</b>	<b>0</b>	<b>12,208,281</b>	
2852	1003	Major Dmg Structures-Replac	494,991	2,498,228	750,000	2,200,000	750,000	750,000	750,000	0	7,843,219	
		<b>Org Subtotal</b>	<b>494,991</b>	<b>2,498,228</b>	<b>750,000</b>	<b>2,200,000</b>	<b>750,000</b>	<b>750,000</b>	<b>750,000</b>	<b>0</b>	<b>7,843,219</b>	

**ADOPTED CIP - BY DEPARTMENT / DIVISION  
FY 2016/17 - FY 2020/21 BUDGET**

ORG	FUND	PROJECT NAME	PRIOR EXPENDITURES	BUDGET FY 15-16	ADOPTED BUDGET FY 16-17	PROPOSED BUDGET FY 17-18	PROPOSED BUDGET FY 18-19	PROPOSED BUDGET FY 19-20	PROPOSED BUDGET FY 20-21	PROPOSED BUDGET FUTURE	TOTAL PROJECT COST
2859	1023	Pine Hills Landfill Closure	413,314	274,867	200,000	200,000	200,000	200,000	200,000	0	1,688,181
		<b>Org Subtotal</b>	<b>413,314</b>	<b>274,867</b>	<b>200,000</b>	<b>200,000</b>	<b>200,000</b>	<b>200,000</b>	<b>200,000</b>	<b>0</b>	<b>1,688,181</b>
2883	1034	Sand Lake Road	9,750	0	220,250	0	0	0	0	13,062,000	13,292,000
	1326	Sand Lake Road	0	333,761	415	0	0	0	0	0	334,176
		<b>Org Subtotal</b>	<b>9,750</b>	<b>333,761</b>	<b>220,665</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>13,062,000</b>	<b>13,626,176</b>
2888	1023	EPD Project Improvements	0	200,000	0	0	0	0	0	0	200,000
		<b>Org Subtotal</b>	<b>0</b>	<b>200,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>200,000</b>
2892	1034	Hamilin Road Extension	0	6,000,000	6,000,000	0	0	0	0	0	12,000,000
		<b>Org Subtotal</b>	<b>0</b>	<b>6,000,000</b>	<b>6,000,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>12,000,000</b>
2929	1033	Orange Ave (Osceola Cty-Turnpike)	0	0	400,000	0	0	0	0	20,390,000	20,790,000
		<b>Org Subtotal</b>	<b>0</b>	<b>0</b>	<b>400,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>20,390,000</b>	<b>20,790,000</b>
2954	1034	SR 535 (Buena Vista-Chase)	5,998,918	466	0	0	0	0	0	0	5,999,384
		<b>Org Subtotal</b>	<b>5,998,918</b>	<b>466</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5,999,384</b>
3028	1033	Moss Park Rd Impv	0	76,500	500	0	0	0	0	100,000	177,000
		<b>Org Subtotal</b>	<b>0</b>	<b>76,500</b>	<b>500</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>100,000</b>	<b>177,000</b>
3037	1003	Taft-Vnlind Rd(441-Orng Av)	521,117	96,255	0	0	0	0	0	0	617,372
	1033	Taft-Vnlind Rd(441-Orng Av)	1,975,480	5,566,930	2,000,000	2,500,000	4,000,000	5,225,000	2,353,000	15,400,000	39,020,410
		<b>Org Subtotal</b>	<b>2,496,598</b>	<b>5,663,185</b>	<b>2,000,000</b>	<b>2,500,000</b>	<b>4,000,000</b>	<b>5,225,000</b>	<b>2,353,000</b>	<b>15,400,000</b>	<b>39,637,783</b>
3038	1003	Clarcona-Ocoee Rd(OC AP to HIA)	17,014,597	218,400	0	0	0	0	0	0	17,232,997
	1031	Clarcona-Ocoee Rd(OC AP to HIA)	6,460,991	50,103	0	0	0	0	0	0	6,511,094
		<b>Org Subtotal</b>	<b>23,475,588</b>	<b>268,503</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>23,744,091</b>



**ADOPTED CIP - BY DEPARTMENT / DIVISION  
FY 2016/17 - FY 2020/21 BUDGET**

ORG	FUND	PROJECT NAME	PRIOR EXPENDITURES	BUDGET FY 15-16	ADOPTED BUDGET FY 16-17	PROPOSED BUDGET FY 17-18	PROPOSED BUDGET FY 18-19	PROPOSED BUDGET FY 19-20	PROPOSED BUDGET FY 20-21	PROPOSED BUDGET FUTURE	TOTAL PROJECT COST
3045	1003	Holden Ave(JYP-Orng Av)	105,925	2,170	0	0	0	0	0	0	108,095
	1034	Holden Ave(JYP-Orng Av)	3,782,857	3,306,279	5,100,000	6,780,000	2,250,000	275,000	0	0	21,494,136
		<b>Org Subtotal</b>	<b>3,888,782</b>	<b>3,308,449</b>	<b>5,100,000</b>	<b>6,780,000</b>	<b>2,250,000</b>	<b>275,000</b>	<b>0</b>	<b>0</b>	<b>21,602,231</b>
3064	8757	Sea Harbor Dr Improvements	99,010	248,171	0	0	0	0	0	0	347,181
		<b>Org Subtotal</b>	<b>99,010</b>	<b>248,171</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>347,181</b>
3071	1306	Dean Rd (University-County Line)	176,577	11,582	0	0	0	0	0	0	188,159
		<b>Org Subtotal</b>	<b>176,577</b>	<b>11,582</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>188,159</b>
3075	1023	INVEST - Boggy Creek Bridge Replac	0	875,000	500,000	4,300,000	6,300,000	700,000	200,000	0	12,875,000
	1321	Boggy Creek Bridge Replacement	360,448	353,266	0	0	0	0	0	0	713,714
		<b>Org Subtotal</b>	<b>360,448</b>	<b>1,228,266</b>	<b>500,000</b>	<b>4,300,000</b>	<b>6,300,000</b>	<b>700,000</b>	<b>200,000</b>	<b>0</b>	<b>13,588,714</b>
3095	1034	Palm Parkway Connector Road	0	0	2,100,000	3,500,000	3,200,000	400,000	0	0	9,200,000
		<b>Org Subtotal</b>	<b>0</b>	<b>0</b>	<b>2,100,000</b>	<b>3,500,000</b>	<b>3,200,000</b>	<b>400,000</b>	<b>0</b>	<b>0</b>	<b>9,200,000</b>
3096	1003	Kennedy Blvd (Forest City-I4)	2,307,624	28,946	800,000	0	671,816	2,300,000	1,800,000	0	7,908,386
	1004	Kennedy Blvd (Forest City-I4)	819,091	0	0	0	365,354	0	0	0	1,184,445
	1023	INVEST - Kennedy (Forest City-I4)	0	1,340,000	275,000	1,400,000	1,200,000	800,000	4,600,000	4,260,000	13,875,000
	1031	Kennedy Blvd (Forest City-I4)	2,147,616	1,075,554	0	3,000,000	162,830	0	0	0	6,386,000
		<b>Org Subtotal</b>	<b>5,274,332</b>	<b>2,444,500</b>	<b>1,075,000</b>	<b>4,400,000</b>	<b>2,400,000</b>	<b>3,100,000</b>	<b>6,400,000</b>	<b>4,260,000</b>	<b>29,353,832</b>
3097	1003	All American(OBT-Forest Cty)	528	300,100	3,200,000	0	900,000	1,000,000	709,688	0	6,110,316
	1031	All American(OBT-Forest Cty)	5,334,633	842,648	200,000	600,000	500,000	2,700,000	1,790,312	250,000	12,217,593
		<b>Org Subtotal</b>	<b>5,335,161</b>	<b>1,142,748</b>	<b>3,400,000</b>	<b>600,000</b>	<b>1,400,000</b>	<b>3,700,000</b>	<b>2,500,000</b>	<b>250,000</b>	<b>18,327,909</b>

**ADOPTED CIP - BY DEPARTMENT / DIVISION  
FY 2016/17 - FY 2020/21 BUDGET**

ORG	FUND	PROJECT NAME	PRIOR EXPENDITURES	BUDGET FY 15-16	ADOPTED BUDGET FY 16-17	PROPOSED BUDGET FY 17-18	PROPOSED BUDGET FY 18-19	PROPOSED BUDGET FY 19-20	PROPOSED BUDGET FY 20-21	PROPOSED BUDGET FUTURE	TOTAL PROJECT COST
5000	1003	Street Lights-County Rds	358	1,882	0	0	0	0	0	0	2,240
	1031	Street Lights-County Rds	29,042	839,000	100,000	0	0	0	0	0	968,042
	1032	Street Lights-County Rds	930,453	900,002	100,000	1,000,000	100,000	0	0	0	3,030,455
	1033	Street Lights-County Rds	107,198	2	0	200,000	250,000	0	0	0	557,200
	1034	Street Lights-County Rds	1,259,623	610,377	300,000	400,000	550,000	0	0	0	3,120,000
		<b>Org Subtotal</b>	<b>2,326,674</b>	<b>2,351,263</b>	<b>500,000</b>	<b>1,600,000</b>	<b>900,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>7,677,937</b>
5001	1246	John Young Pkwy/6 Lane	13,759,588	12,476,805	101,344	400,000	0	0	0	0	26,737,737
		<b>Org Subtotal</b>	<b>13,759,588</b>	<b>12,476,805</b>	<b>101,344</b>	<b>400,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>26,737,737</b>
5004	1023	INVEST - Chuluota Rd	0	507,200	100,000	1,118,000	1,238,000	3,488,400	3,488,400	0	9,940,000
	1328	Chuluota Rd	0	0	69,274	0	0	0	0	0	69,274
		<b>Org Subtotal</b>	<b>0</b>	<b>507,200</b>	<b>169,274</b>	<b>1,118,000</b>	<b>1,238,000</b>	<b>3,488,400</b>	<b>3,488,400</b>	<b>0</b>	<b>10,009,274</b>
5005	1023	INVEST - McCulloch Rd	0	275,280	100,000	686,272	796,272	1,946,160	1,946,160	7,209,856	12,960,000
		<b>Org Subtotal</b>	<b>0</b>	<b>275,280</b>	<b>100,000</b>	<b>686,272</b>	<b>796,272</b>	<b>1,946,160</b>	<b>1,946,160</b>	<b>7,209,856</b>	<b>12,960,000</b>
5006	1034	CR 545 Village H ROW	0	1,220,000	20,000	0	0	0	0	0	1,240,000
		<b>Org Subtotal</b>	<b>0</b>	<b>1,220,000</b>	<b>20,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,240,000</b>
5023	1003	Edgewater(Forest Cty-Beggs)	1,098,033	1	0	0	0	0	0	0	1,098,034
		<b>Org Subtotal</b>	<b>1,098,033</b>	<b>1</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,098,034</b>
5024	1003	Econ Trail (Lk Underhill-SR50)	686,752	10,000	0	0	0	0	0	0	696,752
	1023	INVEST - Econ Trl (Lk Underhill-SR50)	0	593,000	1,200,000	1,200,000	10,600,000	9,200,000	882,000	0	23,675,000
	1032	Econ Trail (Lk Underhill-SR50)	8,165,592	301,825	0	0	0	0	0	0	8,467,417
		<b>Org Subtotal</b>	<b>8,852,344</b>	<b>904,825</b>	<b>1,200,000</b>	<b>1,200,000</b>	<b>10,600,000</b>	<b>9,200,000</b>	<b>882,000</b>	<b>0</b>	<b>32,839,169</b>

**ADOPTED CIP - BY DEPARTMENT / DIVISION  
FY 2016/17 - FY 2020/21 BUDGET**

ORG	FUND	PROJECT NAME	PRIOR EXPENDITURES	BUDGET FY 15-16	ADOPTED BUDGET FY 16-17	PROPOSED BUDGET FY 17-18	PROPOSED BUDGET FY 18-19	PROPOSED BUDGET FY 19-20	PROPOSED BUDGET FY 20-21	PROPOSED BUDGET FUTURE	TOTAL PROJECT COST
5027	1023	INVEST - TX Ave (Oak Rdg-Holden)	0	851,000	500,000	400,000	1,800,000	4,249,000	3,000,000	0	10,800,000
	1034	Texas Ave (Oak Rdg-Holden)	458,607	114,440	0	0	0	600,000	1,700,000	10,300,000	13,173,047
		<b>Org Subtotal</b>	<b>458,607</b>	<b>965,440</b>	<b>500,000</b>	<b>400,000</b>	<b>1,800,000</b>	<b>4,849,000</b>	<b>4,700,000</b>	<b>10,300,000</b>	<b>23,973,047</b>
5029	1032	Valencia Col Ln(Grod-Econ)	2,541,621	12,000	0	0	0	0	0	11,600,000	14,153,621
		<b>Org Subtotal</b>	<b>2,541,621</b>	<b>12,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>11,600,000</b>	<b>14,153,621</b>
5055	1003	CR 545 (Tilden-SR50)	0	218,000	0	0	0	0	0	0	218,000
	1031	CR 545 (Tilden-SR50)	5,200	0	176,800	0	0	0	0	25,600,000	25,782,000
		<b>Org Subtotal</b>	<b>5,200</b>	<b>218,000</b>	<b>176,800</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>25,600,000</b>	<b>26,000,000</b>
5056	1003	FDOT St Lighting & Lndscp	1,641,023	1,062,000	40,000	40,000	0	0	0	0	2,783,023
	1322	FDOT St Lighting & Lndscp	0	0	80,257	0	0	0	0	0	80,257
		<b>Org Subtotal</b>	<b>1,641,023</b>	<b>1,062,000</b>	<b>120,257</b>	<b>40,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,863,280</b>
5062	1023	Alafaya Tr(Avalon-CF)	1,266,344	836,109	0	0	0	0	0	0	2,102,453
	1032	Alafaya Tr(Avalon-CF)	6,488,047	15,186	0	0	0	0	0	0	6,503,233
		<b>Org Subtotal</b>	<b>7,754,391</b>	<b>851,295</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>8,605,686</b>
5064	1033	Innovation Way S(417-528)	2,950	47,375	100	0	0	0	0	0	50,425
		<b>Org Subtotal</b>	<b>2,950</b>	<b>47,375</b>	<b>100</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>50,425</b>
5066	1315	CR 535(Chase-429)	1,516,400	875	0	0	0	0	0	0	1,517,275
		<b>Org Subtotal</b>	<b>1,516,400</b>	<b>875</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,517,275</b>
5067	1034	Ficquette Rd (Porter-535)	2,666,500	807,994	0	0	0	0	0	0	3,474,494
	1307	Ficquette Rd (Porter-535)	406,417	1,290	0	0	0	0	0	0	407,707
	1315	Ficquette Rd (Porter-535)	51,250	503	0	0	0	0	0	0	51,753
		<b>Org Subtotal</b>	<b>3,124,167</b>	<b>809,787</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,933,954</b>

**ADOPTED CIP - BY DEPARTMENT / DIVISION  
FY 2016/17 - FY 2020/21 BUDGET**

ORG	FUND	PROJECT NAME	PRIOR EXPENDITURES	BUDGET FY 15-16	ADOPTED BUDGET FY 16-17	PROPOSED BUDGET FY 17-18	PROPOSED BUDGET FY 18-19	PROPOSED BUDGET FY 19-20	PROPOSED BUDGET FY 20-21	PROPOSED BUDGET FUTURE	TOTAL PROJECT COST
5068	1034	Reams Road (Fiquette-CR535)	102,475	314,044	1,700,000	900,000	50,000	0	0	0	3,066,519
	1304	Reams Road (Fiquette-CR535)	0	151,687	65,943	0	0	0	0	0	217,630
		<b>Org Subtotal</b>	<b>102,475</b>	<b>465,731</b>	<b>1,765,943</b>	<b>900,000</b>	<b>50,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,284,149</b>
5070	1246	I-Drive Transit Lanes	869,898	1,646,004	500,000	9,000,000	9,000,000	1,000,000	0	0	22,015,902
		<b>Org Subtotal</b>	<b>869,898</b>	<b>1,646,004</b>	<b>500,000</b>	<b>9,000,000</b>	<b>9,000,000</b>	<b>1,000,000</b>	<b>0</b>	<b>0</b>	<b>22,015,902</b>
5071	1246	I-Drive Pedestrian Bridge	3,241,727	7,753,277	2,529,996	100,000	0	0	0	0	13,625,000
		<b>Org Subtotal</b>	<b>3,241,727</b>	<b>7,753,277</b>	<b>2,529,996</b>	<b>100,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>13,625,000</b>
5081	1246	Tangelo Pk Pedestrian Traffic Calming	127,280	50,000	50,000	50,000	50,000	50,000	50,000	0	427,280
		<b>Org Subtotal</b>	<b>127,280</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>	<b>0</b>	<b>427,280</b>
5085	1023	INVEST - Boggy Creek Rd	0	2,057,000	3,050,000	700,000	4,000,000	4,000,000	668,000	0	14,475,000
	1033	Boggy Creek Rd	1,404,259	4,546	0	0	0	0	0	0	1,408,805
	1321	Boggy Creek Rd	461,012	908,951	1,777	0	0	0	0	0	1,371,740
		<b>Org Subtotal</b>	<b>1,865,271</b>	<b>2,970,497</b>	<b>3,051,777</b>	<b>700,000</b>	<b>4,000,000</b>	<b>4,000,000</b>	<b>668,000</b>	<b>0</b>	<b>17,255,545</b>
5089	1246	Destination Parkway	18,802,823	400,000	6,400,000	220,000	0	0	0	0	25,822,823
		<b>Org Subtotal</b>	<b>18,802,823</b>	<b>400,000</b>	<b>6,400,000</b>	<b>220,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>25,822,823</b>
5090	1023	INVEST - Lk Uhill (Chickasaw-Rouse)	0	940,000	200,000	2,200,000	3,500,000	4,560,000	8,000,000	4,600,000	24,000,000
	1032	Lk Uhill (Chickasaw-Rouse)	0	0	0	0	0	0	0	30,900,000	30,900,000
		<b>Org Subtotal</b>	<b>0</b>	<b>940,000</b>	<b>200,000</b>	<b>2,200,000</b>	<b>3,500,000</b>	<b>4,560,000</b>	<b>8,000,000</b>	<b>35,500,000</b>	<b>54,900,000</b>
5091	1033	Wildwood Ave(I4 Bridge)	12,223,233	800,920	0	0	0	0	0	0	13,024,153
	1034	Wildwood Ave(I4 Bridge)	6,624,873	387,517	0	0	0	0	0	0	7,012,390
		<b>Org Subtotal</b>	<b>18,848,106</b>	<b>1,188,437</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>20,036,543</b>

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ORG	FUND	PROJECT NAME	PRIOR EXPENDITURES	BUDGET FY 15-16	ADOPTED BUDGET FY 16-17	PROPOSED BUDGET FY 17-18	PROPOSED BUDGET FY 18-19	PROPOSED BUDGET FY 19-20	PROPOSED BUDGET FY 20-21	PROPOSED BUDGET FUTURE	TOTAL PROJECT COST
5094	1246	TSM Traffic Calming	69,971	50	50	0	0	0	0	0	70,071
		<b>Org Subtotal</b>	<b>69,971</b>	<b>50</b>	<b>50</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>70,071</b>
5095	1246	Pedestrian Enhancements	587,108	200,000	200,000	200,000	200,000	200,000	0	0	1,787,108
		<b>Org Subtotal</b>	<b>587,108</b>	<b>200,000</b>	<b>200,000</b>	<b>200,000</b>	<b>200,000</b>	<b>200,000</b>	<b>0</b>	<b>0</b>	<b>1,787,108</b>
5107	1246	I-Drive(Westwood)	6,352,492	9,885,839	4,000,000	500,000	0	0	0	0	20,738,331
		<b>Org Subtotal</b>	<b>6,352,492</b>	<b>9,885,839</b>	<b>4,000,000</b>	<b>500,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>20,738,331</b>
5108	1023	Legacy - CR 535(Fiquette-429)	10,311,899	234,321	186,000	0	0	0	0	0	10,732,220
		<b>Org Subtotal</b>	<b>10,311,899</b>	<b>234,321</b>	<b>186,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>10,732,220</b>
5109	1023	Legacy - Holden Ave(JYP-OBT)	5,301,446	2,761,909	2,000,000	1,220,000	1,000,000	0	0	0	12,283,355
		<b>Org Subtotal</b>	<b>5,301,446</b>	<b>2,761,909</b>	<b>2,000,000</b>	<b>1,220,000</b>	<b>1,000,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>12,283,355</b>
5111	1023	Legacy - Wetherbee Rd(TPK-Org)	10,014,839	400,420	100,000	0	0	0	0	0	10,515,259
	1319	Legacy - Wetherbee Rd(TPK-Org)	19,819	9,273	199	0	0	0	0	0	29,291
		<b>Org Subtotal</b>	<b>10,034,658</b>	<b>409,693</b>	<b>100,199</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>10,544,550</b>
5112	1023	Legacy - Clarcona Ocoee	11,144,446	5,294,545	0	0	0	0	0	0	16,438,991
		<b>Org Subtotal</b>	<b>11,144,446</b>	<b>5,294,545</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>16,438,991</b>
5115	1023	Legacy - Lake Underhill(Dean-Rouse)	228,912	969,178	0	0	0	0	0	0	1,198,090
		<b>Org Subtotal</b>	<b>228,912</b>	<b>969,178</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,198,090</b>
5116	1023	Legacy - Rouse Rd(Lk Und-50)	9,078,377	135,530	0	0	0	0	0	0	9,213,907
		<b>Org Subtotal</b>	<b>9,078,377</b>	<b>135,530</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>9,213,907</b>

**ADOPTED CIP - BY DEPARTMENT / DIVISION  
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ORG	FUND	PROJECT NAME	PRIOR EXPENDITURES	BUDGET FY 15-16	ADOPTED BUDGET FY 16-17	PROPOSED BUDGET FY 17-18	PROPOSED BUDGET FY 18-19	PROPOSED BUDGET FY 19-20	PROPOSED BUDGET FY 20-21	PROPOSED BUDGET FUTURE	TOTAL PROJECT COST
5118	1023	Legacy - Boggy Creek Rd	127,800	42,814	0	500,000	0	0	0	0	670,614
		<b>Org Subtotal</b>	<b>127,800</b>	<b>42,814</b>	<b>0</b>	<b>500,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>670,614</b>
5121	1023	Legacy - Texas Ave	2,537,987	2,085,031	0	1,250,000	594,360	0	0	0	6,467,378
		<b>Org Subtotal</b>	<b>2,537,987</b>	<b>2,085,031</b>	<b>0</b>	<b>1,250,000</b>	<b>594,360</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>6,467,378</b>
5122	1023	Legacy - Valencia College Ln	4,563,217	310,430	300,000	0	0	0	0	0	5,173,647
		<b>Org Subtotal</b>	<b>4,563,217</b>	<b>310,430</b>	<b>300,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5,173,647</b>
5134	1309	UCF Area Pedestrian Safety Imp	0	358,993	446	0	0	0	0	0	359,439
		<b>Org Subtotal</b>	<b>0</b>	<b>358,993</b>	<b>446</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>359,439</b>
5135	1003	North of Alberts Sect C-1 Road	0	1,409,091	500,000	0	0	0	0	0	1,909,091
		<b>Org Subtotal</b>	<b>0</b>	<b>1,409,091</b>	<b>500,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,909,091</b>
5136	1032	Northeast Orange Cnty Alignment Stu	0	170,000	10,000	0	0	0	0	0	180,000
		<b>Org Subtotal</b>	<b>0</b>	<b>170,000</b>	<b>10,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>180,000</b>
5137	1002	Pine Hills Pedestrian Safety Project	0	115,338	184,662	500,000	1,200,000	0	0	0	2,000,000
	1300	Pine Hills Pedestrian Safety Project	0	184,662	20,967	0	0	0	0	0	205,629
		<b>Org Subtotal</b>	<b>0</b>	<b>300,000</b>	<b>205,629</b>	<b>500,000</b>	<b>1,200,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,205,629</b>
5138	1002	Ficquette/Dorman Road	0	700,000	700,000	0	0	0	0	0	1,400,000
		<b>Org Subtotal</b>	<b>0</b>	<b>700,000</b>	<b>700,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,400,000</b>
5139	1023	INVEST - Reams (Summerlk-Taborfld)	0	760,000	100,000	1,380,000	1,500,000	1,000,000	3,550,000	27,650,000	35,940,000
		<b>Org Subtotal</b>	<b>0</b>	<b>760,000</b>	<b>100,000</b>	<b>1,380,000</b>	<b>1,500,000</b>	<b>1,000,000</b>	<b>3,550,000</b>	<b>27,650,000</b>	<b>35,940,000</b>

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ORG	FUND	PROJECT NAME	PRIOR EXPENDITURES	BUDGET FY 15-16	ADOPTED BUDGET FY 16-17	PROPOSED BUDGET FY 17-18	PROPOSED BUDGET FY 18-19	PROPOSED BUDGET FY 19-20	PROPOSED BUDGET FY 20-21	PROPOSED BUDGET FUTURE	TOTAL PROJECT COST
5140	1023	INVEST - Ficquette (Summerlik-Overst)	0	0	1,068,000	1,068,000	1,380,000	2,940,000	1,200,000	10,344,000	18,000,000
		<b>Org Subtotal</b>	<b>0</b>	<b>0</b>	<b>1,068,000</b>	<b>1,380,000</b>	<b>2,940,000</b>	<b>1,200,000</b>	<b>1,200,000</b>	<b>10,344,000</b>	<b>18,000,000</b>
5141	1023	INVEST - EOC Transport Needs	0	4,610,520	3,949,728	3,434,728	0	3,005,024	0	0	15,000,000
		<b>Org Subtotal</b>	<b>0</b>	<b>4,610,520</b>	<b>3,949,728</b>	<b>3,434,728</b>	<b>0</b>	<b>3,005,024</b>	<b>0</b>	<b>0</b>	<b>15,000,000</b>
5142	1023	INVEST - Intersections & Ped Safety	0	3,000,000	2,200,000	5,400,000	3,600,000	300,000	380,000	0	14,880,000
		<b>Org Subtotal</b>	<b>0</b>	<b>3,000,000</b>	<b>2,200,000</b>	<b>5,400,000</b>	<b>3,600,000</b>	<b>300,000</b>	<b>380,000</b>	<b>0</b>	<b>14,880,000</b>
5143	1002	Median Tree Program	0	205,098	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	0	7,705,098
	1029	Median Tree Program	0	1,294,902	0	0	0	0	0	0	1,294,902
		<b>Org Subtotal</b>	<b>0</b>	<b>1,500,000</b>	<b>1,500,000</b>	<b>1,500,000</b>	<b>1,500,000</b>	<b>1,500,000</b>	<b>1,500,000</b>	<b>0</b>	<b>9,000,000</b>
5145	1003	Oak Ridge Pedestrian Safety	0	0	800,000	2,000,000	0	0	0	0	2,800,000
		<b>Org Subtotal</b>	<b>0</b>	<b>0</b>	<b>800,000</b>	<b>2,000,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,800,000</b>
7365	7522	LAP - Vineland Ave	106	299,895	0	0	0	0	0	0	300,001
		<b>Org Subtotal</b>	<b>106</b>	<b>299,895</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>300,001</b>
7366	7523	LAP - Alafaya Trail	103	299,897	0	0	0	0	0	0	300,000
		<b>Org Subtotal</b>	<b>103</b>	<b>299,897</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>300,000</b>
7388	7508	LAP Ft Christmas Rd	844,988	34,952	0	0	0	0	0	0	879,940
		<b>Org Subtotal</b>	<b>844,988</b>	<b>34,952</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>879,940</b>
		<b>DIVISION SUBTOTAL</b>	<b>221,145,839</b>	<b>109,420,283</b>	<b>66,957,515</b>	<b>74,163,732</b>	<b>65,413,684</b>	<b>51,972,660</b>	<b>225,015,856</b>	<b>885,020,130</b>	
Fiscal & Operational Support											
5065	1002	Public Works Complex Security	0	169,995	0	0	0	0	0	0	169,995
		<b>Org Subtotal</b>	<b>0</b>	<b>169,995</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>169,995</b>

**ADOPTED CIP - BY DEPARTMENT / DIVISION  
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ORG	FUND	PROJECT NAME	PRIOR EXPENDITURES	BUDGET FY 15-16	ADOPTED BUDGET FY 16-17	PROPOSED BUDGET FY 17-18	PROPOSED BUDGET FY 18-19	PROPOSED BUDGET FY 19-20	PROPOSED BUDGET FY 20-21	PROPOSED BUDGET FUTURE	TOTAL PROJECT COST
		<b>DIVISION SUBTOTAL</b>	<b>0</b>	<b>169,995</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>169,995</b>
<b>Roads &amp; Drainage</b>											
2947											
	1004	MTNC Yards Improvements	6,293,794	1,070,448	900,000	400,000	400,000	600,000	300,000	0	9,964,242
	1142	MTNC Yards Improvements	1,591,050	105	0	0	0	0	0	0	1,591,155
		<b>Org Subtotal</b>	<b>7,884,844</b>	<b>1,070,553</b>	<b>900,000</b>	<b>400,000</b>	<b>400,000</b>	<b>600,000</b>	<b>300,000</b>	<b>0</b>	<b>11,555,397</b>
2990											
	1002	Rehab Existing Rdwys CW	997,770	1,000,001	0	0	0	0	0	0	1,997,771
	1003	Rehab Existing Rdwys CW	7,644,495	3,985,085	2,800,000	1,000,000	1,000,000	1,000,000	1,000,000	0	18,429,580
	1004	Rehab Existing Rdwys CW	83,686,134	25,851,652	23,000,000	23,000,000	23,000,000	23,000,000	23,000,000	0	224,537,786
		<b>Org Subtotal</b>	<b>92,328,399</b>	<b>30,836,738</b>	<b>25,800,000</b>	<b>24,000,000</b>	<b>24,000,000</b>	<b>24,000,000</b>	<b>24,000,000</b>	<b>0</b>	<b>244,965,137</b>
3010											
	1004	Drainage Rehab	12,795,629	3,492,470	5,000,000	3,500,000	3,000,000	3,000,000	3,000,000	0	33,788,099
	1023	Drainage Rehab	0	500,000	0	0	0	0	0	0	500,000
		<b>Org Subtotal</b>	<b>12,795,629</b>	<b>3,992,470</b>	<b>5,000,000</b>	<b>3,500,000</b>	<b>3,000,000</b>	<b>3,000,000</b>	<b>3,000,000</b>	<b>0</b>	<b>34,288,099</b>
5086											
	1002	Railroad Crossing Replace	4,142,344	1,000,000	750,000	500,000	500,000	400,000	400,000	0	7,692,344
		<b>Org Subtotal</b>	<b>4,142,344</b>	<b>1,000,000</b>	<b>750,000</b>	<b>500,000</b>	<b>500,000</b>	<b>400,000</b>	<b>400,000</b>	<b>0</b>	<b>7,692,344</b>
		<b>DIVISION SUBTOTAL</b>	<b>117,151,216</b>	<b>36,899,761</b>	<b>32,450,000</b>	<b>28,400,000</b>	<b>27,900,000</b>	<b>28,000,000</b>	<b>27,700,000</b>	<b>0</b>	<b>298,500,977</b>
		<b>Stormwater</b>									
2753											
	1023	Land/Prim Water Syst	5,625,311	7,882,622	5,750,000	5,750,000	5,750,000	5,750,000	5,750,000	0	42,257,933
		<b>Org Subtotal</b>	<b>5,625,311</b>	<b>7,882,622</b>	<b>5,750,000</b>	<b>5,750,000</b>	<b>5,750,000</b>	<b>5,750,000</b>	<b>5,750,000</b>	<b>0</b>	<b>42,257,933</b>
2767											
	1023	CW Sec Dmg	6,203,560	1,673,454	0	0	0	0	0	0	7,877,014
	1142	CW Sec Dmg	292,466	703,700	0	0	0	0	0	0	996,166
		<b>Org Subtotal</b>	<b>6,496,026</b>	<b>2,377,154</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>8,873,180</b>



**ADOPTED CIP - BY DEPARTMENT / DIVISION  
FY 2016/17 - FY 2020/21 BUDGET**

ORG	FUND	PROJECT NAME	PRIOR EXPENDITURES	BUDGET FY 15-16	ADOPTED BUDGET FY 16-17	PROPOSED BUDGET FY 17-18	PROPOSED BUDGET FY 18-19	PROPOSED BUDGET FY 19-20	PROPOSED BUDGET FY 20-21	PROPOSED BUDGET FUTURE	TOTAL PROJECT COST
3087											
	1004	Stormwater Rehabilitation	4,281,317	3,537,040	2,250,000	2,250,000	2,250,000	2,250,000	2,250,000	0	19,068,357
	1142	Stormwater Rehabilitation	299,779	270,349	250,000	250,000	250,000	250,000	250,000	0	1,820,128
		<b>Org Subtotal</b>	<b>4,581,096</b>	<b>3,807,389</b>	<b>2,500,000</b>	<b>2,500,000</b>	<b>2,500,000</b>	<b>2,500,000</b>	<b>2,500,000</b>	<b>0</b>	<b>20,888,485</b>
5034											
	1023	Canal Bank Protect Primary Sys	275,025	29,463	0	0	0	0	0	0	304,488
		<b>Org Subtotal</b>	<b>275,025</b>	<b>29,463</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>304,488</b>
5035											
	1023	Drainwell Replacement	5,247,687	223,424	0	0	0	0	0	0	5,471,111
		<b>Org Subtotal</b>	<b>5,247,687</b>	<b>223,424</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5,471,111</b>
5092											
	1023	Pond Restoration/Rehab	826,817	487,454	200,000	400,000	400,000	400,000	400,000	0	3,114,271
	1142	Pond Restoration/Rehab	0	495,982	450,000	250,000	250,000	250,000	250,000	0	1,945,982
		<b>Org Subtotal</b>	<b>826,817</b>	<b>983,436</b>	<b>650,000</b>	<b>650,000</b>	<b>650,000</b>	<b>650,000</b>	<b>650,000</b>	<b>0</b>	<b>5,060,253</b>
		<b>DIVISION SUBTOTAL</b>	<b>23,051,962</b>	<b>15,303,488</b>	<b>8,900,000</b>	<b>8,900,000</b>	<b>8,900,000</b>	<b>8,900,000</b>	<b>8,900,000</b>	<b>0</b>	<b>82,855,450</b>
Traffic											
2720											
	1004	Signal Installation CW	4,717,746	2,361,610	1,760,000	1,760,000	1,760,000	1,760,000	1,760,000	0	15,879,356
		<b>Org Subtotal</b>	<b>4,717,746</b>	<b>2,361,610</b>	<b>1,760,000</b>	<b>1,760,000</b>	<b>1,760,000</b>	<b>1,760,000</b>	<b>1,760,000</b>	<b>0</b>	<b>15,879,356</b>
2729											
	1004	Traffic Calming Program	597,473	363,387	300,000	300,000	300,000	300,000	300,000	0	2,460,860
		<b>Org Subtotal</b>	<b>597,473</b>	<b>363,387</b>	<b>300,000</b>	<b>300,000</b>	<b>300,000</b>	<b>300,000</b>	<b>300,000</b>	<b>0</b>	<b>2,460,860</b>
5088											
	1002	Roadway Signage Program	22,608	50,000	50,000	50,000	50,000	50,000	50,000	0	322,608
		<b>Org Subtotal</b>	<b>22,608</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>	<b>0</b>	<b>322,608</b>
5133											
	1004	Speed Radar Sign	228,938	750,748	500,000	500,000	500,000	500,000	500,000	0	3,479,686
		<b>Org Subtotal</b>	<b>228,938</b>	<b>750,748</b>	<b>500,000</b>	<b>500,000</b>	<b>500,000</b>	<b>500,000</b>	<b>500,000</b>	<b>0</b>	<b>3,479,686</b>

**ADOPTED CIP - BY DEPARTMENT / DIVISION  
FY 2016/17 - FY 2020/21 BUDGET**

ORG	FUND	PROJECT NAME	PRIOR EXPENDITURES	BUDGET FY 15-16	ADOPTED BUDGET FY 16-17	PROPOSED BUDGET FY 17-18	PROPOSED BUDGET FY 18-19	PROPOSED BUDGET FY 19-20	PROPOSED BUDGET FY 20-21	PROPOSED BUDGET FUTURE	TOTAL PROJECT COST
5146	1004	Traffic Signal Preventative Maint	0	0	1,300,000	1,300,000	1,300,000	1,300,000	1,300,000	0	6,500,000
		<b>Org Subtotal</b>	<b>0</b>	<b>0</b>	<b>1,300,000</b>	<b>1,300,000</b>	<b>1,300,000</b>	<b>1,300,000</b>	<b>1,300,000</b>	<b>0</b>	<b>6,500,000</b>
7361	7514	Computerized Signal System	419,239	3,037,961	0	0	0	0	0	0	3,457,200
		<b>Org Subtotal</b>	<b>419,239</b>	<b>3,037,961</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,457,200</b>
7362	7521	Adaptive Signal System	2,506,139	132,662	0	0	0	0	0	0	2,638,801
		<b>Org Subtotal</b>	<b>2,506,139</b>	<b>132,662</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,638,801</b>
		<b>DIVISION SUBTOTAL</b>	<b>8,492,143</b>	<b>6,696,368</b>	<b>3,910,000</b>	<b>3,910,000</b>	<b>3,910,000</b>	<b>3,910,000</b>	<b>3,910,000</b>	<b>0</b>	<b>34,738,511</b>
		<b>DEPARTMENT TOTAL</b>	<b>369,841,160</b>	<b>168,489,895</b>	<b>112,217,515</b>	<b>112,140,561</b>	<b>114,873,732</b>	<b>106,223,684</b>	<b>92,482,660</b>	<b>225,015,856</b>	<b>1,301,285,063</b>
		<b>GRAND TOTAL</b>	<b>369,841,160</b>	<b>168,489,895</b>	<b>112,217,515</b>	<b>112,140,561</b>	<b>114,873,732</b>	<b>106,223,684</b>	<b>92,482,660</b>	<b>225,015,856</b>	<b>1,301,285,063</b>



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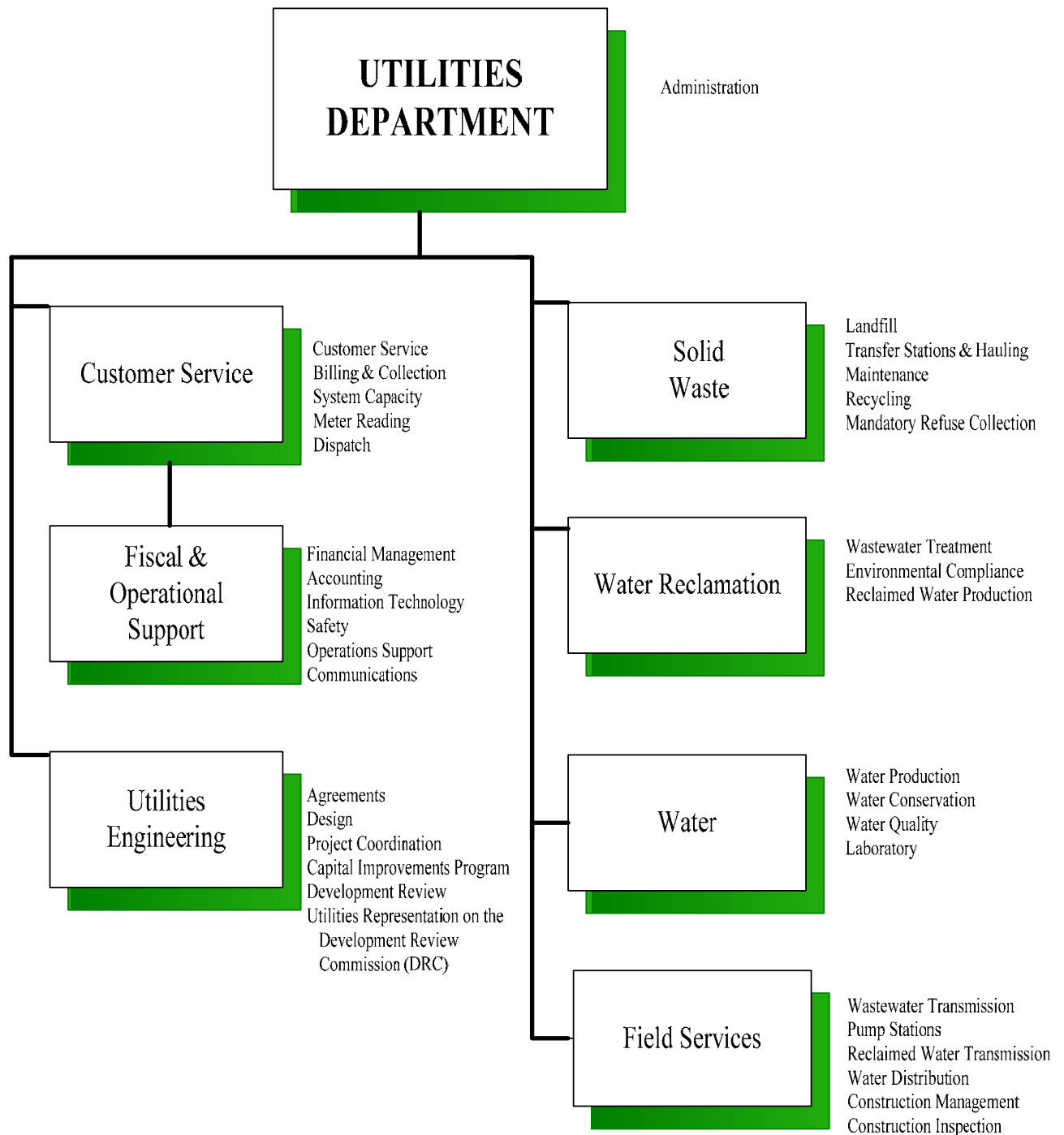
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## Utilities

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### **Purpose Statement:**

Orange County Utilities provides water resources and solid waste recovery services to protect and enrich the lives of the citizens and guests of Orange County, Florida.

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### **Program Descriptions:**

- The **Customer Service Division** is responsible for assisting utility customers 24 hours a day, 7 days a week through an automated system, and Monday-Friday during regular business hours in the Utilities Administration Building. The division is also responsible for monthly meter readings, ensuring the accuracy of more than two (2) million annual billing events, the expeditious collection of all utility revenues, as well as the monitoring of system capacity and dispatching services.
- The **Engineering Division** manages the Capital Improvement Program (CIP) for water, wastewater, and reclaimed water projects. The division also reviews the plans and agreements of proposed infrastructure by the development community to conform to the Orange County Utilities Standards and Construction Specifications Manual.
- The **Field Services Division** is responsible for the inspection, testing, regulatory compliance, operation, and maintenance of Orange County Utilities water transmission and distribution, wastewater collections, and reclaimed water transmission systems, including all associated pump stations.
- The **Fiscal & Operational Support Division** provides support services to the Director's office and all Utilities divisions. These services include financial management of the department's two (2) enterprise funds and the special revenue fund, accounting, information technology, procurement, warehouse and inventory management, facilities maintenance and management, safety administration, and communications.
- The **Solid Waste Division** provides residential curbside collection of garbage, yard waste, and recyclable materials for unincorporated Orange County. The division is also responsible for the operation of the Orange County landfill, two (2) transfer stations, and recycling processing operations, including several special programs such as the Household Hazardous Waste and Waste Tire programs.
- The **Water Division** ensures a safe and reliable water supply for all of Orange County Utilities' customers. The division is responsible for the administration, operation, and maintenance of the water treatment plants. The division promotes water conservation and oversees the Utilities laboratory, which provides services to the entire department.



- The **Water Reclamation Division** provides reliable and environmentally safe treatment of the wastewater collected from our customers. The division is responsible for the administration, operation, and maintenance of the wastewater treatment plants and the production of reclaimed water.

### **2015-16 Major Accomplishments:**

#### **Customer Service Division**

- Upgraded the Customer Care & Billing (CC&B) application to version 2.5, which entailed converting all the COBOL software programs within the application to Java, including the billing engine, which is the heart of the application. The new version allows the Customer Service Division to keep up with the new updates while gaining more intuitive user interface options.

#### **Engineering Division**

- Executed grants with St. Johns River Water Management District (SJRWMD) for project cost share totaling \$592,000 to construct CIP projects supporting the District's water resource protection goals.
- Received and inspected \$37.4 million in utility infrastructure from new developments.

#### **Field Services Division**

- Cleaned 762 pump stations in the Orange County service area every seven (7) weeks on average.
- Completed the pump station annual mechanical and electrical preventive maintenance for all 762 stations in the service area.
- Completed annual hydrant preventive maintenance for all 10,225 hydrants in the system.
- Completed 155 miles (817,395 feet) of smoke testing inspections of the sanitary sewer system in an effort to minimize inflow and infiltration into the system.

#### **Fiscal & Operational Support Division**

- Achieved AAA ratings from both Standard & Poor's and Fitch rating agencies for Utilities' \$89 million bond issue. Both rating reports cited strong financial and operational management as factors for issuing their highest ratings.
- Coordinated the Solid Waste Division's communication efforts for the curbside contract

## Utilities

transition through a print/web/media/video campaign impacting over 200,000 households.

### ***Solid Waste Division***

- Began using the Western Borrow Pit for landfill cover needs. This resulted in savings on labor, time, and fuel, as well as decreases in the amount of wear and tear on equipment.
- Implemented new 10-year contracts for automated 1-1-1 residential garbage and recycling collection services in unincorporated Orange County.

### ***Water Division***

- Won multiple industry awards including Florida State American Water Works Association (FSAWWA) Water Conservation Award of Excellence in the Research/Mega Utility Category for the Smart Irrigation Technology Study; first place in the Division 5 FSAWWA 2016 Drop Savers contest with artwork featured on the cover of our 2016 Calendar; and the Florida Water Environment Association Education Award for the Reclaimed Mobile Irrigation Lab (MIL) Audit Program.
- Established a Florida Friendly Landscape and Demonstration Garden at the Utilities Administration Building to be used for training and to support elements of the Orange County sustainability program.
- Completed the Aquifer Storage and Recovery (ASR) 6-year cycle testing of potable water underground storage for specified periods of time while maintaining water quality. An operational permit was issued for this facility and it is being maintained as an Underground Injection Facility estimated to provide 815 millions of gallons (MG) of additional water capacity in its well.
- Expanded the Power Monitoring Program to include the Southern Regional Water Supply Facility and the Western Regional Water Supply Facility. This program helps determine the most efficient times to produce water using the least amount of electricity while meeting the county's water usage needs.



### ***Water Reclamation Division***

- Expanded the Public Access Reuse System at the Northwest Water Reclamation Facility to include the sale of up to (2) million gallons per day to the City of Apopka.

- Supported the design of a 200 pump station communication system through the Supervisory Control & Data Acquisition (SCADA) group, as part of the Utilities Department's Renewal and Replacement Program. This program provides state of the art technology to help minimize sanitary sewer overflows.

### **2016-17 Department Objectives:**

#### ***Customer Service Division***

- Improve eBusiness technologies to enhance customer service. With the introduction of smart phone technology, customers will be able to pay their bill using their smartphone or tablet devices. These improvements will allow our customers real-time access to our office and the flexibility to pay their bill at any time.
- Complete the Business Intelligence (BI) study to identify high level needs and define the current state. The study will yield strategic options for a future enterprise reporting tool for the department that will allow Utilities to leverage analytics and consolidate and report key performance indicators.



#### ***Engineering Division***

- Finalize development of the first phase of the new software system (Track, Report, Analyze and Knowledge - TRAK) to replace the existing Capital Improvement Program database. This system will accommodate the CIP project budgeting, scheduling, and project tracking needs of the Utilities Department.
- Complete the utilities automation master plan, which addresses automation needs for water, wastewater, reclaimed water, engineering, administration, and customer service by the end of this calendar year.

#### ***Field Services Division***

- Operate and perform preventive maintenance on all (approximately 10,225) fire hydrants within the system.
- Perform preventive maintenance on approximately 1,000 force main air release valves.
- Complete Supervisory Control & Data Acquisition (SCADA) conversion on 200 designated pump stations.

#### ***Fiscal & Operational Support Division***

- Negotiate cell tower placements at the landfill pending further site evaluations.

## Utilities

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- Produce and distribute educational materials to over 210,000 households to inform them of the benefits of single stream recycling using the new bulk recycling carts in order to increase recycling of program materials.
- Provide solutions, enhancements, and new features to the Maximo System based on recommendations from the Maximo Governance Committee.
- Carefully monitor Utilities' cash position in anticipation of another revenue bond issue once target balances are reached.

### *Solid Waste Division*

- Implement a new recycling contract prior to the expiration of the current contract for the recycling material processing facility.
- Begin renovating the McLeod Road transfer station to improve and update the facility.
- Begin design of a new Class I disposal cell for the future disposal needs of Orange County.
- Modify the leachate collection system to increase the amount of leachate removed from the landfill and improve gas collection.



### *Water Division*

- With support funding from the St. Johns River Water Management District (SJWMD), implement a program called "Water Wise Neighborhood" that will result in measurable water savings to protect and enhance the region's water resources.
- Implement the Cross Connection Control Program to comply with Florida Administrative Code requirements.
- Develop water facility and optimization plans for each water service area operated by Orange County Utilities.

### *Water Reclamation Division*

- Perform condition and criticality assessments of process equipment at the South Water Reclamation Facility, the Eastern Water Reclamation Facility, and the Northwest Water Reclamation Facility. The program will improve reliability and permit compliance by identifying needed repairs and upgrades to be performed in a timely and efficient manner.
- Coordinate with the Florida Department of Environmental Protection to develop and implement Chapter 37 Article XX revisions to the County's

Sewer Use Ordinance to provide consistency with Florida Administrative Code 62-625 requirements and to augment the County's Oil & Grease Prevention Program.

- Implement a standardized program for wastewater data management at all water reclamation facilities. The system will standardize water quality and flow data recording and enhance compliance by providing real-time reporting and trending.



## Utilities

Key Performance Measures	Notes	FY 2014-15 Actual	FY 2015-16 Target	FY 2016-17 Target
<b>Solid Waste</b>				
- Tonnage of Solid Waste Delivered to the Landfill		961,333	950,000	830,000
- Cost Per Ton Processed		\$ 22.91	\$ 23.81	\$ 29.35
- Residential Recycling from Mand. Refuse Collect. Prog (tons)		26,782	28,300	20,000
- Class 1 Garbage from Mand. Refuse Collect. Prog. (tons)		222,813	219,000	220,000
- % of Tonnage Recycled		12%	13%	10%
<b>Utilities Customer Service</b>				
- Number of Calls Received in the Call Center		176,782	180,000	180,000
- Avg wait-time per call received by Call Center (in minutes)	1	N/A	N/A	2
<b>Utilities Engineering</b>				
- Number of Plans Reviewed		4,848	3,000	4,000
- % of Plans Reviewed within Processing Time Guidelines		92%	100%	100%
<b>Water Reclamation</b>				
- Number of Wastewater Customers		148,324	155,405	152,099
- Wastewater Treated in Billions of Gallons		21.4	20.9	22.7
- Cost Per 1,000 Gallons of Wastewater Treated		\$ 1.01	\$ 1.12	\$ 1.05
- Transmission Cost Per Wastewater Customer		\$ 151.76	\$ 163.94	\$ 189.28
<i>Average operating cost per Wastewater customer is based on O&amp;M expense divided by the number of customers</i>				
<b>Water Utilities</b>				
- Number of Water Customers		141,079	183,644	145,343
- Distribution Cost Per Water Customer		\$ 46.77	\$ 44.52	\$ 60.67
<i>Average operating cost per Water customer is shown here on an annual basis.</i>				
- Water Produced in Billions of Gallons		21.1	22.0	22.5
- FDEP and USEPA Compliance with Drinking Water Standards		100%	100%	100%
- Cost Per 1,000 Gallons of Water Produced		\$ 0.69	\$ 0.68	\$ 0.69

1 This performance measure is new.

## Department: Utilities

### Expenditures by Category

	FY 2014-15 Actual	FY 2015-16 Budget as of 3/31/16	FY 2016-17 Adopted Budget	Percent Change
Personal Services	\$ 51,866,248	\$ 58,912,637	\$ 61,655,443	4.7 %
Operating Expenditures	131,317,446	153,701,540	132,257,747	(14.0)%
Capital Outlay	5,425,623	11,497,650	10,780,783	(6.2)%
<b>Total Operating</b>	<b>\$ 188,609,316</b>	<b>\$ 224,111,827</b>	<b>\$ 204,693,973</b>	<b>(8.7)%</b>
Capital Improvements	\$ 126,056,644	\$ 214,386,467	\$ 156,026,907	(27.2)%
Debt Service	2,084,767	5,854,034	8,629,837	47.4 %
Grant	15,000	15,000	0	(100.0)%
Reserves	0	151,344,320	137,229,801	(9.3)%
Other	13,385,133	9,435,394	9,200,000	(2.5)%
<b>Total Non-Operating</b>	<b>\$ 141,541,544</b>	<b>\$ 381,035,215</b>	<b>\$ 311,086,545</b>	<b>(18.4)%</b>
<b>Department Total</b>	<b>\$ 330,150,860</b>	<b>\$ 605,147,042</b>	<b>\$ 515,780,518</b>	<b>(14.8)%</b>

### Expenditures by Division / Program

Fiscal & Operational Support	\$ 29,288,704	\$ 89,115,228	\$ 84,325,379	(5.4)%
Solid Waste	74,793,500	194,157,538	160,774,648	(17.2)%
Utilities Customer Service	11,960,625	13,529,073	14,240,222	5.3 %
Utilities Engineering	131,235,936	209,970,331	157,564,774	(25.0)%
Utilities Field Services	32,724,698	40,377,571	42,153,796	4.4 %
Water Reclamation	29,380,820	31,929,768	31,593,038	(1.1)%
Water Utilities	20,766,576	26,067,533	25,128,661	(3.6)%
<b>Department Total</b>	<b>\$ 330,150,860</b>	<b>\$ 605,147,042</b>	<b>\$ 515,780,518</b>	<b>(14.8)%</b>

### Funding Source Summary

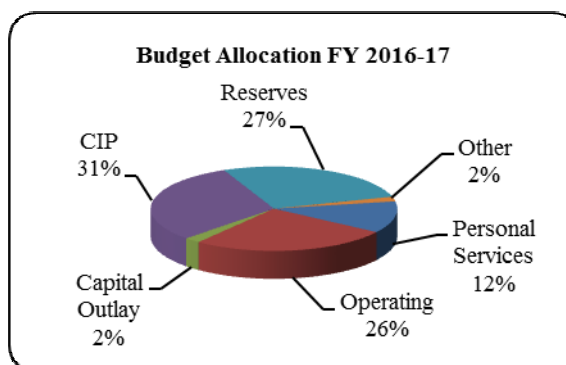
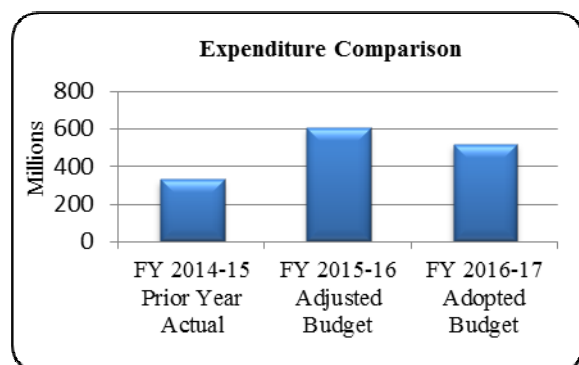
Special Revenue Funds	\$ 61,137,360	\$ 139,161,722	\$ 48,566,385	(65.1)%
Enterprise Funds	269,013,500	465,985,320	467,214,133	0.3%
<b>Department Total</b>	<b>\$ 330,150,860</b>	<b>\$ 605,147,042</b>	<b>\$ 515,780,518</b>	<b>(14.8)%</b>

### Authorized Positions

	905	925	944	2.1%
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## Utilities

### EXPENDITURE HIGHLIGHTS



**Personal Services** – The FY 2016-17 personal services budget includes a 3.5% salary increase for employees. The Florida Retirement System (FRS) rates increased and were budgeted at the amounts approved by the State Legislature for employer retirement contributions. The budget for employer health insurance contributions increased from \$9,400 to \$10,200 per employee. Additionally, a one-time wellness screening incentive of \$100 per adult enrolled in the Orange County health insurance plan was budgeted with the objective of improving health and lowering insurance costs. The department authorized position count has increased by 19 new positions to meet increasing customer demand and to ensure compliance with environmental regulations.

#### **19 New Positions FY 2016-17**

- |  |  |
|--|--|
| 1 – Fiscal Coordinator, Customer Service         | 2 – Engineer III, Utilities Engineering              |
| 1 – Sr. Fiscal Coordinator, Customer Service     | 1 – Sr. Engineer, Utilities Engineering              |
| 2 – Engineering Inspector II, Field Services     | 1 – Environmental Specialist II, Water               |
| 1 – Customer Service Representative, Solid Waste | 1 – Sr. Operations Specialist, Water                 |
| 5 – Equipment Operator IV, Solid Waste           | 1 – Operations Specialist, Water Reclamation         |
| 2 – Maintenance Person, Solid Waste              | 1 – Utilities Services Specialist, Water Reclamation |

**Operating Expenses** – The FY 2016-17 operating expense budget decreased by 14.0% or \$21.4 million from the FY 2015-16 budget. The decrease is due mainly to the \$19.9 million one-time purchase of automated collection carts in the Mandatory Refuse and Recycling Program. There was also a \$2.3 million reduction in payments to franchise haulers due to the change to the Automated Garbage and Recycling 1-1-1 Collection in the Mandatory Refuse and Recycling Program. These reductions were partially offset with a \$2.4 million increase in contract services due to new contracts necessary for system repairs.

**Capital Outlay** – The FY 2016-17 capital outlay budget decreased by 6.2% or \$716,867 from the FY 2015-16 budget. The majority of capital outlay items are purchased based on replacement schedules that include length of service, age, and maintenance cost. The \$8.9 million budget for heavy and other equipment includes a compactor, a material handler, and a D6 dozer with 6-way blade. The \$1.8 million rolling stock budget includes four (4) new vehicles and 37 replacement vehicles.

**Capital Improvements** – The FY 2016-17 capital improvements budget decreased by 27.2% or \$58.4 million from the FY 2015-16 budget. This decrease is due to the inclusion of State Revolving Fund Loan projects that were budgeted in FY 2015-16. Because of the timing of the grant accounting process, these projects were not included in the FY 2016-17 adopted budget. The projects include improvements to the water, wastewater, and solid waste facilities, construction of pipelines for water, wastewater, and reclaimed water systems, and projects to address the repair and replacement of aging infrastructure. Please refer to the detailed Capital Improvements Program section for a complete listing of projects for the department.

**Debt Service** – The FY 2016-17 debt service budget increased by 47.4% or \$2.8 million from the FY 2015-16 budget due to updated bond financing assumptions for the Water and Wastewater System. Debt service payments are based on the principal and interest payments for state revolving loans, and other minor debt related financing.

**Grants** – The FY 2016-17 grants budget decreased by 100% or \$15,000. The Utilities Department is no longer responsible for the payment to the Foundation for Building Community, Inc. The payment is now included in the Non-Departmental budget in the Other Appropriations section.

**Reserves** – The FY 2016-17 reserves are 9.3% or \$14.1 million lower than FY 2015-16. The department maintains restricted reserves for debt service, customer deposits, and for financing future closure and long-term care costs of landfill cells. Reserve

accounts are also in place to fund future capital improvements and to serve as a contingency in the event of emergencies. Reserves fluctuate due to the flow of program revenues (including the issuance of debt) and expenses.

**Other** – The FY 2016-17 other category budget decreased by 2.5% or \$235,394 due to interfund transfers for State Revolving Fund Loan projects. The General Fund interfund transfer is budgeted at \$8.2 million based on a payment in lieu of taxes calculation. Also included in this category is \$1.0 million for Connection Fee refunds.

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## FUNDING SOURCE HIGHLIGHTS

The Board of County Commissioners approved a 3.0% rate increase in Water & Wastewater System rates for FY 2016-17. The Utilities Department receives revenue from the operations of the Water and Wastewater System and the Solid Waste System enterprise funds. Also managed by Utilities is a Municipal Services Benefit Unit (MSBU) special revenue fund for the Mandatory Refuse and Recycling Program. The enterprise funds increased by 0.3% or \$1.2 million primarily due to an increase in cash brought forward resulting from the issuance of revenue bonds in FY 2015-16. The special revenue funds, which include the Mandatory Refuse Fund and the State Revolving Loan funds, decreased by 65.1% or \$90.6 million due to the inclusion of \$68.0 million in the FY 2015-16 budget for State Revolving Fund Loans. Additionally, the unexpended revenue and expenditure budget appropriations for the State Revolving Fund Loans in the current fiscal year will, by resolution, be re-budgeted after the beginning of the fiscal year. The Mandatory Refuse and Recycling Program decreased 30.2% or \$21.3 million due to a decrease in cash brought forward, resulting from the purchase of roll carts in FY 2015-16 for the new automated collection program.

**Water and Wastewater Fund** – Monthly water and wastewater charges include a fixed component and a volume charge to cover actual usage. Rates are established by the Board of County Commissioners and are designed to cover the operating and maintenance costs, debt service expense, and other requirements of the Water and Wastewater System.

**Solid Waste Fund** – The Solid Waste System assesses charges to users for the disposal of waste at Orange County's landfill and transfer stations. Tipping fees are charged according to the amount of tonnage that is received at each site. Rates are established by the Board of County Commissioners and are designed to cover the operating and maintenance costs, closure and long-term care expenses, and other requirements of the Solid Waste System.

**Mandatory Refuse Fund** – The Mandatory Refuse Fund collects fees to cover the cost of the Mandatory Refuse and Recycling Program that provides for the collection of household garbage, yard waste, and recyclables in unincorporated Orange County. Orange County contracts with three (3) haulers to collect these materials from households in five (5) geographic zones within Orange County. Commercial establishments do not participate in this program and must contract separately with waste haulers. The Orange County Tax Collector collects a non-ad valorem assessment on the annual tax bills as payment of fees for residential customers.

## Division: Fiscal & Operational Support

Expenditures by Category	FY 2014-15	FY 2015-16	FY 2016-17	Percent Change
	Actual	Budget as of 3/31/16	Adopted Budget	
Personal Services	\$ 5,651,957	\$ 6,412,059	\$ 6,745,875	5.2 %
Operating Expenditures	10,176,796	10,430,714	9,706,059	(6.9)%
Capital Outlay	74,304	72,001	9,000	(87.5)%
<b>Total Operating</b>	<b>\$ 15,903,057</b>	<b>\$ 16,914,774</b>	<b>\$ 16,460,934</b>	<b>(2.7)%</b>
Debt Service	\$ 514	\$ 0	\$ 0	0.0 %
Reserves	0	62,765,060	58,664,445	(6.5)%
Other	13,385,133	9,435,394	9,200,000	(2.5)%
<b>Total Non-Operating</b>	<b>\$ 13,385,647</b>	<b>\$ 72,200,454</b>	<b>\$ 67,864,445</b>	<b>(6.0)%</b>
<b>Total</b>	<b>\$ 29,288,704</b>	<b>\$ 89,115,228</b>	<b>\$ 84,325,379</b>	<b>(5.4)%</b>
<b>Authorized Positions</b>	<b>75</b>	<b>78</b>	<b>77</b>	<b>(1.3)%</b>

## Division: Solid Waste

Expenditures by Category	FY 2014-15	FY 2015-16	FY 2016-17	Percent Change
	Actual	Budget as of 3/31/16	Adopted Budget	
Personal Services	\$ 8,333,361	\$ 8,683,257	\$ 9,567,136	10.2 %
Operating Expenditures	62,128,176	75,252,915	53,991,736	(28.3)%
Capital Outlay	2,878,757	6,323,792	6,234,656	(1.4)%
<b>Total Operating</b>	<b>\$ 73,340,294</b>	<b>\$ 90,259,964</b>	<b>\$ 69,793,528</b>	<b>(22.7)%</b>
Capital Improvements	\$ 1,453,206	\$ 15,318,014	\$ 12,415,764	(18.9)%
Debt Service	0	300	0	(100.0)%
Reserves	0	88,579,260	78,565,356	(11.3)%
<b>Total Non-Operating</b>	<b>\$ 1,453,206</b>	<b>\$ 103,897,574</b>	<b>\$ 90,981,120</b>	<b>(12.4)%</b>
<b>Total</b>	<b>\$ 74,793,500</b>	<b>\$ 194,157,538</b>	<b>\$ 160,774,648</b>	<b>(17.2)%</b>
<b>Authorized Positions</b>	<b>142</b>	<b>144</b>	<b>152</b>	<b>5.6 %</b>

## Division: Utilities Customer Service

Expenditures by Category	FY 2014-15	FY 2015-16	FY 2016-17	Percent Change
	Actual	Budget as of 3/31/16	Adopted Budget	
Personal Services	\$ 6,732,813	\$ 7,528,833	\$ 7,945,650	5.5 %
Operating Expenditures	5,227,813	5,998,940	6,290,272	4.9 %
Capital Outlay	0	1,300	4,300	230.8 %
<b>Total Operating</b>	<b>\$ 11,960,625</b>	<b>\$ 13,529,073</b>	<b>\$ 14,240,222</b>	<b>5.3 %</b>
<b>Total</b>	<b>\$ 11,960,625</b>	<b>\$ 13,529,073</b>	<b>\$ 14,240,222</b>	<b>5.3 %</b>
<b>Authorized Positions</b>	<b>142</b>	<b>142</b>	<b>144</b>	<b>1.4 %</b>

## Division: Utilities Engineering

Expenditures by Category	FY 2014-15	FY 2015-16	FY 2016-17	Percent Change
	Actual	Budget as of 3/31/16	Adopted Budget	
Personal Services	\$ 3,675,438	\$ 3,643,310	\$ 4,065,048	11.6 %
Operating Expenditures	869,807	1,403,798	1,256,746	(10.5)%
Capital Outlay	3,000	1,036	2,000	93.1 %
<b>Total Operating</b>	<b>\$ 4,548,245</b>	<b>\$ 5,048,144</b>	<b>\$ 5,323,794</b>	<b>5.5 %</b>
Capital Improvements	\$ 124,603,437	\$ 199,068,453	\$ 143,611,143	(27.9)%
Debt Service	2,084,253	5,853,734	8,629,837	47.4 %
<b>Total Non-Operating</b>	<b>\$ 126,687,691</b>	<b>\$ 204,922,187</b>	<b>\$ 152,240,980</b>	<b>(25.7)%</b>
<b>Total</b>	<b>\$ 131,235,936</b>	<b>\$ 209,970,331</b>	<b>\$ 157,564,774</b>	<b>(25.0)%</b>
<b>Authorized Positions</b>	<b>64</b>	<b>71</b>	<b>73</b>	<b>2.8 %</b>

## Division: Utilities Field Services

Expenditures by Category	FY 2014-15	FY 2015-16	FY 2016-17	Percent Change
	Actual	Budget as of 3/31/16	Adopted Budget	
Personal Services	\$ 13,542,262	\$ 15,533,559	\$ 15,655,381	0.8 %
Operating Expenditures	17,586,052	21,273,764	23,482,565	10.4 %
Capital Outlay	1,596,384	3,570,248	3,015,850	(15.5)%
<b>Total Operating</b>	<b>\$ 32,724,698</b>	<b>\$ 40,377,571</b>	<b>\$ 42,153,796</b>	<b>4.4 %</b>
<b>Total</b>	<b>\$ 32,724,698</b>	<b>\$ 40,377,571</b>	<b>\$ 42,153,796</b>	<b>4.4 %</b>
<b>Authorized Positions</b>	<b>254</b>	<b>258</b>	<b>261</b>	<b>1.2 %</b>

## Division: Water Reclamation

Expenditures by Category	FY 2014-15	FY 2015-16	FY 2016-17	Percent Change
	Actual	Budget as of 3/31/16	Adopted Budget	
Personal Services	\$ 7,887,822	\$ 8,515,315	\$ 8,689,005	2.0 %
Operating Expenditures	21,270,126	22,682,998	22,121,217	(2.5)%
Capital Outlay	222,873	731,455	782,816	7.0 %
<b>Total Operating</b>	<b>\$ 29,380,820</b>	<b>\$ 31,929,768</b>	<b>\$ 31,593,038</b>	<b>(1.1)%</b>
<b>Total</b>	<b>\$ 29,380,820</b>	<b>\$ 31,929,768</b>	<b>\$ 31,593,038</b>	<b>(1.1)%</b>
<b>Authorized Positions</b>	<b>113</b>	<b>114</b>	<b>117</b>	<b>2.6 %</b>

## Division: Water Utilities

Expenditures by Category	FY 2014-15	FY 2015-16	FY 2016-17	Percent Change
	Actual	Budget as of 3/31/16	Adopted Budget	
Personal Services	\$ 6,042,596	\$ 8,596,304	\$ 8,987,348	4.5 %
Operating Expenditures	14,058,677	16,658,411	15,409,152	(7.5)%
Capital Outlay	650,304	797,818	732,161	(8.2)%
<b>Total Operating</b>	<b>\$ 20,751,576</b>	<b>\$ 26,052,533</b>	<b>\$ 25,128,661</b>	<b>(3.5)%</b>
Grant	\$ 15,000	\$ 15,000	\$ 0	(100.0)%
<b>Total Non-Operating</b>	<b>\$ 15,000</b>	<b>\$ 15,000</b>	<b>\$ 0</b>	<b>(100.0)%</b>
<b>Total</b>	<b>\$ 20,766,576</b>	<b>\$ 26,067,533</b>	<b>\$ 25,128,661</b>	<b>(3.6)%</b>
<b>Authorized Positions</b>	<b>115</b>	<b>118</b>	<b>120</b>	<b>1.7 %</b>

**Fiscal Year  
2016-17**

**CAPITAL IMPROVEMENTS PROGRAM**

Projects under the direction of the  
**Utilities Department**

The Utilities Department is responsible for the collection and disposal of solid waste, the collection and treatment of wastewater, and the treatment and disbursement of potable water. A variety of capital projects are planned for the next five (5) years including upgrading and expanding Solid Waste, Water, and Water Reclamation facilities.

	Adopted <u>FY 2016-17</u>
Water Reclamation	\$ 102,062,183
Water	34,558,234
Solid Waste	12,415,764
Other	<u>6,990,726</u>
Department Total	\$ 156,026,907

**Funding Mechanism:**

Funding for Solid Waste projects is provided from system revenues.

Funding for Water and Water Reclamation utility system projects in FY 2016-17 is provided from system revenues and external financing.

The 5-Year Adopted CIP – by Department/Division report following this page utilizes figures as of 8/26/16 for the FY 2015-16 budget rather than as of 3/31/16 to accurately reflect Total Project Costs approved by the Board of County Commissioners.



**ADOPTED CIP - BY DEPARTMENT / DIVISION  
FY 2016/17 - FY 2020/21 BUDGET**

ORG	FUND	PROJECT NAME	PRIOR EXPENDITURES	BUDGET FY 15-16	ADOPTED BUDGET FY 16-17	PROPOSED BUDGET FY 17-18	PROPOSED BUDGET FY 18-19	PROPOSED BUDGET FY 19-20	PROPOSED BUDGET FY 20-21	PROPOSED BUDGET FUTURE	TOTAL PROJECT COST	
<b>Utilities</b>												
Other												
1409	4420	Customer Info & Billing System	42,523,848	4,376,658	2,652,788	1,721,321	1,721,321	4,226,037	1,721,321	0	58,943,294	
		<b>Org Subtotal</b>	<b>42,523,848</b>	<b>4,376,658</b>	<b>2,652,788</b>	<b>1,721,321</b>	<b>1,721,321</b>	<b>4,226,037</b>	<b>1,721,321</b>	<b>0</b>	<b>58,943,294</b>	
1410	4420	Presidents Drive Ops Center	19,350,758	2,358,940	800,000	0	0	0	0	0	22,509,698	
		<b>Org Subtotal</b>	<b>19,350,758</b>	<b>2,358,940</b>	<b>800,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>22,509,698</b>	
1499	4420	MIS Network/Work Order Sys	24,835,089	2,270,072	2,325,000	3,473,000	2,473,000	2,477,036	1,462,381	0	39,315,578	
		<b>Org Subtotal</b>	<b>24,835,089</b>	<b>2,270,072</b>	<b>2,325,000</b>	<b>3,473,000</b>	<b>2,473,000</b>	<b>2,477,036</b>	<b>1,462,381</b>	<b>0</b>	<b>39,315,578</b>	
1535	4420	GIS Migration	17,841,600	974,929	177,938	151,238	68,438	68,625	10,500	0	19,293,268	
		<b>Org Subtotal</b>	<b>17,841,600</b>	<b>974,929</b>	<b>177,938</b>	<b>151,238</b>	<b>68,438</b>	<b>68,625</b>	<b>10,500</b>	<b>0</b>	<b>19,293,268</b>	
1549	4420	Developer Projects	954,015	20,000	20,000	5,000	0	0	0	0	999,015	
		<b>Org Subtotal</b>	<b>954,015</b>	<b>20,000</b>	<b>20,000</b>	<b>5,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>999,015</b>	
1551	4420	Developer Built Projects	852,046	100,000	70,000	20,000	0	0	0	0	1,042,046	
		<b>Org Subtotal</b>	<b>852,046</b>	<b>100,000</b>	<b>70,000</b>	<b>20,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,042,046</b>	
1552	4420	Developer Built Projects	773,457	270,000	70,000	20,000	0	0	0	0	1,133,457	
		<b>Org Subtotal</b>	<b>773,457</b>	<b>270,000</b>	<b>70,000</b>	<b>20,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,133,457</b>	
1556	4420	Utilities Security Imp	174,885	525,411	325,000	300,000	300,000	300,411	150,000	0	2,075,707	
		<b>Org Subtotal</b>	<b>174,885</b>	<b>525,411</b>	<b>325,000</b>	<b>300,000</b>	<b>300,000</b>	<b>300,411</b>	<b>150,000</b>	<b>0</b>	<b>2,075,707</b>	
1560	4420	Developer Built Projects	347,399	250,000	150,000	100,000	50,000	25,000	0	0	922,399	
		<b>Org Subtotal</b>	<b>347,399</b>	<b>250,000</b>	<b>150,000</b>	<b>100,000</b>	<b>50,000</b>	<b>25,000</b>	<b>0</b>	<b>0</b>	<b>922,399</b>	

**ADOPTED CIP - BY DEPARTMENT / DIVISION  
FY 2016/17 - FY 2020/21 BUDGET**

ORG	FUND	PROJECT NAME	PRIOR EXPENDITURES	BUDGET FY 15-16	ADOPTED BUDGET FY 16-17	PROPOSED BUDGET FY 17-18	PROPOSED BUDGET FY 18-19	PROPOSED BUDGET FY 19-20	PROPOSED BUDGET FY 20-21	PROPOSED BUDGET FUTURE	TOTAL PROJECT COST
1561	4420	Developer Built Projects	20,080	350,000	400,000	400,000	400,000	400,000	400,000	2,000,000	4,370,080
		<b>Org Subtotal</b>	<b>20,080</b>	<b>350,000</b>	<b>400,000</b>	<b>400,000</b>	<b>400,000</b>	<b>400,000</b>	<b>400,000</b>	<b>2,000,000</b>	<b>4,370,080</b>
		<b>DIVISION SUBTOTAL</b>	<b>107,673,177</b>	<b>11,496,010</b>	<b>6,990,726</b>	<b>6,190,559</b>	<b>5,012,759</b>	<b>7,497,109</b>	<b>3,744,202</b>	<b>2,000,000</b>	<b>150,604,542</b>
		Solid Waste									
1061	4410	Porter Modifications	1,114,939	455,003	1,129,664	4,013,333	2,220,000	0	0	0	8,932,939
		<b>Org Subtotal</b>	<b>1,114,939</b>	<b>455,003</b>	<b>1,129,664</b>	<b>4,013,333</b>	<b>2,220,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>8,932,939</b>
1065	4410	McLeod Rd TS Improvements	3,066,697	1,336,723	5,917,808	10,000,000	4,082,192	0	0	0	24,403,420
		<b>Org Subtotal</b>	<b>3,066,697</b>	<b>1,336,723</b>	<b>5,917,808</b>	<b>10,000,000</b>	<b>4,082,192</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>24,403,420</b>
1069	4410	Ldfill-Admin Bldg	1,366,683	241,036	309,524	190,476	0	0	0	0	2,107,719
		<b>Org Subtotal</b>	<b>1,366,683</b>	<b>241,036</b>	<b>309,524</b>	<b>190,476</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,107,719</b>
1081	4410	Cell AK Long-Term Care	0	150,411	150,000	149,589	149,589	0	0	0	600,000
		<b>Org Subtotal</b>	<b>0</b>	<b>150,411</b>	<b>150,000</b>	<b>149,589</b>	<b>149,589</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>600,000</b>
1083	4410	NW Transfer Station	2,536,456	80,440	397,643	5,488,584	7,097,222	1,536,111	0	0	17,136,456
		<b>Org Subtotal</b>	<b>2,536,456</b>	<b>80,440</b>	<b>397,643</b>	<b>5,488,584</b>	<b>7,097,222</b>	<b>1,536,111</b>	<b>0</b>	<b>0</b>	<b>17,136,456</b>
1086	4410	Cell 7B/8 Closure & LT Care	22,705,505	445,896	805,000	305,000	305,836	305,836	305,000	0	25,177,237
		<b>Org Subtotal</b>	<b>22,705,505</b>	<b>445,896</b>	<b>805,000</b>	<b>305,000</b>	<b>305,836</b>	<b>305,836</b>	<b>305,000</b>	<b>0</b>	<b>25,177,237</b>
1099	4410	Closure & LT Care Class III #1	15,663,816	180,493	180,000	180,000	180,493	180,493	180,000	0	16,744,802
		<b>Org Subtotal</b>	<b>15,663,816</b>	<b>180,493</b>	<b>180,000</b>	<b>180,000</b>	<b>180,493</b>	<b>180,493</b>	<b>180,000</b>	<b>0</b>	<b>16,744,802</b>
1103	4410	Landfill Cell 10	30,658,992	225,000	0	0	0	0	0	0	30,883,992
		<b>Org Subtotal</b>	<b>30,658,992</b>	<b>225,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>30,883,992</b>

**ADOPTED CIP - BY DEPARTMENT / DIVISION  
FY 2016/17 - FY 2020/21 BUDGET**

ORG	FUND	PROJECT NAME	PRIOR EXPENDITURES	BUDGET FY 15-16	ADOPTED BUDGET FY 16-17	PROPOSED BUDGET FY 17-18	PROPOSED BUDGET FY 18-19	PROPOSED BUDGET FY 19-20	PROPOSED BUDGET FY 20-21	PROPOSED BUDGET FUTURE	TOTAL PROJECT COST
1106	4410	Class 3 Waste Disposal Cell 2	3,545,866	368,183	765,000	299,795	299,795	300,616	299,795	0	5,879,050
		<b>Org Subtotal</b>	<b>3,545,866</b>	<b>368,183</b>	<b>765,000</b>	<b>299,795</b>	<b>299,795</b>	<b>300,616</b>	<b>299,795</b>	<b>0</b>	<b>5,879,050</b>
1107	4410	Landfill Cell 11	300,000	579,200	1,000,000	1,000,000	2,036,800	7,433,920	13,782,400	16,727,680	42,860,000
		<b>Org Subtotal</b>	<b>300,000</b>	<b>579,200</b>	<b>1,000,000</b>	<b>2,036,800</b>	<b>7,433,920</b>	<b>13,782,400</b>	<b>13,782,400</b>	<b>16,727,680</b>	<b>42,860,000</b>
1109	4410	Closure & LT Care Landfill Cells 9-12	6,363,117	11,255,629	1,761,125	791,644	1,215,833	5,487,272	3,903,991	0	30,778,611
		<b>Org Subtotal</b>	<b>6,363,117</b>	<b>11,255,629</b>	<b>1,761,125</b>	<b>791,644</b>	<b>1,215,833</b>	<b>5,487,272</b>	<b>3,903,991</b>	<b>0</b>	<b>30,778,611</b>
		<b>DIVISION SUBTOTAL</b>	<b>87,322,070</b>	<b>15,318,014</b>	<b>12,415,764</b>	<b>22,418,832</b>	<b>17,586,431</b>	<b>15,244,248</b>	<b>18,471,186</b>	<b>16,727,680</b>	<b>205,504,225</b>
Water	1448	Wtr Dist Mods CW	15,235,654	1,272,111	1,339,797	238,631	0	0	0	0	18,086,193
		<b>Org Subtotal</b>	<b>15,235,654</b>	<b>1,272,111</b>	<b>1,339,797</b>	<b>238,631</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>18,086,193</b>
1450	4420	Eastern Water Trans Imp	18,311,806	4,855,233	4,674,540	338,511	0	0	0	0	28,180,090
		<b>Org Subtotal</b>	<b>18,311,806</b>	<b>4,855,233</b>	<b>4,674,540</b>	<b>338,511</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>28,180,090</b>
1453	4420	Transp Reloc Wtr CW	24,284,529	2,146,285	0	0	0	0	0	0	26,430,814
		<b>Org Subtotal</b>	<b>24,284,529</b>	<b>2,146,285</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>26,430,814</b>
1463	4420	Western Water Trans Imp	7,879,247	115,000	0	0	8,138	11,862	252,000	252,000	8,266,247
		<b>Org Subtotal</b>	<b>7,879,247</b>	<b>115,000</b>	<b>0</b>	<b>0</b>	<b>8,138</b>	<b>11,862</b>	<b>11,862</b>	<b>252,000</b>	<b>8,266,247</b>
1474	4420	New Meter Installation	20,678,559	2,193,806	2,187,812	2,187,812	2,193,806	2,193,806	2,187,812	0	33,817,419
		<b>Org Subtotal</b>	<b>20,678,559</b>	<b>2,193,806</b>	<b>2,187,812</b>	<b>2,187,812</b>	<b>2,193,806</b>	<b>2,193,806</b>	<b>2,187,812</b>	<b>0</b>	<b>33,817,419</b>
1482	4420	Transportation Related Water	22,966,344	4,840,067	3,193,224	1,445,820	2,928,302	2,494,224	1,187,463	835,010	39,890,454
		<b>Org Subtotal</b>	<b>22,966,344</b>	<b>4,840,067</b>	<b>3,193,224</b>	<b>1,445,820</b>	<b>2,928,302</b>	<b>2,494,224</b>	<b>1,187,463</b>	<b>835,010</b>	<b>39,890,454</b>

**ADOPTED CIP - BY DEPARTMENT / DIVISION  
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ORG	FUND	PROJECT NAME	PRIOR EXPENDITURES	BUDGET FY 15-16	ADOPTED BUDGET FY 16-17	PROPOSED BUDGET FY 17-18	PROPOSED BUDGET FY 18-19	PROPOSED BUDGET FY 19-20	PROPOSED BUDGET FY 20-21	PROPOSED BUDGET FUTURE	TOTAL PROJECT COST
1498	4420	Southern Reg Wellfield & Wtr Pl	60,146,588	3,124,971	4,130,546	286,806	955,556	3,622,500	6,387,500	2,590,000	81,244,467
		<b>Org Subtotal</b>	<b>60,146,588</b>	<b>3,124,971</b>	<b>4,130,546</b>	<b>286,806</b>	<b>955,556</b>	<b>3,622,500</b>	<b>6,387,500</b>	<b>2,590,000</b>	<b>81,244,467</b>
1506	4420	Horizons West Transmission Sys	14,843,777	1,079,060	1,058,317	502,325	770,833	0	0	0	18,254,312
		<b>Org Subtotal</b>	<b>14,843,777</b>	<b>1,079,060</b>	<b>1,058,317</b>	<b>502,325</b>	<b>770,833</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>18,254,312</b>
1508	4420	South Water Transmission Imp	21,508,538	3,666,828	1,026,177	5,841,244	5,761,084	4,812,313	4,799,164	2,498,195	49,913,543
	5847	South Water Transmission Imp	8,375,317	1,493,694	0	0	0	0	0	0	9,869,011
		<b>Org Subtotal</b>	<b>29,883,855</b>	<b>5,160,522</b>	<b>1,026,177</b>	<b>5,841,244</b>	<b>5,761,084</b>	<b>4,812,313</b>	<b>4,799,164</b>	<b>2,498,195</b>	<b>59,782,554</b>
1532	4420	W Reg Water Treat Fac Ph III	13,577,449	2,595,637	3,454,028	1,086,806	29,167	0	5,000	1,745,000	22,493,087
	5846	W Reg Water Treat Fac Ph III	3,700,681	67,720	0	0	0	0	0	0	3,768,401
		<b>Org Subtotal</b>	<b>17,278,130</b>	<b>2,663,357</b>	<b>3,454,028</b>	<b>1,086,806</b>	<b>29,167</b>	<b>0</b>	<b>5,000</b>	<b>1,745,000</b>	<b>26,261,488</b>
1533	4420	Water Renewal & Replacements	1,797,332	1,009,436	2,711,345	200,549	200,549	201,099	200,549	0	6,320,859
		<b>Org Subtotal</b>	<b>1,797,332</b>	<b>1,009,436</b>	<b>2,711,345</b>	<b>200,549</b>	<b>200,549</b>	<b>201,099</b>	<b>200,549</b>	<b>0</b>	<b>6,320,859</b>
1540	4420	Park Manor Water Systems Imp	3,664,689	5,000	0	0	0	0	0	0	3,669,689
		<b>Org Subtotal</b>	<b>3,664,689</b>	<b>5,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,669,689</b>
1544	4420	Water SCADA & Security Imp	5,042,191	87,840	87,600	87,600	87,600	87,840	87,600	0	5,568,271
		<b>Org Subtotal</b>	<b>5,042,191</b>	<b>87,840</b>	<b>87,600</b>	<b>87,600</b>	<b>87,600</b>	<b>87,840</b>	<b>87,600</b>	<b>0</b>	<b>5,568,271</b>
1545	4420	Private Well Retrofit Program	143,648	5,011	0	0	0	0	0	0	148,659
		<b>Org Subtotal</b>	<b>143,648</b>	<b>5,011</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>148,659</b>
1550	4420	Alternate Regional Water Supply	4,935,581	182,553	280,925	309,518	309,518	298,109	114,388	14,000,000	20,430,592
		<b>Org Subtotal</b>	<b>4,935,581</b>	<b>182,553</b>	<b>280,925</b>	<b>309,518</b>	<b>309,518</b>	<b>298,109</b>	<b>114,388</b>	<b>14,000,000</b>	<b>20,430,592</b>

**ADOPTED CIP - BY DEPARTMENT / DIVISION  
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ORG	FUND	PROJECT NAME	PRIOR EXPENDITURES	BUDGET FY 15-16	ADOPTED BUDGET FY 16-17	PROPOSED BUDGET FY 17-18	PROPOSED BUDGET FY 18-19	PROPOSED BUDGET FY 19-20	PROPOSED BUDGET FY 20-21	PROPOSED BUDGET FUTURE	TOTAL PROJECT COST
1553	4420	Water Distribution Mods 2	5,260,491	2,097,860	2,996,221	3,029,167	1,825,000	690,000	0	0	15,898,739
		<b>Org Subtotal</b>	<b>5,260,491</b>	<b>2,097,860</b>	<b>2,996,221</b>	<b>3,029,167</b>	<b>1,825,000</b>	<b>690,000</b>	<b>0</b>	<b>0</b>	<b>15,898,739</b>
1554	4420	Eastern Regional Wsf Phase 3	18,310,448	4,330,244	3,439,473	4,775,417	4,775,417	2,865,250	0	0	38,496,249
		<b>Org Subtotal</b>	<b>18,310,448</b>	<b>4,330,244</b>	<b>3,439,473</b>	<b>4,775,417</b>	<b>4,775,417</b>	<b>2,865,250</b>	<b>0</b>	<b>0</b>	<b>38,496,249</b>
1557	4420	Southwest Water Supply Facility	2,576,026	2,224,592	1,910,537	5,020,000	7,320,000	7,320,000	360,000	0	26,711,155
		<b>Org Subtotal</b>	<b>2,576,026</b>	<b>2,224,592</b>	<b>1,910,537</b>	<b>5,020,000</b>	<b>7,320,000</b>	<b>7,320,000</b>	<b>360,000</b>	<b>0</b>	<b>26,711,155</b>
1558	4420	Eastern Operations Building	124,631	915,570	2,067,692	2,617,385	4,464,231	4,476,462	4,341,923	0	19,007,894
		<b>Org Subtotal</b>	<b>124,631</b>	<b>915,570</b>	<b>2,067,692</b>	<b>2,617,385</b>	<b>4,464,231</b>	<b>4,476,462</b>	<b>4,341,923</b>	<b>0</b>	<b>19,007,894</b>
		<b>DIVISION SUBTOTAL</b>	<b>273,363,527</b>	<b>38,308,518</b>	<b>34,558,234</b>	<b>27,967,591</b>	<b>31,595,069</b>	<b>29,069,741</b>	<b>19,683,261</b>	<b>21,920,205</b>	<b>476,466,146</b>
Water Reclamation											
1411	4420	South Svc Area Effluent Reuse	46,600,476	1,381,246	2,299,357	2,834,045	2,934,817	3,143,437	1,295,274	431,722	60,920,374
	5844	South Svc Area Effluent Reuse	2,235,319	2,254,211	0	0	0	0	0	0	4,489,530
	8199	South Svc Area Effluent Reuse	2,508,604	159,387	0	0	0	0	0	0	2,667,991
		<b>Org Subtotal</b>	<b>51,344,399</b>	<b>3,794,844</b>	<b>2,299,357</b>	<b>2,834,045</b>	<b>2,934,817</b>	<b>3,143,437</b>	<b>1,295,274</b>	<b>431,722</b>	<b>68,077,895</b>
1416	4420	Pump Station Monitors CW	4,180,350	5,045,731	6,339,739	6,062,895	5,517,800	35,101	34,883	0	27,216,499
		<b>Org Subtotal</b>	<b>4,180,350</b>	<b>5,045,731</b>	<b>6,339,739</b>	<b>6,062,895</b>	<b>5,517,800</b>	<b>35,101</b>	<b>34,883</b>	<b>0</b>	<b>27,216,499</b>
1427	4420	Collect Rehab CW	20,144,900	2,980,938	2,423,628	2,091,993	1,241,000	469,200	0	0	29,351,659
		<b>Org Subtotal</b>	<b>20,144,900</b>	<b>2,980,938</b>	<b>2,423,628</b>	<b>2,091,993</b>	<b>1,241,000</b>	<b>469,200</b>	<b>0</b>	<b>0</b>	<b>29,351,659</b>
1428	4420	Pumping Rehab/Replace	30,012,414	160,614	0	0	0	0	0	0	30,173,028
	5843	Pumping Rehab/Replace	3,616,040	226,537	0	0	0	0	0	0	3,842,577
		<b>Org Subtotal</b>	<b>33,628,454</b>	<b>387,151</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>34,015,605</b>

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ORG	FUND	PROJECT NAME	PRIOR EXPENDITURES	BUDGET FY 15-16	ADOPTED BUDGET FY 16-17	PROPOSED BUDGET FY 17-18	PROPOSED BUDGET FY 18-19	PROPOSED BUDGET FY 19-20	PROPOSED BUDGET FY 20-21	PROPOSED BUDGET FUTURE	TOTAL PROJECT COST
1432	4420	Transp Reloc WW CW	17,421,784	2,022,749	303,018	396,421	71,682	0	0	0	20,215,654
		<b>Org Subtotal</b>	<b>17,421,784</b>	<b>2,022,749</b>	<b>303,018</b>	<b>396,421</b>	<b>71,682</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>20,215,654</b>
1435	4420	NW Subreg PH III	39,505,032	2,671,350	5,394,457	5,038,992	2,522,565	23,611	75,000	0	55,231,007
	8187	NW Subreg PH III	0	700,000	0	0	0	0	0	0	700,000
		<b>Org Subtotal</b>	<b>39,505,032</b>	<b>3,371,350</b>	<b>5,394,457</b>	<b>5,038,992</b>	<b>2,522,565</b>	<b>23,611</b>	<b>75,000</b>	<b>0</b>	<b>55,931,007</b>
1445	4420	SW Orange Effluent Disposal	18,946,454	1,018,561	6,143,524	6,293,198	5,996,531	4,409,325	23,804	0	42,831,397
		<b>Org Subtotal</b>	<b>18,946,454</b>	<b>1,018,561</b>	<b>6,143,524</b>	<b>6,293,198</b>	<b>5,996,531</b>	<b>4,409,325</b>	<b>23,804</b>	<b>0</b>	<b>42,831,397</b>
1469	4420	Iron Bridge Interlocal Agreement	10,424,244	168,343	444,314	380,188	380,188	381,230	121,858	0	12,300,365
		<b>Org Subtotal</b>	<b>10,424,244</b>	<b>168,343</b>	<b>444,314</b>	<b>380,188</b>	<b>380,188</b>	<b>381,230</b>	<b>121,858</b>	<b>0</b>	<b>12,300,365</b>
1483	4420	Eastern Wastewater Reuse	29,817,743	5,153,524	2,990,279	4,034,076	6,420,269	4,368,734	3,589,584	1,868,551	58,242,760
		<b>Org Subtotal</b>	<b>29,817,743</b>	<b>5,153,524</b>	<b>2,990,279</b>	<b>4,034,076</b>	<b>6,420,269</b>	<b>4,368,734</b>	<b>3,589,584</b>	<b>1,868,551</b>	<b>58,242,760</b>
1496	4420	Northwest Svc Area Reuse	24,438,075	290,000	0	0	0	0	0	0	24,728,075
		<b>Org Subtotal</b>	<b>24,438,075</b>	<b>290,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>24,728,075</b>
1500	4420	Collections Rehab	4,983,731	6,653,392	5,583,734	7,478,072	5,592,681	16,358,751	13,969,071	3,807,680	64,427,112
		<b>Org Subtotal</b>	<b>4,983,731</b>	<b>6,653,392</b>	<b>5,583,734</b>	<b>7,478,072</b>	<b>5,592,681</b>	<b>16,358,751</b>	<b>13,969,071</b>	<b>3,807,680</b>	<b>64,427,112</b>
1502	4420	Pumping Rehab II	37,209,367	1,458,540	816,004	809,136	557,662	518,338	489,360	402,056	42,260,463
	5843	Pumping Rehab II	2,499,945	31,057	0	0	0	0	0	0	2,531,002
		<b>Org Subtotal</b>	<b>39,709,312</b>	<b>1,489,597</b>	<b>816,004</b>	<b>809,136</b>	<b>557,662</b>	<b>518,338</b>	<b>489,360</b>	<b>402,056</b>	<b>44,791,465</b>
1503	4420	Pumping Rehab III	9,264,701	6,011,886	5,612,920	6,109,297	3,732,645	3,561,414	5,673,379	3,810,627	43,776,869
		<b>Org Subtotal</b>	<b>9,264,701</b>	<b>6,011,886</b>	<b>5,612,920</b>	<b>6,109,297</b>	<b>3,732,645</b>	<b>3,561,414</b>	<b>5,673,379</b>	<b>3,810,627</b>	<b>43,776,869</b>

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ORG	FUND	PROJECT NAME	PRIOR EXPENDITURES	BUDGET FY 15-16	ADOPTED BUDGET FY 16-17	PROPOSED BUDGET FY 17-18	PROPOSED BUDGET FY 18-19	PROPOSED BUDGET FY 19-20	PROPOSED BUDGET FY 20-21	PROPOSED BUDGET FUTURE	TOTAL PROJECT COST
1504	4420	Trans Related Wastewater	20,501,626	3,941,939	6,604,698	910,324	1,149,161	1,592,071	791,120	1,583,547	37,074,486
		<b>Org Subtotal</b>	<b>20,501,626</b>	<b>3,941,939</b>	<b>6,604,698</b>	<b>910,324</b>	<b>1,149,161</b>	<b>1,592,071</b>	<b>791,120</b>	<b>1,583,547</b>	<b>37,074,486</b>
1505	4420	Septic Tank Retrofit	14,784,572	59,898	564,923	758,077	758,077	618,923	0	0	17,544,470
	8153	Septic Tank Retrofit	25,559	324,442	0	0	0	0	0	0	350,001
		<b>Org Subtotal</b>	<b>14,810,131</b>	<b>384,340</b>	<b>564,923</b>	<b>758,077</b>	<b>758,077</b>	<b>618,923</b>	<b>0</b>	<b>0</b>	<b>17,894,471</b>
1507	4420	Horizons West Wastewater Sys	8,190,335	2,887,007	3,439,411	2,728,512	2,062,383	12,619,174	22,543,473	45,252,308	99,722,603
		<b>Org Subtotal</b>	<b>8,190,335</b>	<b>2,887,007</b>	<b>3,439,411</b>	<b>2,728,512</b>	<b>2,062,383</b>	<b>12,619,174</b>	<b>22,543,473</b>	<b>45,252,308</b>	<b>99,722,603</b>
1509	4420	Southern Wastewater Collect	17,176,991	475,756	568,171	538,333	167,187	472,115	807,176	785,584	20,991,313
		<b>Org Subtotal</b>	<b>17,176,991</b>	<b>475,756</b>	<b>568,171</b>	<b>538,333</b>	<b>167,187</b>	<b>472,115</b>	<b>807,176</b>	<b>785,584</b>	<b>20,991,313</b>
1510	4420	Eastern Wastewater Collect	16,612,000	2,796,244	1,346,543	342,176	0	1,500,000	0	123,543	22,720,506
		<b>Org Subtotal</b>	<b>16,612,000</b>	<b>2,796,244</b>	<b>1,346,543</b>	<b>342,176</b>	<b>0</b>	<b>1,500,000</b>	<b>0</b>	<b>123,543</b>	<b>22,720,506</b>
1511	4420	Northwest Wastewater Collect	4,784,803	530,663	1,480,694	873,506	0	40,692	59,308	1,108,000	8,877,666
		<b>Org Subtotal</b>	<b>4,784,803</b>	<b>530,663</b>	<b>1,480,694</b>	<b>873,506</b>	<b>0</b>	<b>40,692</b>	<b>59,308</b>	<b>1,108,000</b>	<b>8,877,666</b>
1536	4420	Capital Reuse Meter Install	3,314,664	605,254	603,600	603,600	603,600	602,056	19,890	0	6,352,664
		<b>Org Subtotal</b>	<b>3,314,664</b>	<b>605,254</b>	<b>603,600</b>	<b>603,600</b>	<b>603,600</b>	<b>602,056</b>	<b>19,890</b>	<b>0</b>	<b>6,352,664</b>
1538	4420	Easter Wtr Reclamation Exp	47,499,596	4,799,586	4,599,474	4,162,504	2,607,722	3,777,240	13,345,727	23,823,055	104,614,904
	5848	Easter Wtr Reclamation Exp	2,413,154	62,265,796	0	0	0	0	0	0	64,678,950
		<b>Org Subtotal</b>	<b>49,912,750</b>	<b>67,065,382</b>	<b>4,599,474</b>	<b>4,162,504</b>	<b>2,607,722</b>	<b>3,777,240</b>	<b>13,345,727</b>	<b>23,823,055</b>	<b>169,293,854</b>
1539	4420	Force Main Rehab	11,673,760	2,079,355	2,676,698	8,707,842	9,182,222	7,015,974	6,996,805	0	48,332,656
	8199	Force Main Rehab	3,728,744	285,394	0	0	0	0	0	0	4,014,138
		<b>Org Subtotal</b>	<b>15,402,504</b>	<b>2,364,749</b>	<b>2,676,698</b>	<b>8,707,842</b>	<b>9,182,222</b>	<b>7,015,974</b>	<b>6,996,805</b>	<b>0</b>	<b>52,346,794</b>

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ORG	FUND	PROJECT NAME	PRIOR EXPENDITURES	BUDGET FY 15-16	ADOPTED BUDGET FY 16-17	PROPOSED BUDGET FY 17-18	PROPOSED BUDGET FY 18-19	PROPOSED BUDGET FY 19-20	PROPOSED BUDGET FY 20-21	PROPOSED BUDGET FUTURE	TOTAL PROJECT COST
1541	4420	Park Manor Wastewater Sys	3,820,560	5,000	0	0	0	0	0	0	3,825,560
		<b>Org Subtotal</b>	<b>3,820,560</b>	<b>5,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,825,560</b>
1542	4420	Southwest Svc Area Reuse	4,521,769	1,329,535	1,000,419	224,019	371,701	35,069	0	0	7,482,512
		<b>Org Subtotal</b>	<b>4,521,769</b>	<b>1,329,535</b>	<b>1,000,419</b>	<b>224,019</b>	<b>371,701</b>	<b>35,069</b>	<b>0</b>	<b>0</b>	<b>7,482,512</b>
1555	4420	South WRF Ph V	16,509,681	19,238,154	31,624,899	27,579,857	15,021,562	4,575,000	15,602,500	38,322,500	168,474,153
		<b>Org Subtotal</b>	<b>16,509,681</b>	<b>19,238,154</b>	<b>31,624,899</b>	<b>27,579,857</b>	<b>15,021,562</b>	<b>4,575,000</b>	<b>15,602,500</b>	<b>38,322,500</b>	<b>168,474,153</b>
1559	4420	Pumping Rehab IV	882,333	3,113,107	4,645,571	9,056,771	13,746,934	12,014,608	13,513,597	8,404,133	65,377,054
		<b>Org Subtotal</b>	<b>882,333</b>	<b>3,113,107</b>	<b>4,645,571</b>	<b>9,056,771</b>	<b>13,746,934</b>	<b>12,014,608</b>	<b>13,513,597</b>	<b>8,404,133</b>	<b>65,377,054</b>
1570	4420	WW Pumping Rehab Phase V	0	50,100	0	0	0	0	0	0	50,100
		<b>Org Subtotal</b>	<b>0</b>	<b>50,100</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>50,100</b>
1571	4420	Gravity Main Improvements	0	1,760,000	608,333	608,333	608,333	588,333	0	0	4,173,332
		<b>Org Subtotal</b>	<b>0</b>	<b>1,760,000</b>	<b>608,333</b>	<b>608,333</b>	<b>608,333</b>	<b>588,333</b>	<b>0</b>	<b>0</b>	<b>4,173,332</b>
1572	4420	Pump Station Improvements	0	2,030,851	1,565,137	1,804,945	1,804,945	1,790,110	0	0	8,995,988
		<b>Org Subtotal</b>	<b>0</b>	<b>2,030,851</b>	<b>1,565,137</b>	<b>1,804,945</b>	<b>1,804,945</b>	<b>1,790,110</b>	<b>0</b>	<b>0</b>	<b>8,995,988</b>
1573	4420	Reclaimed Main Improvements	0	586,667	608,333	608,333	608,333	588,333	0	0	2,999,999
		<b>Org Subtotal</b>	<b>0</b>	<b>586,667</b>	<b>608,333</b>	<b>608,333</b>	<b>608,333</b>	<b>588,333</b>	<b>0</b>	<b>0</b>	<b>2,999,999</b>
1574	4420	Force Main Improvements	0	1,124,444	1,165,972	1,165,972	1,165,972	1,127,639	0	0	5,749,999
		<b>Org Subtotal</b>	<b>0</b>	<b>1,124,444</b>	<b>1,165,972</b>	<b>1,165,972</b>	<b>1,165,972</b>	<b>1,127,639</b>	<b>0</b>	<b>0</b>	<b>5,749,999</b>
1575	4420	Water Main Improvements	0	586,667	608,333	608,333	608,333	588,333	0	0	2,999,999
		<b>Org Subtotal</b>	<b>0</b>	<b>586,667</b>	<b>608,333</b>	<b>608,333</b>	<b>608,333</b>	<b>588,333</b>	<b>0</b>	<b>0</b>	<b>2,999,999</b>



**ADOPTED CIP - BY DEPARTMENT / DIVISION  
FY 2016/17 - FY 2020/21 BUDGET**

<i>ORG</i>	<i>FUND</i>	<i>PROJECT NAME</i>	<i>PRIOR EXPENDITURES</i>	<i>BUDGET FY 15-16</i>	<i>ADOPTED BUDGET FY 16-17</i>	<i>PROPOSED BUDGET FY 17-18</i>	<i>PROPOSED BUDGET FY 18-19</i>	<i>PROPOSED BUDGET FY 19-20</i>	<i>PROPOSED BUDGET FY 20-21</i>	<i>PROPOSED BUDGET FUTURE</i>	<i>TOTAL PROJECT COST</i>
		DIVISION SUBTOTAL	480,249,325	149,263,925	102,062,183	102,809,750	85,434,305	82,814,811	98,951,809	129,723,306	1,231,309,414
		DEPARTMENT TOTAL	948,608,099	214,386,467	156,026,907	159,386,732	139,628,564	134,625,909	140,850,458	170,371,191	2,063,884,327
		<b>GRAND TOTAL</b>	948,608,099	214,386,467	156,026,907	159,386,732	139,628,564	134,625,909	140,850,458	170,371,191	2,063,884,327



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**ORANGE**  
  
**COUNTY**  

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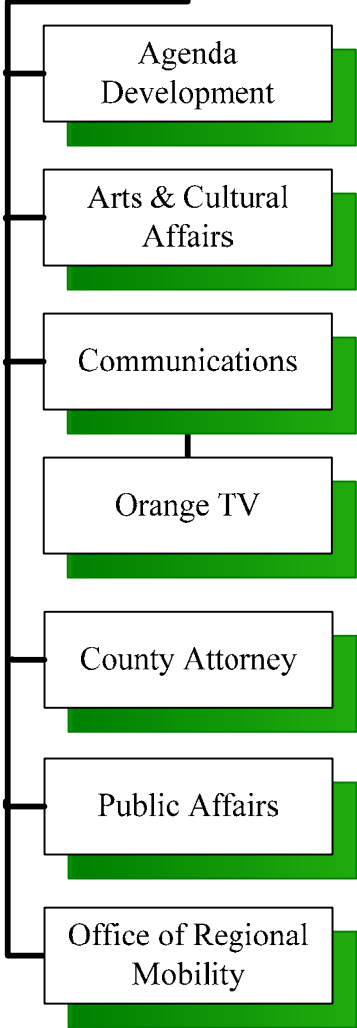
**GOVERNMENT**  

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**F L O R I D A**

**COUNTY MAYOR  
BOARD OF COUNTY  
COMMISSIONERS**

County Administrator's  
Office



## Other Offices

### Purpose Statement:

Other Offices is comprised of smaller offices performing manage a variety of functions ranging from senior management meetings to establishing legislative priorities. This group provides management support, legal representation, and organizes and coordinates the delegation function.

### Program Descriptions:

- The **Agenda Development Office** compiles and distributes agendas for the Board of County Commissioners (BCC) meetings. It also provides support to the citizen advisory boards and serves as staff to the Membership and Mission Review Board (MMRB).
- The **Office of Arts & Cultural Affairs** supports and encourages the development of the arts and cultural community and promotes cultural tourism, as well as activities for county employees. This office serves as the staff for the Arts & Cultural Affairs Advisory Council, along with its committees (including the Public Art Review Board). The Council allocates funding, with BCC approval, of Tourist Development Tax (TDT) dollars for cultural tourism, cultural facilities and promotion of the arts.



- The **Communications Division** distributes messages and information generated by Orange County Government to its employees and the public. The Communications Division organizes press conferences and special events for the County Mayor and the BCC, including the County Mayor's annual State of the County Address. The Graphics section is responsible for printing, duplicating, and related services for all operating departments, elected officials, and affiliated agencies. The Division also includes **Orange TV** (OTV), which operates two (2) government TV channels: 1) *Orange TV* concentrates on live public meetings, special events, and informational programs on Orange County services; and, 2) *Vision TV* concentrates on regularly scheduled education and government information programming organized in viewing blocks. Division personnel are also responsible for operating and maintaining the electronic equipment in the BCC Chambers and the adjacent media room; internal and external publications; and, news and community alert content



on the Orange County website. OTV personnel also maintain and provide television communications at the Orange County Emergency Operations Center (EOC) during all emergencies.

- The **County Administrator's Office** provides management support to the County Mayor, BCC, and other agencies of Orange County Government. The management support function includes: direction and coordination of the nine (9) functional departments of Orange County; implementation of the policies of the County Mayor and BCC; and, exercising leadership to encourage the employees of Orange County to achieve the highest standards of efficiency, effectiveness, ethics, and community involvement.
- The **County Attorney's Office** is the Chief Legal Counsel to Orange County. The County Attorney and assistants represent Orange County Government, the County Mayor, the BCC, the County Administrator, all departments and divisions, and Orange County Officers. Additionally, the County Attorney represents Constitutional Officers upon their request. Some areas of concentration include, but are not limited to, the preparation of ordinances to ensure legal sufficiency; preparation of all administrative regulations and executive orders, which are approved by the BCC or signed by the County Mayor, respectively; and, litigation of most cases that are not under the purview of Risk Management, although attorneys from this office attend Risk Management Committee meetings and keep current with all ongoing litigated cases. Additionally, this office works closely with all Orange County departments and divisions concerning legal matters.
- The **Office of Public Affairs** is responsible for organizing and coordinating Orange County delegation functions, establishing legislative priorities, and coordinating and developing grant policies and applications.
- The **Office of Regional Mobility** is responsible for the coordination of regional transportation and economic development related projects and initiatives, including transit and rail related programs. The regional transportation partners include MetroPlan Orlando, Orlando-Orange County Expressway Authority, Florida Department of Transportation, Central Florida Regional Transportation Authority (LYNX), Greater Orlando Aviation Authority, Central Florida Commuter Rail Commission, and International Drive Master Transit and Improvement District.

## Other Offices

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LYNX is the mobility services agency of Central Florida and provides public transportation services to the general public in the Orlando, Florida metropolitan area of Orange County, Seminole County, and Osceola County. LYNX provides an array of transportation services in the form of fixed-route bus services, door-to-door para-transit services in compliance with the Americans with Disabilities Act (ADA), carpool/vanpool services, school pool matching services, and community shuttle services to special events. **Metropolitan Planning Organization (MPO)** assists local governments in the tri-county area with transportation planning.



## Department: Other Offices

Expenditures by Category	FY 2014-15	FY 2015-16	FY 2016-17	Percent Change
	Actual	Budget as of 3/31/16	Adopted Budget	
Personal Services	\$ 8,315,699	\$ 9,487,559	\$ 10,006,332	5.5 %
Operating Expenditures	42,372,737	43,595,050	45,531,788	4.4 %
Capital Outlay	246,988	101,769	97,489	(4.2)%
<b>Total Operating</b>	<b>\$ 50,935,424</b>	<b>\$ 53,184,378</b>	<b>\$ 55,635,609</b>	<b>4.6%</b>
Capital Improvements	\$ 80,200	\$ 6,250,583	\$ 0	(100.0)%
Debt Service	63,024	89,374	81,055	(9.3)%
Grant	27,695	0	0	0.0%
<b>Total Non-Operating</b>	<b>\$ 170,920</b>	<b>\$ 6,339,957</b>	<b>\$ 81,055</b>	<b>(98.7)%</b>
<b>Department Total</b>	<b>\$ 51,106,343</b>	<b>\$ 59,524,335</b>	<b>\$ 55,716,664</b>	<b>(6.4)%</b>

Expenditures by Division / Program				
Agenda Development	\$ 189,390	\$ 224,972	\$ 238,484	6.0 %
Arts and Cultural Affairs	192,492	183,108	206,039	12.5 %
Communications	1,837,669	2,105,636	2,454,771	16.6 %
County Administrator	1,757,330	1,938,707	1,971,972	1.7 %
County Attorney	3,957,288	4,911,563	4,886,330	(0.5)%
Orange TV	979,172	1,137,279	1,101,737	(3.1)%
Public Affairs	412,673	571,280	579,982	1.5 %
Regional Mobility	41,780,330	48,451,790	44,277,349	(8.6)%
<b>Department Total</b>	<b>\$ 51,106,343</b>	<b>\$ 59,524,335</b>	<b>\$ 55,716,664</b>	<b>(6.4)%</b>

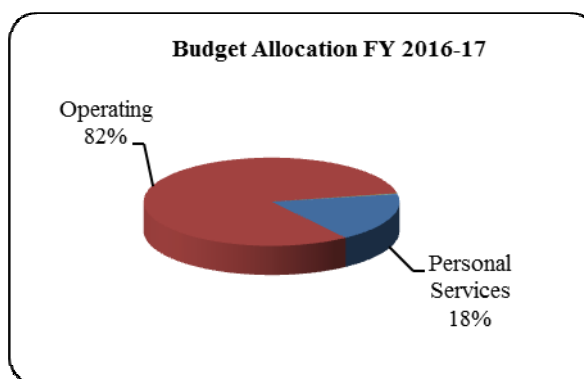
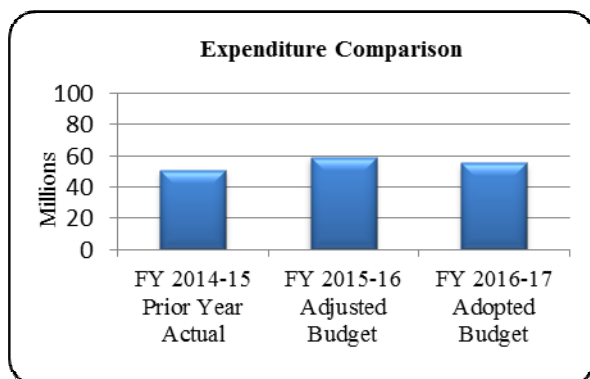
Funding Source Summary				
General Fund and Sub Funds	\$ 51,026,143	\$ 53,273,752	\$ 55,716,664	4.6%
Capital Construction Funds	80,200	6,250,583	0	(100.0)%
<b>Department Total</b>	<b>\$ 51,106,343</b>	<b>\$ 59,524,335</b>	<b>\$ 55,716,664</b>	<b>(6.4)%</b>

Authorized Positions				
	92	93	94	1.1%



## Other Offices

### EXPENDITURE HIGHLIGHTS



#### *Personal, Operating, Capital Outlay, Capital Improvements, Debt Service, & Grant Expenses –*

The FY 2016-17 personal services budget includes a 3.5% salary increase for employees. The Florida Retirement System (FRS) rates increased and were budgeted at the amounts approved by the State Legislature for employer retirement contributions. The budget for employer health insurance contributions increased from \$9,400 to \$10,200 per employee. Additionally, a one-time wellness screening incentive of \$100 per adult enrolled in the Orange County health insurance plan was budgeted with the objective of improving health and lowering insurance costs. The position count increased by one (1) new position in the Communications division.

#### **One (1) New Position FY 2016-17**

1 – Web Designer, Communications

The **Agenda Development** FY 2016-17 budget increased by 6.0% or \$13,512 from the FY 2015-16 budget due to the 3.5% salary increase, the increase to the health insurance contribution, and one (1) position reclassification.

The **Arts and Cultural Affairs** FY 2016-17 budget increased by 12.5% or \$22,931 from the FY 2015-16 budget due to the addition of funding for a part-time staff position.

The **Communications Division**, including Communications Administration and Graphics, FY 2016-17 budget increased by 16.6% or \$349,135 from the FY 2015-16 budget primarily due to realignment of the personal services budget caused by a mid-year transfer-in of two (2) positions; one (1) from Communications-Orange TV and one (1) from the Corrections department. In addition, one (1) Web Designer & Developer position has been added for FY 2016-17.

The **Communications – Orange TV** FY 2016-17 budget decreased by 3.1% or \$35,542 from the FY 2015-16 budget due to the realignment of the personal services budget resulting from a mid-year transfer-out of one (1) position to the Communications Division.

The **County Administrator's Office** FY 2016-17 budget increased by 1.7% or \$33,265 from the FY 2015-16 budget due to the 3.5% salary increase and the increase to the health insurance contribution.

The **County Attorney's Office** FY 2016-17 budget increased by 0.1% or \$25,233 from the FY 2015-16 budget due to the realignment of the operating budget.

The **Public Affairs** FY 2016-17 budget increased by 1.5% or \$8,702 from the FY 2015-16 budget due to the 3.5% salary increase and the increase to the health insurance contribution.

The **Office of Regional Mobility** FY 2016-17 budget includes funding that Orange County provides to the Central Florida Regional Transportation Authority (LYNX) and the Metropolitan Planning Organization (Metroplan). The FY 2016-17 LYNX contribution is budgeted at \$43,503,389, which is an increase of 5.0% or \$2.1 million from the FY 2015-16 budget. LYNX allocates costs to its funding partners according to its regional transportation model that distributes system costs by service hour in each of the participating counties and municipalities. The contribution increase was the result of reduced ridership in the prior year and the resulting decrease in fare revenues. The **Metroplan** FY 2016-17 funding contribution is budgeted at \$471,438, which is an increase of 1.7% or \$8,093 from the FY 2015-16 funding level. The funding amount is calculated by formula using the most recent Orange County estimated population (less the cities of Apopka and Orlando) of 942,876 and applying an assessment of \$0.50 per capita.

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**FUNDING SOURCE HIGHLIGHTS**

The funding for Other Offices comes from the General Fund.

## Division: Agenda Development

Expenditures by Category	FY 2014-15	FY 2015-16	FY 2016-17	Percent Change
	Actual	Budget as of 3/31/16	Adopted Budget	
Personal Services	\$ 182,207	\$ 213,043	\$ 226,769	6.4 %
Operating Expenditures	7,183	10,429	10,215	(2.1)%
Capital Outlay	0	1,500	1,500	0.0 %
<b>Total Operating</b>	<b>\$ 189,390</b>	<b>\$ 224,972</b>	<b>\$ 238,484</b>	<b>6.0 %</b>
<b>Total</b>	<b>\$ 189,390</b>	<b>\$ 224,972</b>	<b>\$ 238,484</b>	<b>6.0 %</b>
<b>Authorized Positions</b>	<b>3</b>	<b>3</b>	<b>3</b>	<b>0.0 %</b>

## Division: Arts and Cultural Affairs

Expenditures by Category	FY 2014-15	FY 2015-16	FY 2016-17	Percent Change
	Actual	Budget as of 3/31/16	Adopted Budget	
Personal Services	\$ 178,301	\$ 162,405	\$ 189,141	16.5 %
Operating Expenditures	13,535	20,703	16,898	(18.4)%
Capital Outlay	656	0	0	0.0 %
<b>Total Operating</b>	<b>\$ 192,492</b>	<b>\$ 183,108</b>	<b>\$ 206,039</b>	<b>12.5 %</b>
<b>Total</b>	<b>\$ 192,492</b>	<b>\$ 183,108</b>	<b>\$ 206,039</b>	<b>12.5 %</b>
<b>Authorized Positions</b>	<b>2</b>	<b>2</b>	<b>2</b>	<b>0.0 %</b>

## Division: Communications

Expenditures by Category	FY 2014-15	FY 2015-16	FY 2016-17	Percent Change
	Actual	Budget as of 3/31/16	Adopted Budget	
Personal Services	\$ 1,247,464	\$ 1,464,929	\$ 1,869,382	27.6 %
Operating Expenditures	401,869	530,665	488,089	(8.0)%
Capital Outlay	129,637	26,225	21,800	(16.9)%
<b>Total Operating</b>	<b>\$ 1,778,970</b>	<b>\$ 2,021,819</b>	<b>\$ 2,379,271</b>	<b>17.7 %</b>
Debt Service	\$ 58,699	\$ 83,817	\$ 75,500	(9.9)%
<b>Total Non-Operating</b>	<b>\$ 58,699</b>	<b>\$ 83,817</b>	<b>\$ 75,500</b>	<b>(9.9)%</b>
<b>Total</b>	<b>\$ 1,837,669</b>	<b>\$ 2,105,636</b>	<b>\$ 2,454,771</b>	<b>16.6 %</b>
<b>Authorized Positions</b>	<b>20</b>	<b>24</b>	<b>25</b>	<b>4.2 %</b>

**Division: County Administrator**

<b>Expenditures by Category</b>	<b>FY 2014-15 Actual</b>	<b>FY 2015-16 Budget as of 3/31/16</b>	<b>FY 2016-17 Adopted Budget</b>	<b>Percent Change</b>
Personal Services	\$ 1,739,634	\$ 1,900,964	\$ 1,944,055	2.3 %
Operating Expenditures	17,696	37,504	27,678	(26.2)%
Capital Outlay	0	239	239	0.0 %
<b>Total Operating</b>	<b>\$ 1,757,330</b>	<b>\$ 1,938,707</b>	<b>\$ 1,971,972</b>	<b>1.7 %</b>
<b>Total</b>	<b>\$ 1,757,330</b>	<b>\$ 1,938,707</b>	<b>\$ 1,971,972</b>	<b>1.7 %</b>
<b>Authorized Positions</b>	<b>14</b>	<b>13</b>	<b>13</b>	<b>0.0 %</b>

**Division: County Attorney**

<b>Expenditures by Category</b>	<b>FY 2014-15 Actual</b>	<b>FY 2015-16 Budget as of 3/31/16</b>	<b>FY 2016-17 Adopted Budget</b>	<b>Percent Change</b>
Personal Services	\$ 3,678,080	\$ 4,332,196	\$ 4,377,679	1.0 %
Operating Expenditures	231,883	572,705	503,096	(12.2)%
Capital Outlay	42,999	1,105	0	(100.0)%
<b>Total Operating</b>	<b>\$ 3,952,963</b>	<b>\$ 4,906,006</b>	<b>\$ 4,880,775</b>	<b>(0.5)%</b>
Debt Service	\$ 4,326	\$ 5,557	\$ 5,555	0.0 %
<b>Total Non-Operating</b>	<b>\$ 4,326</b>	<b>\$ 5,557</b>	<b>\$ 5,555</b>	<b>0.0 %</b>
<b>Total</b>	<b>\$ 3,957,288</b>	<b>\$ 4,911,563</b>	<b>\$ 4,886,330</b>	<b>(0.5)%</b>
<b>Authorized Positions</b>	<b>37</b>	<b>37</b>	<b>37</b>	<b>0.0 %</b>

**Division: Orange TV**

<b>Expenditures by Category</b>	<b>FY 2014-15 Actual</b>	<b>FY 2015-16 Budget as of 3/31/16</b>	<b>FY 2016-17 Adopted Budget</b>	<b>Percent Change</b>
Personal Services	\$ 815,723	\$ 935,280	\$ 900,911	(3.7)%
Operating Expenditures	89,753	129,299	126,876	(1.9)%
Capital Outlay	73,696	72,700	73,950	1.7 %
<b>Total Operating</b>	<b>\$ 979,172</b>	<b>\$ 1,137,279</b>	<b>\$ 1,101,737</b>	<b>(3.1)%</b>
<b>Total</b>	<b>\$ 979,172</b>	<b>\$ 1,137,279</b>	<b>\$ 1,101,737</b>	<b>(3.1)%</b>
<b>Authorized Positions</b>	<b>11</b>	<b>10</b>	<b>10</b>	<b>0.0 %</b>

## Division: Public Affairs

<b>Expenditures by Category</b>	<b>FY 2014-15 Actual</b>	<b>FY 2015-16 Budget as of 3/31/16</b>	<b>FY 2016-17 Adopted Budget</b>	<b>Percent Change</b>
Personal Services	\$ 179,274	\$ 197,506	\$ 206,206	4.4 %
Operating Expenditures	233,399	373,774	373,776	0.0 %
<b>Total Operating</b>	<b>\$ 412,673</b>	<b>\$ 571,280</b>	<b>\$ 579,982</b>	<b>1.5 %</b>
<b>Total</b>	<b>\$ 412,673</b>	<b>\$ 571,280</b>	<b>\$ 579,982</b>	<b>1.5 %</b>
<b>Authorized Positions</b>	<b>2</b>	<b>2</b>	<b>2</b>	<b>0.0 %</b>

## Division: Regional Mobility

<b>Expenditures by Category</b>	<b>FY 2014-15 Actual</b>	<b>FY 2015-16 Budget as of 3/31/16</b>	<b>FY 2016-17 Adopted Budget</b>	<b>Percent Change</b>
Personal Services	\$ 295,017	\$ 281,236	\$ 292,189	3.9 %
Operating Expenditures	41,377,418	41,919,971	43,985,160	4.9 %
<b>Total Operating</b>	<b>\$ 41,672,434</b>	<b>\$ 42,201,207</b>	<b>\$ 44,277,349</b>	<b>4.9 %</b>
Capital Improvements	\$ 80,200	\$ 6,250,583	\$ 0	(100.0)%
Grant	27,695	0	0	0.0 %
<b>Total Non-Operating</b>	<b>\$ 107,895</b>	<b>\$ 6,250,583</b>	<b>\$ 0</b>	<b>(100.0)%</b>
<b>Total</b>	<b>\$ 41,780,330</b>	<b>\$ 48,451,790</b>	<b>\$ 44,277,349</b>	<b>(8.6)%</b>
<b>Authorized Positions</b>	<b>2</b>	<b>2</b>	<b>2</b>	<b>0.0 %</b>

**Fiscal Year  
2016-17**

**CAPITAL IMPROVEMENTS PROGRAM**

Projects under the direction of  
**Other Offices – Office of Regional Mobility**

The Office of Regional Mobility is responsible for the coordination of the Commuter Rail project. No new funds have been allocated. Any remaining funds will be rolled over, as needed, to FY 2016-17.

**Funding Mechanism:**

Other Budgets – The Office of Regional Mobility capital project is budgeted in the Capital Projects Fund 1023.

The 5-Year Adopted CIP – by Department/Division report following this page utilizes figures as of 8/26/16 for the FY 2015-16 budget rather than as of 3/31/16 to accurately reflect Total Project Costs approved by the Board of County Commissioners.

**ADOPTED CIP - BY DEPARTMENT / DIVISION  
FY 2016/17 - FY 2020/21 BUDGET**

ORG	FUND	PROJECT NAME	PRIOR EXPENDITURES	BUDGET FY 15-16	ADOPTED BUDGET FY 16-17	PROPOSED BUDGET FY 17-18	PROPOSED BUDGET FY 18-19	PROPOSED BUDGET FY 19-20	PROPOSED BUDGET FY 20-21	PROPOSED BUDGET FUTURE	TOTAL PROJECT COST	
<b>Other Offices</b>												
Office of Regional Mobility												
2662	1023	Legacy - Commuter Rail	29,099,417	6,250,583	0	0	0	0	0	0	35,350,000	
		<b>Org Subtotal</b>	<b>29,099,417</b>	<b>6,250,583</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>35,350,000</b>	
		<b>DIVISION SUBTOTAL</b>	<b>29,099,417</b>	<b>6,250,583</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>35,350,000</b>	
		<b>DEPARTMENT TOTAL</b>	<b>29,099,417</b>	<b>6,250,583</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>35,350,000</b>	
		<b>GRAND TOTAL</b>	<b>29,099,417</b>	<b>6,250,583</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>35,350,000</b>	





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## OTHER APPROPRIATIONS

### OTHER APPROPRIATIONS

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## Other Appropriations

### Purpose Statement:

Other Appropriations is comprised of a variety of outside agencies and non-departmental budgets benefiting Orange County.

### Program Descriptions:

- The **Arts and Science Agencies** budget provides financial support to United Arts of Central Florida and the Orlando Science Center.
- Orange County's charter, adopted in 1988, provides for a **Charter Review Commission (CRC)** to be appointed every four (4) years. Without a charter most of Orange County's powers and responsibilities would be governed by provisions in the Florida Statutes, which apply to all non-charter counties in the state. The charter gives Orange County the ability to respond to a changing environment and meet local needs without legislative changes at the state level. The CRC is responsible for recommending revisions to Orange County's home rule charter, which are then approved by the citizens through voter referendum.
- **East Central Florida Regional Planning Council** promotes cooperation among local units of government, and provides for comprehensive planning in the East Central Florida region.
- **Interfund Transfers** are budgeted amounts transferred from one governmental accounting fund to another for services provided or for operational purposes.
- **Non-Departmental – General Fund** represents a collection of centralized accounts for expenses that are of a countywide nature and do not relate to any one operating department. A summary of budgeted items for the Non-Departmental budget is included in this section.
- **Orange Blossom Trail (OBT) Crime Prevention District** was created during the 1998-99 fiscal year for the purpose of providing crime prevention programs and services in the South Orange Blossom Trail corridor area. Programs include the Citizens' Volunteer Patrol, Neighborhood Watch initiatives, and "area clean-ups" throughout the district that include claw truck and remote dumpsters, graffiti sign removal program, and demolition of dilapidated structures.
- **Reserves – General Fund** provides reserves for contingencies, catastrophic loss, and other undetermined needs as approved by the Orange County Board of County Commissioners.



## Department: Other Appropriations

### Expenditures by Category

	FY 2014-15 Actual	FY 2015-16 Budget as of 3/31/16	FY 2016-17 Adopted Budget	Percent Change
Personal Services	\$ 5,714,131	\$ 5,752,380	\$ 5,337,534	(7.2)%
Operating Expenditures	2,587,814	2,599,231	2,633,497	1.3 %
Capital Outlay	0	1,700	0	(100.0)%
<b>Total Operating</b>	<b>\$ 8,301,945</b>	<b>\$ 8,353,311</b>	<b>\$ 7,971,031</b>	<b>(4.6)%</b>
Grant	\$ 813,633	\$ 1,046,980	\$ 1,012,632	(3.3)%
Reserves	0	69,340,668	63,705,737	(8.1)%
Other	33,990,189	43,445,975	48,043,862	10.6 %
<b>Total Non-Operating</b>	<b>\$ 34,803,822</b>	<b>\$ 113,833,623</b>	<b>\$ 112,762,231</b>	<b>(0.9)%</b>
<b>Department Total</b>	<b>\$ 43,105,766</b>	<b>\$ 122,186,934</b>	<b>\$ 120,733,262</b>	<b>(1.2)%</b>

### Expenditures by Division / Program

Arts & Science Agencies	\$ 767,299	\$ 782,645	\$ 798,298	2.0 %
Charter Review	31,215	215,389	39,915	(81.5)%
East Central Florida Regional Planning	200,975	204,995	209,068	2.0 %
Interfund Transfers	19,110,036	24,028,275	26,125,962	8.7 %
Non-Departmental	22,871,293	27,448,469	29,681,612	8.1 %
OBT Crime Prevention Fund	124,948	166,493	172,670	3.7 %
Reserves - General Fund	0	69,340,668	63,705,737	(8.1)%
<b>Department Total</b>	<b>\$ 43,105,766</b>	<b>\$ 122,186,934</b>	<b>\$ 120,733,262</b>	<b>(1.2)%</b>

### Funding Source Summary

Special Revenue Funds	\$ 124,948	\$ 166,493	\$ 172,670	3.7%
General Fund and Sub Funds	42,980,818	122,020,441	120,560,592	(1.2)%
<b>Department Total</b>	<b>\$ 43,105,766</b>	<b>\$ 122,186,934</b>	<b>\$ 120,733,262</b>	<b>(1.2)%</b>

### Authorized Positions

	1	1	1	0.0%
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## Other Appropriations

### EXPENDITURE HIGHLIGHTS

**Personal Services** – The personnel budget within Non-Departmental includes \$5.3 million for other post employment benefits (OPEB) that, under Government Accounting Standards Board (GASB) Statement No. 45, requires the accrual of liabilities of other post employment benefits to occur over the working career of plan members rather than on a pay-as-you-go basis. Also, there is \$3,207 included in the OBT Crime Prevention Fund for workers' compensation expenses, and \$33,780 for the Charter Review Commission staffing.

#### **Operating & Grant Expenses** –

The **Arts and Science Agencies** FY 2016-17 grant budget is \$798,298, a 2% increase from the prior year. The United Arts of Central Florida is budgeted at \$709,475, and the Orlando Science Center is budgeted at \$88,823 to provide operational and maintenance support.

The **Charter Review Commission** FY 2016-17 operating expense budget of \$6,135 is for anticipated external legal services and the cost of postage and printing.

The **East Central Florida Regional Planning Council (ECFRPC)** FY 2016-17 assessment of \$209,068 for Orange County is based on a \$0.1669347 per capita formula. The funding level increased due to an increase in Orange County population from 1,227,995 in 2014 to 1,252,396 in 2015, based on the most recent Orange County estimated population.

**Interfund Transfers** are non-operating expenditures and are described under the Other category.

The **Non-Departmental** FY 2016-17 operating expense and grant budget increased by 5.8% or \$134,779 from the FY 2015-16 budget. Please refer to the detailed Non-Departmental list on page 15-7.

The **OBT Crime Prevention Fund** FY 2016-17 operating expense budget is \$169,463. The Orange Blossom Trail (OBT) Neighborhood Improvement District receives funding from fines resulting from area arrests. The budget allows for more diverse crime prevention programs in the OBT area of Orange County.

**Reserves** – The FY 2016-17 Reserves-General Fund budget provides for the following reserves:

<u>General Fund</u>	<u>FY 2016-17</u>
Reserve for Contingency	\$38,705,737
Reserve - Catastrophic Loss	5,000,000
Restricted Reserves	<u>20,000,000</u>
Total	\$63,705,737

The General Fund reserves are budgeted at 7.5% of the General Fund budget for FY 2016-17. The following is a three-year comparison of the General Fund reserves as a percent of budget.

<u>Fiscal Year</u>	<u>Reserves as a Percentage of the General Fund Budget</u>	<u>Reserves Amount</u>
FY 2014-15 (Budget)	7.4%	\$58,757,033
FY 2015-16 (Current)	8.2%	\$69,340,668
FY 2016-17 (Adopted)	7.5%	\$63,705,737

**Other – Interfund Transfer** – The FY 2016-17 budget provides for the following transfers to other funds:

<u>Fund</u>	<u>FY 2016-17</u>	<u>Purpose</u>
International Drive CRA	\$ 13,103,450	Tax increment payments related directly to the taxable value of constituent properties.
Public Facilities 1994	4,355,000	Debt Service payments for Public Facilities Revenue Bonds Series 1994A.
Court Technology	2,827,695	To supplement recording fee revenue as the proposed budget for this program is greater than the amount of fees being collected.
Mosquito Control	2,180,461	To provide direct funding to the Mosquito Control Division for operations as required by Florida Statute 388.311.
Grants	1,825,000	To supplement grant funded salary positions, such as CINS/FINS (Children in Need of Services/Families in Need of Services), the Oaks Treatment Program, and Head Start grants.
Local Court Programs	930,502	To supplement court fee revenue as the proposed budget for this program is greater than the amount of fees being collected.
Legal Aid Programs	529,137	To supplement court fee revenue as the proposed budget for this program is greater than the amount of fees being collected.
Orange County CRA (OBT)	195,000	Tax increment payments related directly to the taxable value of constituent properties.
Drug Abuse Trust Fund	120,900	To supplement the trust fund that provides payments for drug treatment programs at the Center for Drug Free Living.
Juvenile Court Programs	33,817	To supplement court fee revenue as the proposed budget for this program is greater than the amount of fees being collected.
Children and Family Svcs (CFS) Board Donations	25,000	To provide funding collected from the cell tower at the Michigan Street facility to support Great Oaks Village.
Total	<u>\$26,125,962</u>	

**CRA Payments** – Florida Statute 163.387(1) provides for the creation of redevelopment trust funds for individual communities. Monies allocated in these funds shall be used to finance or refinance any community redevelopment undertaken pursuant to the approved community redevelopment plan. There is \$21,917,900 budgeted for 12 CRAs under Non-Departmental (see page 15-7) for FY 2016-17. In addition, there are two (2) Orange County CRAs funded at \$13,298,450 for the International Drive CRA and the Orange County CRA (OBT). The total of the 14 CRA payments for FY 2016-17 is \$35,216,350. Payments are based on estimated incremental tax revenue related directly to the taxable value of constituent properties.

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## **FUNDING SOURCE HIGHLIGHTS**

Funding for Other Appropriations is provided by the General Fund and the Crime Prevention Fund.

## Non-Departmental

<b>Budget Item</b>	<b>FY 2014-15 Actual Expenditures</b>	<b>FY 2015-16 Budget as of 3/31/16</b>	<b>FY 2016-17 Adopted Budget</b>	<b>Percent Change</b>
CRA - Apopka	\$ 111,585	\$ 141,100	\$ 177,600	25.9%
CRA - Eatonville	178,352	215,400	224,100	4.0%
CRA - Maitland	343,105	337,600	414,100	22.7%
CRA - Ocoee	97,779	157,900	209,500	32.7%
CRA - Orlando 1 (Downtown)	5,695,095	7,018,600	7,987,200	13.8%
CRA - Orlando 2 (Downtown)	1,541,081	1,969,100	2,226,100	13.1%
CRA - Orlando 3 - Conroy	1,637,622	1,985,300	2,117,300	6.6%
CRA - Orlando 4 (I-4/Republic)	3,705,453	5,470,600	6,050,200	10.6%
CRA - Winter Garden 1	177,786	205,500	217,600	5.9%
CRA - Winter Garden 2	148,651	166,600	200,100	20.1%
CRA - Winter Park 1	945,897	1,250,000	1,435,000	14.8%
CRA - Winter Park 2	297,747	500,000	659,100	31.8%
<b>Subtotal of General Fund CRA's</b>	<b>\$ 14,880,153</b>	<b>\$ 19,417,700</b>	<b>\$ 21,917,900</b>	<b>12.9%</b>
Advertising - Non-Promotional	\$ 3,226	\$ 1,000	\$ 1,000	0.0%
Asian Pacific Committee	3,000	3,000	3,000	0.0%
Bank Charges - General Fund	451,815	500,000	550,000	10.0%
Benefits Fixed Costs - OPEB	5,702,383	5,702,383	5,300,547	-7.0%
Black History Committee	-	3,000	3,000	0.0%
CPA Fees for Audits	362,284	477,450	477,450	0.0%
Florida Association of Counties	111,458	113,687	118,234	4.0%
Foundation for Building Community (MyRegion.org)	10,000	25,000	25,000	0.0%
Graphic Reproduction Charges and Svs	13,933	15,000	15,000	0.0%
Hispanic Heritage Committee	3,000	3,000	3,000	0.0%
Lone Sailor Memorial	-	100,000	-	-100.0%
Martin Luther King Parade - Town of Eatonville	7,684	7,684	7,684	0.0%
Martin Luther King Parade - Downtown Orlando	7,650	7,650	7,650	0.0%
Misc. Items, Studies, and Non-Profit Impact Fee Grants	318,008	293,346	314,595	7.2%
National Association of Counties (NACo)	19,169	19,169	19,552	2.0%
Oakland Nature Preserve	15,000	15,000	15,000	0.0%
Payments to Other Government Agencies	333,481	9,000	9,000	0.0%
Postage - Trim Notices	250,530	264,000	269,000	1.9%
Stormwater Taxes (Tax Collector)	134,373	140,000	140,000	0.0%
United Way Steering Committee	7,334	8,000	8,000	0.0%
YMCA (Aquatic Center on I-Drive)	-	-	50,000	N/A
Value Adjustment Board (VAB)	236,813	323,400	427,000	32.0%
<b>Subtotal</b>	<b>\$ 7,991,141</b>	<b>\$ 8,030,769</b>	<b>\$ 7,763,712</b>	<b>-3.3%</b>
<b>All Non-Departmental</b>	<b>\$ 22,871,294</b>	<b>\$ 27,448,469</b>	<b>\$ 29,681,612</b>	<b>8.1%</b>

## Division: Arts & Science Agencies

Expenditures by Category	FY 2014-15 Actual	FY 2015-16 Budget as of 3/31/16	FY 2016-17 Adopted Budget	Percent Change
Grant	\$ 767,299	\$ 782,645	\$ 798,298	2.0 %
<b>Total Non-Operating</b>	<b>\$ 767,299</b>	<b>\$ 782,645</b>	<b>\$ 798,298</b>	<b>2.0 %</b>
<b>Total</b>	<b>\$ 767,299</b>	<b>\$ 782,645</b>	<b>\$ 798,298</b>	<b>2.0 %</b>

## Division: Charter Review

Expenditures by Category	FY 2014-15 Actual	FY 2015-16 Budget as of 3/31/16	FY 2016-17 Adopted Budget	Percent Change
Personal Services	\$ 11,748	\$ 48,587	\$ 33,780	(30.5)%
Operating Expenditures	19,468	166,802	6,135	(96.3)%
<b>Total Operating</b>	<b>\$ 31,215</b>	<b>\$ 215,389</b>	<b>\$ 39,915</b>	<b>(81.5)%</b>
<b>Total</b>	<b>\$ 31,215</b>	<b>\$ 215,389</b>	<b>\$ 39,915</b>	<b>(81.5)%</b>

<b>Authorized Positions</b>	<b>1</b>	<b>1</b>	<b>1</b>	<b>0.0 %</b>
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## Division: East Central Florida Regional Planning

Expenditures by Category	FY 2014-15 Actual	FY 2015-16 Budget as of 3/31/16	FY 2016-17 Adopted Budget	Percent Change
Operating Expenditures	200,975	204,995	209,068	2.0 %
<b>Total Operating</b>	<b>\$ 200,975</b>	<b>\$ 204,995</b>	<b>\$ 209,068</b>	<b>2.0 %</b>
<b>Total</b>	<b>\$ 200,975</b>	<b>\$ 204,995</b>	<b>\$ 209,068</b>	<b>2.0 %</b>

## Division: Interfund Transfers

Expenditures by Category	FY 2014-15 Actual	FY 2015-16 Budget as of 3/31/16	FY 2016-17 Adopted Budget	Percent Change
Other	\$ 19,110,036	\$ 24,028,275	\$ 26,125,962	8.7 %
<b>Total Non-Operating</b>	<b>\$ 19,110,036</b>	<b>\$ 24,028,275</b>	<b>\$ 26,125,962</b>	<b>8.7 %</b>
<b>Total</b>	<b>\$ 19,110,036</b>	<b>\$ 24,028,275</b>	<b>\$ 26,125,962</b>	<b>8.7 %</b>



## Division: Non-Departmental

Expenditures by Category	FY 2014-15 Actual	FY 2015-16 Budget as of 3/31/16	FY 2016-17 Adopted Budget	Percent Change
Personal Services	\$ 5,702,383	\$ 5,702,383	\$ 5,300,547	(7.0)%
Operating Expenditures	2,242,423	2,064,051	2,248,831	9.0 %
<b>Total Operating</b>	<b>\$ 7,944,806</b>	<b>\$ 7,766,434</b>	<b>\$ 7,549,378</b>	<b>(2.8)%</b>
Grant	\$ 46,334	\$ 264,335	\$ 214,334	(18.9)%
Other	14,880,153	19,417,700	21,917,900	12.9 %
<b>Total Non-Operating</b>	<b>\$ 14,926,487</b>	<b>\$ 19,682,035</b>	<b>\$ 22,132,234</b>	<b>12.4 %</b>
<b>Total</b>	<b>\$ 22,871,293</b>	<b>\$ 27,448,469</b>	<b>\$ 29,681,612</b>	<b>8.1 %</b>

## Division: OBT Crime Prevention Fund

Expenditures by Category	FY 2014-15 Actual	FY 2015-16 Budget as of 3/31/16	FY 2016-17 Adopted Budget	Percent Change
Personal Services	\$ 0	\$ 1,410	\$ 3,207	127.4 %
Operating Expenditures	124,948	163,383	169,463	3.7 %
Capital Outlay	0	1,700	0	(100.0)%
<b>Total Operating</b>	<b>\$ 124,948</b>	<b>\$ 166,493</b>	<b>\$ 172,670</b>	<b>3.7 %</b>
<b>Total</b>	<b>\$ 124,948</b>	<b>\$ 166,493</b>	<b>\$ 172,670</b>	<b>3.7 %</b>

## Division: Reserves - General Fund

Expenditures by Category	FY 2014-15 Actual	FY 2015-16 Budget as of 3/31/16	FY 2016-17 Adopted Budget	Percent Change
Reserves	\$ 0	\$ 69,340,668	\$ 63,705,737	(8.1)%
<b>Total Non-Operating</b>	<b>\$ 0</b>	<b>\$ 69,340,668</b>	<b>\$ 63,705,737</b>	<b>(8.1)%</b>
<b>Total</b>	<b>\$ 0</b>	<b>\$ 69,340,668</b>	<b>\$ 63,705,737</b>	<b>(8.1)%</b>



## Other Court Funds

### Purpose Statement:

Other Court Funds are budgets established to fund programs and services that resulted from the passing of Article V, Revision 7 by the State Legislature. The Court Facilities and Court Technology programs help fund the facilities and technology needs of the courts. The Law Library, Juvenile Court, Legal Aid, and Local Court Programs were established to help fund local court functions.

### Program Descriptions:

- The **Court Facilities Fund** was originally established on June 15, 2004, when the Board of County Commissioners (BCC) passed an ordinance to impose a \$15 charge on civil and criminal traffic infractions in order to fund court facilities. Effective October 1, 2009, the ordinance was amended to increase the fee to \$30. This program pays for court parking leases, courthouse facilities maintenance, and various capital facility requests for the courts.
- The **Court Technology Fund** was established on June 1, 2004, by Senate Bill 2962, which created a \$4 per page increase in recording fees to fund the court-related information technology needs of the State Attorneys, Public Defenders, Clerks, and the Circuit Courts. From the \$4 fee, \$2 is directed to the BCC to fund information technology for the court agencies. Of the remaining \$2.00, \$1.90 is directed to the Clerk's office for their court-related information technology needs and \$0.10 is set aside for a statewide case information system.
- The **Additional Court Costs Fund** was established on June 15, 2004, when the BCC passed an ordinance to impose a \$65 court fee when a person pleads guilty or nolo contendere to, or is found guilty of, any felony, misdemeanor, or criminal traffic offense under the laws of this state. The \$65 is divided equally between four (4) programs as follows: 1) 25% of the amount collected shall be allocated to fund innovations to supplement state funding for the elements of the state court system identified in Section 29.004, Florida Statutes, and county funding for local requirements under Section 29.008 (2)(a)2, Florida Statutes; 2) 25% of the amount collected shall be allocated to assist counties in providing legal aid programs; 3) 25% of the amount collected shall be allocated to fund personnel and legal materials for the public as part of a law library; and, 4) 25% of the amount collected shall be used to support juvenile programs.

### Local Court Programs

- **Citizens' Dispute Resolution** – Orange County citizens may bring their disputes to the Orange County Bar Association for mediation, in an effort to reach a resolution of the dispute to which all parties agree. The program addresses matters such as landlord/tenant issues; recovery of money or property; neighborhood complaints;



consumer disputes; and, some minor criminal issues.

- **Court Administration** - The Ninth Judicial Circuit utilizes various court support programs, providing assistance and alternatives to the judiciary and to the general public. Court Administration's primary objective is to serve the Judges of the Ninth Judicial Circuit Court by providing various support programs necessary for the daily operation and management of non-judicial court functions.
- **Court Care Center** - The mission is to decrease conflict and promote emotional stability among divorcing parents for the benefit of their children. Domestic Judges order high-conflict divorcing parents to the center for a "needs assessment" that generally renders a referral to either a court-based program, individual crisis counseling, or a community resource.



- **Court Resource Center** - The center provides a comfortable environment for court visitors to work, perform legal research, view court-ordered videos, and obtain referral and court information.
- **Family Ties** - Court operated visitation/monitored exchange center, which allows parent-child contact in a friendly and safe environment. Family Ties provides supervised visits for children in troubled families and provides monitored exchange services to move the children safely from one parent to the other.

## Other Court Funds

- **Seniors First (Guardianship Program)** - This program provides legal guardianship for elderly clients who have been legally declared unable to care for themselves. Lawyers and trained staff manage legal and medical affairs. Staff and volunteer caseworkers visit the clients on a regular basis to monitor their care and provide companionship.
- **Staff Attorney** - Staff attorneys provide integral support to the judiciary by researching legal issues and preparing memoranda on pretrial and trial issues that arise in all divisions of the court. They also assist the judges with other matters such as appeals, writs, post-conviction matters, and capital cases.
- **Sanctioned to Read** - program was created to achieve literacy for students through a highly individualized and motivational tutoring program. The court-ordered youth complete an intensive 40 hour course that will increase their reading skills in both written vocabulary and comprehension, and other related skills by an average of two (2) grade levels. As the youth develop stronger academic abilities, their self-esteem and self-worth are also enhanced.

### *Legal Aid Society*

- The primary purpose of the Legal Aid Society is to provide quality legal services for low-income residents, the working poor, children, and disadvantaged groups with special legal needs in Orange County, Florida. Also, to assist in providing legal aid services to similarly situated residents of neighboring counties through an effective and fiscally sound program through the combined efforts of staff and pro bono attorneys.

### *Law Library*

- Orange County funding to the Florida Agricultural and Mechanical University (FAMU) is used to help house and maintain law reference materials to include digests, American Jurisprudence 2ds, legal opinions, advisory opinions, law journals, Martindale-Hubbell directories, Reporters, United States Code Annotated, Citations, Law Weeklies, Law Reviews, Rules of Court, Codes, Florida Cases, Supplements, Florida Statutes, Laws of Florida, Statutes Annotated, and Florida Jurisprudence 2ds.

### *Juvenile Court Programs*

- **Juvenile Drug Court** - This program is part of a court initiative that established interagency cooperation focused on developing a judicial-led treatment program. The four-phase outpatient model includes an aftercare component. Case management personnel make regular school and home visits, and require random urinalysis testing on all participants. The program has the capacity to provide services to 50 youths.
- **Neighborhood Restorative Justice** - A diversionary program primarily for first time misdemeanor juvenile offenders. Restorative justice diverts less serious crime from the Juvenile Court system while empowering victims and the community with a key role in the justice process. The program requires juveniles to take responsibility for their crimes and make reparations.





## Department: Other Court Funds

Expenditures by Category	FY 2014-15	FY 2015-16	FY 2016-17	Percent Change
	Actual	Budget as of 3/31/16	Adopted Budget	
Personal Services	\$ 2,627,064	\$ 2,788,189	\$ 2,854,647	2.4 %
Operating Expenditures	7,683,690	8,507,812	8,390,197	(1.4)%
Capital Outlay	812,630	625,236	79,833	(87.2)%
<b>Total Operating</b>	<b>\$ 11,123,384</b>	<b>\$ 11,921,237</b>	<b>\$ 11,324,677</b>	<b>(5.0)%</b>
Capital Improvements	\$ 83,014	\$ 2,054,456	\$ 635,230	(69.1)%
Grant	1,193,819	1,353,565	1,250,138	(7.6)%
Reserves	0	50,020	238,388	376.6 %
<b>Total Non-Operating</b>	<b>\$ 1,276,833</b>	<b>\$ 3,458,041</b>	<b>\$ 2,123,756</b>	<b>(38.6)%</b>
<b>Department Total</b>	<b>\$ 12,400,217</b>	<b>\$ 15,379,278</b>	<b>\$ 13,448,433</b>	<b>(12.6)%</b>

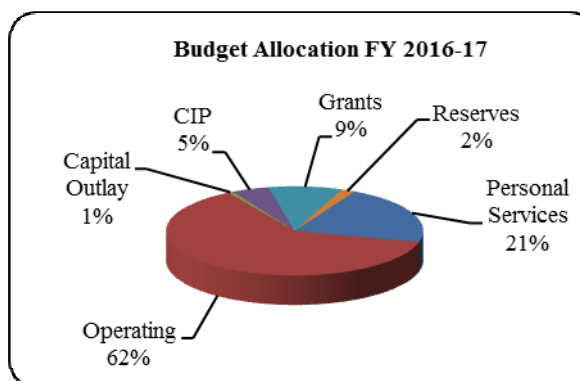
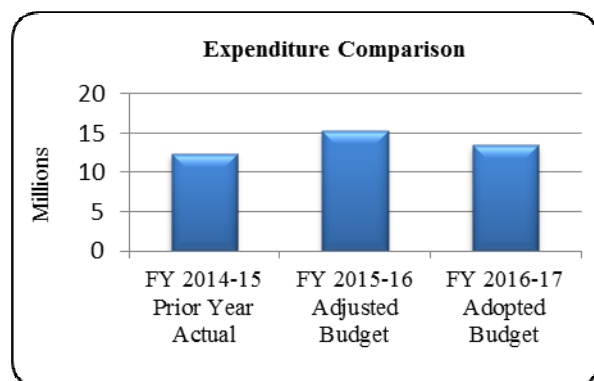
Expenditures by Division / Program				
Court Facilities	\$ 5,186,162	\$ 7,366,033	\$ 5,652,277	(23.3)%
Court Technology	4,857,514	5,403,982	5,302,445	(1.9)%
Juvenile Court Programs	265,515	290,318	272,267	(6.2)%
Law Library	258,940	285,707	285,475	(0.1)%
Legal Aid Programs	737,233	870,212	767,017	(11.9)%
Local Court Programs	1,094,853	1,163,026	1,168,952	0.5 %
<b>Department Total</b>	<b>\$ 12,400,217</b>	<b>\$ 15,379,278</b>	<b>\$ 13,448,433</b>	<b>(12.6)%</b>

Funding Source Summary				
Special Revenue Funds	\$ 12,400,217	\$ 15,379,278	\$ 13,448,433	(12.6)%
<b>Department Total</b>	<b>\$ 12,400,217</b>	<b>\$ 15,379,278</b>	<b>\$ 13,448,433</b>	<b>(12.6)%</b>

Authorized Positions				
	36	37	37	0.0%

## Other Court Funds

### EXPENDITURE HIGHLIGHTS



**Personal Services** – The FY 2016-17 personal services budget includes a 3.5% salary increase for employees. The Florida Retirement System (FRS) rates increased and were budgeted at the amounts approved by the State Legislature for employer retirement contributions. The budget for employer health insurance contributions increased from \$9,400 to \$10,200 per employee. Additionally, a one-time wellness screening incentive of \$100 per adult enrolled in the Orange County health insurance plan was budgeted with the objective of improving health and lowering insurance costs.

**Operating Expenses** – The FY 2016-17 operating expense budget decreased by 1.4% or \$117,615 from the FY 2015-16 budget. The decrease is primarily due to a reduction in Court Facilities overall operating expenditures of \$312,608.

**Capital Outlay** – The FY 2016-17 capital outlay budget decreased 87.2% or \$545,403 from the FY 2015-16 budget. The decrease is attributed to reductions of one-time purchases for computer equipment in Court Technology and one-time purchase of equipment in Court Facilities.

**Capital Improvements** – The FY 2016-17 capital improvements budget decreased by 69.1% or \$1.4 million from the FY 2015-16 budget due to the timing of rebudgets for current capital projects. Please refer to the detailed Capital Improvements Program section for a complete listing of projects.

**Grants/Services** – The FY 2016-17 grants budget has been adjusted to include funding that Orange County provides to the following organizations: Orange County Bar Association for the Legal Aid Society in the amount of \$767,017, which includes \$63,199 for the Guardian ad Litem Program; Local Court Programs, which includes Citizens Dispute Resolution in the amount of \$102,228 and Seniors First Guardianship Program in the amount of \$95,418; and, Florida Agricultural and Mechanical University (FAMU) for the Law Library in the amount of \$285,475.

**Reserves** – The FY 2016-17 reserves budget of \$238,388 is for the Court Facilities Fund.

### FUNDING SOURCE HIGHLIGHTS

The Special Revenue Funds under the court funds consist of the Court Facilities Fund, Court Technology Fund, and Additional Court Costs funds. The General Fund provides \$4,321,151 through interfund transfers to the court funds to cover expenses due to the lack of revenue generated from some of the funds.

The Court Facilities Fund was established on June 15, 2004, when the BCC passed an ordinance to impose a \$15 charge on civil and criminal traffic infractions in order to fund court facilities. Effective November 1, 2009, the BCC amended the ordinance and code to increase the surcharge to \$30 for non-criminal traffic infractions and criminal violations as described in the governing statutes.

The Court Technology Fund was established on June 1, 2004, by Senate Bill 2962, which created a \$4 per page increase in recording fees to fund the court-related information technology needs of the State Attorneys, Public Defenders, Clerks, and the Circuit Courts. From the \$4 fee, \$2 is directed to the BCC to fund information technology for the court agencies. Of the remaining \$2, \$1.90 is directed to the Clerk’s office for their court-related information technology needs and \$0.10 is set aside for a statewide case information system.

The Additional Court Costs Funds were established on June 15, 2004, when the BCC passed an ordinance to impose a \$65 court fee when a person pleads guilty or nolo contendere to, or is found guilty of any felony, misdemeanor, or criminal traffic offense under the laws of this state. The \$65 is split between four (4) programs:

1. Twenty-five percent (25%) of the amount collected shall be allocated to fund innovations to supplement state funding for the elements of the state court system identified in Section 29.004, Florida Statutes, and county funding for local requirements under Section 29.008 (2)(a)2, Florida Statutes.
2. Twenty-five percent (25%) of the amount collected shall be allocated to assist counties in legal aid programs.
3. Twenty-five percent (25%) of the amount collected shall be allocated to fund personnel and legal materials of the public as part of a law library.
4. Twenty-five percent (25%) of the amount collected shall be used to support juvenile programs.



## Division: Court Facilities

Expenditures by Category	FY 2014-15	FY 2015-16	FY 2016-17	Percent Change
	Actual	Budget as of 3/31/16	Adopted Budget	
Operating Expenditures	\$ 5,038,430	\$ 5,584,267	\$ 5,271,659	(5.6)%
Capital Outlay	64,718	108,232	0	(100.0)%
<b>Total Operating</b>	<b>\$ 5,103,148</b>	<b>\$ 5,692,499</b>	<b>\$ 5,271,659</b>	<b>(7.4)%</b>
Capital Improvements	\$ 83,014	\$ 1,644,756	\$ 142,230	(91.4)%
Reserves	0	28,778	238,388	728.4 %
<b>Total Non-Operating</b>	<b>\$ 83,014</b>	<b>\$ 1,673,534</b>	<b>\$ 380,618</b>	<b>(77.3)%</b>
<b>Total</b>	<b>\$ 5,186,162</b>	<b>\$ 7,366,033</b>	<b>\$ 5,652,277</b>	<b>(23.3)%</b>

## Division: Court Technology

Expenditures by Category	FY 2014-15	FY 2015-16	FY 2016-17	Percent Change
	Actual	Budget as of 3/31/16	Adopted Budget	
Personal Services	\$ 1,587,874	\$ 1,690,253	\$ 1,730,560	2.4 %
Operating Expenditures	2,521,728	2,787,025	2,999,052	7.6 %
Capital Outlay	747,911	517,004	79,833	(84.6)%
<b>Total Operating</b>	<b>\$ 4,857,514</b>	<b>\$ 4,994,282</b>	<b>\$ 4,809,445</b>	<b>(3.7)%</b>
Capital Improvements	\$ 0	\$ 409,700	\$ 493,000	20.3 %
<b>Total Non-Operating</b>	<b>\$ 0</b>	<b>\$ 409,700</b>	<b>\$ 493,000</b>	<b>20.3 %</b>
<b>Total</b>	<b>\$ 4,857,514</b>	<b>\$ 5,403,982</b>	<b>\$ 5,302,445</b>	<b>(1.9)%</b>
<b>Authorized Positions</b>	<b>19</b>	<b>20</b>	<b>20</b>	<b>0.0 %</b>

## Division: Juvenile Court Programs

Expenditures by Category	FY 2014-15	FY 2015-16	FY 2016-17	Percent Change
	Actual	Budget as of 3/31/16	Adopted Budget	
Personal Services	\$ 170,960	\$ 180,246	\$ 179,115	(0.6)%
Operating Expenditures	94,554	110,072	93,152	(15.4)%
<b>Total Operating</b>	<b>\$ 265,515</b>	<b>\$ 290,318</b>	<b>\$ 272,267</b>	<b>(6.2)%</b>
<b>Total</b>	<b>\$ 265,515</b>	<b>\$ 290,318</b>	<b>\$ 272,267</b>	<b>(6.2)%</b>
<b>Authorized Positions</b>	<b>3</b>	<b>3</b>	<b>3</b>	<b>0.0 %</b>

### Division: Law Library

Expenditures by Category	FY 2014-15 Actual	FY 2015-16 Budget as of 3/31/16	FY 2016-17 Adopted Budget	Percent Change
Grant	\$ 258,940	\$ 285,707	\$ 285,475	(0.1)%
<b>Total Non-Operating</b>	<b>\$ 258,940</b>	<b>\$ 285,707</b>	<b>\$ 285,475</b>	<b>(0.1)%</b>
<b>Total</b>	<b>\$ 258,940</b>	<b>\$ 285,707</b>	<b>\$ 285,475</b>	<b>(0.1)%</b>

### Division: Legal Aid Programs

Expenditures by Category	FY 2014-15 Actual	FY 2015-16 Budget as of 3/31/16	FY 2016-17 Adopted Budget	Percent Change
Grant	737,233	870,212	767,017	(11.9)%
<b>Total Non-Operating</b>	<b>\$ 737,233</b>	<b>\$ 870,212</b>	<b>\$ 767,017</b>	<b>(11.9)%</b>
<b>Total</b>	<b>\$ 737,233</b>	<b>\$ 870,212</b>	<b>\$ 767,017</b>	<b>(11.9)%</b>

### Division: Local Court Programs

Expenditures by Category	FY 2014-15 Actual	FY 2015-16 Budget as of 3/31/16	FY 2016-17 Adopted Budget	Percent Change
Personal Services	\$ 868,229	\$ 917,690	\$ 944,972	3.0 %
Operating Expenditures	28,978	26,448	26,334	(0.4)%
<b>Total Operating</b>	<b>\$ 897,207</b>	<b>\$ 944,138</b>	<b>\$ 971,306</b>	<b>2.9 %</b>
Grant	\$ 197,646	\$ 197,646	\$ 197,646	0.0 %
Reserves	0	21,242	0	(100.0)%
<b>Total Non-Operating</b>	<b>\$ 197,646</b>	<b>\$ 218,888</b>	<b>\$ 197,646</b>	<b>(9.7)%</b>
<b>Total</b>	<b>\$ 1,094,853</b>	<b>\$ 1,163,026</b>	<b>\$ 1,168,952</b>	<b>0.5 %</b>
<b>Authorized Positions</b>	<b>14</b>	<b>14</b>	<b>14</b>	<b>0.0 %</b>



**Fiscal Year  
2016-17**

**CAPITAL IMPROVEMENTS PROGRAM**

Projects under the direction of  
**Other Court Funds – Court Facilities**

The projects under Court Facilities include various maintenance projects for the courthouse and other court facilities. The project under Court Technology is for the State Attorney Modernization project.

	Adopted <u>FY 2016-17</u>
Court Facilities	\$ 142,230
Court Technology	<u>493,000</u>
Department Total	\$ 635,230

**Funding Mechanism:**

The Court Facilities projects are funded through the Court Facilities Fund, which collects monies from civil and criminal traffic infractions.

The Court Technology projects are funded through the Court Technology Fund, which collects monies from recording fees collected by the Orange County Comptroller's Official Records office.

The 5-Year Adopted CIP – by Department/Division report following this page utilizes figures as of 8/26/16 for the FY 2015-16 budget rather than as of 3/31/16 to accurately reflect Total Project Costs approved by the Board of County Commissioners.

**ADOPTED CIP - BY DEPARTMENT / DIVISION  
FY 2016/17 - FY 2020/21 BUDGET**

ORG	FUND	PROJECT NAME	PRIOR EXPENDITURES	BUDGET FY 15-16	ADOPTED BUDGET FY 16-17	PROPOSED BUDGET FY 17-18	PROPOSED BUDGET FY 18-19	PROPOSED BUDGET FY 19-20	PROPOSED BUDGET FY 20-21	PROPOSED BUDGET FUTURE	TOTAL PROJECT COST	
<b>Other Court Funds</b>												
Court Facilities												
0692	1248	State Attorney Grand Jury Room	0	220,000	0	0	0	0	0	0	220,000	
		<b>Org Subtotal</b>	<b>0</b>	<b>220,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>220,000</b>	
2066	1248	Courthouse Bird Deterrent	12,733	50,000	0	117,268	0	0	0	0	180,001	
		<b>Org Subtotal</b>	<b>12,733</b>	<b>50,000</b>	<b>0</b>	<b>117,268</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>180,001</b>	
2068	1248	Courthouse AHU Replacement	83,014	1,074,756	142,230	0	0	0	0	0	1,300,000	
		<b>Org Subtotal</b>	<b>83,014</b>	<b>1,074,756</b>	<b>142,230</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,300,000</b>	
2069	1248	Courthouse Dewatering System	0	300,000	0	0	0	0	0	0	300,000	
		<b>Org Subtotal</b>	<b>0</b>	<b>300,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>300,000</b>	
		<b>DIVISION SUBTOTAL</b>	<b>95,747</b>	<b>1,644,756</b>	<b>142,230</b>	<b>117,268</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,000,001</b>	
Court Technology												
0661	1247	State Attorney Tech Modernization	0	409,700	493,000	0	0	0	0	0	902,700	
		<b>Org Subtotal</b>	<b>0</b>	<b>409,700</b>	<b>493,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>902,700</b>	
		<b>DIVISION SUBTOTAL</b>	<b>0</b>	<b>409,700</b>	<b>493,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>902,700</b>	
		<b>DEPARTMENT TOTAL</b>	<b>95,747</b>	<b>2,054,456</b>	<b>635,230</b>	<b>117,268</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,902,701</b>	
		<b>GRAND TOTAL</b>	<b>95,747</b>	<b>2,054,456</b>	<b>635,230</b>	<b>117,268</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,902,701</b>	



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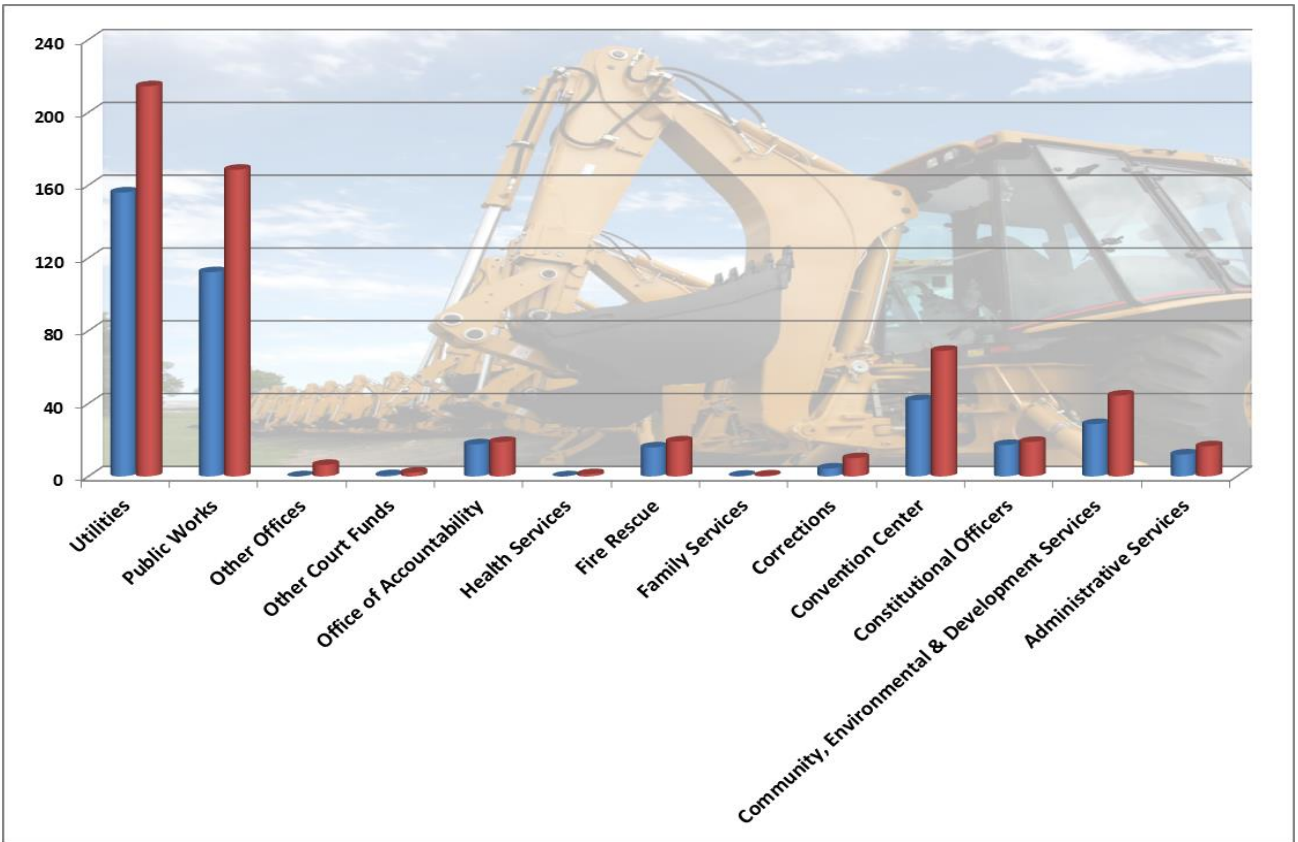
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## CAPITAL IMPROVEMENTS PROGRAM BUDGETED EXPENDITURES BY DEPARTMENT



\$'s in Millions

■ FY 16-17    ■ FY 15-16

### **Total Capital Improvements Budget**

**FY 15-16:** \$589,753,402

**FY 16-17:** \$406,877,518

## CAPITAL IMPROVEMENTS PROGRAM SUMMARY

The FY 2017-2021 Capital Improvements Program (CIP) is presented in this section. The CIP includes funding for a diverse set of projects. Those projects touch everything from renovations of existing facilities to the construction of new roadways. Annual funding for new projects is limited and all requests are prioritized and scrutinized before being included in the CIP.

The CIP continues to contain funding for various projects related to Orange County Mayor Teresa Jacobs' \$300 million infrastructure improvement initiative, *INVEST in Our Home for Life*. This program leverages the well-performing sales tax revenue to invest in needed infrastructure – much of which was deferred due to the Great Recession – including \$200 million for roadway improvements, \$30 million for fire stations and equipment, \$30 million (\$5 million per district) for one-time capital improvements in each commission district, \$20 million for countywide parks projects, \$15 million for intersection and pedestrian safety improvements, and \$5 million for housing initiatives.



In addition to those related to *INVEST*, the following are some of the other new projects that were added to the CIP:

- **Corrections Security Doors - \$4.5 million (Capital Projects Fund)**  
The project will replace over 450 cell sliding doors on the Corrections complex.
- **Corrections Boiler Replacement - \$2.2 million (Capital Projects Fund)**  
The project will replace aging boilers and related building connections, such as gas, electric, hot water supply, and hot water return, which are nearing the end of their useful lives.
- **Corrections Work Release HVAC - \$1.7 million (Capital Projects Fund)**  
The project will replace aging HVAC and related building automation systems that are nearing the end of their useful lives.
- **CAD/RMS Upgrade - \$3.0 million (Capital Projects Fund)**  
The project will research and implement an alternative to the existing Computer Aided Dispatch (CAD) System that is at the end of its useful life. The Sheriff's Office is working in conjunction with Orange County's Information Systems & Services Division, and Fire Rescue Department to achieve economies of scale.
- **Oak Ridge Pedestrian Safety - \$2.8 million (Constitutional Gas Tax Fund)**  
The project will improve pedestrian and bicycle safety along the Oak Ridge Road corridor from Millenia Boulevard to Orange Blossom Trail.
- **Traffic Signal Preventative Maintenance - \$6.5 million (Local Option Gas Tax Fund)**  
The project will be used to contract preventative maintenance with the Florida Department of Transportation (FDOT) for traffic signals and other related devices.

The reports that follow detail Orange County's comprehensive Capital Improvements Program. Available funding has been identified for all project budgets falling within the plan's five-year timeframe (FY 2017-2021). Approved FY 2015-2016 budgets displayed on the CIP reports are as of 8/26/2016. Project names beginning with "INVEST" denote funding is coming from the *INVEST in Our Home for Life* initiative.

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## PURPOSE OF THE CAPITAL IMPROVEMENTS PROGRAM & BUDGET

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The Capital Improvements Program and Budget provides the means through which Orange County Government takes a planned and programmed approach to utilizing its financial resources in the most responsive and efficient manner to meet its service and facility needs. The capital budgeting process is designed to achieve the following results:

- Consolidating and coordinating the various department requests with the goal of reducing unnecessary delays, and coordinating the individual improvement programs of the departments;
- Establishing a system of procedures and priorities by which each proposal can be evaluated in terms of the public need, the comprehensive planning of the area, the interrelationship of projects, and cost requirements;
- Scheduling the proposals over an extended period whereby the Capital Improvements Program can be achieved; and,
- Anticipating needed projects and relating them to existing and projected fiscal capacity.

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## CAPITAL IMPROVEMENTS PROJECT COMMON QUESTIONS & ANSWERS

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1. **What is a Capital Improvements Project (CIP)?**

Any governmental expenditure for the construction, installation, and/or renovation of facilities that are expected to be in service for at least 10 years. Capital projects are relatively large scale, non-recurring projects that may require multi-year financing. Expenditures that meet these criteria and are in excess of \$25,000 should be included in Orange County's Capital Improvements Program.

2. **What type of costs are included in a CIP?**

All design and construction costs and any other costs associated with preparing a facility for use are included in the project.

3. **What is an encumbrance?**

The commitment of funds to purchase an item or service. An encumbrance is generated when a purchase order or release order is issued. Encumbered but unspent funds are rolled from one fiscal year to the next.

4. **What is a carry-over or rebudget?**

A carry-over or rebudget is unspent project funding from a fiscal year that needs to be moved to the new fiscal year or future years to maintain total project cost.

5. **What happens if a department is not able to expend/encumber funds by year-end that were approved in the budget for that fiscal year?**

Any approved CIP project funding that was not expended or encumbered in the prior fiscal year can be rebudgeted during the annual budget amendment. This annual amendment occurs in January of every fiscal year.

Some departments customarily forecast what will not be expended/encumbered during the current fiscal year and budget the unexpended funds estimate in a "reserve for future capital outlay" or "provision for rebudgets" account. This account will allow the department access to funding through a CIP Amendment executed in the new fiscal year before the actual budget reconciliation is done during the annual budget amendment in January.

6. **How much money/funds are available for projects?**

Available funds are determined annually, and are based on anticipated tax revenue and financing plans.

7. **What is the process for amending a CIP budget?**

Any change to a CIP project that impacts the total cost of the project or includes a transfer from a reserve account requires a CIP Amendment and Board of County Commissioners (BCC) approval. Changes that simply move funding from one year to another, due to timing, do not require BCC approval.

8. **How are operating expenditures associated with a CIP handled?**

When a new CIP is requested, all costs, including future operating impacts are considered. Once the project is completed and operational, the operating and maintenance costs must be funded with operating revenues.

9. **If a project won't begin for three (3) years, would it be included in the Five-Year CIP?**

Yes, all projects that will need some funding within the next five (5) years are included in the Five-Year CIP. If projects/costs are known beyond the five-year period, they should also be submitted as future cost needs. These future cost estimates can then be included in long-term funding models.

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## **ORANGE COUNTY CAPITAL IMPROVEMENTS BUDGET POLICIES**

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As adopted by the Board of County Commissioners in July 1991 and as subsequently amended:

- All Orange County capital improvements will be made substantially in accordance with the adopted Capital Improvements Program, and as outlined in the Comprehensive Policy Plan.
- Orange County will develop a multi-year plan for capital improvements and update it annually.
- Orange County will enact an annual Capital Improvements Budget based on the multi-year Capital Improvements Program. Future capital improvements expenditures necessitated by changes in population, changes in real estate development, or changes in economic base will be calculated and included in capital improvements budget projections.
- Orange County will coordinate development of the Capital Improvements Budget with development of the operating budget. Future operating costs associated with new capital improvements will be projected and included in operating budget forecasts.
- Orange County will use intergovernmental assistance to finance only those capital improvements that are consistent with the Capital Improvements Program and Orange County priorities, and only when operating and maintenance costs have been included in operating budget forecasts.
- Orange County will attempt to maintain all its assets at a level adequate to protect the county's capital investment, and to minimize future maintenance and replacement costs. The maintenance of existing assets is the county's primary capital expenditure consideration.
- Orange County will project its equipment replacement and maintenance needs for the next several years and will update this projection each year. From this projection, a maintenance and replacement schedule will be developed and followed.
- Orange County will identify the estimated costs and potential funding sources for each capital project proposal before it is submitted for approval.
- Orange County will determine the least costly financing method for all new projects.
- Project requests will be reviewed and department priorities analyzed by the County Mayor/County Administrator after review by Office of Management and Budget.
- The Capital Improvements Budget will be adopted and incorporated into the annual Orange County Budget.
- The Orange County Capital Improvements Program for each five-year period is approved by the Board of County Commissioners, and the annual CIP budget is adopted by resolution. Deviations from the total cost of the adopted Capital Improvements Budget will require approval by the Board of County Commissioners.

## **PUBLIC PARTICIPATION/CITIZEN ASSISTANCE**

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The preparation of a Capital Improvements Budget involves the determination of specific capital improvement projects needed to upgrade inadequate existing facilities, and the identification of facilities, which will be needed to accommodate future growth and development in the community. To accomplish this task, citizen input is solicited throughout the budget cycle. The following is a summary of the citizen input received throughout the year:

**Community Development** - A federally mandated Advisory Board meets monthly. Citizens and non-profit organizations may request funding of specific proposals. Neighborhood meetings are held throughout the year for obtaining public input. The primary responsibility of this board is to conduct studies, hold hearings, and make recommendations to the Board of County Commissioners regarding the Federal Housing and Community Development Act of 1974 and subsequent federal regulation.

**Parks and Recreation** - Citizens have access to monthly Parks Advisory Board meetings and can, through this medium, propose specific parks projects for approval.

**Public Works and Development** - Public participation at all growth management, zoning, and development review meetings is encouraged. Although these meetings may not result in specific proposals for capital improvements, they do relate to growth and development, which often trigger the requirement for capital improvements. For each major project, a community meeting is held in the affected area in order to provide citizens with a forum for expression of concerns. Projects are then reviewed by the appropriate advisory board and then submitted to the Board of County Commissioners for approval.

The public is encouraged to attend the budget public hearings of the Board of County Commissioners and other community meetings to provide input into the Capital Improvements Program.

## POTENTIAL REVENUE SOURCES

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The following are potential sources of revenue for capital improvements. If the source of funding is restricted for particular items/departments, these restrictions are indicated. The list is not comprehensive.

<b>Source of Funding</b>	<b>Restrictions</b>
Transportation Trust Fund 1002	Restricted for use by the Public Works Department for transportation operating costs and infrastructure needs.
Constitutional (2nd) Gas Tax Fund 1003	Restricted for use by the Public Works Department, further restricted for use by F.S. 206.411, F.S. 206.47, F.S. 335.075, and F.S. 336.41.
Local Option Gas Tax Fund 1004	Restricted for use by the Public Works Department; further tax restricted for use on county roads by County Ordinances 83-26, 83-39, 85-22, 85-28, and F.S. 336.025.
Fire Rescue Services Fund 1009	Restricted for use by the Fire Rescue Department for operating costs, equipment acquisition, and infrastructure needs.
Capital Projects Fund 1023	Restricted for use for a variety of infrastructure and miscellaneous capital needs.
Tree Replacement Trust Fund 1029	Restricted for use for the purchase and/or planting of trees/landscaping for community enhancement.
Transportation Impact Funds 1031-1034	Restricted for use by the Public Works Department for growth related road construction needs.
Fire Impact Fee Fund 1046	Restricted for use by the Fire Rescue Department for growth related capital equipment and structures.
Law Enforcement Impact Fee Fund 1035	Restricted for use by the Sheriff's Office for growth related capital equipment and structures.
Parks Fund Fund 1050	Restricted for use by the Parks and Recreation Division to fund capital projects and operations related to parks.
Technology Fund Fund 1247	Restricted for use by the County Courts for its technology needs. Created under the provisions of Article V, revision 7.

**POTENTIAL REVENUE SOURCES (CONTINUED)**

<b>Sources of Funding</b>	<b>Restrictions</b>
Facilities Fund Fund 1248	Restricted for use by the County Courts for its facilities needs. Created under the provisions of Article V, revision 7.
Parks & Recreation Impact Fee Fund 1265	Restricted for use by the Parks and Recreation Division for growth related capital expenditures.
Solid Waste Fund 4410	Restricted for use by the Solid Waste Division; further restricted by bond covenants.
Water and Wastewater Fund 4420	Restricted for use by the Water and Water Reclamation Divisions; further restricted by bond covenants.
Convention Center Fund 4430	Restricted for use by the Convention Center for expansion of the existing facility and renovations and improvements to existing facilities.
Fleet Management Fund 5530	Restricted for use by the Fleet Management Division to fund capital projects and operations.
Community Development (CD Block Grant) Grant-in-Aid Fund 7702	Restricted to those projects meeting the criteria established by the Department of Housing and Urban Development, as approved by the Community Development Advisory Board and the Board of County Commissioners.

## **AMENDING THE CAPITAL IMPROVEMENTS PROGRAM & BUDGET**

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Conditions may arise during the fiscal year, which make it necessary to amend the adopted Capital Improvements Program and Budget to meet an unforeseen need. A procedure has been established to provide for the orderly submittal and evaluation of each requested amendment.

The Capital Improvements Budget Policies, adopted by the Board of County Commissioners in July 1991, require that all capital improvements projects be in accordance with the adopted Capital Improvements Program. Amendments to the list of projects as adopted by the Board of County Commissioners in the Capital Improvements Program are approved by the Board of County Commissioners in a manner similar to the procedure now in use for approval of change orders to contracts. An amendment to the Capital Improvements Program and Budget is required if any of the following conditions arise:

- The project is not a part of the program adopted as the Capital Improvements Program and Budget;
- The project is deleted from the adopted Capital Improvements Program and Budget;
- Project costs increase from those identified in the adopted Capital Improvements Program and Budget;
- The proposed method of financing the project is different from that indicated in the Capital Improvements Program and Budget; and,
- The basic content and emphasis of the project is different from that indicated in the Capital Improvements Program and Budget.



## TOTAL PROJECT COST CALCULATION

Orange County's Capital Improvements Program is a five-year view of anticipated capital projects. As a result, the total project cost for each project in the program has been identified. The following table is the calculation of the total project cost for a specific project in the program.

Categories	Summation
Actual Expenditures Prior Years *	+
Past Modified Budget FY 2015-16	+
Adopted Budget FY 2016-17	+
Proposed Budget FY 2017-18	+
Proposed Budget FY 2018-19	+
Proposed Budget FY 2019-20	+
Proposed Budget FY 2020-21	+
Future Requirements *	+
<b>Result</b>	<b>Total Project Cost</b>

*\* For perpetual projects only three (3) years of actual expenditures for prior years are included in the total project cost calculation. On-going projects are continuing projects, like facilities improvements, that are made up of many small projects and require continuous funding as needs assessments are updated.*

## **CAPITAL IMPROVEMENTS IMPACT ON THE OPERATING BUDGET**

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In order to meet future service needs, Orange County plans for major capital improvements well in advance. Orange County accomplishes this by preparing a five-year capital improvements plan. As part of the budget preparation process, each department is required to submit their long-term capital needs. They are also required to submit estimated operating costs for each one of the requested projects over a five-year period. This information is used to determine the aggregate impact of the program on Orange County's operating budget. New projects are not approved if sufficient operating funds are not projected to exist at the time of completion.

### **OPERATING AND CAPITAL BUDGETS - HOW ARE THEY RELATED?**

The operating and capital budgets of Orange County are intimately related to one another. Many capital projects, especially those involving new infrastructure, result in new operating costs. The costs of operating and maintaining new infrastructure are always considered in the budget approval process. It is Orange County's philosophy that new projects are only undertaken if current and future operating revenues are sufficient to fund the operating costs associated with new capital projects.

In 1997, Orange County developed a five-year financial planning model. One of the purposes of this model is to determine the amount of operating revenue available to support new capital projects. The data gathered on operating costs for approved projects is incorporated into the financial model and updated annually. Project costs identified for future years may change when they are finally included in the adopted budget. This is due to changes in priorities and updated cost information.

As a general rule, capital projects are budgeted separately from the operating budgets in various capital projects or impact fee funds. Exceptions to this are enterprise funds, such as those that fund the Utilities Department and the Convention Center. These departments budget capital projects within their funds in accordance with generally accepted accounting principles. Other capital projects are funded through long-term debt, specially designated ad-valorem taxes, and interfund transfers to capital projects funds.

# **CAPITAL IMPROVEMENTS PROGRAM**

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## **ADOPTED BUDGET FY 2016-17 THROUGH FY 2020-21**

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### **BY DEPARTMENT / DIVISION**



Orange County Government, Florida

**ADOPTED CIP - BY DEPARTMENT / DIVISION  
FY 2016/17 - FY 2020/21 BUDGET**

ORG	FUND	PROJECT NAME	PRIOR EXPENDITURES	BUDGET FY 15-16	ADOPTED BUDGET FY 16-17	PROPOSED BUDGET FY 17-18	PROPOSED BUDGET FY 18-19	PROPOSED BUDGET FY 19-20	PROPOSED BUDGET FY 20-21	PROPOSED BUDGET FUTURE	TOTAL PROJECT COST	
<b>Administrative Services</b>												
Capital Projects												
1708	1023	Gun Range Maintenance	2,283,515	101,391	0	0	0	0	0	0	2,384,906	
		<b>Org Subtotal</b>	<b>2,283,515</b>	<b>101,391</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,384,906</b>	
1757	1023	RCC Electrical Improvements	0	1,500,000	500,000	0	0	0	0	0	2,000,000	
		<b>Org Subtotal</b>	<b>0</b>	<b>1,500,000</b>	<b>500,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,000,000</b>	
		<b>DIVISION SUBTOTAL</b>	<b>2,283,515</b>	<b>1,601,391</b>	<b>500,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,384,906</b>	
Facilities Management												
0263	1023	Improvements to Facilities	10,666,925	3,642,462	1,123,750	2,060,000	2,500,000	2,000,000	2,000,000	0	23,993,137	
		<b>Org Subtotal</b>	<b>10,666,925</b>	<b>3,642,462</b>	<b>1,123,750</b>	<b>2,060,000</b>	<b>2,500,000</b>	<b>2,000,000</b>	<b>2,000,000</b>	<b>0</b>	<b>23,993,137</b>	
1703	1023	Administration Center HVAC	0	0	650,000	0	0	0	0	0	650,000	
		<b>Org Subtotal</b>	<b>0</b>	<b>0</b>	<b>650,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>650,000</b>	
1755	1023	Courthouse HVAC & Building Imp	0	2,445,000	2,250,000	2,000,000	2,000,000	1,465,000	0	0	10,160,000	
		<b>Org Subtotal</b>	<b>0</b>	<b>2,445,000</b>	<b>2,250,000</b>	<b>2,000,000</b>	<b>2,000,000</b>	<b>1,465,000</b>	<b>0</b>	<b>0</b>	<b>10,160,000</b>	
1756	1023	Corrections HVAC & Building Imp	0	961,000	2,250,000	2,000,000	2,000,000	949,000	0	0	8,160,000	
		<b>Org Subtotal</b>	<b>0</b>	<b>961,000</b>	<b>2,250,000</b>	<b>2,000,000</b>	<b>2,000,000</b>	<b>949,000</b>	<b>0</b>	<b>0</b>	<b>8,160,000</b>	
1758	1023	Corrections Boiler Replacement	0	0	200,000	700,000	1,300,000	0	0	0	2,200,000	
		<b>Org Subtotal</b>	<b>0</b>	<b>0</b>	<b>200,000</b>	<b>700,000</b>	<b>1,300,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,200,000</b>	
1759	1023	Corrections Work Release HVAC	0	0	700,000	1,000,000	0	0	0	0	1,700,000	
		<b>Org Subtotal</b>	<b>0</b>	<b>0</b>	<b>700,000</b>	<b>1,000,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,700,000</b>	

**ADOPTED CIP - BY DEPARTMENT / DIVISION  
FY 2016/17 - FY 2020/21 BUDGET**

ORG	FUND	PROJECT NAME	PRIOR EXPENDITURES	BUDGET FY 15-16	ADOPTED BUDGET FY 16-17	PROPOSED BUDGET FY 17-18	PROPOSED BUDGET FY 18-19	PROPOSED BUDGET FY 19-20	PROPOSED BUDGET FY 20-21	PROPOSED BUDGET FUTURE	TOTAL PROJECT COST
1760	1023	Corrections Security Doors	0	0	750,000	1,750,000	1,965,000	0	0	0	4,465,000
		<b>Org Subtotal</b>	<b>0</b>	<b>0</b>	<b>750,000</b>	<b>1,750,000</b>	<b>1,965,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,465,000</b>
2049	1023	HVAC & IAQ Related Rep/Rest	11,645,752	5,036,327	2,112,500	2,030,000	2,180,000	2,000,000	2,000,000	0	27,004,579
		<b>Org Subtotal</b>	<b>11,645,752</b>	<b>5,036,327</b>	<b>2,112,500</b>	<b>2,030,000</b>	<b>2,180,000</b>	<b>2,000,000</b>	<b>2,000,000</b>	<b>0</b>	<b>27,004,579</b>
2050	1023	Energy Conservation Retrofit	684,824	325,760	341,250	500,000	500,000	500,000	500,000	0	3,351,834
		<b>Org Subtotal</b>	<b>684,824</b>	<b>325,760</b>	<b>341,250</b>	<b>500,000</b>	<b>500,000</b>	<b>500,000</b>	<b>500,000</b>	<b>0</b>	<b>3,351,834</b>
2052	1023	County Facs Roof Assess/Rep	1,803,700	585,439	435,500	1,140,000	1,000,000	1,000,000	1,000,000	0	6,964,639
		<b>Org Subtotal</b>	<b>1,803,700</b>	<b>585,439</b>	<b>435,500</b>	<b>1,140,000</b>	<b>1,000,000</b>	<b>1,000,000</b>	<b>1,000,000</b>	<b>0</b>	<b>6,964,639</b>
		<b>DIVISION SUBTOTAL</b>	<b>24,801,201</b>	<b>12,995,988</b>	<b>10,813,000</b>	<b>13,180,000</b>	<b>13,445,000</b>	<b>7,914,000</b>	<b>5,500,000</b>	<b>0</b>	<b>88,649,189</b>
Fleet Management											
2046	5530	Tanks Replacement	73,347	175,096	10,000	10,000	10,000	10,000	0	0	288,443
		<b>Org Subtotal</b>	<b>73,347</b>	<b>175,096</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	<b>0</b>	<b>0</b>	<b>288,443</b>
2051	5530	Fleet Bldg Renovations	1,003,652	1,770,670	699,801	539,000	39,000	39,000	0	841,000	4,932,123
		<b>Org Subtotal</b>	<b>1,003,652</b>	<b>1,770,670</b>	<b>699,801</b>	<b>539,000</b>	<b>39,000</b>	<b>39,000</b>	<b>0</b>	<b>841,000</b>	<b>4,932,123</b>
		<b>DIVISION SUBTOTAL</b>	<b>1,076,999</b>	<b>1,945,766</b>	<b>709,801</b>	<b>549,000</b>	<b>49,000</b>	<b>49,000</b>	<b>0</b>	<b>841,000</b>	<b>5,220,566</b>
		<b>DEPARTMENT TOTAL</b>	<b>28,161,715</b>	<b>16,543,145</b>	<b>12,022,801</b>	<b>13,729,000</b>	<b>13,494,000</b>	<b>7,963,000</b>	<b>5,500,000</b>	<b>841,000</b>	<b>98,254,661</b>

**ADOPTED CIP - BY DEPARTMENT / DIVISION  
FY 2016/17 - FY 2020/21 BUDGET**

ORG	FUND	PROJECT NAME	PRIOR EXPENDITURES	BUDGET FY 15-16	ADOPTED BUDGET FY 16-17	PROPOSED BUDGET FY 17-18	PROPOSED BUDGET FY 18-19	PROPOSED BUDGET FY 19-20	PROPOSED BUDGET FY 20-21	PROPOSED BUDGET FUTURE	TOTAL PROJECT COST
<b><u>Community, Environmental &amp; Development Services</u></b>											
<b>Building Safety</b>											
2613	1011	Building Safety Renovations	0	0	1,160,000	0	0	0	0	0	1,160,000
		<b>Org Subtotal</b>	<b>0</b>	<b>0</b>	<b>1,160,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,160,000</b>
		<b>DIVISION SUBTOTAL</b>	<b>0</b>	<b>0</b>	<b>1,160,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,160,000</b>
<b>Code Enforcement</b>											
3222	1023	Code Building Renovations	15,103	434,897	1,009,775	0	0	0	0	0	1,459,775
		<b>Org Subtotal</b>	<b>15,103</b>	<b>434,897</b>	<b>1,009,775</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,459,775</b>
		<b>DIVISION SUBTOTAL</b>	<b>15,103</b>	<b>434,897</b>	<b>1,009,775</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,459,775</b>
<b>Environmental Protection</b>											
1978	1023	Environmental Sensitive Land	484,791	324,399	435,000	0	0	0	0	0	1,244,190
	1026	Environmental Sensitive Land	870,705	840,650	850,000	0	0	0	0	0	2,561,355
	1263	Environmental Sensitive Land	0	30,471	30,471	0	0	0	0	0	60,942
	1274	Environmental Sensitive Land	0	15,145	15,044	0	0	0	0	0	30,189
		<b>Org Subtotal</b>	<b>1,355,496</b>	<b>1,210,665</b>	<b>1,330,515</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,896,676</b>
2439	1023	Water Quality Improvements	1,573,312	3,430,842	2,345,000	1,200,000	1,200,000	1,200,000	0	0	10,949,154
	8148	Water Quality Improvements	107,155	288,841	0	0	0	0	0	0	395,996
		<b>Org Subtotal</b>	<b>1,680,467</b>	<b>3,719,683</b>	<b>2,345,000</b>	<b>1,200,000</b>	<b>1,200,000</b>	<b>1,200,000</b>	<b>0</b>	<b>0</b>	<b>11,345,150</b>
2659	1026	TM Ranch Acquisition	366,964	125,606	125,000	0	0	0	0	0	617,570
		<b>Org Subtotal</b>	<b>366,964</b>	<b>125,606</b>	<b>125,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>617,570</b>
		<b>DIVISION SUBTOTAL</b>	<b>3,402,927</b>	<b>5,055,954</b>	<b>3,800,515</b>	<b>1,200,000</b>	<b>1,200,000</b>	<b>1,200,000</b>	<b>0</b>	<b>0</b>	<b>15,859,396</b>
<b>Fiscal &amp; Operational Support</b>											
3193	1023	Lake June Development	85,241	6,700	0	0	0	0	0	0	91,941
		<b>Org Subtotal</b>	<b>85,241</b>	<b>6,700</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>91,941</b>

ADOPTED CIP - BY DEPARTMENT / DIVISION  
FY 2016/17 - FY 2020/21 BUDGET

ORG	FUND	PROJECT NAME	PRIOR EXPENDITURES	BUDGET FY 15-16	ADOPTED BUDGET FY 16-17	PROPOSED BUDGET FY 17-18	PROPOSED BUDGET FY 18-19	PROPOSED BUDGET FY 19-20	PROPOSED BUDGET FY 20-21	PROPOSED BUDGET FUTURE	TOTAL PROJECT COST
		<b>DIVISION SUBTOTAL</b>	<b>85,241</b>	<b>6,700</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>91,941</b>
Housing & Community Development											
1754	1023	INVEST - Housing Initiatives	0	1,000,000	2,000,000	2,000,000	0	0	0	0	5,000,000
		<b>Org Subtotal</b>	<b>0</b>	<b>1,000,000</b>	<b>2,000,000</b>	<b>2,000,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5,000,000</b>
9093	7702	Holden Hght Ph IV-LK June	202,887	297,119	0	0	0	0	0	0	500,006
		<b>Org Subtotal</b>	<b>202,887</b>	<b>297,119</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>500,006</b>
9157	7702	Coalition for Homeless-Mens Ctr	2,906,892	101,603	0	0	0	0	0	0	3,008,495
		<b>Org Subtotal</b>	<b>2,906,892</b>	<b>101,603</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,008,495</b>
9298	7702	Holden Hght Ph IV	0	500,000	0	0	0	0	0	0	500,000
		<b>Org Subtotal</b>	<b>0</b>	<b>500,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>500,000</b>
9607	7702	Ivey Lane Community Health Ctr	0	0	500,000	0	0	0	0	0	500,000
		<b>Org Subtotal</b>	<b>0</b>	<b>0</b>	<b>500,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>500,000</b>
9662	7702	Pathways Bldg Renovations	0	0	80,000	0	0	0	0	0	80,000
		<b>Org Subtotal</b>	<b>0</b>	<b>0</b>	<b>80,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>80,000</b>
9669	7702	Jewish Family Bldg Renovations	0	0	75,804	0	0	0	0	0	75,804
		<b>Org Subtotal</b>	<b>0</b>	<b>0</b>	<b>75,804</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>75,804</b>
9670	7702	Quest North Expansion	0	0	100,000	0	0	0	0	0	100,000
		<b>Org Subtotal</b>	<b>0</b>	<b>0</b>	<b>100,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>100,000</b>
9675	7702	Harbor House Demolition	0	0	80,000	0	0	0	0	0	80,000
		<b>Org Subtotal</b>	<b>0</b>	<b>0</b>	<b>80,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>80,000</b>

**ADOPTED CIP - BY DEPARTMENT / DIVISION  
FY 2016/17 - FY 2020/21 BUDGET**

ORG	FUND	PROJECT NAME	PRIOR EXPENDITURES	BUDGET FY 15-16	ADOPTED BUDGET FY 16-17	PROPOSED BUDGET FY 17-18	PROPOSED BUDGET FY 18-19	PROPOSED BUDGET FY 19-20	PROPOSED BUDGET FY 20-21	PROPOSED BUDGET FUTURE	TOTAL PROJECT COST
9693	7702	Holden Hight Ph IV-LK June	122,969	21,543	0	0	0	0	0	0	144,512
		<b>Org Subtotal</b>	<b>122,969</b>	<b>21,543</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>144,512</b>
9958	1023	E. Orange Drop-In Center	432,045	26,412	0	0	0	0	0	0	458,457
		<b>Org Subtotal</b>	<b>432,045</b>	<b>26,412</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>458,457</b>
		<b>DIVISION SUBTOTAL</b>	<b>3,664,792</b>	<b>1,946,677</b>	<b>2,835,804</b>	<b>2,000,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>10,447,273</b>
<b>Parks &amp; Recreation</b>											
0187	1023	INVEST - Dist 1 Dr. Phillips Ballfields	0	0	550,000	0	0	0	0	0	550,000
		<b>Org Subtotal</b>	<b>0</b>	<b>0</b>	<b>550,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>550,000</b>
1880	1050	Independence Neighborhood Park	608,163	91,837	0	0	0	0	0	0	700,000
		<b>Org Subtotal</b>	<b>608,163</b>	<b>91,837</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>700,000</b>
1885	1265	Deputy Brandon Coates Comm Park-	2,157,151	2,142,849	0	0	0	0	0	0	4,300,000
		<b>Org Subtotal</b>	<b>2,157,151</b>	<b>2,142,849</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,300,000</b>
1886	1265	Young Pine Park	824,133	3,781,869	0	0	0	0	0	0	4,606,002
		<b>Org Subtotal</b>	<b>824,133</b>	<b>3,781,869</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,606,002</b>
1941	1050	Parks Signage-Countywide	0	0	85,000	0	0	0	0	0	85,000
		<b>Org Subtotal</b>	<b>0</b>	<b>0</b>	<b>85,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>85,000</b>
1962	1265	Community Parkland	1,785,377	1,078,448	0	0	0	0	0	0	2,863,825
		<b>Org Subtotal</b>	<b>1,785,377</b>	<b>1,078,448</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,863,825</b>
1982	1050	Ft Chirstmas PO Renovation	0	50,000	0	0	0	0	0	0	50,000
		<b>Org Subtotal</b>	<b>0</b>	<b>50,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>50,000</b>



**ADOPTED CIP - BY DEPARTMENT / DIVISION  
FY 2016/17 - FY 2020/21 BUDGET**

ORG	FUND	PROJECT NAME	PRIOR EXPENDITURES	BUDGET FY 15-16	ADOPTED BUDGET FY 16-17	PROPOSED BUDGET FY 17-18	PROPOSED BUDGET FY 18-19	PROPOSED BUDGET FY 19-20	PROPOSED BUDGET FY 20-21	PROPOSED BUDGET FUTURE	TOTAL PROJECT COST
1997	1050	Neighborhood Park Dev	1,169,103	897	0	0	0	0	0	0	1,170,000
		<b>Org Subtotal</b>	<b>1,169,103</b>	<b>897</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,170,000</b>
2100	1050	Park Improvements	1,891,963	2,014,056	1,050,000	1,000,000	0	0	0	0	5,956,019
		<b>Org Subtotal</b>	<b>1,891,963</b>	<b>2,014,056</b>	<b>1,050,000</b>	<b>1,000,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5,956,019</b>
2116	1050	Park Renovations	2,171,809	1,074,543	990,000	1,000,000	0	0	0	0	5,236,352
		<b>Org Subtotal</b>	<b>2,171,809</b>	<b>1,074,543</b>	<b>990,000</b>	<b>1,000,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5,236,352</b>
2119	1265	Shingle Creek Trail	0	250,000	0	0	0	0	0	0	250,000
		<b>Org Subtotal</b>	<b>0</b>	<b>250,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>250,000</b>
2129	1023	Legacy - Pine Hills Trail	573,709	409	0	0	0	0	0	0	574,118
	1265	Legacy - Pine Hills Trail	0	800,000	0	0	0	0	0	0	800,000
		<b>Org Subtotal</b>	<b>573,709</b>	<b>800,409</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,374,118</b>
2135	1265	LEG Soccer Complex Road	0	1,500,000	0	0	0	0	0	0	1,500,000
		<b>Org Subtotal</b>	<b>0</b>	<b>1,500,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,500,000</b>
2137	1450	Lakeside Park	0	500,000	400,000	0	0	0	0	0	900,000
		<b>Org Subtotal</b>	<b>0</b>	<b>500,000</b>	<b>400,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>900,000</b>
2138	1050	Little River Park	0	200,000	0	0	0	0	0	0	200,000
		<b>Org Subtotal</b>	<b>0</b>	<b>200,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>200,000</b>
2144	1265	Parcel J Property Multipurpose Fields	0	771,790	2,178,210	0	0	0	0	0	2,950,000
		<b>Org Subtotal</b>	<b>0</b>	<b>771,790</b>	<b>2,178,210</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,950,000</b>

**ADOPTED CIP - BY DEPARTMENT / DIVISION  
FY 2016/17 - FY 2020/21 BUDGET**

ORG	FUND	PROJECT NAME	PRIOR EXPENDITURES	BUDGET FY 15-16	ADOPTED BUDGET FY 16-17	PROPOSED BUDGET FY 17-18	PROPOSED BUDGET FY 18-19	PROPOSED BUDGET FY 19-20	PROPOSED BUDGET FY 20-21	PROPOSED BUDGET FUTURE	TOTAL PROJECT COST
2145	1265	East Orange Soccer Fields	136,019	2,500,782	0	0	0	0	0	0	2,636,801
		<b>Org Subtotal</b>	<b>136,019</b>	<b>2,500,782</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,636,801</b>
2146	1050	Deputy Jonathan Scott Pine Comm Pa	0	58,101	0	0	0	0	0	0	58,101
	1265	Deputy Jonathan Scott Pine Comm Pa	35,162	2,738,669	1,963,771	0	0	0	0	0	4,737,602
		<b>Org Subtotal</b>	<b>35,162</b>	<b>2,796,770</b>	<b>1,963,771</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,795,703</b>
2147	1265	Barnett Park Soccer Fields	808,324	6,619	0	0	0	0	0	0	814,943
		<b>Org Subtotal</b>	<b>808,324</b>	<b>6,619</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>814,943</b>
2148	1050	Barber Soccer Fields	19,199	1,991,163	639,638	0	0	0	0	0	2,650,000
		<b>Org Subtotal</b>	<b>19,199</b>	<b>1,991,163</b>	<b>639,638</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,650,000</b>
2149	1023	INVEST - Dorman Stadium	0	5,000,000	0	0	0	0	0	0	5,000,000
		<b>Org Subtotal</b>	<b>0</b>	<b>5,000,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5,000,000</b>
2150	1023	INVEST - Countywide Parks Projects	0	1,500,000	6,950,000	7,500,000	0	0	0	0	15,950,000
		<b>Org Subtotal</b>	<b>0</b>	<b>1,500,000</b>	<b>6,950,000</b>	<b>7,500,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>15,950,000</b>
2151	1050	Kelly Park Restroom Facility	0	0	550,000	0	0	0	0	0	550,000
		<b>Org Subtotal</b>	<b>0</b>	<b>0</b>	<b>550,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>550,000</b>
2152	1050	Moss Park Restroom Facility	0	0	625,000	0	0	0	0	0	625,000
		<b>Org Subtotal</b>	<b>0</b>	<b>0</b>	<b>625,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>625,000</b>
2153	1265	Barnett Park Restroom Facility	0	0	325,000	0	0	0	0	0	325,000
		<b>Org Subtotal</b>	<b>0</b>	<b>0</b>	<b>325,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>325,000</b>

**ADOPTED CIP - BY DEPARTMENT / DIVISION  
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ORG	FUND	PROJECT NAME	PRIOR EXPENDITURES	BUDGET FY 15-16	ADOPTED BUDGET FY 16-17	PROPOSED BUDGET FY 17-18	PROPOSED BUDGET FY 18-19	PROPOSED BUDGET FY 19-20	PROPOSED BUDGET FY 20-21	PROPOSED BUDGET FUTURE	TOTAL PROJECT COST
2154	1265	Blanchard Park Restroom Facility	0	0	325,000	0	0	0	0	0	325,000
		<b>Org Subtotal</b>	<b>0</b>	<b>0</b>	<b>325,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>325,000</b>
2155	1265	Horizon West Regional Park	0	0	2,300,000	0	0	0	0	0	2,300,000
		<b>Org Subtotal</b>	<b>0</b>	<b>0</b>	<b>2,300,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,300,000</b>
7382	7506	Shingle Creek Trail	1,386,041	2,513,962	0	0	0	0	0	0	3,900,003
		<b>Org Subtotal</b>	<b>1,386,041</b>	<b>2,513,962</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,900,003</b>
7383	7507	LAP - Pine Hills Trail	624,837	201,017	0	0	0	0	0	0	825,854
	7509	LAP - Pine Hills Trail	0	5,951,750	0	0	0	0	0	0	5,951,750
		<b>Org Subtotal</b>	<b>624,837</b>	<b>6,152,767</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>6,777,604</b>
7444	8190	East Orange Soccer Fields (Christms)	325	249,675	0	0	0	0	0	0	250,000
		<b>Org Subtotal</b>	<b>325</b>	<b>249,675</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>250,000</b>
7539	1023	INVEST - East Orange District Pk Rec	0	0	1,000,000	0	0	0	0	0	1,000,000
		<b>Org Subtotal</b>	<b>0</b>	<b>0</b>	<b>1,000,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,000,000</b>
		<b>DIVISION SUBTOTAL</b>	<b>14,191,315</b>	<b>36,968,436</b>	<b>19,931,619</b>	<b>9,500,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>80,591,370</b>
		<b>DEPARTMENT TOTAL</b>	<b>21,359,378</b>	<b>44,412,664</b>	<b>28,737,713</b>	<b>12,700,000</b>	<b>1,200,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>109,609,755</b>

**ADOPTED CIP - BY DEPARTMENT / DIVISION  
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ORG	FUND	PROJECT NAME	PRIOR EXPENDITURES	BUDGET FY 15-16	ADOPTED BUDGET FY 16-17	PROPOSED BUDGET FY 17-18	PROPOSED BUDGET FY 18-19	PROPOSED BUDGET FY 19-20	PROPOSED BUDGET FY 20-21	PROPOSED BUDGET FUTURE	TOTAL PROJECT COST
<b>Constitutional Officers</b>											
BCC Districts CIP Projects											
0187	1023	INVEST - Dist 1 Dr. Phillips Ballfields	0	0	2,000,000	0	0	0	0	0	2,000,000
		<b>Org Subtotal</b>	<b>0</b>	<b>0</b>	<b>2,000,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,000,000</b>
0188	1023	INVEST - Dist 2 Journey Neighborhood	0	0	500,000	0	0	0	0	0	500,000
		<b>Org Subtotal</b>	<b>0</b>	<b>0</b>	<b>500,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>500,000</b>
0189	1023	INVEST - Dist 3 Barber Pk Splash Pa	0	0	1,100,000	0	0	0	0	0	1,100,000
		<b>Org Subtotal</b>	<b>0</b>	<b>0</b>	<b>1,100,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,100,000</b>
0190	1023	INVEST - Dist 3 Parks Improvements	0	0	444,000	0	0	0	0	0	444,000
		<b>Org Subtotal</b>	<b>0</b>	<b>0</b>	<b>444,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>444,000</b>
0191	1023	INVEST - Dist 3 Lake Baffle Box	0	0	475,000	0	0	0	0	0	475,000
		<b>Org Subtotal</b>	<b>0</b>	<b>0</b>	<b>475,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>475,000</b>
0192	1023	INVEST - Dist 4 Back to Nature	0	0	2,000,000	0	0	0	0	0	2,000,000
		<b>Org Subtotal</b>	<b>0</b>	<b>0</b>	<b>2,000,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,000,000</b>
0193	1023	INVEST - Dist 6 Little Egypt Sidewalks	0	0	650,000	0	0	0	0	0	650,000
		<b>Org Subtotal</b>	<b>0</b>	<b>0</b>	<b>650,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>650,000</b>
0194	1023	INVEST - Dist 2 Memorial Cemetery R	0	0	45,000	0	0	0	0	0	45,000
		<b>Org Subtotal</b>	<b>0</b>	<b>0</b>	<b>45,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>45,000</b>
0331	1023	INVEST - Dist 1 Capital Projects	0	2,250,000	500,000	0	0	0	0	0	2,750,000
		<b>Org Subtotal</b>	<b>0</b>	<b>2,250,000</b>	<b>500,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,750,000</b>

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ORG	FUND	PROJECT NAME	PRIOR EXPENDITURES	BUDGET FY 15-16	ADOPTED BUDGET FY 16-17	PROPOSED BUDGET FY 17-18	PROPOSED BUDGET FY 18-19	PROPOSED BUDGET FY 19-20	PROPOSED BUDGET FY 20-21	PROPOSED BUDGET FUTURE	TOTAL PROJECT COST
0332	1023	INVEST - Dist 2 Magnolia Pk Ecotouri	0	2,500,000	1,955,000	0	0	0	0	0	4,455,000
		<b>Org Subtotal</b>	<b>0</b>	<b>2,500,000</b>	<b>1,955,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,455,000</b>
0333	1023	INVEST - Dist 3 Capital Projects	0	2,500,000	481,000	0	0	0	0	0	2,981,000
		<b>Org Subtotal</b>	<b>0</b>	<b>2,500,000</b>	<b>481,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,981,000</b>
0334	1023	INVEST - Dist 4 Capital Projects	0	2,500,000	500,000	0	0	0	0	0	3,000,000
		<b>Org Subtotal</b>	<b>0</b>	<b>2,500,000</b>	<b>500,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,000,000</b>
0335	1023	INVEST - Dist 5 Capital Projects	0	2,500,000	2,500,000	0	0	0	0	0	5,000,000
		<b>Org Subtotal</b>	<b>0</b>	<b>2,500,000</b>	<b>2,500,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5,000,000</b>
0336	1023	INVEST - Dist 6 Capital Projects	0	2,500,000	1,850,000	0	0	0	0	0	4,350,000
		<b>Org Subtotal</b>	<b>0</b>	<b>2,500,000</b>	<b>1,850,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,350,000</b>
0337	1023	INVEST - Dist 1 Roundabout	0	250,000	0	0	0	0	0	0	250,000
		<b>Org Subtotal</b>	<b>0</b>	<b>250,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>250,000</b>
		<b>DIVISION SUBTOTAL</b>	<b>0</b>	<b>15,000,000</b>	<b>15,000,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>30,000,000</b>
Clerk of Courts	2072	Clerk Keypad Lock Replacement	0	0	94,056	0	0	0	0	0	94,056
		<b>Org Subtotal</b>	<b>0</b>	<b>0</b>	<b>94,056</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>94,056</b>
		<b>DIVISION SUBTOTAL</b>	<b>0</b>	<b>0</b>	<b>94,056</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>94,056</b>
Public Defender	0293	JJC-PD Interior Modifications	0	0	100,000	0	0	0	0	0	100,000
		<b>Org Subtotal</b>	<b>0</b>	<b>0</b>	<b>100,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>100,000</b>
		<b>DIVISION SUBTOTAL</b>	<b>0</b>	<b>0</b>	<b>100,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>100,000</b>

**ADOPTED CIP - BY DEPARTMENT / DIVISION  
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ORG	FUND	PROJECT NAME	PRIOR EXPENDITURES	BUDGET FY 15-16	ADOPTED BUDGET FY 16-17	PROPOSED BUDGET FY 17-18	PROPOSED BUDGET FY 18-19	PROPOSED BUDGET FY 19-20	PROPOSED BUDGET FY 20-21	PROPOSED BUDGET FUTURE	TOTAL PROJECT COST	
Sheriff												
0133	1035	Mounted Patrol Facility	66,230	100,000	400,000	0	0	0	0	0	566,230	
		<b>Org Subtotal</b>	<b>66,230</b>	<b>100,000</b>	<b>400,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>566,230</b>	
0139	1035	Sector V Substation	0	0	400,000	0	0	0	0	0	400,000	
		<b>Org Subtotal</b>	<b>0</b>	<b>0</b>	<b>400,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>400,000</b>	
0143	1014	Sheriff's Off. Command & Monitor. Ctr	0	200,000	0	0	0	0	0	0	200,000	
	1035	Sheriff's Off. Command & Monitor. Ctr	0	850,000	0	0	0	0	0	0	850,000	
		<b>Org Subtotal</b>	<b>0</b>	<b>1,050,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,050,000</b>	
0338	1023	Communications Center	0	0	250,000	0	0	0	0	0	250,000	
		<b>Org Subtotal</b>	<b>0</b>	<b>0</b>	<b>250,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>250,000</b>	
0339	1023	CAD/RMS Upgrade	0	0	1,000,000	2,000,000	0	0	0	0	3,000,000	
		<b>Org Subtotal</b>	<b>0</b>	<b>0</b>	<b>1,000,000</b>	<b>2,000,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,000,000</b>	
4431	1023	Sheriffs K-9 Facility	0	1,388,702	0	0	0	0	0	0	1,388,702	
	1035	Sheriffs K-9 Facility	0	1,346,298	0	0	0	0	0	0	1,346,298	
		<b>Org Subtotal</b>	<b>0</b>	<b>2,735,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,735,000</b>	
		<b>DIVISION SUBTOTAL</b>	<b>66,230</b>	<b>3,885,000</b>	<b>2,050,000</b>	<b>2,000,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>8,001,230</b>	
		<b>DEPARTMENT TOTAL</b>	<b>66,230</b>	<b>18,885,000</b>	<b>17,244,056</b>	<b>2,000,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>38,195,286</b>	

**ADOPTED CIP - BY DEPARTMENT / DIVISION  
FY 2016/17 - FY 2020/21 BUDGET**

ORG	FUND	PROJECT NAME	PRIOR EXPENDITURES	BUDGET FY 15-16	ADOPTED BUDGET FY 16-17	PROPOSED BUDGET FY 17-18	PROPOSED BUDGET FY 18-19	PROPOSED BUDGET FY 19-20	PROPOSED BUDGET FY 20-21	PROPOSED BUDGET FUTURE	TOTAL PROJECT COST	
<b>Convention Center</b>												
Convention Center												
0934	4430	Convention Center Imp	2,411,630	768	0	0	0	0	0	0	2,412,398	
		<b>Org Subtotal</b>	<b>2,411,630</b>	<b>768</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,412,398</b>	
0960	4430	Convention Center Imp	33,669,003	22,344,473	13,296,051	4,840,931	12,498,611	3,813,815	5,405,382	0	95,868,266	
		<b>Org Subtotal</b>	<b>33,669,003</b>	<b>22,344,473</b>	<b>13,296,051</b>	<b>4,840,931</b>	<b>12,498,611</b>	<b>3,813,815</b>	<b>5,405,382</b>	<b>0</b>	<b>95,868,266</b>	
0965	4430	North/South Concourse Renovations	6,817,247	19,837,299	7,986,375	3,706,800	4,641,353	14,711,580	15,609,525	0	73,310,179	
		<b>Org Subtotal</b>	<b>6,817,247</b>	<b>19,837,299</b>	<b>7,986,375</b>	<b>3,706,800</b>	<b>4,641,353</b>	<b>14,711,580</b>	<b>15,609,525</b>	<b>0</b>	<b>73,310,179</b>	
0966	4430	West Concourse Renovations	111,803,676	26,790,991	20,613,264	24,433,390	28,244,595	15,107,443	16,485,093	0	243,478,452	
		<b>Org Subtotal</b>	<b>111,803,676</b>	<b>26,790,991</b>	<b>20,613,264</b>	<b>24,433,390</b>	<b>28,244,595</b>	<b>15,107,443</b>	<b>16,485,093</b>	<b>0</b>	<b>243,478,452</b>	
		<b>DIVISION SUBTOTAL</b>	<b>154,701,556</b>	<b>68,973,531</b>	<b>41,895,690</b>	<b>32,981,121</b>	<b>45,384,559</b>	<b>33,632,838</b>	<b>37,500,000</b>	<b>0</b>	<b>415,069,295</b>	
		<b>DEPARTMENT TOTAL</b>	<b>154,701,556</b>	<b>68,973,531</b>	<b>41,895,690</b>	<b>32,981,121</b>	<b>45,384,559</b>	<b>33,632,838</b>	<b>37,500,000</b>	<b>0</b>	<b>415,069,295</b>	

**ADOPTED CIP - BY DEPARTMENT / DIVISION  
FY 2016/17 - FY 2020/21 BUDGET**

<b>ORG</b>	<b>FUND</b>	<b>PROJECT NAME</b>	<b>PRIOR EXPENDITURES</b>	<b>BUDGET FY 15-16</b>	<b>ADOPTED BUDGET FY 16-17</b>	<b>PROPOSED BUDGET FY 17-18</b>	<b>PROPOSED BUDGET FY 18-19</b>	<b>PROPOSED BUDGET FY 19-20</b>	<b>PROPOSED BUDGET FY 20-21</b>	<b>PROPOSED BUDGET FUTURE</b>	<b>TOTAL PROJECT COST</b>	
<b>Corrections</b>												
Corrections CIP												
4022	1023	Perimeter Security Project	1,768,650	4,430,917	2,507,230	0	0	0	0	0	8,706,797	
		<b>Org Subtotal</b>	<b>1,768,650</b>	<b>4,430,917</b>	<b>2,507,230</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>8,706,797</b>	
4026	1023	Rec Yards/Perimeter Fencing Mainten	0	0	240,000	400,000	200,000	0	0	0	840,000	
		<b>Org Subtotal</b>	<b>0</b>	<b>0</b>	<b>240,000</b>	<b>400,000</b>	<b>200,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>840,000</b>	
4027	1023	Video Visitation System Replacement	0	0	400,000	400,000	0	0	0	0	800,000	
		<b>Org Subtotal</b>	<b>0</b>	<b>0</b>	<b>400,000</b>	<b>400,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>800,000</b>	
4028	1023	North & South Perimeter Security Bldg	0	0	50,000	350,000	100,000	0	0	0	500,000	
		<b>Org Subtotal</b>	<b>0</b>	<b>0</b>	<b>50,000</b>	<b>350,000</b>	<b>100,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>500,000</b>	
		<b>DIVISION SUBTOTAL</b>	<b>1,768,650</b>	<b>4,430,917</b>	<b>3,197,230</b>	<b>1,150,000</b>	<b>300,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>10,846,797</b>	
Corrections Expansion												
4009	1023	Inmate Management System (IMS)	5,039,122	986,878	0	0	0	0	0	0	6,026,000	
		<b>Org Subtotal</b>	<b>5,039,122</b>	<b>986,878</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>6,026,000</b>	
		<b>DIVISION SUBTOTAL</b>	<b>5,039,122</b>	<b>986,878</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>6,026,000</b>	
Corrections Other												
4015	1023	Medical Management System	2,423,744	126,559	0	0	0	0	0	0	2,550,303	
		<b>Org Subtotal</b>	<b>2,423,744</b>	<b>126,559</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,550,303</b>	
4020	1023	Kitchen & Laundry Imp	10,673,155	1,126,846	0	0	0	0	0	0	11,800,001	
		<b>Org Subtotal</b>	<b>10,673,155</b>	<b>1,126,846</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>11,800,001</b>	



ADOPTED CIP - BY DEPARTMENT / DIVISION  
FY 2016/17 - FY 2020/21 BUDGET

ORG	FUND	PROJECT NAME	PRIOR EXPENDITURES	BUDGET FY 15-16	ADOPTED BUDGET FY 16-17	PROPOSED BUDGET FY 17-18	PROPOSED BUDGET FY 18-19	PROPOSED BUDGET FY 19-20	PROPOSED BUDGET FY 20-21	PROPOSED BUDGET FUTURE	TOTAL PROJECT COST
4024	1015	OCCD Impr. To Facilities	302,920	3,540	0	0	0	0	0	0	306,460
	1023	OCCD Impr. to Facilities	121,374	2,778,193	1,099,000	144,000	0	0	0	0	4,142,567
		<b>Org Subtotal</b>	<b>424,294</b>	<b>2,781,733</b>	<b>1,099,000</b>	<b>144,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,449,027</b>
4025	1023	OCCD Case Management System	0	550,000	0	0	0	0	0	0	550,000
		<b>Org Subtotal</b>	<b>0</b>	<b>550,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>550,000</b>
		<b>DIVISION SUBTOTAL</b>	<b>13,521,193</b>	<b>4,585,138</b>	<b>1,099,000</b>	<b>144,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>19,349,331</b>
		<b>DEPARTMENT TOTAL</b>	<b>20,328,966</b>	<b>10,002,933</b>	<b>4,296,230</b>	<b>1,294,000</b>	<b>300,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>36,222,129</b>

**ADOPTED CIP - BY DEPARTMENT / DIVISION  
FY 2016/17 - FY 2020/21 BUDGET**

ORG	FUND	PROJECT NAME	PRIOR EXPENDITURES	BUDGET FY 15-16	ADOPTED BUDGET FY 16-17	PROPOSED BUDGET FY 17-18	PROPOSED BUDGET FY 18-19	PROPOSED BUDGET FY 19-20	PROPOSED BUDGET FY 20-21	PROPOSED BUDGET FUTURE	TOTAL PROJECT COST	
<b>Family Services</b>												
Citizen's Commission for Children												
2553	1023	Union Park NCF Relocation	0	135,000	0	0	0	0	0	0	135,000	
		<b>Org Subtotal</b>	<b>0</b>	<b>135,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>135,000</b>	
		<b>DIVISION SUBTOTAL</b>	<b>0</b>	<b>135,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>135,000</b>	
Community Action												
0398	1023	Holden Heights Community Cntr	2,266,195	33,805	0	0	0	0	0	0	2,300,000	
	1025	Holden Heights Community Cntr	485,498	114,502	0	0	0	0	0	0	600,000	
		<b>Org Subtotal</b>	<b>2,751,693</b>	<b>148,307</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,900,000</b>	
		<b>DIVISION SUBTOTAL</b>	<b>2,751,693</b>	<b>148,307</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,900,000</b>	
Head Start												
7582	1023	East Orange Head Start	0	0	50,000	250,000	0	0	0	0	300,000	
		<b>Org Subtotal</b>	<b>0</b>	<b>0</b>	<b>50,000</b>	<b>250,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>300,000</b>	
		<b>DIVISION SUBTOTAL</b>	<b>0</b>	<b>0</b>	<b>50,000</b>	<b>250,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>300,000</b>	
Youth & Family Services												
2554	1023	Wittenstein Cottage Improvements	0	200,000	250,000	0	0	0	0	0	450,000	
		<b>Org Subtotal</b>	<b>0</b>	<b>200,000</b>	<b>250,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>450,000</b>	
		<b>DIVISION SUBTOTAL</b>	<b>0</b>	<b>200,000</b>	<b>250,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>450,000</b>	
		<b>DEPARTMENT TOTAL</b>	<b>2,751,693</b>	<b>483,307</b>	<b>300,000</b>	<b>250,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,785,000</b>	

**ADOPTED CIP - BY DEPARTMENT / DIVISION  
FY 2016/17 - FY 2020/21 BUDGET**

ORG	FUND	PROJECT NAME	PRIOR EXPENDITURES	BUDGET FY 15-16	ADOPTED BUDGET FY 16-17	PROPOSED BUDGET FY 17-18	PROPOSED BUDGET FY 18-19	PROPOSED BUDGET FY 19-20	PROPOSED BUDGET FY 20-21	PROPOSED BUDGET FUTURE	TOTAL PROJECT COST
<b>Fire Rescue</b>											
0697	1023	INVEST - FS #67 (Univ./Lake Twylo A)	0	2,450,000	3,996,000	0	0	0	0	0	6,446,000
		<b>Org Subtotal</b>	<b>0</b>	<b>2,450,000</b>	<b>3,996,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>6,446,000</b>
0714	1046	Station Alerting	0	1,800,000	0	0	0	0	0	0	1,800,000
		<b>Org Subtotal</b>	<b>0</b>	<b>1,800,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,800,000</b>
0727	1009	Training Facility	493,999	2,250	0	0	0	0	0	0	496,249
	1023	INVEST - Training Facility	0	1,000,000	1,000,000	1,000,000	1,000,000	0	0	0	5,000,000
	1046	Training Facility	0	1,800,000	0	0	0	0	0	0	1,800,000
		<b>Org Subtotal</b>	<b>493,999</b>	<b>2,802,250</b>	<b>1,000,000</b>	<b>1,000,000</b>	<b>1,000,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>7,296,249</b>
0771	1009	Enhance CAD	1,615,253	87,837	500,000	0	0	0	0	0	2,203,090
	1046	Enhance CAD	0	575,000	0	0	0	0	0	0	575,000
		<b>Org Subtotal</b>	<b>1,615,253</b>	<b>662,837</b>	<b>500,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,778,090</b>
0772	1009	Facilities Management	3,246,270	3,492,498	1,740,000	1,500,000	1,500,000	1,500,000	0	0	14,478,768
	1023	Facilities Management	52,620	122,090	706,000	0	0	0	0	0	1,040,710
		<b>Org Subtotal</b>	<b>3,298,890</b>	<b>3,614,588</b>	<b>2,446,000</b>	<b>1,500,000</b>	<b>1,500,000</b>	<b>1,500,000</b>	<b>0</b>	<b>0</b>	<b>15,519,478</b>
0774	1046	Fire Station #28	772,868	188,364	0	0	0	0	0	0	961,232
		<b>Org Subtotal</b>	<b>772,868</b>	<b>188,364</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>961,232</b>
0795	1023	INVEST - FS #87 (Avalon Park Area)	0	1,300,000	2,380,000	2,046,000	0	0	0	0	5,726,000
		<b>Org Subtotal</b>	<b>0</b>	<b>1,300,000</b>	<b>2,380,000</b>	<b>2,046,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5,726,000</b>
0798	1009	Fire Station #32 (Orange Lake)	1,240,202	79,382	75,000	75,000	75,000	75,000	0	0	1,694,584
	1046	Fire Station #32 (Orange Lake)	63,405	50,000	2,500,000	500,000	0	0	0	0	4,613,405
		<b>Org Subtotal</b>	<b>1,303,607</b>	<b>129,382</b>	<b>2,575,000</b>	<b>575,000</b>	<b>75,000</b>	<b>75,000</b>	<b>75,000</b>	<b>0</b>	<b>6,307,989</b>

**ADOPTED CIP - BY DEPARTMENT / DIVISION  
FY 2016/17 - FY 2020/21 BUDGET**

ORG	FUND	PROJECT NAME	PRIOR EXPENDITURES	BUDGET FY 15-16	ADOPTED BUDGET FY 16-17	PROPOSED BUDGET FY 17-18	PROPOSED BUDGET FY 18-19	PROPOSED BUDGET FY 19-20	PROPOSED BUDGET FY 20-21	PROPOSED BUDGET FUTURE	TOTAL PROJECT COST
0801	1023	INVEST - FS #68 (Gold. & Silver Point)	0	1,500,000	1,000,000	1,460,000	1,766,000	0	0	0	5,726,000
		<b>Org Subtotal</b>	<b>0</b>	<b>1,500,000</b>	<b>1,000,000</b>	<b>1,460,000</b>	<b>1,766,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5,726,000</b>
0802	1023	INVEST - Fire Apparatus & Equipment	0	4,745,000	2,000,000	357,000	0	0	0	0	7,102,000
		<b>Org Subtotal</b>	<b>0</b>	<b>4,745,000</b>	<b>2,000,000</b>	<b>357,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>7,102,000</b>
		<b>DIVISION SUBTOTAL</b>	<b>7,484,617</b>	<b>19,192,421</b>	<b>15,897,000</b>	<b>8,098,000</b>	<b>4,841,000</b>	<b>2,575,000</b>	<b>1,575,000</b>	<b>0</b>	<b>59,663,038</b>
		<b>DEPARTMENT TOTAL</b>	<b>7,484,617</b>	<b>19,192,421</b>	<b>15,897,000</b>	<b>8,098,000</b>	<b>4,841,000</b>	<b>2,575,000</b>	<b>1,575,000</b>	<b>0</b>	<b>59,663,038</b>

ADOPTED CIP - BY DEPARTMENT / DIVISION  
 FY 2016/17 - FY 2020/21 BUDGET

ORG	FUND	PROJECT NAME	PRIOR EXPENDITURES	BUDGET FY 15-16	ADOPTED BUDGET FY 16-17	PROPOSED BUDGET FY 17-18	PROPOSED BUDGET FY 18-19	PROPOSED BUDGET FY 19-20	PROPOSED BUDGET FY 20-21	PROPOSED BUDGET FUTURE	TOTAL PROJECT COST	
<b>Health Services</b>												
Animal Services												
0251	1023	Animal Svcs Facility Imp	0	125,000	0	0	0	0	0	0	125,000	
		<b>Org Subtotal</b>	<b>0</b>	<b>125,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>125,000</b>	
2393	1023	Spay/Neuter Clinics	0	1,100,000	0	0	0	0	0	0	1,100,000	
		<b>Org Subtotal</b>	<b>0</b>	<b>1,100,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,100,000</b>	
		<b>DIVISION SUBTOTAL</b>	<b>0</b>	<b>1,225,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,225,000</b>	
		<b>DEPARTMENT TOTAL</b>	<b>0</b>	<b>1,225,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,225,000</b>	

**ADOPTED CIP - BY DEPARTMENT / DIVISION  
FY 2016/17 - FY 2020/21 BUDGET**

ORG	FUND	PROJECT NAME	PRIOR EXPENDITURES	BUDGET FY 15-16	ADOPTED BUDGET FY 16-17	PROPOSED BUDGET FY 17-18	PROPOSED BUDGET FY 18-19	PROPOSED BUDGET FY 19-20	PROPOSED BUDGET FY 20-21	PROPOSED BUDGET FUTURE	TOTAL PROJECT COST
<b>Office of Accountability</b>											
<b>Human Resources</b>											
0299											
1023		Payroll/HR System	4,515,792	477,732	0	0	0	0	0	0	4,993,524
		<b>Org Subtotal</b>	<b>4,515,792</b>	<b>477,732</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,993,524</b>
		<b>DIVISION SUBTOTAL</b>	<b>4,515,792</b>	<b>477,732</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,993,524</b>
<b>Information Systems &amp; Services</b>											
0297											
1054		911 System Upgrade	4,038,976	13,380,619	13,380,606	0	0	0	0	0	30,800,201
		<b>Org Subtotal</b>	<b>4,038,976</b>	<b>13,380,619</b>	<b>13,380,606</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>30,800,201</b>
0573											
1023		Radio Tower Generator Replacements	0	480,000	321,000	0	0	0	0	0	801,000
		<b>Org Subtotal</b>	<b>0</b>	<b>480,000</b>	<b>321,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>801,000</b>
0584											
1023		Network Infrastructure	3,593,971	972,974	850,000	850,000	850,000	850,000	850,000	0	8,816,945
		<b>Org Subtotal</b>	<b>3,593,971</b>	<b>972,974</b>	<b>850,000</b>	<b>850,000</b>	<b>850,000</b>	<b>850,000</b>	<b>850,000</b>	<b>0</b>	<b>8,816,945</b>
0593											
1023		Technology Hardware Replacement	5,414,487	2,545,924	1,752,870	5,000,000	5,000,000	5,000,000	5,000,000	0	29,713,281
		<b>Org Subtotal</b>	<b>5,414,487</b>	<b>2,545,924</b>	<b>1,752,870</b>	<b>5,000,000</b>	<b>5,000,000</b>	<b>5,000,000</b>	<b>5,000,000</b>	<b>0</b>	<b>29,713,281</b>
0862											
1023		National Mutual Aid Radio Upgrade	0	0	739,900	0	0	0	0	0	739,900
		<b>Org Subtotal</b>	<b>0</b>	<b>0</b>	<b>739,900</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>739,900</b>
2028											
1023		Telecommunications System Up	2,858,412	996,751	560,000	560,000	560,000	560,000	560,000	0	6,655,163
		<b>Org Subtotal</b>	<b>2,858,412</b>	<b>996,751</b>	<b>560,000</b>	<b>560,000</b>	<b>560,000</b>	<b>560,000</b>	<b>560,000</b>	<b>0</b>	<b>6,655,163</b>
		<b>DIVISION SUBTOTAL</b>	<b>15,905,846</b>	<b>18,376,268</b>	<b>17,604,376</b>	<b>6,410,000</b>	<b>6,410,000</b>	<b>6,410,000</b>	<b>6,410,000</b>	<b>0</b>	<b>77,526,490</b>
		<b>DEPARTMENT TOTAL</b>	<b>20,421,638</b>	<b>18,854,000</b>	<b>17,604,376</b>	<b>6,410,000</b>	<b>6,410,000</b>	<b>6,410,000</b>	<b>6,410,000</b>	<b>0</b>	<b>82,520,014</b>

**ADOPTED CIP - BY DEPARTMENT / DIVISION  
FY 2016/17 - FY 2020/21 BUDGET**

ORG	FUND	PROJECT NAME	PRIOR EXPENDITURES	BUDGET FY 15-16	ADOPTED BUDGET FY 16-17	PROPOSED BUDGET FY 17-18	PROPOSED BUDGET FY 18-19	PROPOSED BUDGET FY 19-20	PROPOSED BUDGET FY 20-21	PROPOSED BUDGET FUTURE	TOTAL PROJECT COST	
<b>Other Court Funds</b>												
Court Facilities												
0692	1248	State Attorney Grand Jury Room	0	220,000	0	0	0	0	0	0	220,000	
		<b>Org Subtotal</b>	<b>0</b>	<b>220,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>220,000</b>	
2066	1248	Courthouse Bird Deterrent	12,733	50,000	0	117,268	0	0	0	0	180,001	
		<b>Org Subtotal</b>	<b>12,733</b>	<b>50,000</b>	<b>0</b>	<b>117,268</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>180,001</b>	
2068	1248	Courthouse AHU Replacement	83,014	1,074,756	142,230	0	0	0	0	0	1,300,000	
		<b>Org Subtotal</b>	<b>83,014</b>	<b>1,074,756</b>	<b>142,230</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,300,000</b>	
2069	1248	Courthouse Dewatering System	0	300,000	0	0	0	0	0	0	300,000	
		<b>Org Subtotal</b>	<b>0</b>	<b>300,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>300,000</b>	
		<b>DIVISION SUBTOTAL</b>	<b>95,747</b>	<b>1,644,756</b>	<b>142,230</b>	<b>117,268</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,000,001</b>	
Court Technology												
0661	1247	State Attorney Tech Modernization	0	409,700	493,000	0	0	0	0	0	902,700	
		<b>Org Subtotal</b>	<b>0</b>	<b>409,700</b>	<b>493,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>902,700</b>	
		<b>DIVISION SUBTOTAL</b>	<b>0</b>	<b>409,700</b>	<b>493,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>902,700</b>	
		<b>DEPARTMENT TOTAL</b>	<b>95,747</b>	<b>2,054,456</b>	<b>635,230</b>	<b>117,268</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,902,701</b>	

ADOPTED CIP - BY DEPARTMENT / DIVISION  
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ORG	FUND	PROJECT NAME	PRIOR EXPENDITURES	BUDGET FY 15-16	ADOPTED BUDGET FY 16-17	PROPOSED BUDGET FY 17-18	PROPOSED BUDGET FY 18-19	PROPOSED BUDGET FY 19-20	PROPOSED BUDGET FY 20-21	PROPOSED BUDGET FUTURE	TOTAL PROJECT COST	
<b>Other Offices</b>												
Office of Regional Mobility												
2662	1023	Legacy - Commuter Rail	29,099,417	6,250,583	0	0	0	0	0	0	35,350,000	
		<b>Org Subtotal</b>	<b>29,099,417</b>	<b>6,250,583</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>35,350,000</b>	
		<b>DIVISION SUBTOTAL</b>	<b>29,099,417</b>	<b>6,250,583</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>35,350,000</b>	
		<b>DEPARTMENT TOTAL</b>	<b>29,099,417</b>	<b>6,250,583</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>35,350,000</b>	



**ADOPTED CIP - BY DEPARTMENT / DIVISION  
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ORG	FUND	PROJECT NAME	PRIOR EXPENDITURES	BUDGET FY 15-16	ADOPTED BUDGET FY 16-17	PROPOSED BUDGET FY 17-18	PROPOSED BUDGET FY 18-19	PROPOSED BUDGET FY 19-20	PROPOSED BUDGET FY 20-21	PROPOSED BUDGET FUTURE	TOTAL PROJECT COST	
<b>Public Works</b>												
<b>Engineering</b>												
2722												
	1002	Intersection WID/CW	2,998,899	298,037	0	0	0	0	0	0	3,296,936	
	1003	Intersection WID/CW	1,960,780	4,042,508	3,000,100	3,000,100	3,000,100	3,000,100	3,000,100	0	21,003,788	
	1004	Intersection WID/CW	0	4,493	0	0	0	0	0	0	4,493	
	1308	Intersection WID/CW	0	2,727	0	0	0	0	0	0	2,727	
	1311	Intersection WID/CW	0	84,635	105	0	0	0	0	0	84,740	
	1312	Intersection WID/CW	0	484,285	602	0	0	0	0	0	484,887	
	1327	Intersection WID/CW	0	41,911	0	0	0	0	0	0	41,911	
		<b>Org Subtotal</b>	<b>4,959,679</b>	<b>4,958,596</b>	<b>3,000,807</b>	<b>3,000,100</b>	<b>3,000,100</b>	<b>3,000,100</b>	<b>3,000,100</b>	<b>0</b>	<b>24,919,482</b>	
2752												
	1023	INVEST - R. Crotty Pkwy (436-Dean)	0	0	0	2,900,000	565,000	3,535,000	0	0	7,000,000	
	1032	Richard Crotty Pkwy (436-Dean)	9,837,457	2,019,772	4,000,000	778,461	1,735,000	2,485,000	6,000,000	43,350,000	70,205,690	
		<b>Org Subtotal</b>	<b>9,837,457</b>	<b>2,019,772</b>	<b>4,000,000</b>	<b>3,678,461</b>	<b>2,300,000</b>	<b>6,020,000</b>	<b>6,000,000</b>	<b>43,350,000</b>	<b>77,205,690</b>	
2766												
	1003	ROW & Drainage	278,237	10,141	5,000	5,000	5,000	5,000	5,000	0	313,378	
		<b>Org Subtotal</b>	<b>278,237</b>	<b>10,141</b>	<b>5,000</b>	<b>5,000</b>	<b>5,000</b>	<b>5,000</b>	<b>5,000</b>	<b>0</b>	<b>313,378</b>	
2841												
	1003	Sidewalk Program C-W	8,729,671	2,805,536	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	0	21,535,207	
	1023	Sidewalk Program C-W	986,911	38,279	0	0	0	0	0	0	1,025,190	
		<b>Org Subtotal</b>	<b>9,716,582</b>	<b>2,843,815</b>	<b>2,000,000</b>	<b>2,000,000</b>	<b>2,000,000</b>	<b>2,000,000</b>	<b>2,000,000</b>	<b>0</b>	<b>22,560,397</b>	
2851												
	1002	ADA Compliance Retrofit	208,328	2,991,672	1,000,000	2,000,000	2,000,000	2,000,000	2,000,000	0	12,200,000	
	1318	ADA Compliance Retrofit	0	8,281	0	0	0	0	0	0	8,281	
		<b>Org Subtotal</b>	<b>208,328</b>	<b>2,999,953</b>	<b>1,000,000</b>	<b>2,000,000</b>	<b>2,000,000</b>	<b>2,000,000</b>	<b>2,000,000</b>	<b>0</b>	<b>12,208,281</b>	
2852												
	1003	Major Dmg Structures-Replac	494,991	2,498,228	750,000	2,200,000	750,000	750,000	750,000	0	7,843,219	
		<b>Org Subtotal</b>	<b>494,991</b>	<b>2,498,228</b>	<b>750,000</b>	<b>2,200,000</b>	<b>750,000</b>	<b>750,000</b>	<b>750,000</b>	<b>0</b>	<b>7,843,219</b>	

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2859	1023	Pine Hills Landfill Closure	413,314	274,867	200,000	200,000	200,000	200,000	200,000	0	1,688,181
		<b>Org Subtotal</b>	<b>413,314</b>	<b>274,867</b>	<b>200,000</b>	<b>200,000</b>	<b>200,000</b>	<b>200,000</b>	<b>200,000</b>	<b>0</b>	<b>1,688,181</b>
2883	1034	Sand Lake Road	9,750	0	220,250	0	0	0	0	13,062,000	13,292,000
	1326	Sand Lake Road	0	333,761	415	0	0	0	0	0	334,176
		<b>Org Subtotal</b>	<b>9,750</b>	<b>333,761</b>	<b>220,665</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>13,062,000</b>	<b>13,626,176</b>
2888	1023	EPD Project Improvements	0	200,000	0	0	0	0	0	0	200,000
		<b>Org Subtotal</b>	<b>0</b>	<b>200,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>200,000</b>
2892	1034	Hamilin Road Extension	0	6,000,000	6,000,000	0	0	0	0	0	12,000,000
		<b>Org Subtotal</b>	<b>0</b>	<b>6,000,000</b>	<b>6,000,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>12,000,000</b>
2929	1033	Orange Ave (Osceola Cty-Turnpike)	0	0	400,000	0	0	0	0	20,390,000	20,790,000
		<b>Org Subtotal</b>	<b>0</b>	<b>0</b>	<b>400,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>20,390,000</b>	<b>20,790,000</b>
2954	1034	SR 535 (Buena Vista-Chase)	5,998,918	466	0	0	0	0	0	0	5,999,384
		<b>Org Subtotal</b>	<b>5,998,918</b>	<b>466</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5,999,384</b>
3028	1033	Moss Park Rd Impv	0	76,500	500	0	0	0	0	100,000	177,000
		<b>Org Subtotal</b>	<b>0</b>	<b>76,500</b>	<b>500</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>100,000</b>	<b>177,000</b>
3037	1003	Taft-Vnlind Rd(441-Orng Av)	521,117	96,255	0	0	0	0	0	0	617,372
	1033	Taft-Vnlind Rd(441-Orng Av)	1,975,480	5,566,930	2,000,000	2,500,000	4,000,000	5,225,000	2,353,000	15,400,000	39,020,410
		<b>Org Subtotal</b>	<b>2,496,598</b>	<b>5,663,185</b>	<b>2,000,000</b>	<b>2,500,000</b>	<b>4,000,000</b>	<b>5,225,000</b>	<b>2,353,000</b>	<b>15,400,000</b>	<b>39,637,783</b>
3038	1003	Clarcona-Ocoee Rd(OC AP to HIA)	17,014,597	218,400	0	0	0	0	0	0	17,232,997
	1031	Clarcona-Ocoee Rd(OC AP to HIA)	6,460,991	50,103	0	0	0	0	0	0	6,511,094
		<b>Org Subtotal</b>	<b>23,475,588</b>	<b>268,503</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>23,744,091</b>

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3045	1003	Holden Ave(JYP-Orng Av)	105,925	2,170	0	0	0	0	0	0	108,095
	1034	Holden Ave(JYP-Orng Av)	3,782,857	3,306,279	5,100,000	6,780,000	2,250,000	275,000	0	0	21,494,136
		<b>Org Subtotal</b>	<b>3,888,782</b>	<b>3,308,449</b>	<b>5,100,000</b>	<b>6,780,000</b>	<b>2,250,000</b>	<b>275,000</b>	<b>0</b>	<b>0</b>	<b>21,602,231</b>
3064	8757	Sea Harbor Dr Improvements	99,010	248,171	0	0	0	0	0	0	347,181
		<b>Org Subtotal</b>	<b>99,010</b>	<b>248,171</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>347,181</b>
3071	1306	Dean Rd (University-County Line)	176,577	11,582	0	0	0	0	0	0	188,159
		<b>Org Subtotal</b>	<b>176,577</b>	<b>11,582</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>188,159</b>
3075	1023	INVEST - Boggy Creek Bridge Replac	0	875,000	500,000	4,300,000	6,300,000	700,000	200,000	0	12,875,000
	1321	Boggy Creek Bridge Replacement	360,448	353,266	0	0	0	0	0	0	713,714
		<b>Org Subtotal</b>	<b>360,448</b>	<b>1,228,266</b>	<b>500,000</b>	<b>4,300,000</b>	<b>6,300,000</b>	<b>700,000</b>	<b>200,000</b>	<b>0</b>	<b>13,588,714</b>
3095	1034	Palm Parkway Connector Road	0	0	2,100,000	3,500,000	3,200,000	400,000	0	0	9,200,000
		<b>Org Subtotal</b>	<b>0</b>	<b>0</b>	<b>2,100,000</b>	<b>3,500,000</b>	<b>3,200,000</b>	<b>400,000</b>	<b>0</b>	<b>0</b>	<b>9,200,000</b>
3096	1003	Kennedy Blvd (Forest City-I4)	2,307,624	28,946	800,000	0	671,816	2,300,000	1,800,000	0	7,908,386
	1004	Kennedy Blvd (Forest City-I4)	819,091	0	0	0	365,354	0	0	0	1,184,445
	1023	INVEST - Kennedy (Forest City-I4)	0	1,340,000	275,000	1,400,000	1,200,000	800,000	4,600,000	4,260,000	13,875,000
	1031	Kennedy Blvd (Forest City-I4)	2,147,616	1,075,554	0	3,000,000	162,830	0	0	0	6,386,000
		<b>Org Subtotal</b>	<b>5,274,332</b>	<b>2,444,500</b>	<b>1,075,000</b>	<b>4,400,000</b>	<b>2,400,000</b>	<b>3,100,000</b>	<b>6,400,000</b>	<b>4,260,000</b>	<b>29,353,832</b>
3097	1003	All American(OBT-Forest Cty)	528	300,100	3,200,000	0	900,000	1,000,000	709,688	0	6,110,316
	1031	All American(OBT-Forest Cty)	5,334,633	842,648	200,000	600,000	500,000	2,700,000	1,790,312	250,000	12,217,593
		<b>Org Subtotal</b>	<b>5,335,161</b>	<b>1,142,748</b>	<b>3,400,000</b>	<b>600,000</b>	<b>1,400,000</b>	<b>3,700,000</b>	<b>2,500,000</b>	<b>250,000</b>	<b>18,327,909</b>

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5000	1003	Street Lights-County Rds	358	1,882	0	0	0	0	0	0	2,240
	1031	Street Lights-County Rds	29,042	839,000	100,000	0	0	0	0	0	968,042
	1032	Street Lights-County Rds	930,453	900,002	100,000	1,000,000	100,000	0	0	0	3,030,455
	1033	Street Lights-County Rds	107,198	2	0	200,000	250,000	0	0	0	557,200
	1034	Street Lights-County Rds	1,259,623	610,377	300,000	400,000	550,000	0	0	0	3,120,000
		<b>Org Subtotal</b>	<b>2,326,674</b>	<b>2,351,263</b>	<b>500,000</b>	<b>1,600,000</b>	<b>900,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>7,677,937</b>
5001	1246	John Young Pkwy/6 Lane	13,759,588	12,476,805	101,344	400,000	0	0	0	0	26,737,737
		<b>Org Subtotal</b>	<b>13,759,588</b>	<b>12,476,805</b>	<b>101,344</b>	<b>400,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>26,737,737</b>
5004	1023	INVEST - Chuluota Rd	0	507,200	100,000	1,118,000	1,238,000	3,488,400	3,488,400	0	9,940,000
	1328	Chuluota Rd	0	0	69,274	0	0	0	0	0	69,274
		<b>Org Subtotal</b>	<b>0</b>	<b>507,200</b>	<b>169,274</b>	<b>1,118,000</b>	<b>1,238,000</b>	<b>3,488,400</b>	<b>3,488,400</b>	<b>0</b>	<b>10,009,274</b>
5005	1023	INVEST - McCulloch Rd	0	275,280	100,000	686,272	796,272	1,946,160	1,946,160	7,209,856	12,960,000
		<b>Org Subtotal</b>	<b>0</b>	<b>275,280</b>	<b>100,000</b>	<b>686,272</b>	<b>796,272</b>	<b>1,946,160</b>	<b>1,946,160</b>	<b>7,209,856</b>	<b>12,960,000</b>
5006	1034	CR 545 Village H ROW	0	1,220,000	20,000	0	0	0	0	0	1,240,000
		<b>Org Subtotal</b>	<b>0</b>	<b>1,220,000</b>	<b>20,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,240,000</b>
5023	1003	Edgewater(Forest Cty-Beggs)	1,098,033	1	0	0	0	0	0	0	1,098,034
		<b>Org Subtotal</b>	<b>1,098,033</b>	<b>1</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,098,034</b>
5024	1003	Econ Trail (Lk Underhill-SR50)	686,752	10,000	0	0	0	0	0	0	696,752
	1023	INVEST - Econ Trl (Lk Underhill-SR50)	0	593,000	1,200,000	1,200,000	10,600,000	9,200,000	882,000	0	23,675,000
	1032	Econ Trail (Lk Underhill-SR50)	8,165,592	301,825	0	0	0	0	0	0	8,467,417
		<b>Org Subtotal</b>	<b>8,852,344</b>	<b>904,825</b>	<b>1,200,000</b>	<b>1,200,000</b>	<b>10,600,000</b>	<b>9,200,000</b>	<b>882,000</b>	<b>0</b>	<b>32,839,169</b>

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ORG	FUND	PROJECT NAME	PRIOR EXPENDITURES	BUDGET FY 15-16	ADOPTED BUDGET FY 16-17	PROPOSED BUDGET FY 17-18	PROPOSED BUDGET FY 18-19	PROPOSED BUDGET FY 19-20	PROPOSED BUDGET FY 20-21	PROPOSED BUDGET FUTURE	TOTAL PROJECT COST
5027	1023	INVEST - TX Ave (Oak Rdg-Holden)	0	851,000	500,000	400,000	1,800,000	4,249,000	3,000,000	0	10,800,000
	1034	Texas Ave (Oak Rdg-Holden)	458,607	114,440	0	0	0	600,000	1,700,000	10,300,000	13,173,047
		<b>Org Subtotal</b>	<b>458,607</b>	<b>965,440</b>	<b>500,000</b>	<b>400,000</b>	<b>1,800,000</b>	<b>4,849,000</b>	<b>4,700,000</b>	<b>10,300,000</b>	<b>23,973,047</b>
5029	1032	Valencia Col Ln(Grod-Econ)	2,541,621	12,000	0	0	0	0	0	11,600,000	14,153,621
		<b>Org Subtotal</b>	<b>2,541,621</b>	<b>12,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>11,600,000</b>	<b>14,153,621</b>
5055	1003	CR 545 (Tilden-SR50)	0	218,000	0	0	0	0	0	0	218,000
	1031	CR 545 (Tilden-SR50)	5,200	0	176,800	0	0	0	0	25,600,000	25,782,000
		<b>Org Subtotal</b>	<b>5,200</b>	<b>218,000</b>	<b>176,800</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>25,600,000</b>	<b>26,000,000</b>
5056	1003	FDOT St Lighting & Lndscp	1,641,023	1,062,000	40,000	40,000	0	0	0	0	2,783,023
	1322	FDOT St Lighting & Lndscp	0	0	80,257	0	0	0	0	0	80,257
		<b>Org Subtotal</b>	<b>1,641,023</b>	<b>1,062,000</b>	<b>120,257</b>	<b>40,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,863,280</b>
5062	1023	Alafaya Tr(Avalon-CF)	1,266,344	836,109	0	0	0	0	0	0	2,102,453
	1032	Alafaya Tr(Avalon-CF)	6,488,047	15,186	0	0	0	0	0	0	6,503,233
		<b>Org Subtotal</b>	<b>7,754,391</b>	<b>851,295</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>8,605,686</b>
5064	1033	Innovation Way S(417-528)	2,950	47,375	100	0	0	0	0	0	50,425
		<b>Org Subtotal</b>	<b>2,950</b>	<b>47,375</b>	<b>100</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>50,425</b>
5066	1315	CR 535(Chase-429)	1,516,400	875	0	0	0	0	0	0	1,517,275
		<b>Org Subtotal</b>	<b>1,516,400</b>	<b>875</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,517,275</b>
5067	1034	Ficquette Rd (Porter-535)	2,666,500	807,994	0	0	0	0	0	0	3,474,494
	1307	Ficquette Rd (Porter-535)	406,417	1,290	0	0	0	0	0	0	407,707
	1315	Ficquette Rd (Porter-535)	51,250	503	0	0	0	0	0	0	51,753
		<b>Org Subtotal</b>	<b>3,124,167</b>	<b>809,787</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,933,954</b>

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5068	1034	Reams Road (Fiquette-CR535)	102,475	314,044	1,700,000	900,000	50,000	0	0	0	3,066,519
	1304	Reams Road (Fiquette-CR535)	0	151,687	65,943	0	0	0	0	0	217,630
		<b>Org Subtotal</b>	<b>102,475</b>	<b>465,731</b>	<b>1,765,943</b>	<b>900,000</b>	<b>50,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,284,149</b>
5070	1246	I-Drive Transit Lanes	869,898	1,646,004	500,000	9,000,000	9,000,000	1,000,000	0	0	22,015,902
		<b>Org Subtotal</b>	<b>869,898</b>	<b>1,646,004</b>	<b>500,000</b>	<b>9,000,000</b>	<b>9,000,000</b>	<b>1,000,000</b>	<b>0</b>	<b>0</b>	<b>22,015,902</b>
5071	1246	I-Drive Pedestrian Bridge	3,241,727	7,753,277	2,529,996	100,000	0	0	0	0	13,625,000
		<b>Org Subtotal</b>	<b>3,241,727</b>	<b>7,753,277</b>	<b>2,529,996</b>	<b>100,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>13,625,000</b>
5081	1246	Tangelo Pk Pedestrian Traffic Calming	127,280	50,000	50,000	50,000	50,000	50,000	50,000	0	427,280
		<b>Org Subtotal</b>	<b>127,280</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>	<b>0</b>	<b>427,280</b>
5085	1023	INVEST - Boggy Creek Rd	0	2,057,000	3,050,000	700,000	4,000,000	4,000,000	668,000	0	14,475,000
	1033	Boggy Creek Rd	1,404,259	4,546	0	0	0	0	0	0	1,408,805
	1321	Boggy Creek Rd	461,012	908,951	1,777	0	0	0	0	0	1,371,740
		<b>Org Subtotal</b>	<b>1,865,271</b>	<b>2,970,497</b>	<b>3,051,777</b>	<b>700,000</b>	<b>4,000,000</b>	<b>4,000,000</b>	<b>668,000</b>	<b>0</b>	<b>17,255,545</b>
5089	1246	Destination Parkway	18,802,823	400,000	6,400,000	220,000	0	0	0	0	25,822,823
		<b>Org Subtotal</b>	<b>18,802,823</b>	<b>400,000</b>	<b>6,400,000</b>	<b>220,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>25,822,823</b>
5090	1023	INVEST - Lk Uhill (Chickasaw-Rouse)	0	940,000	200,000	2,200,000	3,500,000	4,560,000	8,000,000	4,600,000	24,000,000
	1032	Lk Uhill (Chickasaw-Rouse)	0	0	0	0	0	0	0	30,900,000	30,900,000
		<b>Org Subtotal</b>	<b>0</b>	<b>940,000</b>	<b>200,000</b>	<b>2,200,000</b>	<b>3,500,000</b>	<b>4,560,000</b>	<b>8,000,000</b>	<b>35,500,000</b>	<b>54,900,000</b>
5091	1033	Wildwood Ave(I4 Bridge)	12,223,233	800,920	0	0	0	0	0	0	13,024,153
	1034	Wildwood Ave(I4 Bridge)	6,624,873	387,517	0	0	0	0	0	0	7,012,390
		<b>Org Subtotal</b>	<b>18,848,106</b>	<b>1,188,437</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>20,036,543</b>

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5094	1246	TSM Traffic Calming	69,971	50	50	0	0	0	0	0	70,071
		<b>Org Subtotal</b>	<b>69,971</b>	<b>50</b>	<b>50</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>70,071</b>
5095	1246	Pedestrian Enhancements	587,108	200,000	200,000	200,000	200,000	200,000	0	0	1,787,108
		<b>Org Subtotal</b>	<b>587,108</b>	<b>200,000</b>	<b>200,000</b>	<b>200,000</b>	<b>200,000</b>	<b>200,000</b>	<b>0</b>	<b>0</b>	<b>1,787,108</b>
5107	1246	I-Drive(Westwood)	6,352,492	9,885,839	4,000,000	500,000	0	0	0	0	20,738,331
		<b>Org Subtotal</b>	<b>6,352,492</b>	<b>9,885,839</b>	<b>4,000,000</b>	<b>500,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>20,738,331</b>
5108	1023	Legacy - CR 535(Fiquette-429)	10,311,899	234,321	186,000	0	0	0	0	0	10,732,220
		<b>Org Subtotal</b>	<b>10,311,899</b>	<b>234,321</b>	<b>186,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>10,732,220</b>
5109	1023	Legacy - Holden Ave(JYP-OBT)	5,301,446	2,761,909	2,000,000	1,220,000	1,000,000	0	0	0	12,283,355
		<b>Org Subtotal</b>	<b>5,301,446</b>	<b>2,761,909</b>	<b>2,000,000</b>	<b>1,220,000</b>	<b>1,000,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>12,283,355</b>
5111	1023	Legacy - Wetherbee Rd(TPK-Orng)	10,014,839	400,420	100,000	0	0	0	0	0	10,515,259
	1319	Legacy - Wetherbee Rd(TPK-Orng)	19,819	9,273	199	0	0	0	0	0	29,291
		<b>Org Subtotal</b>	<b>10,034,658</b>	<b>409,693</b>	<b>100,199</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>10,544,550</b>
5112	1023	Legacy - Clarcona Ocoee	11,144,446	5,294,545	0	0	0	0	0	0	16,438,991
		<b>Org Subtotal</b>	<b>11,144,446</b>	<b>5,294,545</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>16,438,991</b>
5115	1023	Legacy - Lake Underhill(Dean-Rouse)	228,912	969,178	0	0	0	0	0	0	1,198,090
		<b>Org Subtotal</b>	<b>228,912</b>	<b>969,178</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,198,090</b>
5116	1023	Legacy - Rouse Rd(Lk Und-50)	9,078,377	135,530	0	0	0	0	0	0	9,213,907
		<b>Org Subtotal</b>	<b>9,078,377</b>	<b>135,530</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>9,213,907</b>

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5118	1023	Legacy - Boggy Creek Rd	127,800	42,814	0	500,000	0	0	0	0	670,614
		<b>Org Subtotal</b>	<b>127,800</b>	<b>42,814</b>	<b>0</b>	<b>500,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>670,614</b>
5121	1023	Legacy - Texas Ave	2,537,987	2,085,031	0	1,250,000	594,360	0	0	0	6,467,378
		<b>Org Subtotal</b>	<b>2,537,987</b>	<b>2,085,031</b>	<b>0</b>	<b>1,250,000</b>	<b>594,360</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>6,467,378</b>
5122	1023	Legacy - Valencia College Ln	4,563,217	310,430	300,000	0	0	0	0	0	5,173,647
		<b>Org Subtotal</b>	<b>4,563,217</b>	<b>310,430</b>	<b>300,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5,173,647</b>
5134	1309	UCF Area Pedestrian Safety Imp	0	358,993	446	0	0	0	0	0	359,439
		<b>Org Subtotal</b>	<b>0</b>	<b>358,993</b>	<b>446</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>359,439</b>
5135	1003	North of Alberts Sect C-1 Road	0	1,409,091	500,000	0	0	0	0	0	1,909,091
		<b>Org Subtotal</b>	<b>0</b>	<b>1,409,091</b>	<b>500,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,909,091</b>
5136	1032	Northeast Orange Cnty Alignment Stu	0	170,000	10,000	0	0	0	0	0	180,000
		<b>Org Subtotal</b>	<b>0</b>	<b>170,000</b>	<b>10,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>180,000</b>
5137	1002	Pine Hills Pedestrian Safety Project	0	115,338	184,662	500,000	1,200,000	0	0	0	2,000,000
	1300	Pine Hills Pedestrian Safety Project	0	184,662	20,967	0	0	0	0	0	205,629
		<b>Org Subtotal</b>	<b>0</b>	<b>300,000</b>	<b>205,629</b>	<b>500,000</b>	<b>1,200,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,205,629</b>
5138	1002	Ficquette/Dorman Road	0	700,000	700,000	0	0	0	0	0	1,400,000
		<b>Org Subtotal</b>	<b>0</b>	<b>700,000</b>	<b>700,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,400,000</b>
5139	1023	INVEST - Reams (Summerlk-Taborfld)	0	760,000	100,000	1,380,000	1,500,000	1,000,000	3,550,000	27,650,000	35,940,000
		<b>Org Subtotal</b>	<b>0</b>	<b>760,000</b>	<b>100,000</b>	<b>1,380,000</b>	<b>1,500,000</b>	<b>1,000,000</b>	<b>3,550,000</b>	<b>27,650,000</b>	<b>35,940,000</b>



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5140	1023	INVEST - Ficquette (Summerlik-Overst)	0	0	1,068,000	1,068,000	1,380,000	2,940,000	1,200,000	10,344,000	18,000,000
		<b>Org Subtotal</b>	<b>0</b>	<b>0</b>	<b>1,068,000</b>	<b>1,380,000</b>	<b>2,940,000</b>	<b>1,200,000</b>	<b>1,200,000</b>	<b>10,344,000</b>	<b>18,000,000</b>
5141	1023	INVEST - EOC Transport Needs	0	4,610,520	3,949,728	3,434,728	0	3,005,024	0	0	15,000,000
		<b>Org Subtotal</b>	<b>0</b>	<b>4,610,520</b>	<b>3,949,728</b>	<b>3,434,728</b>	<b>0</b>	<b>3,005,024</b>	<b>0</b>	<b>0</b>	<b>15,000,000</b>
5142	1023	INVEST - Intersections & Ped Safety	0	3,000,000	2,200,000	5,400,000	3,600,000	300,000	380,000	0	14,880,000
		<b>Org Subtotal</b>	<b>0</b>	<b>3,000,000</b>	<b>2,200,000</b>	<b>5,400,000</b>	<b>3,600,000</b>	<b>300,000</b>	<b>380,000</b>	<b>0</b>	<b>14,880,000</b>
5143	1002	Median Tree Program	0	205,098	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	0	7,705,098
	1029	Median Tree Program	0	1,294,902	0	0	0	0	0	0	1,294,902
		<b>Org Subtotal</b>	<b>0</b>	<b>1,500,000</b>	<b>1,500,000</b>	<b>1,500,000</b>	<b>1,500,000</b>	<b>1,500,000</b>	<b>1,500,000</b>	<b>0</b>	<b>9,000,000</b>
5145	1003	Oak Ridge Pedestrian Safety	0	0	800,000	2,000,000	0	0	0	0	2,800,000
		<b>Org Subtotal</b>	<b>0</b>	<b>0</b>	<b>800,000</b>	<b>2,000,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,800,000</b>
7365	7522	LAP - Vineland Ave	106	299,895	0	0	0	0	0	0	300,001
		<b>Org Subtotal</b>	<b>106</b>	<b>299,895</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>300,001</b>
7366	7523	LAP - Alafaya Trail	103	299,897	0	0	0	0	0	0	300,000
		<b>Org Subtotal</b>	<b>103</b>	<b>299,897</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>300,000</b>
7388	7508	LAP Ft Christmas Rd	844,988	34,952	0	0	0	0	0	0	879,940
		<b>Org Subtotal</b>	<b>844,988</b>	<b>34,952</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>879,940</b>
		<b>DIVISION SUBTOTAL</b>	<b>221,145,839</b>	<b>109,420,283</b>	<b>66,957,515</b>	<b>74,163,732</b>	<b>65,413,684</b>	<b>51,972,660</b>	<b>225,015,856</b>	<b>885,020,130</b>	
		Fiscal & Operational Support	0	169,995	0	0	0	0	0	0	169,995
5065	1002	Public Works Complex Security	0	169,995	0	0	0	0	0	0	169,995
		<b>Org Subtotal</b>	<b>0</b>	<b>169,995</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>169,995</b>

**ADOPTED CIP - BY DEPARTMENT / DIVISION  
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ORG	FUND	PROJECT NAME	PRIOR EXPENDITURES	BUDGET FY 15-16	ADOPTED BUDGET FY 16-17	PROPOSED BUDGET FY 17-18	PROPOSED BUDGET FY 18-19	PROPOSED BUDGET FY 19-20	PROPOSED BUDGET FY 20-21	PROPOSED BUDGET FUTURE	TOTAL PROJECT COST
		<b>DIVISION SUBTOTAL</b>	<b>0</b>	<b>169,995</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>169,995</b>
<b>Roads &amp; Drainage</b>											
2947											
1004	1004	MTNC Yards Improvements	6,293,794	1,070,448	900,000	400,000	400,000	600,000	300,000	0	9,964,242
1142	1142	MTNC Yards Improvements	1,591,050	105	0	0	0	0	0	0	1,591,155
		<b>Org Subtotal</b>	<b>7,884,844</b>	<b>1,070,553</b>	<b>900,000</b>	<b>400,000</b>	<b>400,000</b>	<b>600,000</b>	<b>300,000</b>	<b>0</b>	<b>11,555,397</b>
2990											
1002	1002	Rehab Existing Rdwys CW	997,770	1,000,001	0	0	0	0	0	0	1,997,771
1003	1003	Rehab Existing Rdwys CW	7,644,495	3,985,085	2,800,000	1,000,000	1,000,000	1,000,000	1,000,000	0	18,429,580
1004	1004	Rehab Existing Rdwys CW	83,686,134	25,851,652	23,000,000	23,000,000	23,000,000	23,000,000	23,000,000	0	224,537,786
		<b>Org Subtotal</b>	<b>92,328,399</b>	<b>30,836,738</b>	<b>25,800,000</b>	<b>24,000,000</b>	<b>24,000,000</b>	<b>24,000,000</b>	<b>24,000,000</b>	<b>0</b>	<b>244,965,137</b>
3010											
1004	1004	Drainage Rehab	12,795,629	3,492,470	5,000,000	3,500,000	3,000,000	3,000,000	3,000,000	0	33,788,099
1023	1023	Drainage Rehab	0	500,000	0	0	0	0	0	0	500,000
		<b>Org Subtotal</b>	<b>12,795,629</b>	<b>3,992,470</b>	<b>5,000,000</b>	<b>3,500,000</b>	<b>3,000,000</b>	<b>3,000,000</b>	<b>3,000,000</b>	<b>0</b>	<b>34,288,099</b>
5086											
1002	1002	Railroad Crossing Replace	4,142,344	1,000,000	750,000	500,000	500,000	400,000	400,000	0	7,692,344
		<b>Org Subtotal</b>	<b>4,142,344</b>	<b>1,000,000</b>	<b>750,000</b>	<b>500,000</b>	<b>500,000</b>	<b>400,000</b>	<b>400,000</b>	<b>0</b>	<b>7,692,344</b>
		<b>DIVISION SUBTOTAL</b>	<b>117,151,216</b>	<b>36,899,761</b>	<b>32,450,000</b>	<b>28,400,000</b>	<b>27,900,000</b>	<b>28,000,000</b>	<b>27,700,000</b>	<b>0</b>	<b>298,500,977</b>
<b>Stormwater</b>											
2753											
1023	1023	Land/Prim Water Syst	5,625,311	7,882,622	5,750,000	5,750,000	5,750,000	5,750,000	5,750,000	0	42,257,933
		<b>Org Subtotal</b>	<b>5,625,311</b>	<b>7,882,622</b>	<b>5,750,000</b>	<b>5,750,000</b>	<b>5,750,000</b>	<b>5,750,000</b>	<b>5,750,000</b>	<b>0</b>	<b>42,257,933</b>
2767											
1023	1023	CW Sec Dmg	6,203,560	1,673,454	0	0	0	0	0	0	7,877,014
1142	1142	CW Sec Dmg	292,466	703,700	0	0	0	0	0	0	996,166
		<b>Org Subtotal</b>	<b>6,496,026</b>	<b>2,377,154</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>8,873,180</b>

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ORG	FUND	PROJECT NAME	PRIOR EXPENDITURES	BUDGET FY 15-16	ADOPTED BUDGET FY 16-17	PROPOSED BUDGET FY 17-18	PROPOSED BUDGET FY 18-19	PROPOSED BUDGET FY 19-20	PROPOSED BUDGET FY 20-21	PROPOSED BUDGET FUTURE	TOTAL PROJECT COST
3087	1004	Stormwater Rehabilitation	4,281,317	3,537,040	2,250,000	2,250,000	2,250,000	2,250,000	2,250,000	0	19,068,357
	1142	Stormwater Rehabilitation	299,779	270,349	250,000	250,000	250,000	250,000	250,000	0	1,820,128
		<b>Org Subtotal</b>	<b>4,581,096</b>	<b>3,807,389</b>	<b>2,500,000</b>	<b>2,500,000</b>	<b>2,500,000</b>	<b>2,500,000</b>	<b>2,500,000</b>	<b>0</b>	<b>20,888,485</b>
5034	1023	Canal Bank Protect Primary Sys	275,025	29,463	0	0	0	0	0	0	304,488
		<b>Org Subtotal</b>	<b>275,025</b>	<b>29,463</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>304,488</b>
5035	1023	Drainwell Replacement	5,247,687	223,424	0	0	0	0	0	0	5,471,111
		<b>Org Subtotal</b>	<b>5,247,687</b>	<b>223,424</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5,471,111</b>
5092	1023	Pond Restoration/Rehab	826,817	487,454	200,000	400,000	400,000	400,000	400,000	0	3,114,271
	1142	Pond Restoration/Rehab	0	495,982	450,000	250,000	250,000	250,000	250,000	0	1,945,982
		<b>Org Subtotal</b>	<b>826,817</b>	<b>983,436</b>	<b>650,000</b>	<b>650,000</b>	<b>650,000</b>	<b>650,000</b>	<b>650,000</b>	<b>0</b>	<b>5,060,253</b>
		<b>DIVISION SUBTOTAL</b>	<b>23,051,962</b>	<b>15,303,488</b>	<b>8,900,000</b>	<b>8,900,000</b>	<b>8,900,000</b>	<b>8,900,000</b>	<b>8,900,000</b>	<b>0</b>	<b>82,855,450</b>
Traffic 2720	1004	Signal Installation CW	4,717,746	2,361,610	1,760,000	1,760,000	1,760,000	1,760,000	1,760,000	0	15,879,356
		<b>Org Subtotal</b>	<b>4,717,746</b>	<b>2,361,610</b>	<b>1,760,000</b>	<b>1,760,000</b>	<b>1,760,000</b>	<b>1,760,000</b>	<b>1,760,000</b>	<b>0</b>	<b>15,879,356</b>
2729	1004	Traffic Calming Program	597,473	363,387	300,000	300,000	300,000	300,000	300,000	0	2,460,860
		<b>Org Subtotal</b>	<b>597,473</b>	<b>363,387</b>	<b>300,000</b>	<b>300,000</b>	<b>300,000</b>	<b>300,000</b>	<b>300,000</b>	<b>0</b>	<b>2,460,860</b>
5088	1002	Roadway Signage Program	22,608	50,000	50,000	50,000	50,000	50,000	50,000	0	322,608
		<b>Org Subtotal</b>	<b>22,608</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>	<b>0</b>	<b>322,608</b>
5133	1004	Speed Radar Sign	228,938	750,748	500,000	500,000	500,000	500,000	500,000	0	3,479,686
		<b>Org Subtotal</b>	<b>228,938</b>	<b>750,748</b>	<b>500,000</b>	<b>500,000</b>	<b>500,000</b>	<b>500,000</b>	<b>500,000</b>	<b>0</b>	<b>3,479,686</b>

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ORG	FUND	PROJECT NAME	PRIOR EXPENDITURES	BUDGET FY 15-16	ADOPTED BUDGET FY 16-17	PROPOSED BUDGET FY 17-18	PROPOSED BUDGET FY 18-19	PROPOSED BUDGET FY 19-20	PROPOSED BUDGET FY 20-21	PROPOSED BUDGET FUTURE	TOTAL PROJECT COST
5146	1004	Traffic Signal Preventative Maint	0	0	1,300,000	1,300,000	1,300,000	1,300,000	1,300,000	0	6,500,000
		<b>Org Subtotal</b>	<b>0</b>	<b>0</b>	<b>1,300,000</b>	<b>1,300,000</b>	<b>1,300,000</b>	<b>1,300,000</b>	<b>1,300,000</b>	<b>0</b>	<b>6,500,000</b>
7361	7514	Computerized Signal System	419,239	3,037,961	0	0	0	0	0	0	3,457,200
		<b>Org Subtotal</b>	<b>419,239</b>	<b>3,037,961</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,457,200</b>
7362	7521	Adaptive Signal System	2,506,139	132,662	0	0	0	0	0	0	2,638,801
		<b>Org Subtotal</b>	<b>2,506,139</b>	<b>132,662</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,638,801</b>
		<b>DIVISION SUBTOTAL</b>	<b>8,492,143</b>	<b>6,696,368</b>	<b>3,910,000</b>	<b>3,910,000</b>	<b>3,910,000</b>	<b>3,910,000</b>	<b>3,910,000</b>	<b>0</b>	<b>34,738,511</b>
		<b>DEPARTMENT TOTAL</b>	<b>369,841,160</b>	<b>168,489,895</b>	<b>112,217,515</b>	<b>114,873,732</b>	<b>106,223,684</b>	<b>92,482,660</b>	<b>225,015,856</b>	<b>1,301,285,063</b>	

**ADOPTED CIP - BY DEPARTMENT / DIVISION  
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ORG	FUND	PROJECT NAME	PRIOR EXPENDITURES	BUDGET FY 15-16	ADOPTED BUDGET FY 16-17	PROPOSED BUDGET FY 17-18	PROPOSED BUDGET FY 18-19	PROPOSED BUDGET FY 19-20	PROPOSED BUDGET FY 20-21	PROPOSED BUDGET FUTURE	TOTAL PROJECT COST	
<b>Utilities</b>												
Other												
1409												
	4420	Customer Info & Billing System	42,523,848	4,376,658	2,652,788	1,721,321	1,721,321	4,226,037	1,721,321	0	58,943,294	
		<b>Org Subtotal</b>	<b>42,523,848</b>	<b>4,376,658</b>	<b>2,652,788</b>	<b>1,721,321</b>	<b>1,721,321</b>	<b>4,226,037</b>	<b>1,721,321</b>	<b>0</b>	<b>58,943,294</b>	
1410												
	4420	Presidents Drive Ops Center	19,350,758	2,358,940	800,000	0	0	0	0	0	22,509,698	
		<b>Org Subtotal</b>	<b>19,350,758</b>	<b>2,358,940</b>	<b>800,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>22,509,698</b>	
1499												
	4420	MIS Network/Work Order Sys	24,835,089	2,270,072	2,325,000	3,473,000	2,473,000	2,477,036	1,462,381	0	39,315,578	
		<b>Org Subtotal</b>	<b>24,835,089</b>	<b>2,270,072</b>	<b>2,325,000</b>	<b>3,473,000</b>	<b>2,473,000</b>	<b>2,477,036</b>	<b>1,462,381</b>	<b>0</b>	<b>39,315,578</b>	
1535												
	4420	GIS Migration	17,841,600	974,929	177,938	151,238	68,438	68,625	10,500	0	19,293,268	
		<b>Org Subtotal</b>	<b>17,841,600</b>	<b>974,929</b>	<b>177,938</b>	<b>151,238</b>	<b>68,438</b>	<b>68,625</b>	<b>10,500</b>	<b>0</b>	<b>19,293,268</b>	
1549												
	4420	Developer Projects	954,015	20,000	20,000	5,000	0	0	0	0	999,015	
		<b>Org Subtotal</b>	<b>954,015</b>	<b>20,000</b>	<b>20,000</b>	<b>5,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>999,015</b>	
1551												
	4420	Developer Built Projects	852,046	100,000	70,000	20,000	0	0	0	0	1,042,046	
		<b>Org Subtotal</b>	<b>852,046</b>	<b>100,000</b>	<b>70,000</b>	<b>20,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,042,046</b>	
1552												
	4420	Developer Built Projects	773,457	270,000	70,000	20,000	0	0	0	0	1,133,457	
		<b>Org Subtotal</b>	<b>773,457</b>	<b>270,000</b>	<b>70,000</b>	<b>20,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,133,457</b>	
1556												
	4420	Utilities Security Imp	174,885	525,411	325,000	300,000	300,000	300,411	150,000	0	2,075,707	
		<b>Org Subtotal</b>	<b>174,885</b>	<b>525,411</b>	<b>325,000</b>	<b>300,000</b>	<b>300,000</b>	<b>300,411</b>	<b>150,000</b>	<b>0</b>	<b>2,075,707</b>	
1560												
	4420	Developer Built Projects	347,399	250,000	150,000	100,000	50,000	25,000	0	0	922,399	
		<b>Org Subtotal</b>	<b>347,399</b>	<b>250,000</b>	<b>150,000</b>	<b>100,000</b>	<b>50,000</b>	<b>25,000</b>	<b>0</b>	<b>0</b>	<b>922,399</b>	

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1561	4420	Developer Built Projects	20,080	350,000	400,000	400,000	400,000	400,000	400,000	2,000,000	4,370,080
		<b>Org Subtotal</b>	<b>20,080</b>	<b>350,000</b>	<b>400,000</b>	<b>400,000</b>	<b>400,000</b>	<b>400,000</b>	<b>400,000</b>	<b>2,000,000</b>	<b>4,370,080</b>
		<b>DIVISION SUBTOTAL</b>	<b>107,673,177</b>	<b>11,496,010</b>	<b>6,990,726</b>	<b>6,190,559</b>	<b>5,012,759</b>	<b>7,497,109</b>	<b>3,744,202</b>	<b>2,000,000</b>	<b>150,604,542</b>
		Solid Waste									
1061	4410	Porter Modifications	1,114,939	455,003	1,129,664	4,013,333	2,220,000	0	0	0	8,932,939
		<b>Org Subtotal</b>	<b>1,114,939</b>	<b>455,003</b>	<b>1,129,664</b>	<b>4,013,333</b>	<b>2,220,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>8,932,939</b>
1065	4410	McLeod Rd TS Improvements	3,066,697	1,336,723	5,917,808	10,000,000	4,082,192	0	0	0	24,403,420
		<b>Org Subtotal</b>	<b>3,066,697</b>	<b>1,336,723</b>	<b>5,917,808</b>	<b>10,000,000</b>	<b>4,082,192</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>24,403,420</b>
1069	4410	Ldfill-Admin Bldg	1,366,683	241,036	309,524	190,476	0	0	0	0	2,107,719
		<b>Org Subtotal</b>	<b>1,366,683</b>	<b>241,036</b>	<b>309,524</b>	<b>190,476</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,107,719</b>
1081	4410	Cell AK Long-Term Care	0	150,411	150,000	150,000	149,589	0	0	0	600,000
		<b>Org Subtotal</b>	<b>0</b>	<b>150,411</b>	<b>150,000</b>	<b>150,000</b>	<b>149,589</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>600,000</b>
1083	4410	NW Transfer Station	2,536,456	80,440	397,643	5,488,584	7,097,222	1,536,111	0	0	17,136,456
		<b>Org Subtotal</b>	<b>2,536,456</b>	<b>80,440</b>	<b>397,643</b>	<b>5,488,584</b>	<b>7,097,222</b>	<b>1,536,111</b>	<b>0</b>	<b>0</b>	<b>17,136,456</b>
1086	4410	Cell 7B/8 Closure & LT Care	22,705,505	445,896	805,000	305,000	305,836	305,836	305,000	0	25,177,237
		<b>Org Subtotal</b>	<b>22,705,505</b>	<b>445,896</b>	<b>805,000</b>	<b>305,000</b>	<b>305,836</b>	<b>305,836</b>	<b>305,000</b>	<b>0</b>	<b>25,177,237</b>
1099	4410	Closure & LT Care Class III #1	15,663,816	180,493	180,000	180,000	180,493	180,493	180,000	0	16,744,802
		<b>Org Subtotal</b>	<b>15,663,816</b>	<b>180,493</b>	<b>180,000</b>	<b>180,000</b>	<b>180,493</b>	<b>180,493</b>	<b>180,000</b>	<b>0</b>	<b>16,744,802</b>
1103	4410	Landfill Cell 10	30,658,992	225,000	0	0	0	0	0	0	30,883,992
		<b>Org Subtotal</b>	<b>30,658,992</b>	<b>225,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>30,883,992</b>

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1106	4410	Class 3 Waste Disposal Cell 2	3,545,866	368,183	765,000	299,795	299,795	300,616	299,795	0	5,879,050
		<b>Org Subtotal</b>	<b>3,545,866</b>	<b>368,183</b>	<b>765,000</b>	<b>299,795</b>	<b>299,795</b>	<b>300,616</b>	<b>299,795</b>	<b>0</b>	<b>5,879,050</b>
1107	4410	Landfill Cell 11	300,000	579,200	1,000,000	1,000,000	2,036,800	7,433,920	13,782,400	16,727,680	42,860,000
		<b>Org Subtotal</b>	<b>300,000</b>	<b>579,200</b>	<b>1,000,000</b>	<b>2,036,800</b>	<b>7,433,920</b>	<b>13,782,400</b>	<b>13,782,400</b>	<b>16,727,680</b>	<b>42,860,000</b>
1109	4410	Closure & LT Care Landfill Cells 9-12	6,363,117	11,255,629	1,761,125	791,644	1,215,833	5,487,272	3,903,991	0	30,778,611
		<b>Org Subtotal</b>	<b>6,363,117</b>	<b>11,255,629</b>	<b>1,761,125</b>	<b>791,644</b>	<b>1,215,833</b>	<b>5,487,272</b>	<b>3,903,991</b>	<b>0</b>	<b>30,778,611</b>
		<b>DIVISION SUBTOTAL</b>	<b>87,322,070</b>	<b>15,318,014</b>	<b>12,415,764</b>	<b>22,418,832</b>	<b>17,586,431</b>	<b>15,244,248</b>	<b>18,471,186</b>	<b>16,727,680</b>	<b>205,504,225</b>
Water	1448	Wtr Dist Mods CW	15,235,654	1,272,111	1,339,797	238,631	0	0	0	0	18,086,193
		<b>Org Subtotal</b>	<b>15,235,654</b>	<b>1,272,111</b>	<b>1,339,797</b>	<b>238,631</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>18,086,193</b>
1450	4420	Eastern Water Trans Imp	18,311,806	4,855,233	4,674,540	338,511	0	0	0	0	28,180,090
		<b>Org Subtotal</b>	<b>18,311,806</b>	<b>4,855,233</b>	<b>4,674,540</b>	<b>338,511</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>28,180,090</b>
1453	4420	Transp Reloc Wtr CW	24,284,529	2,146,285	0	0	0	0	0	0	26,430,814
		<b>Org Subtotal</b>	<b>24,284,529</b>	<b>2,146,285</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>26,430,814</b>
1463	4420	Western Water Trans Imp	7,879,247	115,000	0	0	0	8,138	11,862	252,000	8,266,247
		<b>Org Subtotal</b>	<b>7,879,247</b>	<b>115,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>8,138</b>	<b>11,862</b>	<b>252,000</b>	<b>8,266,247</b>
1474	4420	New Meter Installation	20,678,559	2,193,806	2,187,812	2,187,812	2,193,806	2,193,806	2,187,812	0	33,817,419
		<b>Org Subtotal</b>	<b>20,678,559</b>	<b>2,193,806</b>	<b>2,187,812</b>	<b>2,187,812</b>	<b>2,193,806</b>	<b>2,193,806</b>	<b>2,187,812</b>	<b>0</b>	<b>33,817,419</b>
1482	4420	Transportation Related Water	22,966,344	4,840,067	3,193,224	1,445,820	2,928,302	2,494,224	1,187,463	835,010	39,890,454
		<b>Org Subtotal</b>	<b>22,966,344</b>	<b>4,840,067</b>	<b>3,193,224</b>	<b>1,445,820</b>	<b>2,928,302</b>	<b>2,494,224</b>	<b>1,187,463</b>	<b>835,010</b>	<b>39,890,454</b>

**ADOPTED CIP - BY DEPARTMENT / DIVISION  
FY 2016/17 - FY 2020/21 BUDGET**

ORG	FUND	PROJECT NAME	PRIOR EXPENDITURES	BUDGET FY 15-16	ADOPTED BUDGET FY 16-17	PROPOSED BUDGET FY 17-18	PROPOSED BUDGET FY 18-19	PROPOSED BUDGET FY 19-20	PROPOSED BUDGET FY 20-21	PROPOSED BUDGET FUTURE	TOTAL PROJECT COST
1498	4420	Southern Reg Wellfield & Wtr Pl	60,146,588	3,124,971	4,130,546	286,806	955,556	3,622,500	6,387,500	2,590,000	81,244,467
		<b>Org Subtotal</b>	<b>60,146,588</b>	<b>3,124,971</b>	<b>4,130,546</b>	<b>286,806</b>	<b>955,556</b>	<b>3,622,500</b>	<b>6,387,500</b>	<b>2,590,000</b>	<b>81,244,467</b>
1506	4420	Horizons West Transmission Sys	14,843,777	1,079,060	1,058,317	502,325	770,833	0	0	0	18,254,312
		<b>Org Subtotal</b>	<b>14,843,777</b>	<b>1,079,060</b>	<b>1,058,317</b>	<b>502,325</b>	<b>770,833</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>18,254,312</b>
1508	4420	South Water Transmission Imp	21,508,538	3,666,828	1,026,177	5,841,244	5,761,084	4,812,313	4,799,164	2,498,195	49,913,543
	5847	South Water Transmission Imp	8,375,317	1,493,694	0	0	0	0	0	0	9,869,011
		<b>Org Subtotal</b>	<b>29,883,855</b>	<b>5,160,522</b>	<b>1,026,177</b>	<b>5,841,244</b>	<b>5,761,084</b>	<b>4,812,313</b>	<b>4,799,164</b>	<b>2,498,195</b>	<b>59,782,554</b>
1532	4420	W Reg Water Treat Fac Ph III	13,577,449	2,595,637	3,454,028	1,086,806	29,167	0	5,000	1,745,000	22,493,087
	5846	W Reg Water Treat Fac Ph III	3,700,681	67,720	0	0	0	0	0	0	3,768,401
		<b>Org Subtotal</b>	<b>17,278,130</b>	<b>2,663,357</b>	<b>3,454,028</b>	<b>1,086,806</b>	<b>29,167</b>	<b>0</b>	<b>5,000</b>	<b>1,745,000</b>	<b>26,261,488</b>
1533	4420	Water Renewal & Replacements	1,797,332	1,009,436	2,711,345	200,549	200,549	201,099	200,549	0	6,320,859
		<b>Org Subtotal</b>	<b>1,797,332</b>	<b>1,009,436</b>	<b>2,711,345</b>	<b>200,549</b>	<b>200,549</b>	<b>201,099</b>	<b>200,549</b>	<b>0</b>	<b>6,320,859</b>
1540	4420	Park Manor Water Systems Imp	3,664,689	5,000	0	0	0	0	0	0	3,669,689
		<b>Org Subtotal</b>	<b>3,664,689</b>	<b>5,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,669,689</b>
1544	4420	Water SCADA & Security Imp	5,042,191	87,840	87,600	87,600	87,600	87,840	87,600	0	5,568,271
		<b>Org Subtotal</b>	<b>5,042,191</b>	<b>87,840</b>	<b>87,600</b>	<b>87,600</b>	<b>87,600</b>	<b>87,840</b>	<b>87,600</b>	<b>0</b>	<b>5,568,271</b>
1545	4420	Private Well Retrofit Program	143,648	5,011	0	0	0	0	0	0	148,659
		<b>Org Subtotal</b>	<b>143,648</b>	<b>5,011</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>148,659</b>
1550	4420	Alternate Regional Water Supply	4,935,581	182,553	280,925	309,518	309,518	298,109	114,388	14,000,000	20,430,592
		<b>Org Subtotal</b>	<b>4,935,581</b>	<b>182,553</b>	<b>280,925</b>	<b>309,518</b>	<b>309,518</b>	<b>298,109</b>	<b>114,388</b>	<b>14,000,000</b>	<b>20,430,592</b>



**ADOPTED CIP - BY DEPARTMENT / DIVISION  
FY 2016/17 - FY 2020/21 BUDGET**

ORG	FUND	PROJECT NAME	PRIOR EXPENDITURES	BUDGET FY 15-16	ADOPTED BUDGET FY 16-17	PROPOSED BUDGET FY 17-18	PROPOSED BUDGET FY 18-19	PROPOSED BUDGET FY 19-20	PROPOSED BUDGET FY 20-21	PROPOSED BUDGET FUTURE	TOTAL PROJECT COST
1553	4420	Water Distribution Mods 2	5,260,491	2,097,860	2,996,221	3,029,167	1,825,000	690,000	0	0	15,898,739
		<b>Org Subtotal</b>	<b>5,260,491</b>	<b>2,097,860</b>	<b>2,996,221</b>	<b>3,029,167</b>	<b>1,825,000</b>	<b>690,000</b>	<b>0</b>	<b>0</b>	<b>15,898,739</b>
1554	4420	Eastern Regional Wsf Phase 3	18,310,448	4,330,244	3,439,473	4,775,417	4,775,417	2,865,250	0	0	38,496,249
		<b>Org Subtotal</b>	<b>18,310,448</b>	<b>4,330,244</b>	<b>3,439,473</b>	<b>4,775,417</b>	<b>4,775,417</b>	<b>2,865,250</b>	<b>0</b>	<b>0</b>	<b>38,496,249</b>
1557	4420	Southwest Water Supply Facility	2,576,026	2,224,592	1,910,537	5,020,000	7,300,000	7,320,000	360,000	0	26,711,155
		<b>Org Subtotal</b>	<b>2,576,026</b>	<b>2,224,592</b>	<b>1,910,537</b>	<b>5,020,000</b>	<b>7,300,000</b>	<b>7,320,000</b>	<b>360,000</b>	<b>0</b>	<b>26,711,155</b>
1558	4420	Eastern Operations Building	124,631	915,570	2,067,692	2,617,385	4,464,231	4,476,462	4,341,923	0	19,007,894
		<b>Org Subtotal</b>	<b>124,631</b>	<b>915,570</b>	<b>2,067,692</b>	<b>2,617,385</b>	<b>4,464,231</b>	<b>4,476,462</b>	<b>4,341,923</b>	<b>0</b>	<b>19,007,894</b>
		<b>DIVISION SUBTOTAL</b>	<b>273,363,527</b>	<b>38,308,518</b>	<b>34,558,234</b>	<b>27,967,591</b>	<b>31,595,069</b>	<b>29,069,741</b>	<b>19,683,261</b>	<b>21,920,205</b>	<b>476,466,146</b>
Water Reclamation											
1411	4420	South Svc Area Effluent Reuse	46,600,476	1,381,246	2,299,357	2,834,045	2,934,817	3,143,437	1,295,274	431,722	60,920,374
	5844	South Svc Area Effluent Reuse	2,235,319	2,254,211	0	0	0	0	0	0	4,489,530
	8199	South Svc Area Effluent Reuse	2,508,604	159,387	0	0	0	0	0	0	2,667,991
		<b>Org Subtotal</b>	<b>51,344,399</b>	<b>3,794,844</b>	<b>2,299,357</b>	<b>2,834,045</b>	<b>2,934,817</b>	<b>3,143,437</b>	<b>1,295,274</b>	<b>431,722</b>	<b>68,077,895</b>
1416	4420	Pump Station Monitors CW	4,180,350	5,045,731	6,339,739	6,062,895	5,517,800	35,101	34,883	0	27,216,499
		<b>Org Subtotal</b>	<b>4,180,350</b>	<b>5,045,731</b>	<b>6,339,739</b>	<b>6,062,895</b>	<b>5,517,800</b>	<b>35,101</b>	<b>34,883</b>	<b>0</b>	<b>27,216,499</b>
1427	4420	Collect Rehab CW	20,144,900	2,980,938	2,423,628	2,091,993	1,241,000	469,200	0	0	29,351,659
		<b>Org Subtotal</b>	<b>20,144,900</b>	<b>2,980,938</b>	<b>2,423,628</b>	<b>2,091,993</b>	<b>1,241,000</b>	<b>469,200</b>	<b>0</b>	<b>0</b>	<b>29,351,659</b>
1428	4420	Pumping Rehab/Replace	30,012,414	160,614	0	0	0	0	0	0	30,173,028
	5843	Pumping Rehab/Replace	3,616,040	226,537	0	0	0	0	0	0	3,842,577
		<b>Org Subtotal</b>	<b>33,628,454</b>	<b>387,151</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>34,015,605</b>

**ADOPTED CIP - BY DEPARTMENT / DIVISION  
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ORG	FUND	PROJECT NAME	PRIOR EXPENDITURES	BUDGET FY 15-16	ADOPTED BUDGET FY 16-17	PROPOSED BUDGET FY 17-18	PROPOSED BUDGET FY 18-19	PROPOSED BUDGET FY 19-20	PROPOSED BUDGET FY 20-21	PROPOSED BUDGET FUTURE	TOTAL PROJECT COST
1432	4420	Transp Reloc WW CW	17,421,784	2,022,749	303,018	396,421	71,682	0	0	0	20,215,654
		<b>Org Subtotal</b>	<b>17,421,784</b>	<b>2,022,749</b>	<b>303,018</b>	<b>396,421</b>	<b>71,682</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>20,215,654</b>
1435	4420	NW Subreg PH III	39,505,032	2,671,350	5,394,457	5,038,992	2,522,565	23,611	75,000	0	55,231,007
	8187	NW Subreg PH III	0	700,000	0	0	0	0	0	0	700,000
		<b>Org Subtotal</b>	<b>39,505,032</b>	<b>3,371,350</b>	<b>5,394,457</b>	<b>5,038,992</b>	<b>2,522,565</b>	<b>23,611</b>	<b>75,000</b>	<b>0</b>	<b>55,931,007</b>
1445	4420	SW Orange Effluent Disposal	18,946,454	1,018,561	6,143,524	6,293,198	5,996,531	4,409,325	23,804	0	42,831,397
		<b>Org Subtotal</b>	<b>18,946,454</b>	<b>1,018,561</b>	<b>6,143,524</b>	<b>6,293,198</b>	<b>5,996,531</b>	<b>4,409,325</b>	<b>23,804</b>	<b>0</b>	<b>42,831,397</b>
1469	4420	Iron Bridge Interlocal Agreement	10,424,244	168,343	444,314	380,188	380,188	381,230	121,858	0	12,300,365
		<b>Org Subtotal</b>	<b>10,424,244</b>	<b>168,343</b>	<b>444,314</b>	<b>380,188</b>	<b>380,188</b>	<b>381,230</b>	<b>121,858</b>	<b>0</b>	<b>12,300,365</b>
1483	4420	Eastern Wastewater Reuse	29,817,743	5,153,524	2,990,279	4,034,076	6,420,269	4,368,734	3,589,584	1,868,551	58,242,760
		<b>Org Subtotal</b>	<b>29,817,743</b>	<b>5,153,524</b>	<b>2,990,279</b>	<b>4,034,076</b>	<b>6,420,269</b>	<b>4,368,734</b>	<b>3,589,584</b>	<b>1,868,551</b>	<b>58,242,760</b>
1496	4420	Northwest Svc Area Reuse	24,438,075	290,000	0	0	0	0	0	0	24,728,075
		<b>Org Subtotal</b>	<b>24,438,075</b>	<b>290,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>24,728,075</b>
1500	4420	Collections Rehab	4,983,731	6,653,392	5,583,734	7,478,072	5,592,681	16,358,751	13,969,071	3,807,680	64,427,112
		<b>Org Subtotal</b>	<b>4,983,731</b>	<b>6,653,392</b>	<b>5,583,734</b>	<b>7,478,072</b>	<b>5,592,681</b>	<b>16,358,751</b>	<b>13,969,071</b>	<b>3,807,680</b>	<b>64,427,112</b>
1502	4420	Pumping Rehab II	37,209,367	1,458,540	816,004	809,136	557,662	518,338	489,360	402,056	42,260,463
	5843	Pumping Rehab II	2,499,945	31,057	0	0	0	0	0	0	2,531,002
		<b>Org Subtotal</b>	<b>39,709,312</b>	<b>1,489,597</b>	<b>816,004</b>	<b>809,136</b>	<b>557,662</b>	<b>518,338</b>	<b>489,360</b>	<b>402,056</b>	<b>44,791,465</b>
1503	4420	Pumping Rehab III	9,264,701	6,011,886	5,612,920	6,109,297	3,732,645	3,561,414	5,673,379	3,810,627	43,776,869
		<b>Org Subtotal</b>	<b>9,264,701</b>	<b>6,011,886</b>	<b>5,612,920</b>	<b>6,109,297</b>	<b>3,732,645</b>	<b>3,561,414</b>	<b>5,673,379</b>	<b>3,810,627</b>	<b>43,776,869</b>

**ADOPTED CIP - BY DEPARTMENT / DIVISION  
FY 2016/17 - FY 2020/21 BUDGET**

ORG	FUND	PROJECT NAME	PRIOR EXPENDITURES	BUDGET FY 15-16	ADOPTED BUDGET FY 16-17	PROPOSED BUDGET FY 17-18	PROPOSED BUDGET FY 18-19	PROPOSED BUDGET FY 19-20	PROPOSED BUDGET FY 20-21	PROPOSED BUDGET FUTURE	TOTAL PROJECT COST
1504	4420	Trans Related Wastewater	20,501,626	3,941,939	6,604,698	910,324	1,149,161	1,592,071	791,120	1,583,547	37,074,486
		<b>Org Subtotal</b>	<b>20,501,626</b>	<b>3,941,939</b>	<b>6,604,698</b>	<b>910,324</b>	<b>1,149,161</b>	<b>1,592,071</b>	<b>791,120</b>	<b>1,583,547</b>	<b>37,074,486</b>
1505	4420	Septic Tank Retrofit	14,784,572	59,898	564,923	758,077	758,077	618,923	0	0	17,544,470
	8153	Septic Tank Retrofit	25,559	324,442	0	0	0	0	0	0	350,001
		<b>Org Subtotal</b>	<b>14,810,131</b>	<b>384,340</b>	<b>564,923</b>	<b>758,077</b>	<b>758,077</b>	<b>618,923</b>	<b>0</b>	<b>0</b>	<b>17,894,471</b>
1507	4420	Horizons West Wastewater Sys	8,190,335	2,887,007	3,439,411	2,728,512	2,062,383	12,619,174	22,543,473	45,252,308	99,722,603
		<b>Org Subtotal</b>	<b>8,190,335</b>	<b>2,887,007</b>	<b>3,439,411</b>	<b>2,728,512</b>	<b>2,062,383</b>	<b>12,619,174</b>	<b>22,543,473</b>	<b>45,252,308</b>	<b>99,722,603</b>
1509	4420	Southern Wastewater Collect	17,176,991	475,756	568,171	538,333	167,187	472,115	807,176	785,584	20,991,313
		<b>Org Subtotal</b>	<b>17,176,991</b>	<b>475,756</b>	<b>568,171</b>	<b>538,333</b>	<b>167,187</b>	<b>472,115</b>	<b>807,176</b>	<b>785,584</b>	<b>20,991,313</b>
1510	4420	Eastern Wastewater Collect	16,612,000	2,796,244	1,346,543	342,176	0	1,500,000	0	123,543	22,720,506
		<b>Org Subtotal</b>	<b>16,612,000</b>	<b>2,796,244</b>	<b>1,346,543</b>	<b>342,176</b>	<b>0</b>	<b>1,500,000</b>	<b>0</b>	<b>123,543</b>	<b>22,720,506</b>
1511	4420	Northwest Wastewater Collect	4,784,803	530,663	1,480,694	873,506	0	40,692	59,308	1,108,000	8,877,666
		<b>Org Subtotal</b>	<b>4,784,803</b>	<b>530,663</b>	<b>1,480,694</b>	<b>873,506</b>	<b>0</b>	<b>40,692</b>	<b>59,308</b>	<b>1,108,000</b>	<b>8,877,666</b>
1536	4420	Capital Reuse Meter Install	3,314,664	605,254	603,600	603,600	603,600	602,056	19,890	0	6,352,664
		<b>Org Subtotal</b>	<b>3,314,664</b>	<b>605,254</b>	<b>603,600</b>	<b>603,600</b>	<b>603,600</b>	<b>602,056</b>	<b>19,890</b>	<b>0</b>	<b>6,352,664</b>
1538	4420	Easter Wtr Reclamation Exp	47,499,596	4,799,586	4,599,474	4,162,504	2,607,722	3,777,240	13,345,727	23,823,055	104,614,904
	5848	Easter Wtr Reclamation Exp	2,413,154	62,265,796	0	0	0	0	0	0	64,678,950
		<b>Org Subtotal</b>	<b>49,912,750</b>	<b>67,065,382</b>	<b>4,599,474</b>	<b>4,162,504</b>	<b>2,607,722</b>	<b>3,777,240</b>	<b>13,345,727</b>	<b>23,823,055</b>	<b>169,293,854</b>
1539	4420	Force Main Rehab	11,673,760	2,079,355	2,676,698	8,707,842	9,182,222	7,015,974	6,996,805	0	48,332,656
	8199	Force Main Rehab	3,728,744	285,394	0	0	0	0	0	0	4,014,138
		<b>Org Subtotal</b>	<b>15,402,504</b>	<b>2,364,749</b>	<b>2,676,698</b>	<b>8,707,842</b>	<b>9,182,222</b>	<b>7,015,974</b>	<b>6,996,805</b>	<b>0</b>	<b>52,346,794</b>

**ADOPTED CIP - BY DEPARTMENT / DIVISION  
FY 2016/17 - FY 2020/21 BUDGET**

ORG	FUND	PROJECT NAME	PRIOR EXPENDITURES	BUDGET FY 15-16	ADOPTED BUDGET FY 16-17	PROPOSED BUDGET FY 17-18	PROPOSED BUDGET FY 18-19	PROPOSED BUDGET FY 19-20	PROPOSED BUDGET FY 20-21	PROPOSED BUDGET FUTURE	TOTAL PROJECT COST
1541	4420	Park Manor Wastewater Sys	3,820,560	5,000	0	0	0	0	0	0	3,825,560
		<b>Org Subtotal</b>	<b>3,820,560</b>	<b>5,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,825,560</b>
1542	4420	Southwest Svc Area Reuse	4,521,769	1,329,535	1,000,419	224,019	371,701	35,069	0	0	7,482,512
		<b>Org Subtotal</b>	<b>4,521,769</b>	<b>1,329,535</b>	<b>1,000,419</b>	<b>224,019</b>	<b>371,701</b>	<b>35,069</b>	<b>0</b>	<b>0</b>	<b>7,482,512</b>
1555	4420	South WRF Ph V	16,509,681	19,238,154	31,624,899	27,579,857	15,021,562	4,575,000	15,602,500	38,322,500	168,474,153
		<b>Org Subtotal</b>	<b>16,509,681</b>	<b>19,238,154</b>	<b>31,624,899</b>	<b>27,579,857</b>	<b>15,021,562</b>	<b>4,575,000</b>	<b>15,602,500</b>	<b>38,322,500</b>	<b>168,474,153</b>
1559	4420	Pumping Rehab IV	882,333	3,113,107	4,645,571	9,056,771	13,746,934	12,014,608	13,513,597	8,404,133	65,377,054
		<b>Org Subtotal</b>	<b>882,333</b>	<b>3,113,107</b>	<b>4,645,571</b>	<b>9,056,771</b>	<b>13,746,934</b>	<b>12,014,608</b>	<b>13,513,597</b>	<b>8,404,133</b>	<b>65,377,054</b>
1570	4420	WW Pumping Rehab Phase V	0	50,100	0	0	0	0	0	0	50,100
		<b>Org Subtotal</b>	<b>0</b>	<b>50,100</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>50,100</b>
1571	4420	Gravity Main Improvements	0	1,760,000	608,333	608,333	608,333	588,333	0	0	4,173,332
		<b>Org Subtotal</b>	<b>0</b>	<b>1,760,000</b>	<b>608,333</b>	<b>608,333</b>	<b>608,333</b>	<b>588,333</b>	<b>0</b>	<b>0</b>	<b>4,173,332</b>
1572	4420	Pump Station Improvements	0	2,030,851	1,565,137	1,804,945	1,804,945	1,790,110	0	0	8,995,988
		<b>Org Subtotal</b>	<b>0</b>	<b>2,030,851</b>	<b>1,565,137</b>	<b>1,804,945</b>	<b>1,804,945</b>	<b>1,790,110</b>	<b>0</b>	<b>0</b>	<b>8,995,988</b>
1573	4420	Reclaimed Main Improvements	0	586,667	608,333	608,333	608,333	588,333	0	0	2,999,999
		<b>Org Subtotal</b>	<b>0</b>	<b>586,667</b>	<b>608,333</b>	<b>608,333</b>	<b>608,333</b>	<b>588,333</b>	<b>0</b>	<b>0</b>	<b>2,999,999</b>
1574	4420	Force Main Improvements	0	1,124,444	1,165,972	1,165,972	1,165,972	1,127,639	0	0	5,749,999
		<b>Org Subtotal</b>	<b>0</b>	<b>1,124,444</b>	<b>1,165,972</b>	<b>1,165,972</b>	<b>1,165,972</b>	<b>1,127,639</b>	<b>0</b>	<b>0</b>	<b>5,749,999</b>
1575	4420	Water Main Improvements	0	586,667	608,333	608,333	608,333	588,333	0	0	2,999,999
		<b>Org Subtotal</b>	<b>0</b>	<b>586,667</b>	<b>608,333</b>	<b>608,333</b>	<b>608,333</b>	<b>588,333</b>	<b>0</b>	<b>0</b>	<b>2,999,999</b>

**ADOPTED CIP - BY DEPARTMENT / DIVISION  
FY 2016/17 - FY 2020/21 BUDGET**

<i>ORG</i>	<i>FUND</i>	<i>PROJECT NAME</i>	<i>PRIOR EXPENDITURES</i>	<i>BUDGET FY 15-16</i>	<i>ADOPTED BUDGET FY 16-17</i>	<i>PROPOSED BUDGET FY 17-18</i>	<i>PROPOSED BUDGET FY 18-19</i>	<i>PROPOSED BUDGET FY 19-20</i>	<i>PROPOSED BUDGET FY 20-21</i>	<i>PROPOSED BUDGET FUTURE</i>	<i>TOTAL PROJECT COST</i>
		DIVISION SUBTOTAL	480,249,325	149,263,925	102,062,183	102,809,750	85,434,305	82,814,811	96,951,809	129,723,306	1,231,309,414
		DEPARTMENT TOTAL	948,608,099	214,386,467	156,026,907	159,386,732	139,628,564	134,625,909	140,850,458	170,371,191	2,063,884,327
		<b>GRAND TOTAL</b>	1,602,920,217	589,753,402	406,877,518	349,106,682	326,131,855	292,630,431	284,318,118	396,228,047	4,247,966,270



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